



# **ATTACHMENTS**

**Special Council Meeting  
Under Separate Cover  
Wednesday, 22 June 2022**





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## ACKNOWLEDGEMENT OF COUNTRY

We acknowledge the Traditional Owners of the land on which Moorabool Shire sits, the Wadawurrung, Wurundjeri Woi Wurrung and the Dja Dja Wurrung Peoples. On behalf of the municipality, Council pays respect to their Elders, past, present and future. Council commits to celebrating our region's rich First Nations history, the diversity of its people and their important ongoing connections to country.

## DIVERSITY, ACCESS AND INCLUSION

Council respects the rights of equal access for everyone and values the diverse communities who live, visit and work in the Shire.

Our municipality plays host to people young and old, those living with a disability, people with diverse gender identities, LGBTIQ+ communities, Indigenous people, people with diverse languages, diverse political perspectives, diverse cultural groups and those who have experienced advantage or disadvantage. It is this diversity that strengthens our community and shapes the services, facilities and public spaces we provide every day.



## About the Council Plan

Our Council Plan supports the achievement of the 2030 Community Vision through strategic objectives and measurable actions over the next four years.

The Council Plan sits within our planning framework (page 28) and shows how we support its implementation through a resourcing strategy, service plans and operational plans.

We have also created a ten-year financial plan and a four-year budget that outlines our spending and revenue priorities to support the Council Plan.

As we embark on the journey towards delivering the 2030 Community Vision, we have determined the key strategic goals we need to focus on over the next four years in our Council Plan.

The Council Plan will be implemented through annual commitments set out in the Annual Report which will also include our performance.

**In accordance with the Local Government Act 2020, this Council Plan will be integrated into the medium and long-term delivery of services to the community.**





## A message from the Mayor and CEO



We are honoured to bring you Moorabool Shire's Council Plan for the 2021-2025 period – a Plan that provides the strategic focus for Council for the immediate future.

As we build on our recovery from the COVID-19 pandemic, Council is focused on delivering on the promise of our 2030 Community Vision: Embracing our natural environment and lifestyle options to create an inspiring place for everyone to live, work and play.

The Council Plan details how we are going to go about delivering the Community Vision for our growing community.

Our resourcing and actions are based around three big, strategic priorities:

- Healthy, inclusive and connected neighbourhoods;
- Liveable and thriving environments;
- A Council that listens and adapts to the needs of our evolving communities.

While all Councils face fundamental service requirements for their communities, Moorabool Shire has a fairly unique set of challenges.

For instance, by 2030 there will be about 14,000 more residents living in the Shire. Such growth creates unprecedented challenges for infrastructure and service delivery. This growth means we need to carefully plan developments while maintaining the Shire's unique rural charm.

Forces on a global scale around environmental sustainability are now a hugely important local concern. As a Council we need to help create more sustainable lifestyles for our current and future communities.

Rapid advances in technology manifest numerous innovation opportunities – such as digital communications, how we deliver our services, planning and construction techniques, and advances in agriculture. However, limited resources can often mean that innovation occurs as much in our thinking as it does in adopting the latest technology.

While the last few years have been difficult at times, a hugely exciting period for the Shire awaits. We look forward to receiving your feedback on Year 2 of our 2021 – 2025 Council Plan.

Mayor Cr Tom Sullivan

CEO Derek Madden





Our Community and Council



# Community profile

Moorabool Shire is an increasingly popular choice for those seeking rural tranquillity with a mix of an urban lifestyle.

The current population of 37,002 is forecast to double in the next 20 years.

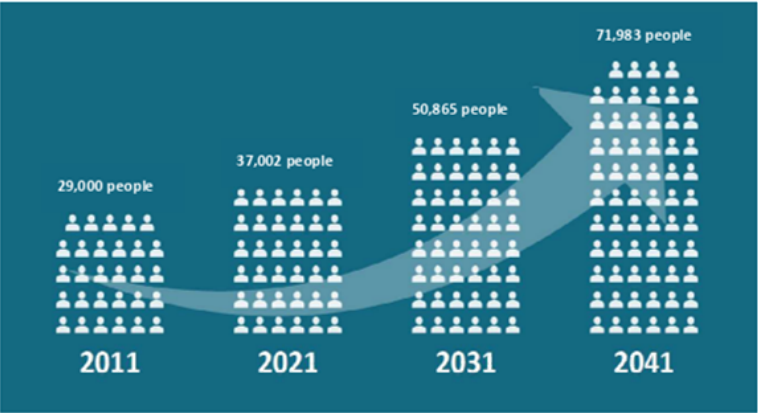
The municipality contains 64 settlements of varying sizes. These range from small towns, hamlets and farming settlements to the larger districts of Bacchus Marsh and Ballan.

### Location

Moorabool Shire is positioned along the major road and rail transport corridors between Melbourne and Adelaide. Its eastern boundary is located just 40km west of Melbourne’s CBD and extends westwards to the City of Ballarat municipal boundary.

The Shire straddles Victoria’s Western Highway and has excellent transport access to Melbourne, Ballarat and Geelong.

Bacchus Marsh is equidistant to Melbourne and Avalon airports and close to the sea ports of Geelong and Melbourne.



Our population is growing and is forecast to double in the next 20 years.



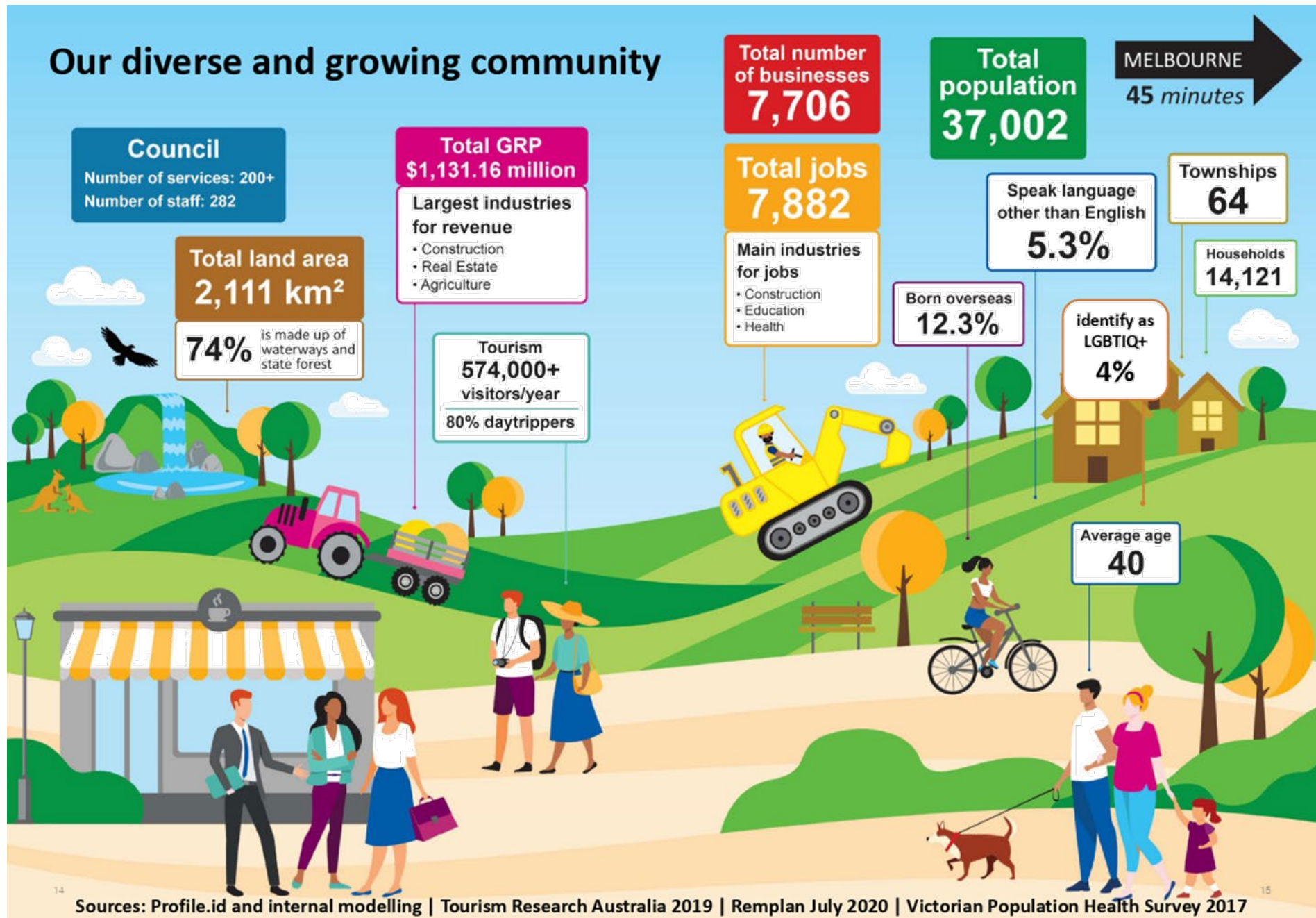
### The challenge

Part of Peri-Urban Councils Victoria, Moorabool Shire faces a significant financial challenge in funding this population growth from its current rates base.

For instance, Moorabool Shire is responsible for maintaining and building a road network that stretches the equivalent distance from Melbourne to Newcastle. However, it has less than one third of the rates revenue that regional city councils can access to fund its road construction and maintenance requirements. The financial challenge will be exacerbated in peri-urban Shires like Moorabool, as the burden of service provision will fall disproportionately on them in the future.

To 2031, the peri-urban region is forecast to grow by an average of 45.3%. By way of comparison, other better funded regional councils, with larger revenue streams, will experience growth of 26.7%. The Shire’s unprecedented and sustained growth presents significant infrastructure challenges for both existing gap funding and new infrastructure to cater to the growing population’s needs and expectations.





## Business, tourism, and investment



The diversity of Moorabool's economy, from agriculture through to professional services, underpins our economic resilience. Whilst sustaining our unique regional/rural lifestyle, we leverage our enviable ease of access to Melbourne, Ballarat and Geelong.

Economic development holds a pivotal role in connecting local people to jobs, identifying infrastructure priorities to leverage future investment (such as in Parwan), branding the experiences for visitors in accessing Shire attractions and collaborating with local industry and regional stakeholders to build capacity and unlock growth.

Moorabool's prospective industries include agriculture – primary production, agribusiness – processing and value adding, health services, tourism, education, retail, and professional and business services. Many supporting industry sectors are anticipated to thrive due to the increased customer base driven by population growth.

The liveability of the Shire is key to attracting higher value workers and businesses. Aspects such as housing, skills, transport, access to community infrastructure, culture, health, the natural environment and social capital all influence the economic sustainability of Moorabool. Liveability and visitability are two sides of the same coin – as such tourism and awareness of the Shire's brand are key to our vision for growth.






By leading economic development in the Shire, Council is positioned as a champion of growth. As well as facilitating and advocating for investment, Council provides support, networking and training for business, along with digital and traditional marketing campaigns to promote the value of spending locally, and the Shire's visitor experiences.

The creation of a new Economic Development strategy, and a separate Visitor Economy strategy, will deliver a pathway to further success and growth for Moorabool's economy. Further supported by Council's Economic Development Taskforce, and expert industry advice via the Local Business Advisory Committee, Moorabool Shire's growth trajectory will stem from a strong foundation of insight and momentum.

## External forces and legacy issues

Council must address the common issues such as strategic planning, the environment and the economic issues that face all Councils. But there are also other challenges to consider that are more unique to the Shire.

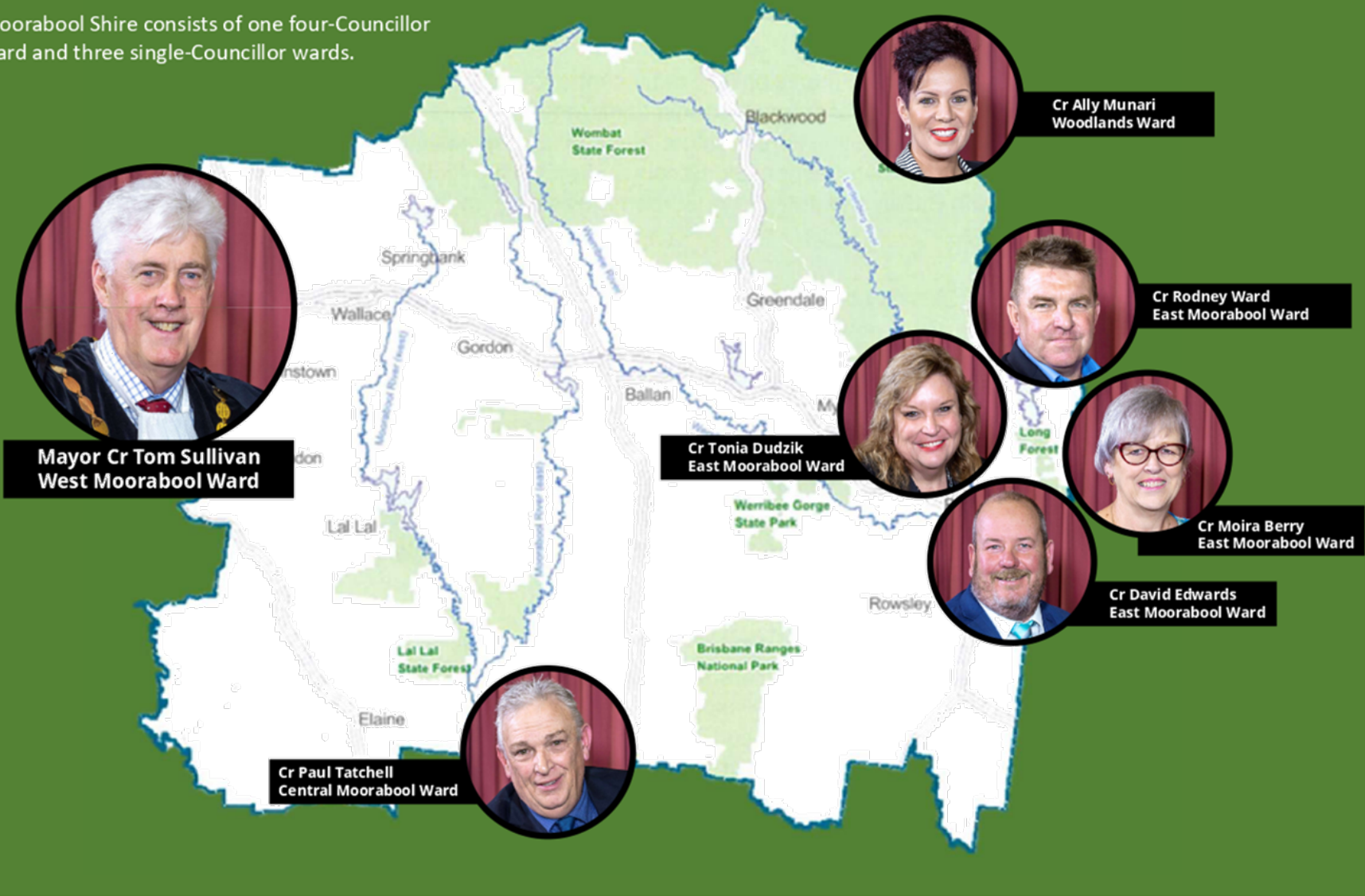
### Forces and issues

 <b>State intervention</b> Handling state decision-making and funding decisions that impact the direction of projects.	<b>Considerations for the Plan</b> Advocate for funding and support for solutions that are outside of our control.
 <b>Growing the economy post COVID</b> Find jobs for residents in the Shire. Ensure infrastructure delivery keeps pace with growth.	Introduce and leverage industries that fit our region – use the skill sets coming to the Shire.
 <b>Environment and sustainability</b> Maintain our peri-urban identity while making necessary infrastructure developments.	Adopt a sustainable growth strategy. Are we getting the benefit of our renewable energy platform?
 <b>Waste management</b> State government shifting Victoria to a circular economy.	Educate residents and businesses on responsible waste management.
 <b>Community expectations</b> A growing population that expects high levels of service and considered developments.	Address demands for better access to services, infrastructure improvements and the ability to complete tasks online.



# Our Councillors and wards

Moorabool Shire consists of one four-Councillor ward and three single-Councillor wards.



## Council organisation

Moorabool Shire Council is led by a leadership team of key staff - the Chief Executive Officer, three General Managers and three Executive Managers.

The organisation also employs third-tier managers who make up the Senior Management team. This team manages the day-to-day operational activities of the organisation to deliver the core corporate goals as stipulated in the Council Plan.



Please refer to the website for any updates to staffing and structure

## Team structure





## Our vision, purpose and values

### Vision

Embracing our natural environment and lifestyle options to create an inspiring place for everyone to live, work and play.

*Our Vision captures a dedication to achieve the shared aspirations of the community.*

### Purpose

Council exists to co-design local solutions that enable our communities to prosper now and into the future.

We do this by:

- Providing good governance and leadership;
- Minimising environmental impact;
- Stimulating economic development;
- Improving social outcomes.

*Our Purpose describes how we approach each day to achieve our goals towards this Vision.*

### Values

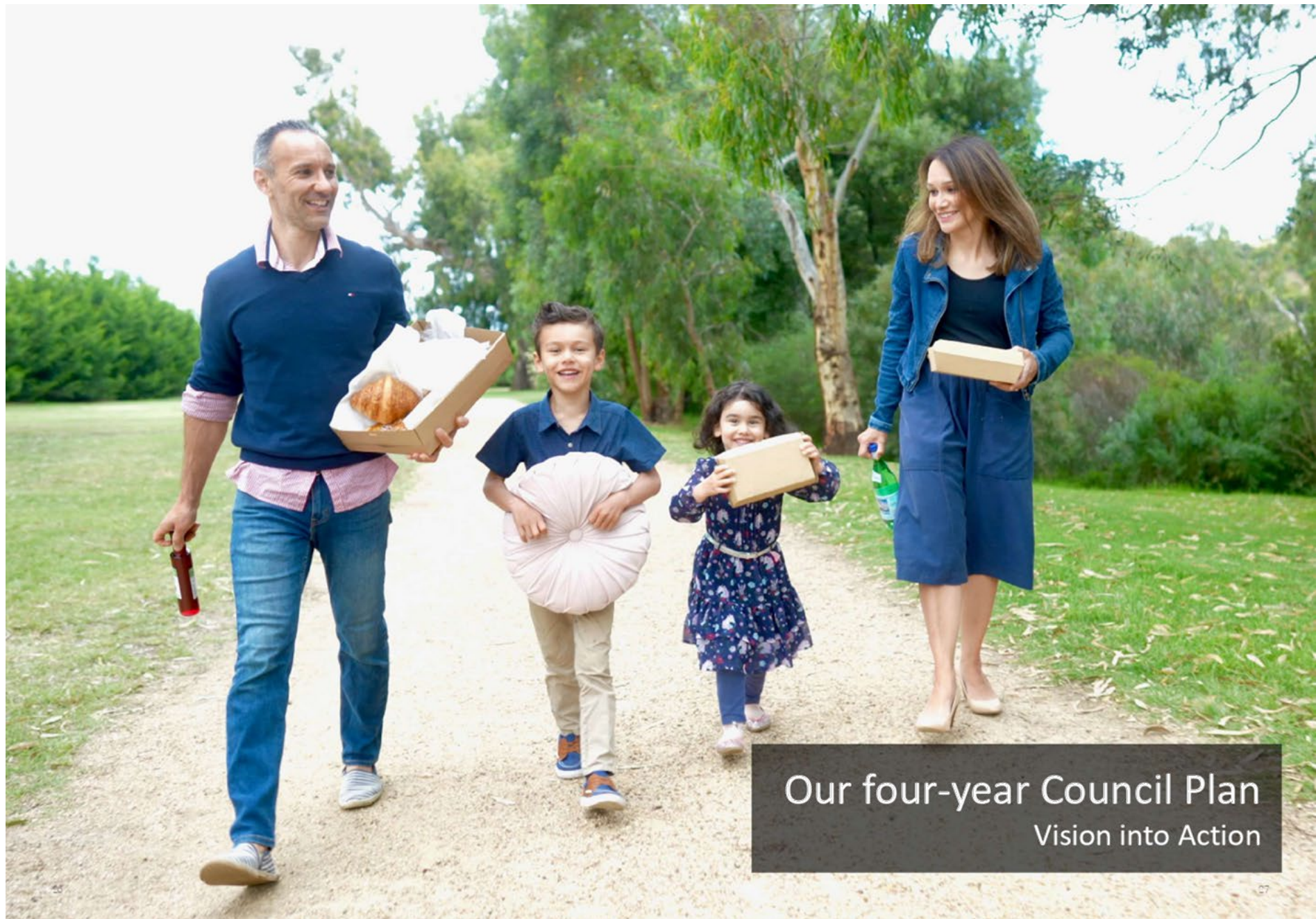
**I C A R E**  
Integrity Creativity Accountability Respect Excellence

*Our Values help us build strong relationships internally, with the community and partners.*

24 Moorabool Shire Council Plan 2021 - 2025







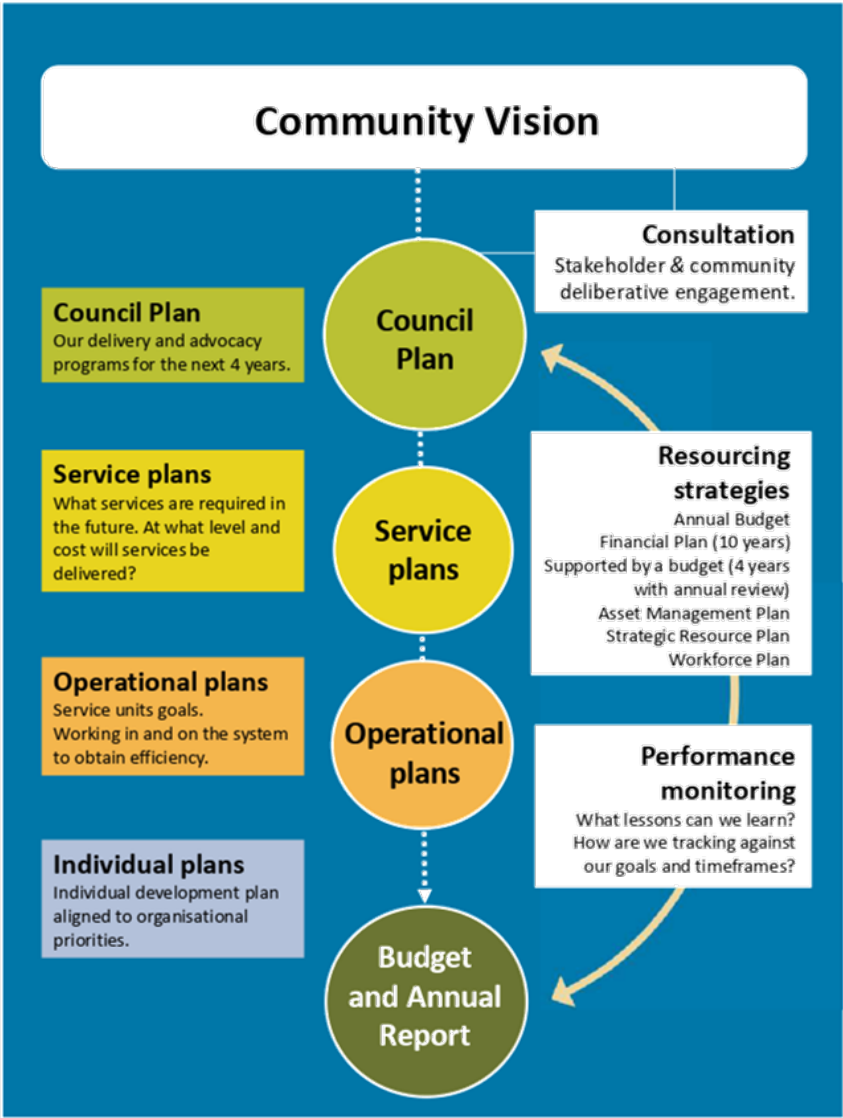
Our four-year Council Plan  
Vision into Action

# Our integrated strategic planning framework

Our planning framework illustrates how we link the operational functions of our services to resource and finance the ongoing delivery of the Council Plan.

The Local Government Act 2020 requires councils to take an integrated approach to strategic planning and reporting. This new approach recognises that planning must be holistic and driven by the community.

It ensures we share a clear vision to guide collaborative working, partnerships and advocacy opportunities. It helps Council build accountability and demonstrate value back to the community on an annual basis.





## Developing the Council Plan

The Council Plan galvanises the shared aspiration of the Community Vision to create the strategic goals and actions for the next four years.

Through our Municipal Strategic Statement, we capture where we want to be in the next four years as we work towards the longer-term Community Vision for 2030.

Our Council Plan will focus on three strategic goals that are aligned with the five key themes identified in the 2030 Community Vision.

These were decided upon after deliberative engagement with the community and subsequent Councillor endorsement.



### Monitoring and learning

We want to make sure that we are continually meeting the objectives in the Plan and measuring community satisfaction. To do this we have established a number of different criteria to measure our performance and look for areas of improvement.

### Our Community Vision Statement

We embrace our natural environment and lifestyle options to create an inspiring place for everyone to live, work and play.



4 years



### Our Municipal Strategic Statement

In 2025 we will be recognised for advocating and supporting a strong, inclusive community that co-exists with the natural environment.

Our organisation will deliver services that best serve a growing community and support a self-sustaining local economy.

### The three strategic objectives of our Council Plan



1. Healthy, inclusive and connected neighbourhoods



2. Liveable and thriving environments



3. A Council that listens and adapts to the needs of our evolving communities



## Our structured approach

The following pages break down our strategic approach towards delivering the Council Plan over the next four years.

There are three distinct objectives that describe the future we are seeking to achieve. Each objective is then structured as follows:

- The indicators and specific measures to reflect performance;
- The five key priorities for each objective;
- Distinct actions for how we plan to reach the objective.

We will track our progress through different performance indicators that we publish in our Annual Report.

### Performance towards our objectives

#### 1. Our Shire dashboard

There are certain measures that fall outside of our control but help us understand how certain objectives are tracking at a local government level.

#### 2. Council indicators

Measure the results (and to some extent impact) of Council's work and are (mostly) within the direct control of the Council.

### Data and sources

Data to measure performance will be drawn from Council operational data, survey results, State Government data and Australian Bureau of Statistics. This collection of indicators will be reviewed for statistical reliability and appropriateness on a regular basis. Data collected over a period of time will be utilised to improve Council's performance.

Council will continue to further develop and improve the way performance and results are measured and reported.

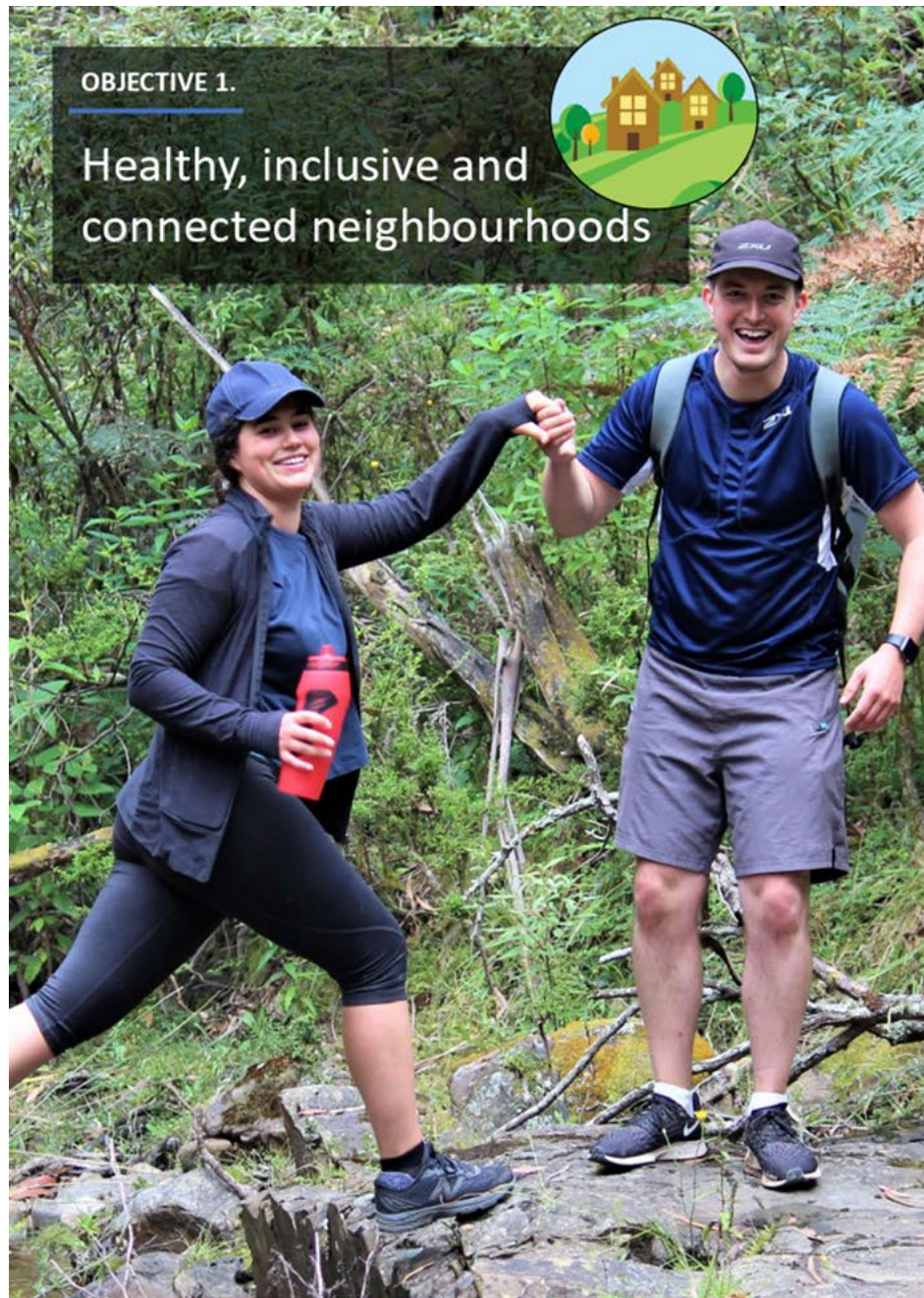


## Our Shire dashboard

There are some measures outside of Council's control that help us understand how our objectives are tracking on a local government level.



OBJECTIVE	SHIRE LEVEL MEASURE (and data source)
 <p><b>1. Healthy, inclusive and connected neighbourhoods</b></p>	<ul style="list-style-type: none"> <li>• <b>Socio Economic Indexes for Areas (SEIFA) Index for Moorabool Shire</b> <i>Local Government Performance Reporting Framework – Indicator C6 - Relative Socio-Economic Disadvantage (Audited)</i></li> </ul>
 <p><b>2. Liveable and thriving environments</b></p>	<ul style="list-style-type: none"> <li>• <b>Registered volunteers (% population)</b> <i>Australian Bureau of Statistics – Census of Population and Housing</i></li> <li>• <b>Percentage of people self-reporting health as excellent or very good</b> <i>Victorian Population Health Survey from Department of Health</i></li> </ul>
 <p><b>3. A Council that listens and adapts to the needs of our evolving communities</b></p>	<ul style="list-style-type: none"> <li>• <b>Increase in number of local jobs created</b> <i>Economic development at Council</i></li> <li>• <b>Increase in number of visitors to Moorabool Shire</b> <i>Economic development at Council</i></li> <li>• <b>% of external capital grants funding (per head of population)</b> <i>Advocacy at Council</i></li> </ul>



## Our performance indicators and how we will measure them

### Council indicators (and data source)

- **User experience with Council community services such as libraries, MCH, aged care, disability services**  
*Community satisfaction survey*
- **Accessibility of Council community services**  
*Council data collected for participation in the following:*
  - Access to maternal and child health services and kindergartens
  - Access to library services
  - Access to youth services
  - Access to aged care services
- **Council Plan actions completed for this Objective (1)**



## OUR FIVE PRIORITIES AND THE ACTIONS WE WILL TAKE FOR EACH

## Healthy, inclusive and connected neighbourhoods

**1 Improve the health and wellbeing of our community**

Actions	Year(s)
• Review the Recreation and Leisure Strategy	2021 – 22
• Develop the Health and Wellbeing Plan 2021 – 2025	2021 – 22
• Implement the annual actions of the Health and Wellbeing Plan	2021 – 25
• Implement the annual actions of the Age Well Live Well Strategy	2021 – 25
• Implement the annual actions of the Disability, Accessibility and Inclusion Plan	2021 – 25

**2 Improve access and opportunities for integrated transport**

Actions	Year(s)
• Complete Stage 1 construction of the Aqualink Cycle Corridor project in Bacchus Marsh	2021 – 22
• Construct Stage 2 of the Aqualink Cycle Corridor project in Bacchus Marsh	2022 – 23
• Develop an Integrated Transport Plan for growth areas	2022 – 23
• Implement the annual actions from the Road Safety Strategy	2021 – 25
• Develop a Bike and Hike Strategy	2022 – 23

**3 Facilitate opportunities for the community to gather and celebrate**

Actions	Year(s)
• Develop the Arts and Culture Strategy	2021 – 22
• Implement the annual actions of the Arts and Culture Strategy	2022 – 25

**4 Develop a vision and provide opportunities for rural communities**

Actions	Year(s)
• Develop a Township Improvement plan for one small town annually	2021 – 25
• Implement a Township Improvement plan in accordance with the annual budget	2021 – 25
• Complete design for the development of the Ballan Library & and Community Hub	2021 – 22
• Complete design and commence construction for Ballan Library and Community Hub	2022 – 23
• Complete construction of Ballan Library and Community Hub	2023 – Dec 24

**5 Provide access to services to improve community connection in the Shire**

Actions	Year(s)
• Commence construction of the West Maddingley Early Years & Community Hub (WMEYCH)	2021 – 22
• Complete the construction of the (WMEYCH)	2022 – Dec 23
• Seek funding for Indoor Aquatic Centre (Moorabool Aquatic and Recreation Centre (MARC))	2021 – 22
• Commence construction of the Regional Bowls Facility	2021 – 22
• Complete construction of the Regional Bowls Facility (external funding dependent)	2022 – 24
• Construct Stage 2 of the Bacchus Marsh Racecourse Recreation Reserve (BMRRR)	2022 – 23
• Seek funding for Stage 3 (BMRRR) (annually until successful)	2021 – 24
• Review the Community Development Strategy	2021 – 22
• Deliver the Community Leadership Program	2021 – 24
• Final Design of Stage 1 of four court indoor stadium (MARC)	2021 – 22
• Construct (MARC) Stage 1 - Bacchus Marsh Indoor Sports Stadium	2022 – 23
• Implement the annual actions of the Female Friendly Sport and Recreation Participation and Facilities Strategy	2021 – 23



## Our performance indicators and how we will measure them

### Council indicators (and data source)

- **Community perception of liveable Shire**  
*Community satisfaction survey qualitative measure*
- **Activation of open spaces**  
*Community satisfaction survey - Appearance of public areas*
- **Tonnes of CO2 emissions from energy generated at Council facilities**
- **Kerbside collection waste diverted from landfill**  
*Local Government Performance Reporting Framework – Indicator WC 5 – Kerbside collection waste diverted from landfill (Audited)*
- **Housing diversity (1, 2, or 3 bedroom housing, townhouses etc)**  
*Australian Bureau of Statistics – Census of Population and Housing*
- **Council Plan actions completed for this Objective (2)**

## OUR FIVE PRIORITIES AND THE ACTIONS WE WILL TAKE FOR EACH

## Liveable and thriving environments

**1 Develop planning mechanisms to enhance liveability in the Shire**

Actions	Year(s)
• Develop a Development Contribution Policy	2021 – 22
• Consult and complete Car Parking Strategy & Car Parking Policy	2021 – 22
• Commence Bacchus Marsh Town Centre Structure Plan	2021 – 22
• Consult and complete Bacchus Marsh Town Centre Structure Plan	2022 – 24
• Commence Bungaree and Wallace Structure Plans	2021 – 22
• Consult and complete Bungaree and Wallace Structure Plans	2023 – 25
• Commence the Rural Land Use Strategy	2021 – 22
• Consult and complete Rural Land Use Strategy	2023 – 25
• Review Infrastructure Standards for Urban Development	2021 – 22
• Review and update the draft Urban Design Guidelines for new development, including sustainable subdivision principles	2021 – 22

**2 Beautify our Shire including our parks, gardens, streetscapes, public and open spaces**

Actions	Year(s)
• Implement the planting program as per the Street Tree Strategy	2021 – 25
• Develop the Gateway Strategy	2021 – 22
• Implement the annual actions of the Gateway Strategy	2023 – 25
• Develop the Open Space Strategy	2021 – 22
• Implement the annual actions of the Open Space Strategy	2023 – 25
• Develop a set of guiding principles to facilitate placemaking	2022 – 25
• Develop the Bacchus Marsh Avenue of Honour Management Plan	2021 – 22
• Implement the annual actions of the Bacchus Marsh Avenue of Honour Management Plan	2023 – 25

**3 Enhance our natural environments**

Actions	Year(s)
• Commence the Sustainable Environment Strategy	2022 – 23
• Consult and finalise the Sustainable Environment Strategy	2023 – 24
• Implement the annual actions of the Sustainable Environment Strategy	2024 – 25
• Develop the Sustainable Building Strategy	2021 – 22
• Develop the Waste and Resource Recovery Strategy	2021 – 22
• Implement the annual actions of the Waste and Resource Recovery Strategy	2022 – 25
• Develop the Integrated Water Management Strategy	2021 – 22
• Develop a Sustainable Materials Policy for infrastructure work	2023 – 24

**4 Grow local employment and business investment**

Actions	Year(s)
• Advocate for essential servicing infrastructure in the Parwan Employment Precinct	2021 – 22
• Review Economic Development Strategy and develop the action plan	2021 – 22
• Implement the annual actions of the Economic Development Strategy	2022 – 25
• Develop an Investment Attraction strategy	2021 – 22

**5 Create a viable offering to attract visitors, tourists and investment**

Actions	Year(s)
• Develop a Visitor strategy and action plan	2021 – 22
• Implement annual actions of the Visitor Economy Action Plan	2022 – 25



**OBJECTIVE 3**

A Council that listens  
and adapts to the needs  
of our evolving communities



## Our performance indicators and how we will measure them

### Council indicators (and data source)

- **Community satisfaction with overall Council performance**  
*Community Satisfaction Survey*
- **Community satisfaction with Council's community consultation and engagement**  
*LGPRF - Indicator G2 - Community satisfaction with community consultation and engagement*
- **Lobbying on behalf of community**  
*Community Satisfaction Survey*
- **Community satisfaction with Council decisions**  
*LGPRF - Indicator G5 - Community satisfaction with council decisions (Audited)*
- **Employee experience / staff turnover**  
*LGPRF - Indicator C7 - Percentage of workforce turnover (Audited) Staff survey*
- **Adjusted underlying surplus (or deficit)**  
*LGPRF - OP1 - Audited*
- **Reduce asset renewal gap: renewal to depreciation**  
*LGPRF - O5 - Asset renewal and upgrade expenses compared to depreciation (Audited)*
- **Council Plan actions completed for this Objective (3)**

*LGPRF = Local Government Performance Reporting Framework*



## OUR FIVE PRIORITIES AND THE ACTIONS WE WILL TAKE FOR EACH

# A Council that listens and adapts to the needs of our evolving communities

### 1 Listen, analyse and understand community needs

Actions	Year(s)
• Implement the Community Engagement Framework	2021 – 22
• Develop the ICT Strategy	2021 – 22
• Review the Customer Experience Strategy	2022 – 23

### 2 Align services to meet the needs of the community

Actions	Year(s)
• Review the Service Planning Framework	2021 – 22
• Implement the annual actions of the Service Planning Framework per the adopted services	2022 – 25
• Review the Rate strategy to inform the Revenue and Rating Plan for 2022-25 in accordance with the new LGA	2021 – 22
• Review the Asset Management Strategy	2021 – 22
• Review the Asset Plans for Transport, Open Space, Building and Drainage	2021 – 22
• Master planning of Recreation Reserves	2021 – 25
• Develop support mechanisms for Community Asset Committees	2021 – 22
• Review Community Infrastructure Framework	2021 – 22

### 3 Focus resources to deliver on our service promise in a sustainable way

Actions	Year(s)
• Develop Council's 10-year Financial Plan	2021 – 22
• Develop a 4-year Workforce Plan that promotes gender equality, diversity and inclusiveness	2021 – 22

### 4 Measure performance, communicate our results and continue to improve our services every day

Actions	Year(s)
• Improve Council's external reporting for better transparency and accountability	2021 – 23
• Increase accessibility for community participation in online Council meetings	2021 – 22

### 5 Be recognised for demonstrating a culture of excellence, creativity and inclusiveness

Actions	Year(s)
• Develop a Professional Development Framework for Councillors	2021 – 22
• Implement the Organisational Development Strategy	2021 – 22
• Facilitate Council's obligations under the Gender Equality Act 2020	2021 – 22
• Develop a Brand Strategy	2021 – 22
• Implement the actions of the Brand Strategy	2022 – 23
• Design and implement a planned annual advocacy approach that attracts funding and support for Council's priority projects	2021 – 25

## Community involvement and feedback

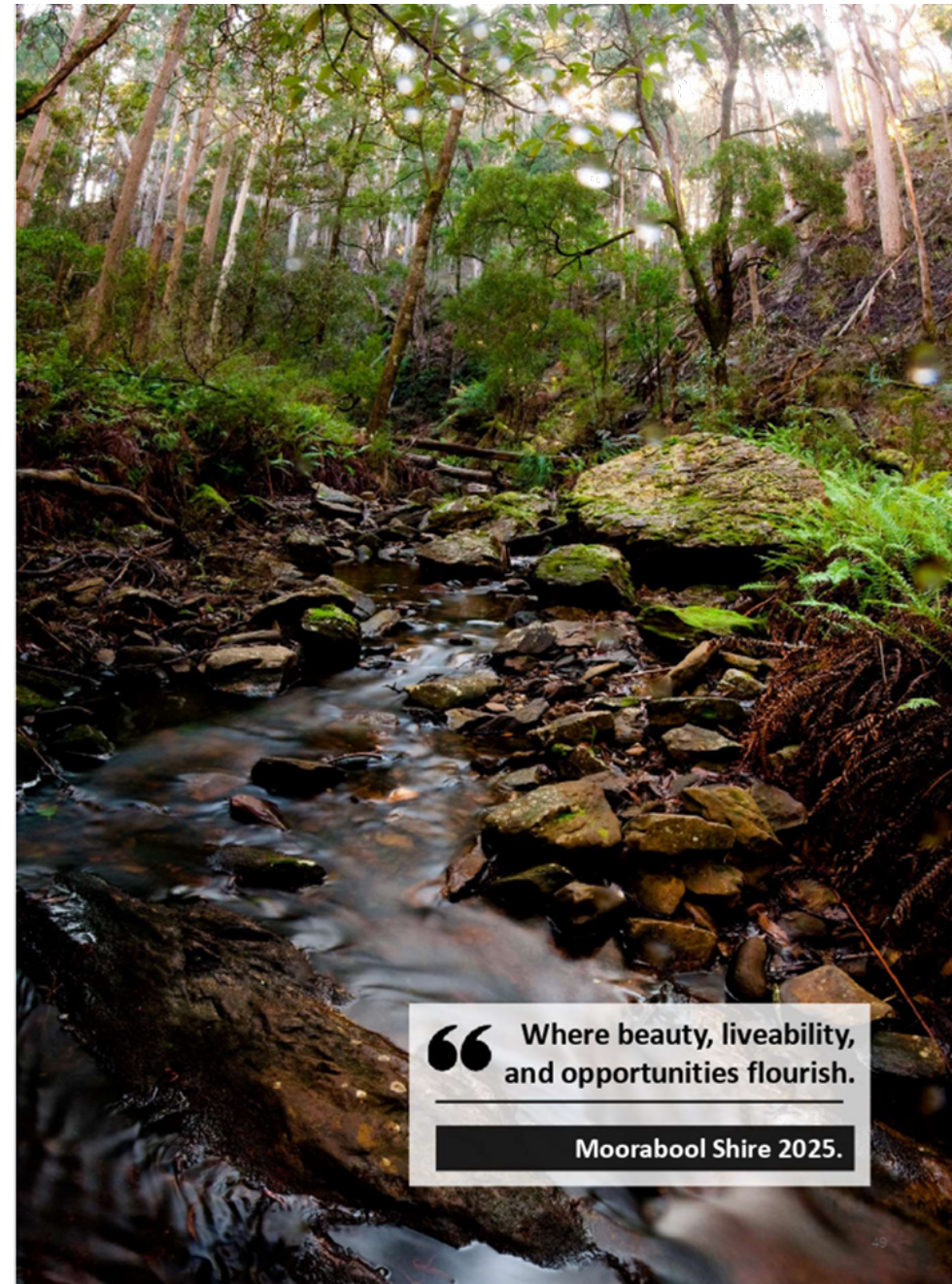
Our community plays an integral role in shaping the future direction of the Shire – starting with the insights that we captured in creating the 2030 Community Vision.

Community engagement, however, is not restricted to the Community Vision – feedback from, and interaction with, all corners of the municipality drive Council decision-making every day.

The standards of excellence to which we hold ourselves accountable when helping our customers is what drives us forward. Equally as important is to provide the opportunities for the community to be heard and involved in our decision-making.

We are committed to monitoring the delivery of our actions over the next four years. With your ongoing feedback we will navigate many new challenges and welcome many new opportunities along the way.

We thank you for your consultation in helping us create our Council Plan 2021 – 2025 and we look forward to working alongside you to create an inclusive and flourishing community.





## Glossary of common terms

Important words frequently used by Council that are not always easy to understand.

### Liveability

**Liveability** is the sum of the factors that add up to a community's quality of life—including:

- the built and natural environments
- economic prosperity
- social stability and equity
- educational opportunity
- cultural, entertainment and recreation possibilities

### Diversity

**Diversity** means including or involving people from a range of different social and ethnic backgrounds, different genders, sexual orientations, self-identification preferences, and physical and cognitive disabilities.

### Accessibility

**Accessibility** is the practice of making your service and product (including website) useable by as many people as possible. We typically think of this as being about people living with disabilities, but it should also address those with situational or temporary access issues such as slow internet connection, direct sunlight or a broken arm.

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### Sustainability

**Sustainability** means meeting our own needs without compromising the ability of future generations to meet their own needs.

In addition to natural resources, we also need to consider social and economic resources.

### Innovation

**Innovation** is about turning an idea into a solution, or improving an existing way of doing things, so that it adds value from the customer's perspective.

Before we think about introducing new technology, we first seek to improve the process.

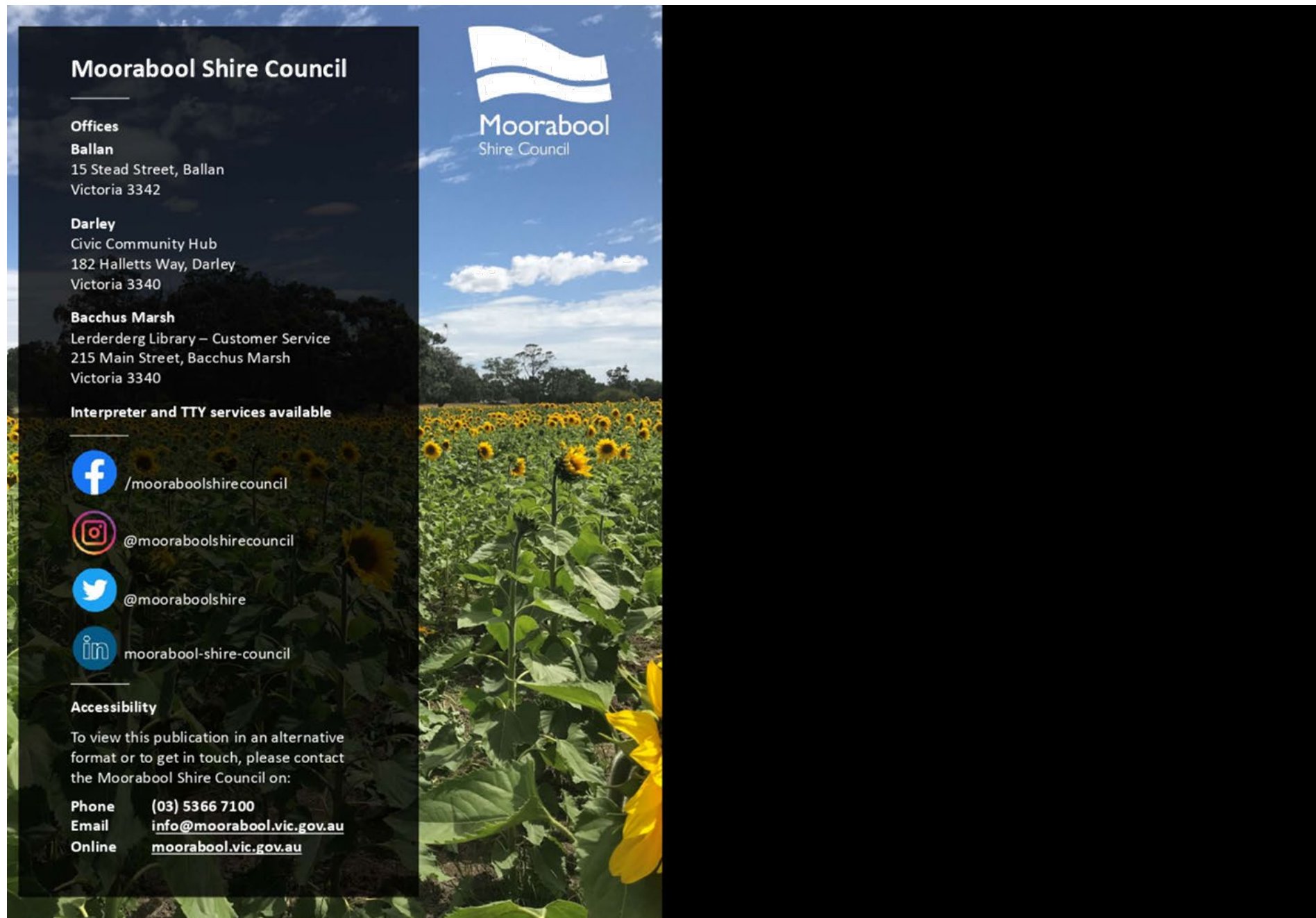
"Innovate the factory before you innovate the product."

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**Moorabool Shire Council**


**Offices**  
**Ballan**  
15 Stead Street, Ballan  
Victoria 3342


**Darley**  
Civic Community Hub  
182 Halletts Way, Darley  
Victoria 3340


**Bacchus Marsh**  
Lerderderg Library – Customer Service  
215 Main Street, Bacchus Marsh  
Victoria 3340

**Interpreter and TTY services available**

 /mooraboolshirecouncil


 @mooraboolshirecouncil

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 moorabool-shire-council

**Accessibility**  
To view this publication in an alternative format or to get in touch, please contact the Moorabool Shire Council on:

**Phone** (03) 5366 7100  
**Email** [info@moorabool.vic.gov.au](mailto:info@moorabool.vic.gov.au)  
**Online** [moorabool.vic.gov.au](http://moorabool.vic.gov.au)

  
**Moorabool**  
Shire Council

## Moorabool Shire Council

## 2022/23 Proposed Annual Budget



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## Mayor and CEO's Introduction

We are pleased to present the Moorabool Shire 2022/23 Budget to our community.

The 2022/23 proposed budget is aligned with the vision in the Council Plan 2021-25. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community. The recommended budget details the resources required over the next year to fund the large range of services we provide to the community. It also includes details of recommended capital expenditure allocations to improve and renew our Shire's physical infrastructure, buildings and operational assets as well as funding for a range of new initiatives.

The proposed budget for 2022/23 has been prepared through a rigorous process of review by the officers, management and Councillors to ensure that it is aligned to the vision and the objectives as set out in the Council's latest Council Plan. Value for money remains a guiding principle in this budget and to keep rates as affordable as possible while delivering all of Council's ongoing services and infrastructure our community needs within the State Government's rate cap. Our focus remains on the delivery of essential services, our community needs and expects - including roads, rubbish and recycling, library services, sporting ovals, street-sweeping and a wide range of community services from school crossings to maternal and children's services.

For the 2022/23 Annual Budget, rate increases have been capped at 1.75% in line with the Victorian Government's Fair Go Rates System. Despite the financial challenge this poses, Council is determined to maintain and enhance its services, while working within the cap. Council is also determined in its efforts to keep financial pressure on the community to a minimum.

The 2022/23 Budget and Strategic Resource Plan is part of Council's integrated planning framework and follows through with strategic priorities that are identified in the Council Plan. The Council plan continues to seek community input and engage the Moorabool Shire Council community in its decision making.

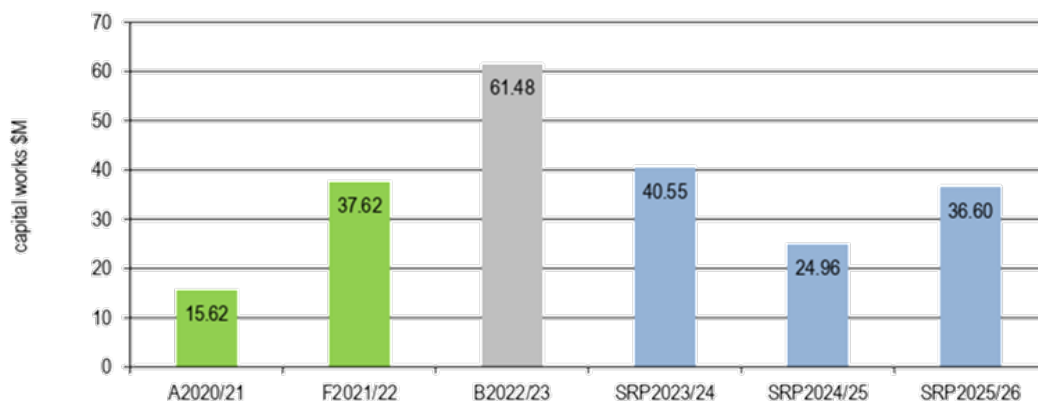


Moorabool Shire Council has seen significant growth in recent years and our capital program has been developed to meet community infrastructure needs now and into the future. Council will fund several new initiatives and will allocate additional funds to renew the Council's infrastructure.

Some of the key projects recommended as part of the 2022/23 Capital Program include:

- Bacchus Marsh Racecourse & Recreation Reserve - Stage 2 (\$6.000 million)
- Bacchus Marsh Indoor Recreation Facility (\$2.879 million)
- Annual Reseal Program (\$1.458 million)
- Taverner Street, Maddingley - Rehabilitation (\$1.400 million)
- Bald Hill Redevelopment - (\$1.117 million)
- Bacchus Marsh Bowls Club Pavilion and Bowling Green (\$0.970 million)
- Ballan Library Facility (\$0.770 million)
- Albert Street, Darley - Rehabilitation (\$0.576 million)
- Yendon-Egerton Road, Lal Lal - Rehabilitation (\$0.507 million)
- Steiglitz Street, Ballan - Rehabilitation (\$0.451 million)
- Aqualink - Nelson Street, Darley (\$0.350 million)
- McCrae Street, Maddingley - Kerb renewal (\$0.322 million)
- Parwan Gate Gas Connection (\$0.320 million)

The table below provides a high level snapshot of the forward outlook for Capital Works for the next 4 years and demonstrates a high level of investment in community infrastructure and assets.



A = Actual F = Forecast B = Budget SRP = Strategic Resource Plan estimates

The Capital Works program for 2022/23 will be \$61.482 million. Of the new works funded (totaling \$25.937 million) in the 2022/23 budget, \$12.825 million will come from Council operations, \$5.518 million from external grants and contributions, and \$7.594 million to be funded by new borrowings. We acknowledge the contribution of State and Federal Government grants in our Capital Works and service delivery programs.

In addition to the planned Capital Works Program, the 2022/23 Annual Budget will fund a number of new initiatives, some of them being:

- Develop an Integrated Transport Plan for Ballan (\$0.090 million net cost)
- Implement the annual actions of the Waste and Resource Recovery strategy
  - Transfer Station review (\$0.035 million net cost)
- Develop a Bike and Hike strategy (\$0.025 million net cost)

We look forward to working with you in the community to deliver these exciting projects throughout the coming year.

#### *Financial Snapshot*

Key Statistics	2021/22 Forecast	2022/23 Budget
	\$'000	\$'000
Total Expenditure	64,664	57,846
Comprehensive Operating Surplus	31,629	22,604
Underlying operating surplus	(720)	67
Cash result movement	(4,753)	6,500
Capital Works Program	37,619	61,482
<b>Funding the Capital Works Program:</b>		
Council	14,350	33,081
Borrowings	-	14,000
Grants	23,269	14,401
<b>Budgeted expenditure by strategic objective:</b>	<b>2022 Budget</b>	<b>Budget %</b>
Healthy, inclusive and connected communities	7,478	17%
Liveable and thriving environments	25,504	57%
A Council that listens and adapts to the needs of our evolving communities	11,923	27%

**Cr Tom Sullivan**  
Mayor

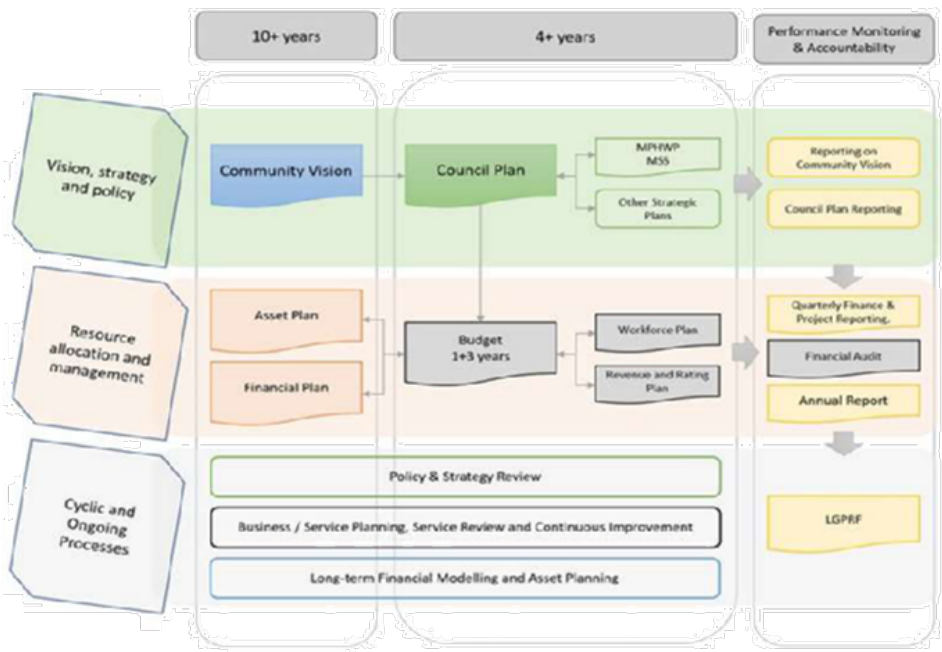
**Derek Madden**  
Chief Executive Officer

1. Link to the Council Plan

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



In addition to the above, Council has a long term plan (Moorabool 2041) which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process.



### 1.1.2 Key planning considerations

#### Service level planning

Although Councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most Council services are not legally mandated, including some services closely associated with Councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, Councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, Councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

## 1.2 Our vision, purpose and values

#### Vision

Embracing our natural environment and lifestyle options to create an inspiring place for everyone to live, work and play.

#### Purpose

Council exists to co-design local solutions that enable our communities to prosper now and into the future.

We do this by:

- Providing good governance and leadership
- Minimising environmental impact
- Stimulating economic development
- Improving social outcomes

#### Values

By living these values Council is able to build strong relationships internally, with the community and with partners.

- Integrity - I say what I mean and always do what's right.
- Creativity - I consider situations from multiple angles and perspectives.
- Accountability - I have courage to make decisions and take ownership for their outcomes.
- Respect - I seek to understand and treat people how I would like to be treated.
- Excellence - I take calculated risks to seek out better ways of doing things.

#### Our municipal strategic statement

In 2025, we will be recognised for advocating and supporting a strong, inclusive community that co-exists with the natural environment.

Our organisation will deliver services that best serve a growing community and support a self-sustaining local economy.

### 1.3 Strategic objectives

Council delivers activities and initiatives under a number of major service categories. Each contributes to the achievement of one of the three Strategic Objectives as set out in the Council Plan for the 2021-25 years. The following table lists the three Strategic Objectives as described in the Council Plan.

#### Objective 1: Healthy, inclusive and connected communities

##### Council Indicators:

- User experience with Council community services such as libraries, maternal & child health, aged care, and disability services
- Accessibility of Council community services
- Council Plan actions completed for this Objective

##### Our five priorities:

1. Improve the health and wellbeing of our community
2. Improve access and opportunities for integrated transport
3. Facilitate opportunities for the community to gather and celebrate
4. Develop a vision and provide opportunities for rural communities
5. Provide access to services to improve community connection in the Shire



## Objective 2: Liveable and thriving environments

### Council Indicators:

- Community perception of liveable Shire
- Activation of open spaces
- Tonnes of CO2 emissions from energy generated at Council facilities
- Kerbside collection waste diverted from landfill
- Housing diversity (1, 2, or 3 bedroom housing, townhouses etc)
- Council Plan actions completed for this Objective

### Our five priorities:

1. Develop planning mechanisms to enhance liveability in the Shire
2. Beautify our Shire including our parks, gardens, streetscapes, public and open spaces
3. Enhance our natural environments
4. Grow local employment and business investment
5. Create a viable offering to attract visitors, tourists and investment

### **Objective 3: A Council that listens and adapts to the needs of our evolving communities**

#### **Council Indicators:**

- Community satisfaction with overall Council performance
- Community satisfaction with Council's community consultation and engagement
- Lobbying on behalf of community
- Community satisfaction with Council decisions
- Employee experience / staff turnover
- Adjusted underlying surplus (or deficit)
- Reduce asset renewal gap: renewal to depreciation
- Council Plan actions completed for this Objective

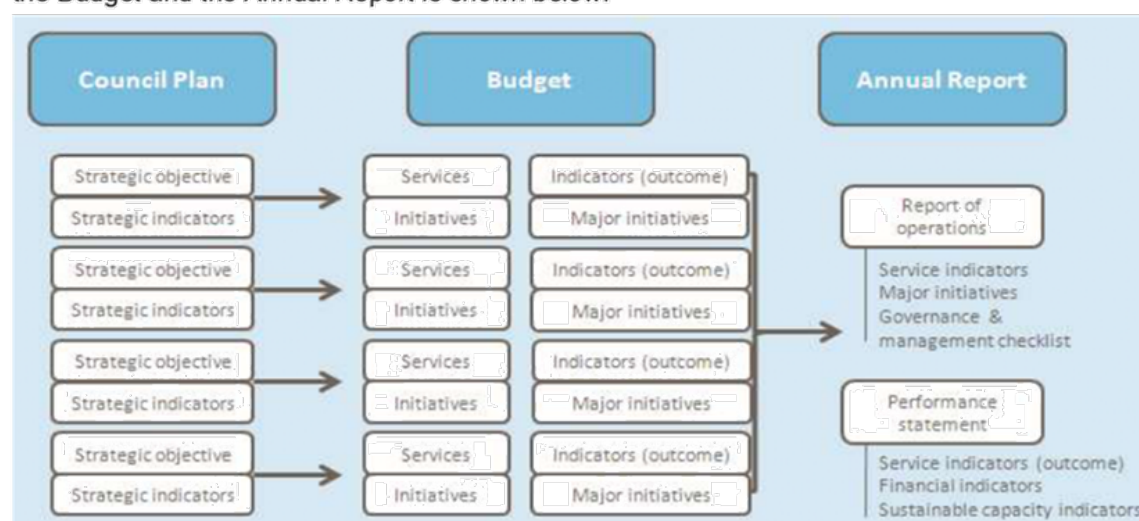
#### **Our five priorities:**

1. Listen, analyse and understand community needs
2. Align services to meet the needs of the community
3. Focus resources to deliver on our service promise in a sustainable way
4. Measure performance, communicate our results and continue to improve our services every day
5. Be recognised for demonstrating a culture of excellence, creativity and inclusiveness



## 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2022/23 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify initiatives, major initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

### 2.1 Strategic Objective 1: Healthy, inclusive and connected communities

To achieve our objective of 'Healthy, inclusive and connected communities', we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below:

Activities	Description		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
<b>Services</b>					
Animal Management and Local Laws Compliance	Deliver and maintain a responsive and proactive animal management service throughout the Shire. Review, develop and implement local laws that promote peace and good order in Moorabool.	Inc	661	681	690
		Exp	(141)	(142)	(133)
		Surplus/Deficit	520	539	557
Aged and Disability Services	This service provides home and community care, assessment and care management, volunteer coordination, and senior citizen clubs.	Inc	2,338	2,348	0
		Exp	(2,738)	(3,777)	(508)
		Surplus/Deficit	(400)	(1,429)	(508)

Activities	Description		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Aged and Disability Brokerage	To provide brokerages services to residents that have been allocated aged care packages with physical and social support.	Inc	353	346	0
		Exp	(343)	(331)	0
		Surplus/ Deficit	9	15	0
Community Development	Community Development is concerned with empowering and enabling the communities of Moorabool to be innovative, engaged, skilled and help them work together to improve their well-being through opportunities for partnerships, better relationships with Council and increased participation in community life.	Inc	28	15	0
		Exp	(1,206)	(1,659)	(1,443)
		Surplus/ Deficit	(1,178)	(1,644)	(1,443)
Recreation Development	Provide leadership, strengthen networks and partnerships to plan, develop and deliver high quality recreation participation and engagement opportunities that enhance health and wellbeing. Includes Leisure and Pool Facilities.	Inc	182	277	314
		Exp	(506)	(723)	(744)
		Surplus/ Deficit	(325)	(446)	(429)
Library Services	Provision of fixed and rural mobile library services to key points throughout the Moorabool area.	Inc	289	348	324
		Exp	(772)	(832)	(803)
		Surplus/ Deficit	(483)	(485)	(480)
Youth Services	Enable youth within Moorabool to have a community voice and establish programs and activities that enhance and reward them as people.	Inc	127	163	75
		Exp	(340)	(594)	(352)
		Surplus/ Deficit	(213)	(431)	(277)
Community Health and Safety	Legislative Responsibilities (Food Act 1984 (food safety), Health Act 1958, Tobacco Act 1987, Residential Tenancies Act 1997 and Local Government Act 1989). Assessments and installations of septic tanks carried out in accordance with the Environmental Protection Act and the Septic Code of Practice 2003. Ensure children in the Australian Childhood Immunisation Register target group are fully immunised.	Inc	515	491	438
		Exp	(1,761)	(1,346)	(1,299)
		Surplus/ Deficit	(1,246)	(855)	(862)
Early Years Services	Ensure that services and infrastructure provided to children and families are well planned and respond in a way that meets the needs of the local community. Early Years Services delivers a small number of high quality family and children's programs and services that support, promote and strengthen family health and wellbeing.	Inc	12	0	0
		Exp	(291)	(305)	(326)
		Surplus/ Deficit	(279)	(305)	(326)
Maternal & Child Health	Provision of a universal service to families with children aged 0-6 years directed at improving outcomes by the prevention, early detection, and intervention of physical, emotional or social factors known to place children at risk of not reaching their potential.	Inc	488	543	502
		Exp	(984)	(1,016)	(1,102)
		Surplus/ Deficit	(495)	(472)	(600)



Activities	Description		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Best Start	A State Government funded early intervention program aimed at reducing disadvantage and enhancing the outcomes of children 0-8 yrs. Best Start supports communities, parents, families and service providers to improve local early years services and support.	Inc	82	115	143
		Exp	(82)	(133)	(140)
		Surplus/			
		Deficit	0	(18)	3
Education and Care Services	Occasional Care Service provides high quality care for children aged from six months to six years with the opportunity to explore a wide range of experiences, building upon their skills, interests and abilities through play in a calm and happy environment. Supported Playgroups provide support and connection to disadvantaged families through groups and in home support. Kindergarten liaison and support which includes the management of Council owned early years facilities, including kindergarten central enrolment for 4-year-old kindergarten programs and support and management of kindergarten cluster managers/ kindergarten committees of management.	Inc	138	232	154
		Exp	(335)	(415)	(360)
		Surplus/			
		Deficit	(196)	(183)	(206)
School Crossings	Provide school crossing supervisors or staff at 13 locations in Ballan and Bacchus Marsh within designated hours.	Inc	91	93	93
		Exp	(270)	(259)	(269)
		Surplus/			
		Deficit	(179)	(166)	(177)

#### Service Performance Outcome Indicators

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Animal Management	Health and Safety	50%	50%	75%
Library Services	Participation	7.37%	12%	12%
Maternal and Child Health	Participation	71.43%	90%	90%
Food Safety	Health and Safety	100%	100%	100%
Aquatic	Utilisation	0.18	0.30	0.30

\* refer to table at section 2.5 for information on the calculation of Service Performance Outcome

## 2.2 Strategic Objective 2: Liveable and thriving environments

To achieve our objective of 'Liveable and thriving environments', we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Activities	Description		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Waste Management	This unit covers maintenance, collection and disposal of domestic wastes and waste related products, litter and litter bins around the Shire and cleaning of roads and other public places. The unit is responsible for managing recycling, the transfer stations and related services.	Inc	569	643	540
		Exp	(4,793)	(5,487)	(6,447)
		Surplus/ Deficit	(4,224)	(4,845)	(5,907)
Fleet	To provide fleet management services for Council's passenger and light commercial vehicles, buses, trucks, and earthmoving & roadwork machinery.	Inc	349	318	391
		Exp	498	346	(82)
		Surplus/ Deficit	847	664	309
Statutory Planning	Deliver statutory planning functions of Council to ensure responsible land use and development in Moorabool.	Inc	942	1,461	876
		Exp	(2,383)	(2,056)	(1,735)
		Surplus/ Deficit	(1,441)	(595)	(859)
Strategic Land Use Planning	Delivery of key strategic policies and projects that assist in the long-term development of the Shire.	Inc	85	169	18
		Exp	(1,185)	(1,247)	(1,271)
		Surplus/ Deficit	(1,100)	(1,079)	(1,253)
Infrastructure Subdivision Development	Provide infrastructure support services for subdivisions and developments, whilst developing guidelines for Council to improve and provide consistency in the planning and delivery of subdivision development.	Inc	85	400	500
		Exp	(351)	(558)	(610)
		Surplus/ Deficit	(266)	(158)	(110)
Economic Development and Tourism	The economic development service assists the organisation to facilitate an environment that is conducive to a sustainable and growing local business sector and provides opportunities for local residents to improve their skill levels and access employment. It also aims to develop strategies to bring tourists into Moorabool Shire.	Inc	163	501	0
		Exp	(614)	(1,038)	(490)
		Surplus/ Deficit	(451)	(536)	(490)
Building Maintenance	This service prepares maintenance management programs for Council's property assets. These include municipal buildings, pavilions and other community buildings.	Inc	37	36	36
		Exp	(1,806)	(1,381)	(1,537)
		Surplus/ Deficit	(1,769)	(1,345)	(1,501)
Parks and Gardens	Maintain Council's parks and gardens assets and provide facilities for our residents for the future. Enhance and upgrade the aesthetic appearance of Moorabool townships.	Inc	11	0	0
		Exp	(4,818)	(3,823)	(3,662)
		Surplus/ Deficit	(4,807)	(3,823)	(3,662)



Activities	Description		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Road Safety	This service is for the provision of street lighting and bus stop maintenance.	Inc	0	0	0
		Exp	(248)	(271)	(277)
		Surplus/ Deficit	(248)	(271)	(277)
Asset Management	This service undertakes the design and coordination of Council's Capital Improvement Program.	Inc	200	143	160
		Exp	(1,404)	(2,987)	(2,899)
		Surplus/ Deficit	(1,204)	(2,844)	(2,739)
Property Asset Management	To effectively manage Council land, property leases and licences as per the property register.	Inc	156	172	174
		Exp	(28)	(4)	(14)
		Surplus/ Deficit	128	168	160
Road and Off Road Maintenance	To undertake maintenance to Council's road assets to ensure they are in a safe and serviceable condition for all users. This includes sealed and unsealed roads, bridges, kerb and channel, drainage, footpaths and signage.	Inc	3	0	0
		Exp	(4,991)	(4,728)	(4,954)
		Surplus/ Deficit	(4,989)	(4,728)	(4,954)
Emergency Management	Emergency Management works to ensure Moorabool has plans in place to engage with the community and assist with preparing resilient communities that can prepare and recover from emergencies.	Inc	294	3,102	120
		Exp	(541)	(3,221)	(224)
		Surplus/ Deficit	(247)	(119)	(104)
Building Services	Ensure all building permits lodged by private building surveyors are registered in accordance with legislation, and all building department activities are undertaken within legislative timelines.	Inc	338	270	250
		Exp	(344)	(542)	(364)
		Surplus/ Deficit	(6)	(272)	(114)
Fire Prevention	Ensure safety around the Moorabool Shire through fire prevention inspections of vacant land in urban and rural living areas.	Inc	100	72	82
		Exp	(136)	(141)	(181)
		Surplus/ Deficit	(35)	(69)	(99)
Environmental Management	This service develops environmental policy, coordinates and implements environmental projects and works with other services to improve Council's environmental performance.	Inc	185	94	70
		Exp	(925)	(821)	(759)
		Surplus/ Deficit	(739)	(727)	(689)

#### Initiatives

1) **Develop an Integrated Transport Plan for Ballan** - This initiative aims to ensure a high standard traffic network is developed and maintained and can accommodate the requirements of a growing community. (\$0.090 million net cost)

2) **Implement the annual actions of the Waste and Resource Recovery strategy - Transfer Station review** - This initiative is aims to undertake a Transfer Station review funded via waste service charges. (\$0.035 million net cost)

3) **Develop a Bike and Hike strategy** - This initiative seeks to commence a strategic review of the current Hike and Bike Strategy and develop a strategic plan to guide the future development of the hike and bike network within the broader Community Recreation Strategy. (\$0.025 million net cost)

**Service Performance Outcome Indicators**

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Statutory Planning	Decision Making	90.91%	95.00%	95.00%
Roads	Satisfaction	45	48	48
Waste Collection	Waste Diversion	39.88%	39.00%	39.00%

\* refer to table at section 2.5 for information on the calculation of Service Performance Outcome

### 2.3 Strategic Objective 3: A Council that listens and adapts to the needs of our evolving communities

To achieve our objective of 'A Council that listens and adapts to the needs of our evolving communities', we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

**Services**

Activities	Description		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Governance	This area, being Governance includes the Inc Mayor, Councillors and Chief Executive Officer, General Managers and associated support which cannot be easily attributed to the direct service provision areas.	Inc	159	35	1
		Exp	(3,051)	(3,034)	(2,353)
		Surplus/ Deficit	(2,893)	(2,998)	(2,352)
Public Relations and Marketing	Provide an open and accessible communication network that is accurate, accessible, user friendly, relevant and timely.	Inc	0	0	0
		Exp	(551)	(425)	(434)
		Surplus/ Deficit	(551)	(425)	(434)
Personnel Management	To provide, develop and implement strategies, policies and procedures through the provision of human resource and industrial relations services, that minimise the risk to Council.	Inc	173	155	100
		Exp	(1,545)	(1,504)	(1,764)
		Surplus/ Deficit	(1,373)	(1,349)	(1,664)
Risk Management	To develop, build and identify effective management of Council's exposure to all forms of risk and to foster safer work places and environments within the municipality.	Inc	13	1	0
		Exp	(689)	(766)	(833)
		Surplus/ Deficit	(676)	(764)	(833)
Finance	Financial management and accounting of Council's finances, including property rating and valuation services, collection of revenue and internal support and advice to internal departments. These services will be delivered by increasing the financial knowledge base of the whole of Council through customer awareness, consistency and clearly defined processes.	Inc	8,127	12,003	9,911
		Exp	(1,810)	(1,878)	(1,326)
		Surplus/ Deficit	6,317	10,125	8,586

Activities	Description		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Customer Service	Manage service provisions to provide an open and accessible communication network that is accurate, accessible, user friendly, relevant and timely.	Inc <i>Exp</i> <i>Surplus/</i>	0 (1,192) (1,192)	2 (1,084) (1,082)	1 (1,164) (1,163)
Document Management	Electronic document management of Council's external correspondence, maintain an effective and efficient electronic document management system and maintain Council's archive program.	Inc <i>Exp</i> <i>Surplus/</i> <i>Deficit</i>	0 (576) (576)	0 (524) (524)	0 (556) (556)
Information Communication and Technology	To provide a range of services to the organisation that supports its development through the effective management and expansion of Council's information systems and technology.	Inc <i>Exp</i> <i>Surplus/</i> <i>Deficit</i>	282 (3,088) (2,806)	0 (3,266) (3,266)	0 (3,493) (3,493)

#### Service Performance Outcome Indicators

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Governance	Satisfaction	49	50	50

\* refer to table at section 2.5 for information on the calculation of Service Performance Outcome



## Service Performance Outcome Indicators

## 2.5 Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Animal Management	Health and Safety	Animal management prosecutions (Percentage of animal management prosecutions which are successful)	[Number of successful animal management prosecutions/Total number of animal management prosecutions]
Library Services	Participation	Active library borrowers (Percentage of the population that are active library borrowers)	[The sum of the number of active library borrowers in the last 3 financial years / The sum of the population in the last 3 financial years] x100
Home and Community Care	Participation	Participation in HACC service (Percentage of the municipal target population that receive a HACC service)	[Number of people that received a HACC service / Municipal target population for HACC services] x100
Home and Community Care	Participation	Participation in HACC service by Culturally and Linguistically Diverse (CALD) people (Percentage of the municipal target population in relation to CALD people that receive a HACC service)	[Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
Maternal and Child Health	Participation	Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

Service	Indicator	Performance Measure	Computation
Food Safety	Health and Safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Pool Facilities	Utilisation	Utilisation of pool facilities (The number of visits to pool facilities per head of municipal population)	[Number of visits to pool facilities / Municipal population]

## 2.6 Reconciliation with budgeted operating result

	Net Cost (Revenue)	Expenses	Revenue
	\$'000	\$'000	\$'000
Healthy, inclusive and connected communities	4,747	7,478	(2,731)
Liveable and thriving environments	22,288	25,504	(3,216)
A Council that listens and adapts to the needs of our evolving communities	1,910	11,923	(10,013)
<b>Total</b>	<b>28,945</b>	<b>44,905</b>	<b>(15,960)</b>
<b>Expenses added in:</b>			
Depreciation	12,461		
Amortisation - right of use assets	224		
Finance costs	256		
Others			
<b>Deficit before funding sources</b>	<b>41,886</b>		
<b>Funding sources added in:</b>			
Rates and charges revenue	(35,629)		
Waste charge revenue	(6,961)		
Grants - Capital (recurrent)	(1,282)		
Contributions - monetary	1,918		
<b>Total funding sources</b>	<b>(41,953)</b>		
<b>Underlying (surplus)/deficit for the year</b>	<b>(67)</b>		

### 3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2022/23 has been supplemented with projections to 2025/26.

This section includes the following financial statements prepared in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources



### 3.1 Comprehensive Income Statement

For the four years ending 30 June 2026

		Forecast Actual	Budget	Projections		
	Notes	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Income</b>						
Rates and charges	4.1.1	40,293	42,590	45,048	47,696	50,681
Statutory fees and fines	4.1.2	1,286	1,351	1,388	1,425	1,465
User fees	4.1.3	2,741	2,233	2,417	2,539	2,786
Grants - Operating (recurrent)	4.1.4	13,807	8,622	8,965	9,429	9,948
Grants - Operating (non-recurrent)	4.1.4	343	145	177	185	194
Grants - Capital (recurrent)	4.1.4	1,282	1,282	1,282	1,282	1,282
Grants - Capital (non-recurrent)	4.1.4	21,987	13,119	14,878	8,048	14,998
Contributions - monetary	4.1.5	2,862	1,918	1,923	4,860	226
Contributions - non-monetary assets	4.1.5	7,500	7,500	11,416	7,500	10,232
Other income	4.1.6	3,796	1,106	1,133	1,162	1,191
Interest received		397	585	1,028	952	1,037
<b>Total income</b>		<b>96,293</b>	<b>80,450</b>	<b>89,657</b>	<b>85,078</b>	<b>94,039</b>
<b>Expenses</b>						
Employee costs	4.1.7	25,782	24,319	25,448	26,389	27,629
Materials and services	4.1.8	24,131	18,482	19,491	20,765	22,402
Depreciation	4.1.9	12,094	12,461	13,777	15,096	15,770
Amortisation - right of use assets		224	224	224	-	-
Borrowing costs		343	238	292	280	313
Finance costs - leases		29	18	6	-	-
Other expenses	4.1.10	544	604	619	634	650
Loss on disposal of property, infrastructure, plant and equipment	4.1.11	1,517	1,500	1,500	1,500	1,500
<b>Total expenses</b>		<b>64,664</b>	<b>57,846</b>	<b>61,358</b>	<b>64,664</b>	<b>68,264</b>
<b>Surplus (deficit) for the year</b>		<b>31,629</b>	<b>22,604</b>	<b>28,299</b>	<b>20,414</b>	<b>25,776</b>
<b>Other comprehensive income</b>						
<b>Items that will not be reclassified to surplus or deficit:</b>						
Net asset revaluation increment/(decrement)		35,950	39,665	-	51,157	-
<b>Total other comprehensive income</b>		<b>35,950</b>	<b>39,665</b>	<b>-</b>	<b>51,157</b>	<b>-</b>
<b>Comprehensive result</b>		<b>67,579</b>	<b>62,270</b>	<b>28,299</b>	<b>71,571</b>	<b>25,776</b>

### 3.2 Balance Sheet

For the four years ending 30 June 2026

	Notes	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Projections		
				2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		32,127	38,627	20,161	23,663	20,649
Trade and other receivables		7,171	7,171	5,748	6,003	6,317
Other assets		744	744	744	744	744
<b>Total current assets</b>	<b>4.2.1</b>	<b>40,042</b>	<b>46,542</b>	<b>26,653</b>	<b>30,410</b>	<b>27,710</b>
<b>Non-current assets</b>						
Trade and other receivables		89	89	89	89	89
Property, infrastructure, plant & equipment		665,298	734,107	766,461	833,032	859,015
Right-of-use assets	4.2.4	448	224	-	-	-
<b>Total non-current assets</b>	<b>4.2.1</b>	<b>665,835</b>	<b>734,420</b>	<b>766,550</b>	<b>833,121</b>	<b>859,104</b>
<b>Total assets</b>		<b>705,877</b>	<b>780,962</b>	<b>793,203</b>	<b>863,532</b>	<b>886,814</b>
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		16,911	16,104	4,649	4,948	5,332
Trust funds and deposits		1,339	1,339	1,339	1,339	1,339
Unearned income/revenue		3,229	4,036	1,183	1,258	1,353
Provisions		5,595	5,595	6,031	6,380	6,729
Interest-bearing loans and borrowings	4.2.3	2,177	1,985	2,001	6,636	2,341
Lease liabilities	4.2.4	235	246	-	-	-
<b>Total current liabilities</b>	<b>4.2.2</b>	<b>29,486</b>	<b>29,306</b>	<b>15,204</b>	<b>20,561</b>	<b>17,095</b>
<b>Non-current liabilities</b>						
Provisions		1,056	1,056	1,100	1,135	1,170
Interest-bearing loans and borrowings	4.2.3	9,712	22,953	20,953	14,317	15,255
Lease liabilities	4.2.4	246	-	-	-	-
<b>Total non-current liabilities</b>	<b>4.2.2</b>	<b>11,014</b>	<b>24,009</b>	<b>22,052</b>	<b>15,452</b>	<b>16,425</b>
<b>Total liabilities</b>		<b>40,500</b>	<b>53,314</b>	<b>37,256</b>	<b>36,014</b>	<b>33,520</b>
<b>Net assets</b>		<b>665,377</b>	<b>727,647</b>	<b>755,947</b>	<b>827,518</b>	<b>853,294</b>
<b>Equity</b>						
Accumulated surplus		211,949	235,130	264,680	281,080	313,300
Asset revaluation reserve		447,642	487,307	487,307	538,465	538,465
Other reserves		5,786	5,211	3,958	7,972	1,528
<b>Total equity</b>		<b>665,377</b>	<b>727,647</b>	<b>755,947</b>	<b>827,518</b>	<b>853,294</b>

### 3.3 Statement of Changes in Equity

For the four years ending 30 June 2026

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2022 Forecast Actual</b>					
Balance at beginning of the financial year		633,749	207,460	411,692	14,597
Surplus (deficit) for the year		31,629	31,629	-	-
Net asset revaluation increment (decrement)		-	(35,950)	35,950	-
Impairment losses on revalued assets		-	-	-	-
Reversal of impairment losses on revalued assets		-	-	-	-
Transfer to other reserves		-	1,568	-	(1,568)
Transfer from other reserves		-	7,243	-	(7,243)
<b>Balance at end of the financial year</b>		<b>665,377</b>	<b>211,949</b>	<b>447,642</b>	<b>5,786</b>
<b>2023 Budget</b>					
Balance at beginning of the financial year		665,377	211,949	447,642	5,786
Surplus (deficit) for the year		62,270	62,270	-	-
Net asset revaluation increment (decrement)		-	(39,665)	39,665	-
Transfer to other reserves	4.3.1	-	(2,188)	-	2,188
Transfer from other reserves	4.3.1	-	2,763	-	(2,763)
<b>Balance at end of the financial year</b>	<b>4.3.1</b>	<b>727,647</b>	<b>235,130</b>	<b>487,307</b>	<b>5,211</b>
<b>2024</b>					
Balance at beginning of the financial year		727,649	235,130	487,307	5,211
Surplus (deficit) for the year		28,299	28,299	-	-
Net asset revaluation increment (decrement)		-	-	-	-
Impairment losses on revalued assets		-	-	-	-
Reversal of impairment losses on revalued assets		-	-	-	-
Transfer to other reserves		-	(2,204)	-	2,204
Transfer from other reserves		-	3,457	-	(3,457)
<b>Balance at end of the financial year</b>		<b>755,946</b>	<b>264,680</b>	<b>487,307</b>	<b>3,958</b>
<b>2025</b>					
Balance at beginning of the financial year		755,946	264,680	487,307	3,958
Surplus (deficit) for the year		71,571	71,571	-	-
Net asset revaluation increment (decrement)		-	(51,157)	51,157	-
Transfer to other reserves		-	(5,154)	-	5,154
Transfer from other reserves		-	1,140	-	(1,140)
<b>Balance at end of the financial year</b>		<b>827,518</b>	<b>281,080</b>	<b>538,465</b>	<b>7,972</b>
<b>2026</b>					
Balance at beginning of the financial year		827,517	281,080	538,465	7,972
Surplus (deficit) for the year		25,776	25,776	-	-
Transfer to other reserves		-	3,944	-	(3,944)
Transfer from other reserves		-	2,500	-	(2,500)
<b>Balance at end of the financial year</b>		<b>853,294</b>	<b>313,300</b>	<b>538,465</b>	<b>1,529</b>



### 3.4 Statement of Cash Flows

For the four years ending 30 June 2026

	Forecast Actual 2021/22	Budget 2022/23	Projections		
Notes	\$'000	\$'000	2023/24	2024/25	2025/26
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>					
Rates and charges	40,292	42,590	46,471	47,441	50,367
Statutory fees and fines	1,286	1,351	1,388	1,425	1,465
User fees	2,741	2,233	2,417	2,539	2,786
Grants - operating	14,150	8,767	9,143	9,614	10,142
Grants - capital	23,269	14,401	16,160	9,330	16,280
Contributions - monetary	2,862	1,918	1,923	4,860	226
Interest received	397	585	1,028	952	1,037
Other receipts	3,796	1,106	1,133	1,162	1,191
Employee costs	(25,782)	(24,319)	(24,968)	(26,005)	(27,245)
Materials and consumables	(23,876)	(18,482)	(33,799)	(20,391)	(21,923)
Other payments	(544)	(604)	(619)	(634)	(650)
<b>Net cash provided by operating activities</b>	<b>4.4.1</b>	<b>29,545</b>	<b>20,277</b>	<b>30,293</b>	<b>33,675</b>
<b>Cash flows from investing activities</b>					
Payments for property, plant and equipment	(37,619)	(36,119)	(36,634)	(24,960)	(33,865)
Proceeds from sale of property, plant and equipment	308	515	419	450	846
<b>Net cash used in investing activities</b>	<b>4.4.2</b>	<b>(35,604)</b>	<b>(36,215)</b>	<b>(24,510)</b>	<b>(33,020)</b>
<b>Cash flows from financing activities</b>					
Finance costs	(375)	(238)	(292)	(280)	(313)
Proceeds from borrowings	-	14,000	-	-	3,279
Repayment of borrowings	(5,406)	(950)	(1,985)	(2,001)	(6,636)
Interest paid - lease liability	(29)	(18)	(6)	-	-
Repayment of lease liabilities	(223)	(234)	(246)	-	-
<b>Net cash provided by (used in) financing activities</b>	<b>4.4.3</b>	<b>12,559</b>	<b>(2,529)</b>	<b>(2,281)</b>	<b>(3,670)</b>
<b>Net (decrease) increase in cash &amp; cash equivalents</b>					
	(4,753)	6,500	(18,467)	3,501	(3,014)
Cash and cash equivalents at beginning of the financial year	36,880	32,127	38,627	20,161	23,663
<b>Cash and cash equivalents at end of the financial year</b>	<b>32,127</b>	<b>38,627</b>	<b>20,161</b>	<b>23,663</b>	<b>20,649</b>

### 3.5 Statement of Capital Works

For the four years ending 30 June 2026

	Forecast Actual 2021/22	Budget 2022/23	Projections		
Notes	\$'000	\$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Property</b>					
Land	1,735	1,820	1,155	-	-
Buildings	9,471	30,002	13,149	1,778	11,467
<b>Total property</b>	<b>11,206</b>	<b>31,822</b>	<b>14,304</b>	<b>1,778</b>	<b>11,467</b>
<b>Plant and equipment</b>					
Plant, machinery and equipment	967	2,778	2,005	2,005	2,005
Computers and telecommunications	700	1,439	802	653	310
Library books	111	115	118	122	125
<b>Total plant and equipment</b>	<b>1,778</b>	<b>4,332</b>	<b>2,925</b>	<b>2,780</b>	<b>2,440</b>
<b>Infrastructure</b>					
Roads	8,355	8,372	10,387	8,351	11,745
Bridges	1,321	90	748	824	865
Footpaths	2,975	2,360	535	3,089	3,118
Drainage	774	880	107	118	124
Recreational, leisure and community facilities	10,433	10,406	9,773	6,201	5,522
Parks, open space and streetscapes	481	2,573	625	525	333
Other infrastructure	297	646	1,145	1,295	984
<b>Total infrastructure</b>	<b>24,635</b>	<b>25,327</b>	<b>23,321</b>	<b>20,403</b>	<b>22,690</b>
<b>Total capital works expenditure</b>	<b>37,619</b>	<b>61,482</b>	<b>40,550</b>	<b>24,961</b>	<b>36,598</b>
<b>Represented by:</b>					
Asset renewal expenditure	12,641	16,595	14,054	14,866	15,686
New asset expenditure	17,595	34,419	22,351	8,310	19,595
Asset upgrade expenditure	7,383	10,468	4,145	1,785	1,317
<b>Total capital works expenditure</b>	<b>37,619</b>	<b>61,482</b>	<b>40,550</b>	<b>24,961</b>	<b>36,598</b>

### 3.6 Statement of Human Resources

For the four years ending 30 June 2026

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Projections		
			2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Staff expenditure</b>					
Employee costs - operating	24,590	22,725	23,781	24,660	25,819
Employee costs - capital	1,192	1,594	1,668	1,729	1,811
<b>Total staff expenditure</b>	<b>25,782</b>	<b>24,319</b>	<b>25,448</b>	<b>26,389</b>	<b>27,629</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	242	249	251	254	258
<b>Total staff numbers</b>	<b>242</b>	<b>249</b>	<b>251</b>	<b>254</b>	<b>258</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2022/23 \$'000	Comprises			
		Permanent Full Time \$'000	Part Time \$'000	Casual \$'000	Temporary \$'000
CEO's Office	429	429	-	-	-
Community Strengthening	4,939	2,614	1,893	432	-
Customer Care and Advocacy	3,967	3,245	631	90	-
Community Assets and Infrastructure	9,694	9,421	273	-	-
People and culture	992	811	180	-	-
Community Planning and Economic Development	2,705	2,524	180	-	-
Total permanent staff expenditure	22,725	19,046	3,158	522	-
Other employee related expenditure	-				
Capitalised labour costs	1,594				
<b>Total expenditure</b>	<b>24,319</b>				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2022/23	Comprises			
		Permanent Full Time	Part Time	Casual	Temporary
CEO's Office	2	2	-	-	-
Community Strengthening	55	29	21	5	-
Customer Care and advocacy	44	36	7	1	-
Community Assets and Infrastructure	108	105	3	-	-
People and culture	11	9	2	-	-
Community Planning and Economic Development	30	28	2	-	-
<b>Total staff numbers</b>	<b>249</b>	<b>209</b>	<b>35</b>	<b>6</b>	<b>-</b>



### 3.1 Summary of Planned Human Resources Expenditure For the four years ending 30 June 2026

	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>CEO's Office</b>				
Permanent - Full time	436	445	454	463
Women	125	127	130	133
Men	311	317	324	330
<b>Total CEO's Office</b>	<b>436</b>	<b>445</b>	<b>454</b>	<b>463</b>
<b>Community Assets and Infrastructure</b>				
Permanent - Full time	7,106	7,636	7,757	8,119
Women	1,791	1,827	1,863	1,900
Men	5,315	5,809	5,894	6,218
Permanent - Part time	257	262	267	273
Women	120	123	125	128
Men	136	139	142	145
<b>Total Community Assets and Infrastructure</b>	<b>7,363</b>	<b>7,898</b>	<b>8,024</b>	<b>8,391</b>
<b>Community Planning and Economic Development</b>				
Permanent - Full time	2,970	3,029	3,090	3,152
Women	1,382	1,410	1,438	1,467
Men	1,588	1,619	1,652	1,685
Permanent - Part time	202	206	210	214
Women	0	0	0	0
Men	202	206	210	214
<b>Total Community Planning and Economic Development</b>	<b>3,172</b>	<b>3,235</b>	<b>3,300</b>	<b>3,366</b>
<b>Community Strengthening</b>				
Permanent - Full time	3,359	3,426	3,494	3,564
Women	2,011	2,051	2,092	2,134
Men	1,348	1,375	1,402	1,430
Permanent - Part time	2,016	2,057	2,098	2,140
Women	1,728	1,762	1,798	1,833
Men	289	295	300	306
<b>Total Community Strengthening</b>	<b>5,375</b>	<b>5,483</b>	<b>5,592</b>	<b>5,704</b>
<b>Customer Care and Advocacy</b>				
Permanent - Full time	3,878	4,274	4,828	5,436
Women	1,737	2,091	2,601	3,163
Men	2,141	2,183	2,228	2,273
Permanent - Part time	607	619	632	644
Women	607	619	632	644
<b>Total Customer Care and Advocacy</b>	<b>4,486</b>	<b>4,893</b>	<b>5,460</b>	<b>6,080</b>
<b>People and Culture</b>				
Permanent - Full time	1,061	1,101	1,118	1,135
Women	936	973	988	1,003
Men	125	127	130	133
Permanent - Part time	227	150	153	156
Women	147	150	153	156
Male	80	0	0	0
<b>Total People and Culture</b>	<b>1,288</b>	<b>1,251</b>	<b>1,271</b>	<b>1,291</b>
<b>Casuals, temporary and other expenditure</b>	<b>606</b>	<b>618</b>	<b>630</b>	<b>643</b>
<b>Capitalised labour costs</b>	<b>1,594</b>	<b>1,626</b>	<b>1,658</b>	<b>1,691</b>
<b>Total staff expenditure</b>	<b>24,318</b>	<b>25,448</b>	<b>26,389</b>	<b>27,630</b>

### 3.1 Summary of Planned Human Resources Expenditure (Continued) For the four years ending 30 June 2026

	2022/23 FTE	2023/24 FTE	2024/25 FTE	2025/26 FTE
<b>CEO's Office</b>				
Permanent - Full time	2.0	2.0	2.0	2.0
Women	1.0	1.0	1.0	1.0
Men	1.0	1.0	1.0	1.0
<b>Total CEO's Office</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>
<b>Community Assets and Infrastructure</b>				
Permanent - Full time	90.5	91.5	92.5	93.5
Women	17.0	17.0	17.0	17.0
Men	73.5	74.5	75.5	76.5
Permanent - Part time	3.0	3.0	3.0	3.0
Women	1.5	1.5	1.5	1.5
Men	1.6	1.6	1.6	1.6
<b>Total Community Assets and Infrastructure</b>	<b>93.5</b>	<b>94.5</b>	<b>95.5</b>	<b>96.5</b>
<b>Community Planning and Economic Development</b>				
Permanent - Full time	28.0	28.0	29.0	30.0
Women	13.0	13.0	13.0	13.0
Men	15.0	15.0	16.0	17.0
Permanent - Part time	1.9	1.9	1.9	1.9
Women	0.0	0.0	0.0	0.0
Men	1.9	1.9	1.9	1.9
<b>Total Community Planning and Economic Development</b>	<b>29.9</b>	<b>29.9</b>	<b>30.9</b>	<b>31.9</b>
<b>Community Strengthening</b>				
Permanent - Full time	29.3	29.3	29.3	30.3
Women	17.0	17.0	17.0	18.0
Men	12.3	12.3	12.3	12.3
Permanent - Part time	21.0	21.0	21.0	21.0
Women	17.4	17.4	17.4	17.4
Men	3.6	3.6	3.6	3.6
<b>Total Community Strengthening</b>	<b>50.3</b>	<b>50.3</b>	<b>50.3</b>	<b>51.3</b>
<b>Customer Care and Advocacy</b>				
Permanent - Full time	36.3	36.3	36.3	36.3
Women	19.0	19.0	19.0	19.0
Men	17.3	17.3	17.3	17.3
Permanent - Part time	6.8	6.8	6.8	6.8
Women	6.8	6.8	6.8	6.8
<b>Total Customer Care and Advocacy</b>	<b>43.1</b>	<b>43.1</b>	<b>43.1</b>	<b>43.1</b>
<b>People and Culture</b>				
Permanent - Full time	9.3	9.3	9.3	9.3
Women	8.0	8.0	8.0	8.0
Men	1.3	1.3	1.3	1.3
Permanent - Part time	2.5	2.4	2.4	2.4
Women	1.4	1.4	1.4	1.4
Male	1.0	1.0	1.0	1.0
<b>Total People and Culture</b>	<b>11.7</b>	<b>11.7</b>	<b>11.7</b>	<b>11.7</b>
<b>Casuals and temporary staff</b>	<b>5.8</b>	<b>5.8</b>	<b>5.9</b>	<b>5.9</b>
<b>Capitalised labour</b>	<b>13.0</b>	<b>14.0</b>	<b>15.0</b>	<b>16.0</b>
<b>Total staff numbers</b>	<b>249.4</b>	<b>251.3</b>	<b>254.4</b>	<b>258.4</b>

## 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

Unless otherwise stated, amounts in the budget have been entered in whole dollars and cents then rounded to the nearest thousand dollars. Total figures in the financial statements and accompanying notes and schedules reflect the true budgeted amount and may differ slightly when rounded figures are manually added due to rounding.

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount Councils may increase rates in a year. For 2022/23 the FGRS cap has been set at 1.75%. The cap applies to both general rates and municipal charges and is calculated on the basis of Council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 1.75% in line with the rate cap.

This will raise total rates and charges for 2022/23 to \$42.59 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2021/22 Forecast Actual	2022/23 Budget	Change	
	\$'000	\$'000	\$'000	%
General Rates*	33,093	34,137	1,044	3.2%
Waste / Garbage Charges	5,972	6,961	989	16.6%
Supplementary rates and rate adjustments	261	508	247	94.6%
Revenue in lieu of rates	966	983	17	1.8%
<b>Total</b>	<b>40,292</b>	<b>42,590</b>	<b>2,297</b>	<b>5.7%</b>

\*These items are subject to the rate cap established under the FGRS



4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2021/22 Cents/\$CIV	2022/23 Cents/\$CIV	Change
Commercial & Industrial Rate	0.458800	0.375100	-18.2%
Commercial & Industrial Vacant Land	0.611800	0.500100	-18.3%
Extractive Industry Rate	0.954400	0.780100	-18.3%
Farm Rate	0.238600	0.195000	-18.3%
General Rate	0.305900	0.250000	-18.3%
Vacant Land General	0.611800	0.500100	-18.3%
Vacant Land FZ and RCZ	0.305900	0.250000	-18.3%
Vacant Land GRZ	0.611800	0.500100	-18.3%
Residential Retirement Villages	0.275300	0.225000	-18.3%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2021/22 Budget \$'000	2022/23 \$'000	Change \$'000	%
Commercial & Industrial Rate	1,776	1,848	72	4.0%
Commercial & Industrial Vacant Land	170	196	26	15.4%
Extractive Industry Rate	632	641	9	1.4%
Farm Rate	3,465	3,774	309	8.9%
General Rate	23,260	23,873	613	2.6%
Vacant Land General	1,086	1,210	125	11.5%
Vacant Land FZ and RCZ	1,157	1,299	143	12.3%
Vacant Land GRZ	1,321	1,071	(250)	-19.0%
Residential Retirement Villages	228	225	(3)	-1.2%
<b>Total amount to be raised by general rates</b>	<b>33,094</b>	<b>34,137</b>	<b>1,043</b>	<b>3.2%</b>

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2021/22 Budget Number	2022/23 Number	Change \$'000	%
Commercial & Industrial Rate	637	651	14	2.2%
Commercial & Industrial Vacant Land	53	56	3.00	5.7%
Extractive Industry Rate	19	21	2.00	10.5%
Farm Rate	1,273	1,249	(24)	-1.9%
General Rate	13,852	14,226	374	2.7%
Vacant Land General	606	593	(13)	-2.1%
Vacant Land FZ and RCZ	771	779	8	1.0%
Vacant Land GRZ	611	402	(209)	-34.2%
Residential Retirement Villages	289	301	12	4.2%
<b>Total number of assessments</b>	<b>18,111</b>	<b>18,278</b>	<b>167</b>	<b>0.9%</b>

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2021/22 Budget \$'000	2022/23 \$'000	Change \$'000	%
Commercial & Industrial Rate	387,116	492,654	105,538	27.3%
Commercial & Industrial Vacant Land	27,735	39,155	11,420	41.2%
Extractive Industry Rate	66,258	82,170	15,912	24.0%
Farm Rate	1,452,169	1,935,426	483,257	33.3%
General Rate	7,603,816	9,549,372	1,945,556	25.6%
Vacant Land General	177,434	241,965	64,531	36.4%
Vacant Land FZ and RCZ	370,431	519,670	149,239	40.3%
Vacant Land GRZ	215,972	214,122	(1,850)	-0.9%
Residential Retirement Villages	82,690	99,965	17,275	20.9%
<b>Total value of land</b>	<b>10,383,621</b>	<b>13,174,499</b>	<b>2,790,878</b>	<b>26.9%</b>

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2021/22 Budget \$	Per Rateable Property 2022/23 \$	Change \$	%
Waste Management	85	110	25	29.4%
Domestic Waste Collection	205	224	19	9.3%
Kerbside Green waste	77	90	13	16.9%
State Landfill Levy Charge	53	68	15	28.3%
<b>Total</b>	<b>420</b>	<b>492</b>	<b>72</b>	<b>17.1%</b>

4.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2021/22 Budget \$	2022/23 \$	Change \$	%
Waste Management	1,524,719	1,945,570	420,851	27.6%
Domestic Waste Collection	3,008,110	3,303,552	295,442	9.8%
Kerbside Green waste	308,077	374,760	66,683	21.6%
Commercial Garbage	132,743	132,743	-	0.0%
State Landfill Levy Charge	928,401	1,204,416	276,015	29.7%
<b>Total</b>	<b>5,902,050</b>	<b>6,961,041</b>	<b>1,058,991</b>	<b>17.9%</b>

4.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

	2021/22 Budget	2022/23	Change	
	\$'000	\$'000	\$'000	%
General Rates	33,094	34,137	1,043	3.2%
Waste and garbage services	5,902	6,961	1,059	17.9%
Supplementary rates and charges	477	508	31	6.4%
Revenue in lieu of rates	967	983	16	1.7%
<b>Total Rates and charges</b>	<b>40,440</b>	<b>42,590</b>	<b>2,149</b>	<b>5.3%</b>

#### 4.1.1(j) Fair Go Rates System Compliance

Moorabool Shire Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2021/22 Budget	2022/23
Total Rates	\$ 33,094	\$ 34,137
Number of rateable properties	18,110	18,278
Base Average Rates - unadjusted	\$ 1,800	\$ 1,835
Maximum Rate Increase (set by the State Government)	<b>1.50%</b>	<b>1.75%</b>
Capped Average Rate	\$ 1,827	\$ 1,868
Maximum General Rates and Municipal Charges Revenue	\$ 33,094,118	\$ 34,135,451
Budgeted General Rates and Municipal Charges Revenue	\$ 33,094,000	\$ 34,137,265
Budgeted Supplementary Rates	\$ 477,446	\$ 507,995
Budgeted Total Rates and Municipal Charges Revenue	\$ 33,571,446	\$ 34,645,261

#### 4.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2022/23: estimated \$513,019 and 2021/22: \$447,446)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.



#### 4.1.1(m) Differential rates

##### **Rates to be levied**

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

##### **General Land**

###### Definition:

General Land is any land:

- on which a dwelling is lawfully erected and occupied for the principal purpose of physically accommodating persons; and
- which does not have the characteristics of:
  - Commercial and Industrial Land;
  - Vacant Commercial and Industrial Land;
  - Extractive Industry Land;
  - Farm Land;
  - Residential Retirement Villages Land;
  - Vacant General Land;
  - Vacant Farming Zone or Rural Conservation Zone; and
  - General Residential Zone Land within the Moorabool Planning Scheme.

###### Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

###### Use and Level of Differential Rate:

The differential rate will be used to fund those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

###### Geographic Location:

Wherever located within the municipal district.

###### Use of Land:

Any use permitted under the Moorabool Planning Scheme.

###### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

###### Types of Buildings:

All buildings which are lawfully erected on the land.

**Residential Retirement Land**Definition:

Residential Retirement Land is any land within the meaning of 'retirement village land' under section 3 of the *Retirement Villages Act 1986*.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To ensure that the Residential Retirement Land rate is lower than the General Land rate in recognition of the services and infrastructure undertaken by the retirement village sector.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

**Commercial/Industrial Land**Definition:

Commercial/Industrial Land is any land which is lawfully used:

- for the principal purpose of carrying out the manufacturing or productions of goods; or
- for the principal purpose of carrying out trade in goods or services.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the capacity of such land to be used to yield income and the demands such land make on Council's infrastructure. The differential rate also recognises that Council rates and charges may be claimed as a tax deduction.

Types and Classes:

Rateable land having the relevant characteristics described in the above definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are lawfully erected on the land.



**Vacant Commercial/Industrial Land**Definition:

Vacant Commercial/Industrial land is any land:

- located within an Industrial or Business zone under the Moorabool Planning scheme; and
- which is vacant; or
- not lawfully developed for the principal purpose of carrying out the manufacturing or production of goods or trade in goods or services; and
- which does not have the characteristics of Vacant General Land, Vacant Farming Zone or Rural Conservation Zone Land or General Residential Zone Land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To encourage the development of land for commercial and industrial purposes.

To discourage land banking and ensure an adequate supply of Commercial and Industrial zoned land to meet market demand.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

Any buildings that are not lawfully erected on the land.

**Extractive Industry Land**Definition:

Extractive Industry Land is any land:

- which is used primarily for the purpose of extraction, removal or treatment of minerals, earth or stone; or
- on which activities of the extraction, removal or treatment of minerals, earth or stone has been discontinued but which has not yet been rehabilitated to environmental standards as required by law.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the capacity of such land to be used to yield income and the demands such land make on Council's infrastructure. The differential rate also recognises that Council rates and charges may be claimed as a tax deduction.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

**Farm Land**Definition:

Farm Land is any rateable land within the meaning of 'farm land' as defined by section 2(1) of the *Valuation of Land Act 1960*.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To provide economic support and relief to farmers.

To encourage further development and appropriate use of Farm Land, as defined under the Valuation of Land Act 1960.

To encourage persons engaged in farming activities (as referred to in the definition of 'farm land' in the Act) to further develop farm land and value-add to their products in the local community to create more employment opportunities in the industry.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.



**Vacant General Land**Definition:

Vacant General Land is any land;

- on which no building is lawfully erected; and
- which does not have the characteristics of:
  - Vacant Commercial/Industrial Land; or
  - Vacant Farming Zone, Rural Conservation Zone; or
  - Vacant General Residential Zone Land in the Moorabool Planning Scheme.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To encourage development of Vacant General Land.

To discourage land banking and ensure an adequate supply of appropriately zoned land to meet market demand.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

Any buildings that are not lawfully erected on the land.

**Vacant Farming Zone or Rural Conservation Zone Land**Definition:

Vacant Farming Zone or Rural Conservation Zone land within the Moorabool Planning Scheme is any land;

- on which no building is lawfully erected; and
- which is located within the Farm Zone or Rural Conservation Zone under the Moorabool Planning Scheme; and
- which does not have the characteristics of Farm Land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Specifically, the objective of the vacant Farming Zone or Rural Conservation Zone rate category is to recognize the lower likelihood of development on this type of land as a result of planning and development restrictions or other encumbrances which limit the development opportunities and use of the land.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 1.00 and is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

Any buildings that are not lawfully erected on the land.

**Vacant General Residential Zone Land**Definition:

Vacant General Residential Zone Land is any land:

- on which no dwelling is lawfully erected; and
- which is located within the General Residential Zone under the Moorabool Planning Scheme.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To encourage the development of land for residential purposes.

To discourage land banking, and ensure an adequate supply of residential zoned land to meet the market demand.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

Any buildings that are not lawfully erected on the land.



#### 4.1.2 Statutory fees and fines

	Forecast Actual 2021/22	Budget 2022/23	Change	
	\$'000	\$'000	\$'000	%
Infringements and costs	323	392	69	21.2%
Town planning fees	833	844	11	1.4%
Land information certificates	49	45	(4)	-8.2%
Permits	60	70	10	16.7%
Freedom of Information	21	1	(20)	-97.1%
<b>Total statutory fees and fines</b>	<b>1,286</b>	<b>1,351</b>	<b>66</b>	<b>5.1%</b>

##### 4.1.2(a) Statutory fees and fines (\$0.066 million increase)

Includes statutory fees that relate to fees and fines levied in accordance with legislation and includes animal registrations, Health Act registrations, parking fines and other local law infringements. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to increase by 5.1% or \$0.066 million compared to the 2021/22 forecast actual. The main increases relates to Infringements and costs (\$0.069 million).

A detailed listing of statutory fees is included in Appendix A.

#### 4.1.3 User fees

	Forecast Actual 2021/22	Budget 2022/23	Change	
	\$'000	\$'000	\$'000	%
Aged and health services	678	52	(626)	-92.3%
Leisure centre and recreation	152	187	35	22.9%
Child care/children's programs	39	51	12	31.6%
Registrations and other permits	611	613	2	0.3%
Building services	695	795	100	14.4%
Waste management services	397	349	(48)	-12.0%
Other fees and charges	169	187	17	10.1%
<b>Total user fees</b>	<b>2,741</b>	<b>2,233</b>	<b>(508)</b>	<b>-18.5%</b>

##### 4.1.3(a) User fees (\$0.508 million decrease)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure and other community facilities and the provision of human services such as home care services. In setting the Budget, the key principle for determining the level of user charges has been to ensure that increases recognise equity issues and market levels.

User charges are projected to decrease by 18.53% or \$507.75 million over the 2021/22 forecast actual. The main contributing factor to the decrease is aged and health services (\$0.626 million) partially offset by an increase in building services (\$0.100 million).

A detailed listing of fees and charges is included in Appendix A.

#### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	12,190	8,618	(3,572)	-29.3%
State funded grants	25,229	14,549	(10,680)	-42.3%
<b>Total grants received</b>	<b>37,419</b>	<b>23,167</b>	<b>(14,251)</b>	<b>-38.1%</b>
<b>(a) Operating Grants</b>				
<i>Recurrent - Commonwealth Government</i>				
Victoria Grants Commission	9,123	7,336	(1,787)	-19.6%
Commonwealth Home Support Program	1,785	-	(1,785)	-100.0%
<i>Recurrent - State Government</i>				
Aged care	269	-	(269)	-100.0%
School crossing supervisors	93	93	-	0.0%
Libraries	291	291	-	0.0%
Maternal and child health	840	780	(59)	-7.1%
Other	1,407	122	(1,285)	-91.3%
<b>Total recurrent operating grants</b>	<b>13,807</b>	<b>8,622</b>	<b>(5,184)</b>	<b>-37.6%</b>
<i>Non-recurrent - State Government</i>				
Emergency management	146	120	(26)	-17.8%
Families and youth	135	25	(111)	-81.9%
Environment and health	44	-	(44)	-100.0%
Other	15	-	(15)	0.0%
<b>Total non-recurrent operating grants</b>	<b>343</b>	<b>145</b>	<b>(198)</b>	<b>-57.9%</b>
<b>Total operating grants</b>	<b>14,150</b>	<b>8,767</b>	<b>(5,383)</b>	<b>-38.0%</b>
<b>(b) Capital Grants</b>				
<i>Recurrent - Commonwealth Government</i>				
Roads to recovery	1,282	1,282	-	0.0%
<b>Total recurrent grants</b>	<b>1,282</b>	<b>1,282</b>	<b>-</b>	<b>0.0%</b>
<i>Non-recurrent - Commonwealth Government</i>				
<i>Non-recurrent - State Government</i>				
Recreational and leisure	18,401	13,119	(5,282)	-28.7%
Local roads	3,587	-	(3,587)	-100.0%
<b>Total non-recurrent grants</b>	<b>21,987</b>	<b>13,119</b>	<b>(8,868)</b>	<b>-40.3%</b>
<b>Total capital grants</b>	<b>23,269</b>	<b>14,401</b>	<b>(8,868)</b>	<b>-38.1%</b>
<b>Total grants</b>	<b>37,419</b>	<b>23,167</b>	<b>(14,251)</b>	<b>-38.1%</b>

4.1.4(a) Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants has been reduced by 38.0% or \$5,383 million compared to the 2021/22 forecast actual. This is mainly due to Council no longer providing Aged Care Services and also the timing of receiving the 2022/23 Grants Commission allocation.

4.1.4(b) Capital grants include all monies received from other levels of Government including State and Federal for the purposes of funding the capital works program. Overall, the level of capital grants has been reduced by 38.1% or \$8.868 million compared to the 2021/22 forecast actual.

#### 4.1.5 Contributions

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Monetary	2,862	1,918	(944)	-33.0%
Non-monetary	7,500	7,500	0	0.0%
<b>Total contributions</b>	<b>10,362</b>	<b>9,418</b>	<b>(944)</b>	<b>-9.1%</b>

##### 4.1.5(a) Contributions - monetary (\$0.944 million decrease)

These contributions relate to monies paid by developers in regard to public open space and other infrastructure in accordance with planning permits issued for property development.

##### 4.1.5(b) Contributions - non-monetary assets (\$Nil change)

These contributions relate to assets transferred to Council for works done by developers on new subdivisions within the Shire. These assets include Road Infrastructure, Footpaths and Drainage.

#### 4.1.6 Other income

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Interest	397	585	188	47.5%
Reimbursements, rebates and recoveries	488	541	53	10.9%
Other rent	178	174	(4)	-2.4%
Royalties	87	82	(5)	-5.6%
Sales	91	102	12	13.0%
Other	2,953	206	(2,746)	-93.0%
<b>Total other income</b>	<b>4,193</b>	<b>1,691</b>	<b>(2,502)</b>	<b>-59.7%</b>

##### 4.1.6(a) Other income (\$2.502 million decrease)

Other income relates to a range of items such as lease income of Council properties, royalties, reimbursements, and other miscellaneous income items.

Other income is projected to decrease by 59.68% or \$2.502 million over the 2021/22 forecast actual mainly due to reimbursements for storm event in 2021/22.

##### 4.1.6(b) Interest (\$0.188 million increase)

Interest revenue relates to interest received on investments and rate arrears. Interest revenue is forecast to increase by \$0.188 million compared to 2021/22.

#### 4.1.7 Employee costs

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Wages and salaries	22,454	20,984	(1,470)	-6.5%
Work Cover	556	483	(73)	-13.1%
Casual staff	491	464	(27)	-5.4%
Superannuation	2,271	2,377	107	4.7%
Fringe Benefits Tax	10	10	0	0.0%
<b>Total employee costs</b>	<b>25,782</b>	<b>24,319</b>	<b>(1,463)</b>	<b>-5.7%</b>

##### 4.1.7(a) Employee costs (\$1.463 million decrease)

Employee costs include all labour related expenditure such as wages and salaries, and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc.

Employee costs are forecast to decrease by 5.7% or \$1.463 million compared to 2021/22. This decrease mainly relates to the following key factors:

- Council no longer providing Aged Care Services.
- Council's Enterprise Bargaining Agreement (EBA).

#### 4.1.8 Materials and services

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Materials and services	2,230	1,733	(498)	-22.3%
Contract payments	11,631	9,271	(2,359)	-20.3%
Building maintenance	445	565	120	27.0%
General maintenance	930	398	(532)	-57.2%
Utilities	516	579	63	12.3%
Office administration	901	923	22	2.4%
Information technology	1,958	2,276	319	16.3%
Insurance	895	968	73	8.2%
Consultants	3,035	929	(2,105)	-69.4%
Agency staff	715	13	(703)	-98.3%
Community grants and advances	873	826	(47)	-5.4%
<b>Total materials and services</b>	<b>24,131</b>	<b>18,482</b>	<b>(5,649)</b>	<b>-23.4%</b>



**4.1.8(a) Materials and services (\$5.649 million decrease)**

Materials and consumables includes the payments to contractors for the provision of services and includes contracts for garbage collection, infrastructure maintenance, building maintenance, the purchases of consumables, insurances, and utility costs. Materials and services are forecast to decrease by 23.1% or \$5,565 million compared to 2021/22.

The decrease relates mainly to the forecast for 2021/22 containing emergency works for 3 separate Storm Events. The 2021/22 forecast also includes both grant funded and carried forward projects from previous financial years. Any potential operating carry forwards have been incorporated into the 2022/23 Budget.

**4.1.9 Depreciation**

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Property	900	842	(58)	-6.4%
Plant & equipment	1,609	1,120	(489)	-30.4%
Infrastructure	9,585	10,499	914	9.5%
<b>Total depreciation and amortisation</b>	<b>12,094</b>	<b>12,461</b>	<b>367</b>	<b>3.0%</b>

**4.1.9(a) Depreciation (\$0.367 million increase)**

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. Depreciation is expected to increase around 3% in 2022/23.

**4.1.10 Amortisation - Right of use assets**

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Right of use assets	224	224	-	0.0%
<b>Total amortisation-right of use assets</b>	<b>224</b>	<b>224</b>	<b>-</b>	<b>0.0%</b>

**4.1.10(a) Amortisation - Right of use assets (Nil increase)**

The right-of-use asset is the Council's right to use a leased asset over the life of a lease. The asset is recognized at the initial amount of the lease liability, plus any lease payments made to the lessor before the lease commencement date, plus any initial direct costs incurred, minus any lease incentives received. Amortisation on the right of use asset is calculated on a straight line basis over the term of the lease contract.

#### 4.1.11 Other expenses

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Auditors' remuneration - VAGO - audit of the financial statements, performance statement and grant acquittals	74	79	5.05	6.8%
Auditors' remuneration - Internal	35	60	25	71.4%
Councillors' allowances	261	310	49	18.7%
Operating lease rentals	40	39	(0)	-0.3%
Bank fees	58	58	(0)	-0.1%
Other	76	57	(19)	-25.0%
<b>Total other expenses</b>	<b>544</b>	<b>604</b>	<b>60</b>	<b>11.0%</b>

##### 4.1.11(a) Other expenses (\$0.06 million increase)

Other expenses relate to a range of unclassified items including Councillor allowances, Audit Committee sitting fees, audit expenses, bank fees, leases, bad debts and associated recovery costs.

#### 4.1.12 Net Loss on disposal of property, infrastructure, plant and equipment

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Proceeds of sale	(309)	(515)	(206)	66.9%
Written down value of assets disposed	1,825	2,015	190	10.4%
<b>Loss on disposal of property, infrastructure, plant and equipment</b>	<b>1,517</b>	<b>1,500</b>	<b>(17)</b>	<b>-1.1%</b>

##### 4.1.12(a) Net loss on sale of assets (\$0.017 million decrease)

Council's loss from the sale of assets is forecast to decrease by 1.1% or \$0.017 million compared to 2021/22. The written down value of assets is \$2.015 million, with \$1.500 million of that relating to infrastructure assets replaced. Sale proceeds are expected to be \$0.515 million which relates to the sale of plant and vehicles.

## 4.2 Balance Sheet

### 4.2.1 Assets

#### 4.2.1(a) Current Assets (\$6.5 million increase) and Non-Current Assets (\$68.585 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are expected to remain at the same level as 2021/22.

Other assets includes items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The increase in this balance is attributable to the net asset revaluation (\$39.665 million), capital works program (\$61.482 million), contributed assets (\$7.500 million), depreciation of assets (\$12.461 million), and the sale of property, plant and equipment (\$2.015 million).

### 4.2.2 Liabilities

#### 4.2.2(a) Current Liabilities (\$0.18 million decrease) and Non Current Liabilities (\$12.995 million increase)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to decrease from that of the 2021/22 forecast levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements.

Interest-bearing loans and borrowings are borrowings of Council. Council is budgeting to repay loan principal of \$0.95 million over the year, whilst borrowing \$14 million.

### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual	Budget
	2021/22	2022/23
	\$	\$
Amount borrowed as at 30 June of the prior year	17,294,685	11,888,685
Amount proposed to be borrowed	-	14,000,000
Amount projected to be redeemed	(5,406,000)	(950,289)
<b>Amount of borrowings as at 30 June</b>	<b>11,888,685</b>	<b>24,938,396</b>

### 4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual	Budget
	2021/22	2022/23
	\$'000	\$'000
<b>Right-of-use assets</b>		
Vehicles	448	224
<b>Total right-of-use assets</b>	<b>448</b>	<b>224</b>
<b>Lease liabilities</b>		
<b>Current lease Liabilities</b>		
Plant and equipment	235	246
<b>Total current lease liabilities</b>	<b>235</b>	<b>246</b>
<b>Non-current lease liabilities</b>		
Plant and equipment	246	-
<b>Total non-current lease liabilities</b>	<b>246</b>	<b>-</b>
<b>Total lease liabilities</b>	<b>481</b>	<b>246</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 4.82%.



### **4.3 Statement of changes in Equity**

#### **4.3.1 Equity**

##### **4.3.1(a) Equity (\$62.27 million increase)**

Total equity always equals net assets and is made up of the following components:

Other reserves are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed. A net movement of \$0.575 million is budgeted for in 2022/23.

Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of \$23.181 million results directly from the operating surplus for the year of \$22.604 million, net the movement of \$0.575 million in other reserves.

### **4.4 Statement of Cash Flows**

#### **4.4.1 Net cash flows provided by operating activities**

##### **4.4.1(a) Operating activities (\$9.046 million decrease)**

The overall decrease in cash inflows from operating activities mainly relates to decrease in operating grants.

The net cash flows from operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

#### **4.4.2 Net cash flows used in investing activities**

##### **4.4.2(a) Investing activities (\$1.707 million decrease)**

The net cash used in investing activities has decreased due to a slight decrease in the capital works program for 2022/23.

The budget for 2021/22 contains \$35.545 million in carried forward works from 2021/22. These carried forward works and new projects contained in the 2022/23 budget are detailed in section 4.5.

#### **4.4.3 Net cash flows provided by/used in financing activities**

##### **4.4.3(a) Financing activities (\$18.592 million increase)**

For 2022/23 the total of principal repayments is \$0.95 million and finance charges is \$0.238 million. New borrowings for 2022/23 are expected to be \$14 million.

## 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2022/23 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

The capital works projects are grouped by class and include the following:

- Current Budget
- Works carried forward from the 2021/22 year

### 4.5.1 Summary

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	Change %
Property	11,206	31,822	20,616	184.0%
Plant and equipment	1,778	4,332	2,554	143.6%
Infrastructure	24,635	25,327	692	2.8%
<b>Total</b>	<b>37,619</b>	<b>61,482</b>	<b>23,863</b>	<b>63.4%</b>

Capital spend has increased by \$23.863 million from the forecast actual for 2021/22. At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2021/22 year it is forecast that \$35.545 million of capital works will be incomplete and be carried forward into the 2022/23 year. A detailed listing of carried forward works can be seen in section 4.5.3.

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	31,822	24,971	570	6,281	-	8,885	300	20,484	2,154
Plant and equipment	4,332	912	2,321	1,099	-	-	-	3,892	440
Infrastructure	25,327	8,536	13,704	3,088	-	5,515	1,000	7,405	11,407
<b>Total</b>	<b>61,482</b>	<b>34,419</b>	<b>16,595</b>	<b>10,468</b>	<b>-</b>	<b>14,401</b>	<b>1,300</b>	<b>31,781</b>	<b>14,000</b>

The total Capital Improvement Program for 2022/23 is \$61.482 million (includes an estimated \$35.545 million in works carried over from 2021/22). Of this total, \$34.419 million relates to new works, \$16.595 million relates to the renewal of assets, and \$10.468 million is for the upgrade of assets.

**4.5.1(a) Funding Sources**

Grants - Capital grants include all monies we have applied to State and Federal Government to deliver the program. Should some of the grants not be successful, the timing on the delivery of these projects may need to be amended. Grants and contributions Council has applied for include Bacchus Marsh Bowls Club Pavilion and Bowling Green (\$0.600 million) and Bald Hill Redevelopment (\$1.117 million).

Council Cash - Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$31.781 million will be generated from operations to fund the 2022/23 capital works program.

Borrowings - Council will take up loan borrowings of \$14 million in 2022/23 to fund a number of capital projects. This total includes borrowings deferred from prior years.

**4.5.2 Current Budget**

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- utions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>LAND</b>									
Parwan Gate Gas Connection	320	320	0	0	0	0	0	320	0
<b>TOTAL LAND</b>	<b>320</b>	<b>320</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>320</b>	<b>0</b>
<b>BUILDINGS</b>									
Multiple Buildings - Asbestos removal	82	0	82	0	0	0	0	82	0
Wallace Kinder - Asbestos removal	115	0	115	0	0	0	0	115	0
Millbrook Community Centre, Millbrook - Roof renewal	47	0	47	0	0	0	0	47	0
Ballan Council Office, Ballan - Renewal works	164	0	164	0	0	0	0	164	0
Navigators Community Centre, Navigators - Renewal works	117	0	117	0	0	0	0	117	0
Ballan Library Facility	770	770	0	0	0	220	0	550	0

**4.5.2 Current Budget (Continued...)**

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Bacchus Marsh Indoor Recreation Facility	2,879	2,879	0	0	0	1,000	0	0	1,879
West Maddingley Early Years Facility	300	300	0	0	0	0	300	0	0
Ballan Recreation Reserve Pavilion	275	0	0	275	0	0	0	0	275
<b>TOTAL BUILDINGS</b>	<b>4,747</b>	<b>3,949</b>	<b>524</b>	<b>275</b>	<b>0</b>	<b>1,220</b>	<b>300</b>	<b>1,074</b>	<b>2,154</b>
<b>TOTAL PROPERTY</b>	<b>5,067</b>	<b>4,269</b>	<b>524</b>	<b>275</b>	<b>0</b>	<b>1,220</b>	<b>300</b>	<b>1,394</b>	<b>2,154</b>
<b>PLANT &amp; EQUIPMENT</b>									
<b>PLANT, MACHINERY &amp; EQUIPMENT</b>									
Plant Replacement Program	1,679	0	1,679	0	0	0	0	1,679	0
<b>TOTAL PLANT, MACHINERY &amp; EQUIPMENT</b>	<b>1,679</b>	<b>0</b>	<b>1,679</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,679</b>	<b>0</b>
<b>COMPUTERS &amp; TELECOMMUNICATIONS</b>									
Computers and Servers	527	0	527	0	0	0	0	527	0
ICT Strategy Projects	440	440	0	0	0	0	0	0	440
<b>TOTAL COMPUTERS &amp; TELECOMMUNICATIONS</b>	<b>967</b>	<b>440</b>	<b>527</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>527</b>	<b>440</b>
<b>LIBRARY BOOKS</b>									
Library Stock Replacement	115	0	115	0	0	0	0	115	0
<b>TOTAL LIBRARY BOOKS</b>	<b>115</b>	<b>0</b>	<b>115</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>115</b>	<b>0</b>
<b>TOTAL PLANT &amp; EQUIPMENT</b>	<b>2,761</b>	<b>440</b>	<b>2,321</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,321</b>	<b>440</b>
<b>INFRASTRUCTURE</b>									
<b>ROADS</b>									
Pre-Planning - Various	293	0	293	0	0	0	0	293	0
Various Borrowings	0	0	0	0	0	0	0	0	0



**4.5.2 Current Budget (Continued...)**

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Roads to Recovery Grant	0	0	0	0	0	1,282	0	-1,282	0
Steiglitz Street, Ballan - Rehabilitation	436	0	436	0	0	0	0	436	0
Yendon-Egerton Road, Lal Lal - Rehabilitation	507	0	507	0	0	0	0	507	0
Albert Street, Darley - Rehabilitation	576	0	576	0	0	0	0	576	0
Riversdale Crescent, Darley - Rehabilitation	91	0	91	0	0	0	0	91	0
Bungeeltap South Road, Mount Wallace - Rip, Resheet and Reseal	180	0	180	0	0	0	0	180	0
Elaine-Mount Mercer Road, Elaine - Rip, Resheet and Reseal	170	0	170	0	0	0	0	170	0
Taverner Street, Maddingley - Rehabilitation	1,400	0	1,400	0	0	0	0	1,400	0
Ormond Road, Springbank - Rip, resheet and reseal	162	0	162	0	0	0	0	162	0
Fiskens Street, Bacchus Marsh - Asphalt mill and fill	60	0	60	0	0	0	0	60	0
Annual Reseal Program	1,488	0	1,488	0	0	0	0	1,488	0
Moorabool West Road, Gordon - Gravel shoulder resheet	87	0	87	0	0	0	0	87	0
Barkstead Road, Springbank - Gravel shoulder resheet	117	0	117	0	0	0	0	117	0
Powells Road, Clarkes Hill - Gravel shoulder resheet	49	0	49	0	0	0	0	49	0
Coalmine Road, Lal Lal - Reshape and Seal	152	0	152	0	0	0	0	152	0
Haywood Road, Lal Lal - Reshape and Seal	76	0	76	0	0	0	0	76	0
Kerrs Road, Maddingley - Gravel road resheet	284	0	284	0	0	0	0	284	0
Butlers Road, Navigators - Gravel road resheet	292	0	292	0	0	0	0	292	0
Ramsays Road, Yendon - Gravel road resheet	97	0	97	0	0	0	0	97	0
Ballantyne Lane, Yendon - Gravel road resheet	127	0	127	0	0	0	0	127	0
Faheys Road, Gordon - Gravel Road resheet (small section sprayed seal)	127	0	127	0	0	0	0	127	0

**4.5.2 Current Budget (Continued...)**

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Edols Street, Ballan - Preplanning	30	0	30	0	0	0	0	30	0
McCrae Street, Maddingley - Kerb renewal	322	0	322	0	0	0	0	322	0
Donald Street, Bacchus Marsh - Kerb renewal	277	0	277	0	0	0	0	277	0
Local Area Traffic Management Plan - Implementation Program	100	0	0	100	0	0	0	100	0
<b>TOTAL ROADS</b>	<b>7,499</b>	<b>0</b>	<b>7,399</b>	<b>100</b>	<b>0</b>	<b>1,282</b>	<b>0</b>	<b>6,217</b>	<b>0</b>
<b>BRIDGES</b>									
Seereys Track, Coimadai	90	0	90	0	0	0	0	90	0
<b>TOTAL BRIDGES</b>	<b>90</b>	<b>0</b>	<b>90</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>90</b>	<b>0</b>
<b>FOOTPATHS &amp; CYCLEWAYS</b>									
Grey Street, Darley - Path renewal	60	0	60	0	0	0	0	60	0
Raglan Street, Darley - Path renewal	80	0	80	0	0	0	0	80	0
Lerderderg River Walking Track (Stage 1), Darley - Path renewal	67	0	67	0	0	0	0	67	0
Lerderderg River Walking Track (Stage 1), Darley - Path renewal	17	0	17	0	0	0	0	17	0
Gisborne Road, Bacchus Marsh - Path renewal	49	0	49	0	0	0	0	49	0

**4.5.2 Current Budget (Continued...)**

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Aqualink - Nelson Street, Darley	350	350	0	0	0	0	0	350	0
<b>TOTAL FOOTPATHS &amp; CYCLEWAYS</b>	<b>623</b>	<b>350</b>	<b>273</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>623</b>	<b>0</b>
<b>DRAINAGE</b>									
Main Street, Gordon - Drainage renewal	117	0	117	0	0	0	0	117	0
Gordon Township, Gordon - Drainage renewal	176	0	176	0	0	0	0	176	0
Table Drain Renewal - Various locations	140	0	140	0	0	0	0	140	0
Beresford Crescent, Darley - Drainage renewal	35	0	35	0	0	0	0	35	0
Werribee Vale Road, Maddingley - Drainage renewal	70	0	70	0	0	0	0	70	0
<b>TOTAL DRAINAGE</b>	<b>538</b>	<b>0</b>	<b>538</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>538</b>	<b>0</b>
<b>RECREATIONAL, LEISURE &amp; COMMUNITY FACILITIES</b>									
Bacchus Marsh Racecourse and Recreation Reserve - Stage 2	6,000	6,000	0	0	0	0	1,000	0	5,000
Bald Hill Redevelopment	1,117	1,117	0	0	0	1,117	0	0	0
Ballan and Bacchus Marsh Pools - Renewal works	68	0	68	0	0	0	0	68	0
Bacchus Marsh Bowls Club Pavilion and Bowling Green	970	970	0	0	0	600	0	370	0
<b>TOTAL RECREATIONAL, LEISURE &amp; COMMUNITY FACILITIES</b>	<b>8,155</b>	<b>8,087</b>	<b>68</b>	<b>0</b>	<b>0</b>	<b>1,717</b>	<b>1,000</b>	<b>438</b>	<b>5,000</b>

**4.5.2 Current Budget (Continued...)**

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- utions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PARKS, OPEN SPACE &amp; STREETSCAPES</b>									
Grantleigh Drive, Darley - Playground renewal	146	0	146	0	0	0	0	146	0
Selby Court, Hopetoun Park - Playground renewal	88	0	88	0	0	0	0	88	0
Selby Court, Hopetoun Park - Various upgrades	150	0	0	150	0	0	0	150	0
Open Space Improvements Program - Grantleigh Drive, Darley	230	0	0	230	0	0	0	230	0
Open Space Improvements Program - Selby Court, Hopetoun Park	145	0	0	145	0	0	0	145	0
<b>TOTAL PARKS, OPEN SPACE &amp; STREETSCAPES</b>	<b>759</b>	<b>0</b>	<b>234</b>	<b>525</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>759</b>	<b>0</b>
<b>OTHER INFRASTRUCTURE</b>									
DDA Upgrade Program	50	0	0	50	0	0	0	50	0
Christmas Decorations	35	0	35	0	0	0	0	35	0
Forward Design Program	150	0	0	150	0	0	0	150	0
Minor Capital Works	85	0	0	85	0	0	0	85	0
Small Towns Improvements Program	125	0	0	125	0	0	0	125	0
<b>TOTAL OTHER INFRASTRUCTURE</b>	<b>445</b>	<b>0</b>	<b>35</b>	<b>410</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>445</b>	<b>0</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>18,109</b>	<b>8,437</b>	<b>8,637</b>	<b>1,035</b>	<b>0</b>	<b>2,998</b>	<b>1,000</b>	<b>9,111</b>	<b>5,000</b>
<b>TOTAL NEW CAPITAL WORKS 2022/23</b>	<b>25,937</b>	<b>13,145</b>	<b>11,482</b>	<b>1,310</b>	<b>0</b>	<b>4,218</b>	<b>1,300</b>	<b>12,825</b>	<b>7,594</b>



## 4.5.3 Works carried forward from the 2021/22 year.

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- utions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>LAND</b>									
Land Purchase	1,500	1,500	0	0	0	0	0	1,500	0
<b>TOTAL LAND</b>	<b>1,500</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>	<b>0</b>
<b>BUILDINGS</b>									
Bacchus Marsh Indoor Recreation Facility - Preplanning	13,478	13,478	0	0	0	1,000	0	12,478	0
Ballan Recreation Reserve - Pavilion	1,807	0	0	1,807	0	1,250	0	557	0
Bacchus Marsh Pound - Alterations	52	0	0	52	0	0	0	52	0
Darley Civic Centre - Renovations	448	0	0	448	0	0	0	448	0
West Maddingley Early Years Facility - Design and Construction	4,101	4,101	0	0	0	3,500	0	601	0
Mill Park Toilet Replacement - LRCIP #3	47	0	47	0	0	47	0	0	0
Ballan Library Facility	430	430	0	0	0	0	0	430	0
Darley Park - Pavilion	1,471	0	0	1,471	0	1,471	0	0	0
Bacchus Marsh Bowls Club Pavilion and Bowling Green	1,783	0	0	1,783	0	0	0	1,783	0
Maddingley Park - Preplanning Public Toilet	48	0	0	48	0	0	0	48	0
Transfer Station Upgrades	398	0	0	398	0	398	0	0	0
Ballan Depot Relocation	1,193	1,193	0	0	0	0	0	1,193	0
<b>TOTAL BUILDINGS</b>	<b>25,255</b>	<b>19,202</b>	<b>47</b>	<b>6,006</b>	<b>0</b>	<b>7,665</b>	<b>0</b>	<b>17,590</b>	<b>0</b>
<b>TOTAL PROPERTY</b>	<b>26,755</b>	<b>20,702</b>	<b>47</b>	<b>6,006</b>	<b>0</b>	<b>7,665</b>	<b>0</b>	<b>19,090</b>	<b>0</b>
<b>PLANT &amp; EQUIPMENT</b>									
<b>PLANT, MACHINERY &amp; EQUIPMENT</b>									
Plant Replacement Program	1,099	0	0	1,099	0	0	0	1,099	0
<b>TOTAL PLANT, MACHINERY &amp; EQUIPMENT</b>	<b>1,099</b>	<b>0</b>	<b>0</b>	<b>1,099</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,099</b>	<b>0</b>

## 4.5.3 Works carried forward from the 2021/22 year (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- utions \$'000	Council Cash \$'000	Borrowings \$'000
COMPUTERS & TELECOMMUNICATIONS									
ICT System Improvements	472	472	0	0	0	0	0	472	0
TOTAL COMPUTERS & TELECOMMUNICATIONS	472	472	0	0	0	0	0	472	0
TOTAL PLANT & EQUIPMENT	1,572	472	0	1,099	0	0	0	1,572	0
INFRASTRUCTURE									
ROADS									
Lal Lal Wind Farm - Road Rehabilitation	279	0	279	0	0	0	0	279	0
Deferred Borrowings	0	0	0	0	0	0	0	-6,407	6,407
Old Melbourne Road, Gordon	88	0	88	0	0	0	0	88	0
Pre-Planning - Various	72	0	72	0	0	0	0	72	0
Fisken Street, Ballan - Kerb and channel	44	0	44	0	0	0	0	44	0
Main Street, Gordon - Kerb and channel	172	0	172	0	0	0	0	172	0
Stanley Street, Gordon - Kerb and channel	81	0	81	0	0	0	0	81	0
Local Area Traffic Management Study - Project Implementation	137	0	137	0	0	0	0	137	0
TOTAL ROADS	873	0	873	0	0	0	0	-5,533	6,407

## 4.5.3 Works carried forward from the 2021/22 year (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- utions \$'000	Council Cash \$'000	Borrowings \$'000
FOOTPATHS & CYCLEWAYS									
Grantleigh Drive, Darley - Path renewal	12	0	12	0	0	0	0	12	0
Maddingley Park - Resheet and Seal of Pathways	233	0	233	0	0	0	0	233	0
Main Street & Stanley Street, Gordon - New path	99	99	0	0	0	0	0	99	0
Aqualink Stage 1 - Strategic Cycle Corridor	1,393	0	1,393	0	0	0	0	1,393	0
TOTAL FOOTPATHS & CYCLEWAYS	1,738	99	1,639	0	0	0	0	1,738	0
DRAINAGE									
Werribee Vale Road, Bacchus Marsh - Drainage renewal	34	0	34	0	0	0	0	34	0
Simmons Drive, Bacchus Marsh - Drainage renewal	54	0	54	0	0	0	0	54	0
Gaynor Street, Maddingley - Drainage renewal	126	0	126	0	0	0	0	126	0
McCrae Street, Maddingley - Drainage renewal	51	0	51	0	0	0	0	51	0
Nelson Street, Darley - Drainage renewal	77	0	77	0	0	0	0	77	0
TOTAL DRAINAGE	342	0	342	0	0	0	0	342	0
RECREATIONAL, LEISURE & COMMUNITY FACILITIES									
Darley Park Rec Reserve, Darley - Playground	181	0	0	181	0	0	0	181	0
Local Roads and Community Infrastructure Program - Round #3	0	0	0	0	0	841	0	-841	0
Jonathan Drive, Darley - Playground	112	0	0	112	0	0	0	112	0
Ballan Recreation Reserve - Goal Nets - LRCIP #3	20	0	20	0	0	20	0	0	0
Blackwood Reserve - Tennis Court - LRCIP #3	130	0	130	0	0	130	0	0	0
Ballan Splash Park and Playground - LRCIP #3	53	0	53	0	0	53	0	0	0
Masterplan Implementation	196	0	196	0	0	0	0	196	0
Bacchus Marsh Racecourse Reserve - Stage 2	1,303	0	0	1,303	0	0	0	1,303	0
SRV Female Friendly Facilities Grant - Dunnstown Recreation Reserve	200	0	0	200	0	0	0	200	0

## 4.5.3 Works carried forward from the 2021/22 year (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib- utions \$'000	Council Cash \$'000	Borrowings \$'000
SRV Female Friendly Facilities Grant - Netball Court Resurfacing - Bungaree	56	0	0	56	0	0	0	56	0
<b>TOTAL RECREATIONAL, LEISURE &amp; COMMUNITY FACILITIES</b>	<b>2,251</b>	<b>0</b>	<b>399</b>	<b>1,852</b>	<b>0</b>	<b>1,044</b>	<b>0</b>	<b>1,207</b>	<b>0</b>
<b>PARKS, OPEN SPACE &amp; STREETSCAPES</b>									
Gordon Public Park - LRCIP #3	47	0	47	0	0	47	0	0	0
Telford Park - All Accessibility Trail - LRCIP #3	1,427	0	1,427	0	0	1,427	0	0	0
Open Space Improvement Plan	148	0	148	0	0	0	0	148	0
Harry Vallence Drive Reserve, Maddingley - Masterplan outcomes	193	0	193	0	0	0	0	193	0
<b>TOTAL PARKS, OPEN SPACE &amp; STREETSCAPES</b>	<b>1,814</b>	<b>0</b>	<b>1,814</b>	<b>0</b>	<b>0</b>	<b>1,473</b>	<b>0</b>	<b>341</b>	<b>0</b>
<b>OTHER INFRASTRUCTURE</b>									
Small Town Improvement Program	138	0	0	138	0	0	0	138	0
Forward Design Program	63	0	0	63	0	0	0	63	0
<b>TOTAL OTHER INFRASTRUCTURE</b>	<b>201</b>	<b>0</b>	<b>0</b>	<b>201</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>201</b>	<b>0</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>7,218</b>	<b>99</b>	<b>5,067</b>	<b>2,053</b>	<b>0</b>	<b>2,517</b>	<b>0</b>	<b>-1,705</b>	<b>6,407</b>
<b>TOTAL CARRIED FORWARD WORKS 2021/22</b>	<b>35,545</b>	<b>21,273</b>	<b>5,113</b>	<b>9,158</b>	<b>0</b>	<b>10,182</b>	<b>0</b>	<b>18,956</b>	<b>6,407</b>
<b>TOTAL CAPITAL WORKS 2022/23</b>	<b>61,482</b>	<b>34,419</b>	<b>16,595</b>	<b>10,468</b>	<b>0</b>	<b>14,401</b>	<b>1,300</b>	<b>31,781</b>	<b>14,000</b>



#### 4.6 Summary of Planned Capital Works Expenditure - For the years ending 30 June 2024, 2025 & 2026

2023/24	Asset Expenditure Types					Funding Sources				
	Total	New	Renewal	Expansion	Upgrade	Total	Grants	Contrib.	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>										
Land	1,155	1,155	0	0	0	1,155	0	0	1,155	0
Land improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Land</b>	<b>1,155</b>	<b>1,155</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,155</b>	<b>0</b>	<b>0</b>	<b>1,155</b>	<b>0</b>
Buildings	13,149	12,080	1,069	0	0	13,149	7,380	1,700	4,069	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Buildings</b>	<b>13,149</b>	<b>12,080</b>	<b>1,069</b>	<b>0</b>	<b>0</b>	<b>13,149</b>	<b>7,380</b>	<b>1,700</b>	<b>4,069</b>	<b>0</b>
<b>Total Property</b>	<b>14,304</b>	<b>13,235</b>	<b>1,069</b>	<b>0</b>	<b>0</b>	<b>14,304</b>	<b>7,380</b>	<b>1,700</b>	<b>5,224</b>	<b>0</b>
<b>Plant and Equipment</b>										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	2,005	0	2,005	0	0	2,005	0	0	2,005	0
Fixtures, fittings and furniture	0	0	0	0	0	0	0	0	0	0
Computers and telecommunications	802	560	242	0	0	802	0	0	802	0
Library books	118	0	118	0	0	118	0	0	118	0
<b>Total Plant and Equipment</b>	<b>2,925</b>	<b>560</b>	<b>2,365</b>	<b>0</b>	<b>0</b>	<b>2,925</b>	<b>0</b>	<b>0</b>	<b>2,925</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	10,387	100	7,912	0	2,375	10,387	2,280	1,230	6,877	0
Bridges	748	0	748	0	0	748	0	0	748	0
Footpaths and cycleways	535	0	535	0	0	535	0	0	535	0
Drainage	107	0	107	0	0	107	0	0	107	0
Recreational, leisure and community facilities	9,773	8,456	1,317	0	0	9,773	5,000	0	4,773	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space and streetscapes	625	0	0	0	625	625	0	0	625	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other infrastructure	1,145	0	0	0	1,145	1,145	0	0	1,145	0
<b>Total Infrastructure</b>	<b>23,321</b>	<b>8,556</b>	<b>10,620</b>	<b>0</b>	<b>4,145</b>	<b>23,321</b>	<b>7,280</b>	<b>1,230</b>	<b>14,811</b>	<b>0</b>
<b>Total Capital Works Expenditure</b>	<b>40,550</b>	<b>22,351</b>	<b>14,054</b>	<b>0</b>	<b>4,145</b>	<b>40,550</b>	<b>14,660</b>	<b>2,930</b>	<b>22,960</b>	<b>0</b>

#### 4.6 Summary of Planned Capital Works Expenditure - For the four years ended 30 June 2026 (Continued...)

2024/25	Asset Expenditure Types					Funding Sources				
	Total	New	Renewal	Expansion	Upgrade	Total	Grants	Contrib.	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Land</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Buildings	1,778	600	1,178	0	0	1,778	300	0	1,478	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Buildings</b>	<b>1,778</b>	<b>600</b>	<b>1,178</b>	<b>0</b>	<b>0</b>	<b>1,778</b>	<b>300</b>	<b>0</b>	<b>1,478</b>	<b>0</b>
<b>Total Property</b>	<b>1,778</b>	<b>600</b>	<b>1,178</b>	<b>0</b>	<b>0</b>	<b>1,778</b>	<b>300</b>	<b>0</b>	<b>1,478</b>	<b>0</b>
<b>Plant and Equipment</b>										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	2,005	0	2,005	0	0	2,005	0	0	2,005	0
Fixtures, fittings and furniture	0	0	0	0	0	0	0	0	0	0
Computers and telecommunications	653	360	293	0	0	653	0	0	653	0
Library books	122	0	122	0	0	122	0	0	122	0
<b>Total Plant and Equipment</b>	<b>2,780</b>	<b>360</b>	<b>2,420</b>	<b>0</b>	<b>0</b>	<b>2,780</b>	<b>0</b>	<b>0</b>	<b>2,780</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	8,351	100	8,251	0	0	8,351	2,280	0	6,071	0
Bridges	824	0	824	0	0	824	0	0	824	0
Footpaths and cycleways	3,089	2,500	589	0	0	3,089	2,500	0	589	0
Drainage	118	0	118	0	0	118	0	0	118	0
Recreational, leisure and community facilities	6,201	4,750	1,451	0	0	6,201	4,250	0	1,951	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space and streetscapes	525	0	0	0	525	525	0	0	525	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other infrastructure	1,295	0	35	0	1,260	1,295	0	0	1,295	0
<b>Total Infrastructure</b>	<b>20,403</b>	<b>7,350</b>	<b>11,268</b>	<b>0</b>	<b>1,785</b>	<b>20,403</b>	<b>9,030</b>	<b>0</b>	<b>11,373</b>	<b>0</b>
<b>Total Capital Works Expenditure</b>	<b>24,961</b>	<b>8,310</b>	<b>14,866</b>	<b>0</b>	<b>1,785</b>	<b>24,961</b>	<b>9,330</b>	<b>0</b>	<b>15,631</b>	<b>0</b>

#### 4.6 Summary of Planned Capital Works Expenditure - For the four years ended 30 June 2026 (Continued...)

2025/26	Asset Expenditure Types					Funding Sources				
	Total	New	Renewal	Expansion	Upgrade	Total	Grants	Contrib.	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Land</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Buildings	11,467	10,232	1,235	0	0	11,467	5,000	0	6,467	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Buildings</b>	<b>11,467</b>	<b>10,232</b>	<b>1,235</b>	<b>0</b>	<b>0</b>	<b>11,467</b>	<b>5,000</b>	<b>0</b>	<b>6,467</b>	<b>0</b>
<b>Total Property</b>	<b>11,467</b>	<b>10,232</b>	<b>1,235</b>	<b>0</b>	<b>0</b>	<b>11,467</b>	<b>5,000</b>	<b>0</b>	<b>6,467</b>	<b>0</b>
<b>Plant and Equipment</b>										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	2,005	0	2,005	0	0	2,005	0	0	2,005	0
Fixtures, fittings and furniture	0	0	0	0	0	0	0	0	0	0
Computers and telecommunications	310	260	50	0	0	310	0	0	50	260
Library books	125	0	125	0	0	125	0	0	125	0
<b>Total Plant and Equipment</b>	<b>2,440</b>	<b>260</b>	<b>2,180</b>	<b>0</b>	<b>0</b>	<b>2,440</b>	<b>0</b>	<b>0</b>	<b>2,180</b>	<b>260</b>
<b>Infrastructure</b>										
Roads	11,745	2,603	9,142	0	0	11,745	2,280	0	6,446	3,019
Bridges	865	0	865	0	0	865	0	0	865	0
Footpaths and cycleways	3,118	2,500	618	0	0	3,118	2,500	0	618	0
Drainage	124	0	124	0	0	124	0	0	124	0
Recreational, leisure and community facilities	5,522	4,000	1,522	0	0	5,522	4,000	0	1,522	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space and streetscapes	333	0	0	0	333	333	0	0	333	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other infrastructure	984	0	0	0	984	984	0	0	984	0
<b>Total Infrastructure</b>	<b>22,690</b>	<b>9,103</b>	<b>12,270</b>	<b>0</b>	<b>1,317</b>	<b>22,690</b>	<b>8,780</b>	<b>0</b>	<b>10,891</b>	<b>3,019</b>
<b>Total Capital Works Expenditure</b>	<b>36,598</b>	<b>19,595</b>	<b>15,686</b>	<b>0</b>	<b>1,317</b>	<b>36,598</b>	<b>13,780</b>	<b>0</b>	<b>19,539</b>	<b>3,279</b>

## 5. Financial performance indicators

### 5.1 Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Forecast Actual 2021/22	Budget 2022/23	Strategic Resource Plan Projections			Trend
					2023/24	2024/25	2025/26	
Operating position								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	-1.15%	0.12%	0.14%	0.01%	0.48%	
Liquidity								
Working capital	Current assets / current liabilities	2	135.80%	158.82%	175.31%	147.90%	162.10%	
Unrestricted cash	Unrestricted cash / current liabilities		-21.18%	114.55%	114.15%	105.01%	108.67%	
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	29.51%	48.05%	41.02%	34.55%	25.89%	
Loans and borrowings	Interest and principal repayments / rate revenue		14.35%	2.79%	4.90%	4.81%	13.80%	
Indebtedness	Non-current liabilities / own source revenue		22.70%	50.16%	43.23%	28.74%	28.74%	
Asset renewal	Asset renewal and upgrade expenditure / depreciation	4	165.57%	217.19%	132.10%	110.30%	107.82%	
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	5	64.54%	75.50%	75.16%	75.51%	75.55%	
Rates effort	Rate revenue / property values (CIV)		0.0031	0.0032	0.0050	0.0050	0.0050	
Efficiency								
Expenditure level	Total expenditure / no. of assessments		\$3,487	\$3,083	\$3,182	\$3,232	\$3,300	
Expenditure level	Specific purpose grants expended / Specific purpose grants received		100.0%	100.0%	100.0%	100.0%	100.0%	



**5.1 Financial performance indicators (Continued...)**

Indicator	Measure	Notes	Forecast	Budget	Strategic Resource Plan			Trend
			Actual 2021/22		Projections 2023/24 2024/25 2025/26			
Revenue level	Total rate revenue / No. of property assessments		\$1,842	\$1,895	\$1,900	\$1,939	\$1,992	

**Notes to indicators:**

**1 Adjusted underlying result** – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. There is a positive trend in later years showing Council commitment to sustainable growth.

**2 Working capital** – The proportion of current liabilities represented by current assets. Working capital is forecast to increase in the 2022/23 year. The trend in later years is expected to be negative but will remain at an acceptable level.

**3 Debt compared to rates** - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

**4 Asset renewal** - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

**5 Rates concentration** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

## Appendix "A" - Fees and Charges

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Asset Management								
Map Sales								
Shire Maps	Council Fee (GST Applies)	35.73	3.57	39.30	Each	36.82	3.68	40.50
Information and Permit Services for Assets								
Property and Drainage Information	Statutory Fee (No GST)			as per regulations	Per Request			as per regulations
Storm Water Information Only (Other Design Income)	Statutory Fee (No GST)			as per regulations	Per Request			as per regulations
Asset Protection Permit - Residential	Council Fee (No GST)	213.10	0.00	213.10	Per Permit	219.50	0.00	219.50
Asset Protection Permit - Commercial/Industrial	Council Fee (No GST)	273.50	0.00	273.50	Per Permit	282.00	0.00	282.00
Standpipes								
Security Deposit (All Key Types)	Council Fee (No GST)	50.00	0.00	50.00	Flat Rate	50.00	0.00	50.00
Permanent Account Administration Fee	Council Fee (GST Applies)	24.55	2.45	27.00	Per Account	25.45	2.55	28.00
Pre-Paid Account Administration Fee	Council Fee (GST Applies)	12.73	1.27	14.00	Per Account	13.18	1.32	14.50
Sale of Treated Water (Permanent or Pre Paid Account)	Council Fee (No GST)	6.80	0.00	6.80	Per Kl	7.00	0.00	7.00
Sale of Untreated Water (Channel or Bore Water) (Permanent or Pre Paid Account)	Council Fee (No GST)	3.30	0.00	3.30	Per Kl	3.40	0.00	3.40
Other Asset Management								
Vehicle Crossing Permit	Statutory Fee (No GST)			as per regulations	Per Permit			as per regulations
Road Opening Permit								
- Property boundary to kerb	Statutory Fee (No GST)			as per regulations	Per Permit			as per regulations
- Kerb to kerb (i.e. within road surface)	Statutory Fee (No GST)			as per regulations	Per Permit			as per regulations
Permit to occupy part of Roadway								
- Property boundary to kerb	Statutory Fee (No GST)			as per regulations	Per Permit			as per regulations
- Kerb to kerb (i.e. within road surface)	Statutory Fee (No GST)			as per regulations	Per Permit			as per regulations
Permit to Build Over Easement	Council Fee (No GST)	210.00	0.00	210.00	Per Permit	216.00	0.00	216.00
Engineering Services								
Subdivision Fees								
Checking of Engineering Plans - estimated Cost of Constructing Works	Statutory Fee (No GST)	0.75%		0.75%	Per \$100	0.75%		0.75%
Supervision of Works (of the cost of Constructing works subject to supervision)	Statutory Fee (No GST)	2.5%		2.5%	Per \$100	2.5%		2.5%

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Child, Youth and Family Services								
Early Years Services								
Occasional Care (Per Hour) <i>Term prices available on request</i>	Council Fee (No GST)	9.50	0.00	9.50	Per Hr/Child	9.50	0.00	9.50
Kindergarten Central Enrolment (Per application)	Council Fee (no GST)	27.50	0.00	27.50	Per Application	28.00	0.00	28.00
Youth Service Teenage Holiday Program	Council Fee (no GST)		Between \$5.00 - \$20.00		Per Participant		Between \$5.00 - \$20.00	
Breast Pump Hire	Council Fee (no GST)	54.00	0.00	54.00	Per hire	50.00	0.00	50.00
Community Group Casual Hire:								
Community Room - 30 people	Council Fee (GST Applies)	17.73	1.77	19.50	per hour	17.73	1.77	19.50
Meeting Room - 6 people	Council Fee (GST Applies)	12.27	1.23	13.50	per hour	12.27	1.23	13.50
Consulting Room - 4 people	Council Fee (GST Applies)	12.27	1.23	13.50	per hour	12.27	1.23	13.50
Children's Room - 22 Children	Council Fee (GST Applies)	12.27	1.23	13.50	per hour	12.27	1.23	13.50
Community Group Regular Hire:								
Community Room - 30 people	Council Fee (GST Applies)	11.36	1.14	12.50	per hour	11.36	1.14	12.50
Meeting Room - 6 people	Council Fee (GST Applies)	11.36	1.14	12.50	per hour	11.36	1.14	12.50
Consulting Room - 4 people	Council Fee (GST Applies)	11.36	1.14	12.50	per hour	11.36	1.14	12.50
Children's Room - 22 Children	Council Fee (GST Applies)	6.82	0.68	7.50	per term	6.82	0.68	7.50
Community Group Regular/Casual Day/Night Hire:								
Community Room - 30 people	Council Fee (GST Applies)	33.64	3.36	37.00	per day	33.64	3.36	37.00
Meeting Room - 6 people	Council Fee (GST Applies)	19.09	1.91	21.00	per day	19.09	1.91	21.00
Consulting Room - 4 people	Council Fee (GST Applies)	27.27	2.73	30.00	per day	27.27	2.73	30.00
Children's Room - 22 Children	Council Fee (GST Applies)	33.64	3.36	37.00	per day	33.64	3.36	37.00
Commercial Hire:								
Community Room - 30 people	Council Fee (GST Applies)	24.55	2.45	27.00	per hour	24.55	2.45	27.00
Meeting Room - 6 people	Council Fee (GST Applies)	11.82	1.18	13.00	per hour	11.82	1.18	13.00
Consulting Room - 4 people	Council Fee (GST Applies)	16.36	1.64	18.00	per hour	16.36	1.64	18.00
Children's Room - 22 Children	Council Fee (GST Applies)	24.55	2.45	27.00	per hour	24.55	2.45	27.00
Commercial Day/Night Hire:								
Community Room - 30 people	Council Fee (GST Applies)	77.27	7.73	85.00	per day	77.27	7.73	85.00
Meeting Room - 6 people	Council Fee (GST Applies)	50.00	5.00	55.00	per day	50.00	5.00	55.00
Consulting Room - 4 people	Council Fee (GST Applies)	63.64	6.36	70.00	per day	63.64	6.36	70.00
Children's Room - 22 Children	Council Fee (GST Applies)	77.27	7.73	85.00	per day	77.27	7.73	85.00
Kitchen Consumables	Council Fee (GST Applies)	9.55	0.95	10.50		9.55	0.95	10.50
Connected Communities								
Recreation User Fees								
Darley Park - Darley Cricket Club	Council Fee (GST Applies)	1,177.82	117.78	1,295.60	Per Quarter	1,213.18	121.32	1,334.50
Darley Park - Darley Senior Football Netball Club	Council Fee (GST Applies)	673.45	67.35	740.80	Per Quarter	693.64	69.36	763.00
Darley Park - Darley Junior Football Netball Club	Council Fee (GST Applies)	606.09	60.61	666.70	Per Quarter	624.27	62.43	686.70
Darley Park - Darley Pigeon Club	Council Fee (GST Applies)	143.64	14.36	158.00	Per Quarter	147.91	14.79	162.70

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Darley Park - Tennis Courts	Council Fee (GST Applies)	69.00	6.90	75.90	Per Quarter	71.09	7.11	78.20
Darley Park - Auskick	Council Fee (GST Applies)	510.27	51.03	561.30	Per Annum	525.55	52.55	578.10
Maddingley Park - Bacchus Marsh Football Netball Club	Council Fee (GST Applies)	2,518.91	251.89	2,770.80	Qtrs 1 & 4	2,594.45	259.45	2,853.90
Maddingley Park - Bacchus Marsh Cricket Club	Council Fee (GST Applies)	611.82	61.18	673.00	Qtrs 2 & 3	630.18	63.02	693.20
Maddingley Park - Bacchus Marsh Junior Cricket Club	Council Fee (GST Applies)	347.27	34.73	382.00	Qtrs 2 & 3	357.73	35.77	393.50
Maddingley Park - Bacchus Marsh Lawn Tennis Club	Council Fee (GST Applies)	1,023.45	102.35	1,125.80	Per Quarter	1,054.18	105.42	1,159.60
Maddingley Park - Event - Park closed to the public	Council Fee (GST Applies)	795.00	79.50	874.50	per event	818.82	81.88	900.70
Maddingley Park - Event - Park open to the public	Council Fee (GST Applies)	397.55	39.75	437.30	per event	409.45	40.95	450.40
Maddingley Park - Event - Toilet cleaning	Council Fee (GST Applies)	371.00	37.10	408.10	per event	382.09	38.21	420.30
Maddingley Park - Event - Security Deposit	Council Fee (No GST)	481.82	48.18	530.00	per event	496.27	49.63	545.90
Masons Lane - Bacchus Marsh Baseball Club	Council Fee (GST Applies)	221.00	22.10	243.10	Per Quarter	227.64	22.76	250.40
Masons Lane - Bacchus Marsh Dog Obedience Club	Council Fee (GST Applies)	612.09	61.21	673.30	Qtrs 1 & 4	630.45	63.05	693.50
Masons Lane - Bacchus Marsh Cricket Club	Council Fee (GST Applies)	883.55	88.35	971.90	Qtrs 2 & 3	910.09	91.01	1,001.10
Masons Lane - Bacchus Marsh Little Athletics	Council Fee (GST Applies)	1,307.45	130.75	1,438.20	Qtrs 2 & 3	1,346.64	134.66	1,481.30
Masons Lane - Bacchus Marsh Soccer Club	Council Fee (GST Applies)	1,551.82	155.18	1,707.00	Per Year	1,598.36	159.84	1,758.20
Masons Lane - Darley Cricket Club	Council Fee (GST Applies)	790.91	79.09	870.00	Per Year	814.64	81.46	896.10
Masons Lane - Bacchus Marsh Running Club	Council Fee (GST Applies)	355.82	35.58	391.40	Per Year	366.45	36.65	403.10
Masons Lane - Ballarat Football Umpires Association	Council Fee (GST Applies)	688.00	68.80	756.80	Per Year	708.64	70.86	779.50
Masons Lane - Darley Junior Football Netball Club	Council Fee (GST Applies)	688.00	68.80	756.80	Per Year	708.64	70.86	779.50
BM Racecourse - BM West Golf Club	Council Fee (GST Applies)	0.91	0.09	1.00	Per Year	0.91	0.09	1.00
BM Racecourse - BM Harness Club	Council Fee (GST Applies)	3,385.27	338.53	3,723.80	Per Year	3,486.82	348.68	3,835.50
BM Racecourse - BM Pony Club	Council Fee (GST Applies)	1,128.45	112.85	1,241.30	Per Year	1,162.27	116.23	1,278.50
BM Racecourse - BM Campdraft Club	Council Fee (GST Applies)	261.18	26.12	287.30	Per Year	269.00	26.90	295.90
BM Racecourse - BM & Melton Poultry Club	Council Fee (GST Applies)	261.18	26.12	287.30	Per Year	269.00	26.90	295.90
BM Racecourse - Footscray Poultry Club	Council Fee (GST Applies)	233.18	23.32	256.50	Per Year	240.18	24.02	264.20
BM Racecourse - Bacchus Marsh BMX Club	Council Fee (GST Applies)	915.45	91.55	1,007.00	Per Year	942.91	94.29	1,037.20
Darley Civic Hub - Darley Junior Football Club	Council Fee (GST Applies)	842.32	84.23	926.55	Per Year	867.55	86.75	954.30
Darley Civic Hub - Darley Senior Football Club	Council Fee (GST Applies)	842.32	84.23	926.55	Per Year	867.55	86.75	954.30
Darley Civic Hub - Darley Cricket Club	Council Fee (GST Applies)	1,123.09	112.31	1,235.40	Per Year	1,156.82	115.68	1,272.50
Darley Civic Hub - Bacchus Marsh Soccer Club (Winter)	Council Fee (GST Applies)	0.00	0.00	0.00	Per Year	0.00	0.00	0.00
Darley Civic Hub - Bacchus Marsh Soccer Club (Summer)	Council Fee (GST Applies)	0.00	0.00	0.00	Per Year	0.00	0.00	0.00
Bacchus Marsh Racecourse & Recreation Reserve - Bacchus Marsh Soccer Club (Winter)	Council Fee (GST Applies)	1,889.73	188.97	2,078.70	Per Season	1,946.45	194.65	2,141.10
Bacchus Marsh Racecourse & Recreation Reserve - Bacchus Marsh Soccer Club (Summer)	Council Fee (GST Applies)	661.36	66.14	727.50	Per Season	681.18	68.12	749.30
Bacchus Marsh Racecourse & Recreation Reserve - Bacchus Marsh Cricket Club	Council Fee (GST Applies)	1,322.82	132.28	1,455.10	Per Season	1,362.55	136.25	1,498.80
Bacchus Marsh Racecourse & Recreation Reserve - Bacchus Marsh BMX Club	Council Fee (GST Applies)	601.27	60.13	661.40	Per Year	619.27	61.93	681.20
Elaine Recreation Reserve - Elaine Cricket Club	Council Fee (GST Applies)	1,686.36	168.64	1,855.00	Per Year	1,737.00	173.70	1,910.70
Elaine Recreation Reserve - Elaine Tennis Club	Council Fee (GST Applies)	1,445.45	144.55	1,590.00	Per Year	1,488.82	148.88	1,637.70



Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
<b>Darley Civic Hub Pavilion</b>								
Darley Civic Hub - Community Group room hire (per hour)	Council Fee (GST Applies)	26.36	2.64	29.00	Per hour	27.27	2.73	30.00
Darley Civic Hub - Community Group room hire (per day - up to 8 hours)	Council Fee (GST Applies)	118.18	11.82	130.00	Per day	121.82	12.18	134.00
Darley Civic Hub - Commercial/for profit group room hire (per hour)	Council Fee (GST Applies)	64.55	6.45	71.00	Per hour	66.36	6.64	73.00
Darley Civic Hub - Commercial/for profit group room hire (ongoing/regular booking)	Council Fee (GST Applies)	43.64	4.36	48.00	Per hour	44.55	4.45	49.00
Darley Civic Hub - Commercial/for profit group room hire (per day - up to 8 hours)	Council Fee (GST Applies)	207.27	20.73	228.00	Per day	213.64	21.36	235.00
<b>Bungaree Hall</b>								
Bungaree Hall - Community Group room hire (per hour)	Council Fee (GST Applies)				Per hour	13.64	1.36	15.00
Bungaree Hall - Community Group room hire (per day - up to 8 hours)	Council Fee (GST Applies)				Per day	54.55	5.45	60.00
Bungaree Hall - Commercial/for profit group room hire (per hour)	Council Fee (GST Applies)				Per hour	66.36	6.64	73.00
Bungaree Hall - Commercial/for profit group room hire (ongoing/regular booking)	Council Fee (GST Applies)				Per hour	44.55	4.45	49.00
Bungaree Hall - Commercial/for profit group room hire (per day - up to 8 hours)	Council Fee (GST Applies)				Per day	213.64	21.36	235.00
<b>Recreation Reserve Oval Hire - Casual Hire</b>								
Moorabool Community Group - no floodlights (per hour)	Council Fee (GST Applies)	30.00	3.00	33.00	Per hour	30.91	3.09	34.00
Moorabool Community Group - floodlights (per hour)	Council Fee (GST Applies)	40.91	4.09	45.00	Per hour	42.27	4.23	46.50
Moorabool Community Group casual hire (per day - up to 6 hours)	Council Fee (GST Applies)	118.18	11.82	130.00	Per day	121.82	12.18	134.00
Moorabool Community Group - floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	166.36	16.64	183.00	Per day	171.36	17.14	188.50
External Community Group - no floodlights (per hour)	Council Fee (GST Applies)	47.27	4.73	52.00	Per hour	48.64	4.86	53.50
External Community Group - floodlights (per hour)	Council Fee (GST Applies)	60.00	6.00	66.00	Per hour	61.82	6.18	68.00
External Community Group - no floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	190.91	19.09	210.00	Per day	196.36	19.64	216.00
External Community Group - floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	238.18	23.82	262.00	Per day	245.45	24.55	270.00
Moorabool commercial/for profit group - no floodlights (per hour)	Council Fee (GST Applies)	60.00	6.00	66.00	Per hour	61.82	6.18	68.00
Moorabool commercial/for profit group - floodlights (per hour)	Council Fee (GST Applies)	70.91	7.09	78.00	Per hour	72.73	7.27	80.00
Moorabool commercial/for profit group - no floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	238.18	23.82	262.00	Per day	245.45	24.55	270.00
Moorabool commercial/for profit group - floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	283.64	28.36	312.00	Per day	291.82	29.18	321.00
External commercial/for profit group - no floodlights (per hour)	Council Fee (GST Applies)	94.55	9.45	104.00	Per hour	97.27	9.73	107.00
External commercial/for profit group - floodlights (per hour)	Council Fee (GST Applies)	106.36	10.64	117.00	Per hour	109.55	10.95	120.50
External commercial/for profit group - no floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	380.00	38.00	418.00	Per day	391.36	39.14	430.50

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
External commercial/for profit group - floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	427.27	42.73	470.00	Per day	440.00	44.00	484.00
<b>Swimming Pool (Ballan and Bacchus Marsh)</b>								
Entry - Child	Council Fee (GST Applies)	4.82	0.48	5.30	Per Child	5.00	0.50	5.50
Entry - Adult	Council Fee (GST Applies)	5.82	0.58	6.40	Per Adult	5.91	0.59	6.50
Entry - Concession	Council Fee (GST Applies)	4.82	0.48	5.30	Per eligible person	5.00	0.50	5.50
Entry - Spectator	Council Fee (GST Applies)	1.36	0.14	1.50	Per Person	1.36	0.14	1.50
Entry - Family	Council Fee (GST Applies)	16.36	1.64	18.00	Per family	16.82	1.68	18.50
Entry - Child Season Ticket	Council Fee (GST Applies)	65.45	6.55	72.00	Child - Season	67.27	6.73	74.00
Entry - Adult Season Ticket	Council Fee (GST Applies)	81.82	8.18	90.00	Adult - Season	84.09	8.41	92.50
Entry - Family Season Ticket	Council Fee (GST Applies)	127.27	12.73	140.00	Family - Season	130.91	13.09	144.00
School Groups	Council Fee (GST Applies)	2.73	0.27	3.00	Per Student	2.73	0.27	3.00
Lane Hire	Council Fee (GST Applies)	40.45	4.05	44.50	Per Lane, Per Hour	41.36	4.14	45.50
Exclusive pool hire (up to 100 people)	Council Fee (GST Applies)	181.82	18.18	200.00	Per hour	187.27	18.73	206.00
Staffing charge (over 100 people)	Council Fee (GST Applies)	50.00	5.00	55.00	Per 100 people per hour	51.36	5.14	56.50
VicSwim	Council Fee (GST Applies)	2.73	0.27	3.00	per student	2.73	0.27	3.00
<b>Stadium Sports / Programs</b>								
Drama Hall Hire - Casual	Council Fee (GST Applies)	51.09	5.11	56.20	Per Hour	52.73	5.27	58.00
Drama Hall Hire - Regular booking by user group (10 or more times per year)	Council Fee (GST Applies)	41.45	4.15	45.60	Per Hour	42.73	4.27	47.00
<b>Court Hire</b>								
Court Hire - Peak (3pm till midnight; all day Sat and Sun) _ Casual Users	Council Fee (GST Applies)	48.18	4.82	53.00	Per Court/Per Hour	49.55	4.95	54.50
Court Hire - Off Peak (6am till 3pm) - Casual Users	Council Fee (GST Applies)	37.55	3.75	41.30	Per Court/Per Hour	38.64	3.86	42.50
Court Hire - Training - Regular Users	Council Fee (GST Applies)	23.09	2.31	25.40	Per Court/Per Hour	23.82	2.38	26.20
Court Hire - Competition - Regular Users	Council Fee (GST Applies)	43.36	4.34	47.70	Per Court/Per Hour	44.55	4.45	49.00
Seniors Fitness Classes	Council Fee (GST Applies)	6.27	0.63	6.90	Per class	6.36	0.64	7.00
Seniors Fitness Classes - 10 session pass	Council Fee (GST Applies)	57.82	5.78	63.60	Per 10 classes	57.27	5.73	63.00
Community Group room hire (per hour)	Council Fee (GST Applies)	27.00	2.70	29.70	Per hour	27.73	2.77	30.50
Community Group room hire (per hour) (ongoing/regular booking for 12 months)	Council Fee (GST Applies)	13.45	1.35	14.80	Per hour	13.64	1.36	15.00
Community Group room hire (per day - up to 8 hours)	Council Fee (GST Applies)	119.45	11.95	131.40	Per day	122.73	12.27	135.00
Commercial/for profit group room hire (per hour)	Council Fee (GST Applies)	43.36	4.34	47.70	Per hour	44.55	4.45	49.00
Commercial/for profit group room hire (per day - up to 8 hours)	Council Fee (GST Applies)	209.09	20.91	230.00	Per day	214.55	21.45	236.00
Small office (exclusive use)	Council Fee (GST Applies)	211.82	21.18	233.00	Per month	218.18	21.82	240.00
<b>Library</b>								
<b>Lerderberg Library</b>								
Fines (Per day, per item - max \$5 per item)	Council Fee (GST Applies)	0.45	0.05	0.50	Per day / Per item	0.45	0.05	0.50
Inter Library Loans (Public Library)	Council Fee (GST Applies)	2.73	0.27	3.00	Per Item	2.73	0.27	3.00

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Inter Library Loans (Tertiary Institutions)	Council Fee (GST Applies)	25.45	2.55	28.00	Up to - Per Item	26.36	2.64	29.00
Replacement Card	Council Fee (GST Applies)	2.73	0.27	3.00	Per Card	2.73	0.27	3.00
Lost or damaged items	Council Fee (GST Applies)			Cost of Replacement				Cost of Replacement
Processing fee	Council Fee (GST Applies)	8.18	0.82	9.00		8.64	0.86	9.50
Debt Collection Charge	Council Fee (GST Applies)	22.27	2.23	24.50	Per Escalation	22.73	2.27	25.00
Book Sales	Council Fee (GST Applies)			As marked				As marked
<b>Land and Buildings</b>								
<b>Small Meeting Room - Geoffrey Hine Room</b>								
Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	16.36	1.64	18.00	Per Hour	16.82	1.68	18.50
Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	7.73	0.77	8.50	Per Hour	8.18	0.82	9.00
Hire fee (1 hour) (Commercial/Profit-making groups)	Council Fee (GST Applies)	24.55	2.45	27.00	Per Hour	25.45	2.55	28.00
Hire fee (full day) (Commercial/Profit-making groups)	Council Fee (GST Applies)	141.82	14.18	156.00	Per Day	146.36	14.64	161.00
Hire fee with video conferencing facilities (1 hour) (Commercial/Profit-making groups)	Council Fee (GST Applies)	38.18	3.82	42.00	Per Hour	39.09	3.91	43.00
Hire fee with video conferencing facilities (full day) (Commercial/Profit-making groups)	Council Fee (GST Applies)	206.36	20.64	227.00	Per Day	212.73	21.27	234.00
<b>Medium Meeting Room - Jean Oomes Room</b>								
Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	21.82	2.18	24.00	Per Hour	22.73	2.27	25.00
Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	15.45	1.55	17.00	Per Hour	15.91	1.59	17.50
Hire Fee (day or night - 8 hours) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	44.55	4.45	49.00	Per Day/Night (8 hrs)	45.45	4.55	50.00
Hire fee (1 hour) (Commercial/Profit-making groups)	Council Fee (GST Applies)	33.64	3.36	37.00	Per Hour	34.55	3.45	38.00
Hire fee (full day) (Commercial/Profit-making groups)	Council Fee (GST Applies)	167.27	16.73	184.00	Per Day	172.73	17.27	190.00
<b>Medium Meeting Room - James Young Room 1 or 2</b>								
Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	21.82	2.18	24.00	Per Hour	22.73	2.27	25.00
Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	15.45	1.55	17.00	Per Hour	15.91	1.59	17.50
Hire Fee (day or night - 8 hours) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	44.55	4.45	49.00	Per Day/Night (8 hrs)	45.45	4.55	50.00
Hire fee (1 hour) (Commercial/Profit-making groups)	Council Fee (GST Applies)	44.55	4.45	49.00	Per Hour	45.45	4.55	50.00
Hire fee (full day) (Commercial/Profit-making groups)	Council Fee (GST Applies)	206.36	20.64	227.00	Per Day	212.73	21.27	234.00
<b>Large Meeting Room - James Young Rooms 1 and 2 combined</b>								
Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	21.82	2.18	24.00	Per Hour	22.73	2.27	25.00
Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	15.45	1.55	17.00	Per Hour	15.91	1.59	17.50
Hire Fee (day or night - 8 hours) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	77.27	7.73	85.00	Per Day/Night (8 hrs)	80.00	8.00	88.00
Commercial/Profit-making groups								
Hire fee (1 hour) (Commercial/Profit-making groups)	Council Fee (GST Applies)	83.64	8.36	92.00	Per Hour	86.36	8.64	95.00
Hire fee (full day) (Commercial/Profit-making groups)	Council Fee (GST Applies)	386.36	38.64	425.00	Per Day	398.18	39.82	438.00

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
<b>All room bookings - Liability Insurance (Compulsory)</b>	Council Fee (GST Applies)	44.55	4.45	49.00	Per Hire	45.45	4.55	50.00
<b>Photocopying</b>								
<i>(To be applied in conjunction with the Community use of Council Services Policy)</i>								
Community Group - (Our Paper)	Council Fee (GST Applies)	0.27	0.03	0.30	Per Page	0.27	0.03	0.30
Other Groups and Private Individuals (A4 Page)	Council Fee (GST Applies)	0.32	0.03	0.35	Per Page	0.32	0.03	0.35
Larger Sized Documents (A3 Page)	Council Fee (GST Applies)	0.45	0.05	0.50	Per Page	0.45	0.05	0.50
Colour Printing	Council Fee (GST Applies)	0.91	0.09	1.00	Per Page	0.91	0.09	1.00
Plan Printing (A2 Page)	Council Fee (GST Applies)	9.09	0.91	10.00	Per Page	9.36	0.94	10.30
Plan Printing (A1 Page)	Council Fee (GST Applies)	10.91	1.09	12.00	Per Page	11.27	1.13	12.40
Fax - Sending	Council Fee (GST Applies)	2.27	0.23	2.50	First Page	2.36	0.24	2.60
Fax - Sending	Council Fee (GST Applies)	0.91	0.09	1.00	Subsequent Pages	0.91	0.09	1.00
Council Agenda - Business Papers plus non confidential attachments	Council Fee (No GST)	32.00	0.00	32.00	Per Issue	33.00	0.00	33.00
Council Agenda - Business Papers excluding attachments	Council Fee (No GST)	25.00	0.00	25.00	Per Issue	26.00	0.00	26.00
Council Agenda - CD Rom <i>(Provided by mail on subscription payable in advance)</i>	Council Fee (No GST)	11.00	0.00	11.00	Per Issue	11.50	0.00	11.50
<b>Customer Service &amp; Communications</b>								
<b>Land and Buildings - Quamby Rooms</b>								
<b>Moorabool Shire Council Corporate Marquee</b>								
Security Deposit	Council Fee (No GST)	200.00	0.00	200.00	Flat Fee	200.00	0.00	200.00
Hire Fee	Council Fee (GST Applies)	141.82	14.18	156.00	Day or Weekend	145.45	14.55	160.00
<b>Quamby Rooms</b>								
Security Deposit	Council Fee (No GST)	200.00	0.00	200.00	Flat Fee	200.00	0.00	200.00
Quamby Rooms - Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	26.36	2.64	29.00	Per Hour	26.82	2.68	29.50
Quamby Rooms - Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	16.36	1.64	18.00	Per Hour	16.82	1.68	18.50
<b>Community Bus</b>								
Security Deposit (Payable by ALL categories)	Council Fee (No GST)	100.00	0.00	100.00	Flat	100.00	0.00	100.00
Category 1 Hire Fee	Council Fee (GST Applies)	32.73	3.27	36.00	Per Day	33.64	3.36	37.00
Category 1 Charge per Km	Council Fee (GST Applies)	1.18	0.12	1.30	Per km	1.18	0.12	1.30
Category 2 Hire Fee	Council Fee (GST Applies)	173.64	17.36	191.00	Per Day	178.18	17.82	196.00
Category 2 Charge per Km	Council Fee (GST Applies)	1.18	0.12	1.30	Per km	1.18	0.12	1.30
Category 3 Hire Fee	Council Fee (GST Applies)	410.00	41.00	451.00	Per Day	421.82	42.18	464.00
Category 3 Charge per Km	Council Fee (GST Applies)	1.18	0.12	1.30	Per km	1.18	0.12	1.30



Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
<b>Definitions:</b> Category 1 - Non profit groups operating largely within Shire, not funded by Government, including regular and frequent users. Category 2 - Non profit groups operating largely within Shire, but receive funding from State or Commonwealth Governments which enables them to pay for operation costs. Usually infrequent or casual hirers. Category 3 - Commercial Rates to apply to all other types of users								
Community Learning Centre - Lerderderg Library								
Security Deposit	Council Fee (No GST)	200.00	0.00	200.00	Flat Fee	200.00	0.00	200.00
Community Safety								
Community Safety Administration								
Application for Permit Under Local Laws, includes the following:								
- A Frame Commercial	Council Fee (No GST)	225.00	0.00	225.00	Per Permit	232.00	0.00	232.00
- A Frame Commercial (Temporary Event Signage) Max 10 days per year 3 signs maximum	Council Fee (No GST)	77.00	0.00	77.00	Per Permit	79.00	0.00	79.00
- A Frame Community Group	Council Fee (No GST)	21.00	0.00	21.00	Per Permit	22.00	0.00	22.00
- A Frame Community Group (temporary event signage) Max 10 days per year 3 signs maximum	Council Fee (No GST)			No Charge	Per Permit			No Charge
- Additional A Frame Sign (Community) per sign	Council Fee (No GST)	11.00	0.00	11.00	Per Permit	11.50	0.00	11.50
- A Frame Election Signage	Council Fee (No GST)				Per Permit			
- Outdoor Dining application fee	Council Fee (No GST)	225.00	0.00	225.00	Per Permit	232.00	0.00	232.00
- Outdoor Dining per square mt or part of if over 3m2	Council Fee (No GST)	80.00	0.00	80.00	Per Sq Metre	82.00	0.00	82.00
- Use of footpath /storage of items per square mt or part there of	Council Fee (No GST)	80.00	0.00	80.00	Per Sq Metre	82.00	0.00	82.00
- Use of Footpath for community, religious or political event/stall/fundraiser								
Note commercial operators can pay a single application fee for an application for foot path dining and advertising signage adjacent to the same property								
- Roadside Grazing (MSC Drought Declared)	Council Fee (No GST)	20.00	0.00	20.00	Per Permit	21.00	0.00	21.00
- Roadside Grazing	Council Fee (No GST)	225.00	0.00	225.00	Per Permit	232.00	0.00	232.00
- Recreational Vehicles	Council Fee (No GST)	265.00	0.00	265.00	Per Permit	273.00	0.00	273.00
- Heavy Vehicles	Council Fee (No GST)	225.00	0.00	225.00	Per Permit	232.00	0.00	232.00
- Itinerant Trader	Council Fee (No GST)	600.00	0.00	600.00	Per Permit	618.00	0.00	618.00
- Charity Clothing Bins	Council Fee (No GST)	500.00	0.00	500.00	Per Permit	515.00	0.00	515.00
- Street Stalls - Business	Council Fee (No GST)	225.00	0.00	225.00	Per Stall	232.00	0.00	232.00
- Street Stalls - Community Groups	Council Fee (No GST)			No Charge	Per Stall			No Charge
- Additional Animals	Council Fee (No GST)	225.00	0.00	225.00	Per Permit	232.00	0.00	232.00
- Shipping container permit (renewable every three years)	Council Fee (No GST)	425.00	0.00	425.00	Per Permit	438.00	0.00	438.00
- Renewal of shipping container permit (for three years)	Council Fee (No GST)	160.00	0.00	160.00	Per Permit	165.00	0.00	165.00

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
All other permits not specified above	Council Fee (No GST)	225.00	0.00	225.00		232.00	0.00	232.00
Infringements - Traffic Fines for prescribed regulations	Council Fee (No GST)			as per regulations	Per Penalty			as per regulations
Legal costs for prosecutions (summons etc.)	Council Fee (GST Applies)			at cost	Per Penalty			at cost
<b>Gell Street Car Park</b>								
Organisation/Business parking permit (max one per business)	Council Fee (No GST)	255.00	0.00	255.00	Per Permit	263.00	0.00	263.00
Charity Organisation parking permit each (max 8 per organisation)	Council Fee (No GST)	20.00	0.00	20.00	Per Permit	21.00	0.00	21.00
a) Maximum of three (3) permits to apply from 8.30am to 5.00pm Monday to Saturday; and b) Maximum of five (5) permits to apply between 8.30am and 2.00pm Monday, Wednesday and Friday.								
Applications for parking permits will only be accepted from businesses or charitable organisations that are in the immediate vicinity of the Gell Street car park (Main Street north side 116 - 154 and North side 105 - 139, Gell street 1 - 8 and church street east side 8, 10 and 10A)								
<b>Other Parking</b>								
Organisation/Business Parking Permits (All other areas)	Council Fee (No GST)	20.00	0.00	20.00	Per Permit	21.00	0.00	21.00
Residential Parking Permit (Max 1 per property for vehicle registered to that property)	Council Fee (No GST)			No Charge	Per Permit			No Charge
Additional Residential Parking permit max 1 per property not specific to a vehicle registered to the property	Council Fee (No GST)	56.00	0.00	56.00	Per Permit	58.00	0.00	58.00
<b>Impounded Items</b>								
Impounded Items release fees, includes the following:								
- Advertising Frames	Council Fee (No GST)	60.00	0.00	60.00	Per Frame	62.00	0.00	62.00
- Supermarket Trolleys	Council Fee (No GST)	60.00	0.00	60.00	Per Trolley	62.00	0.00	62.00
- Other items	Council Fee (No GST)	60.00	0.00	60.00	Per Item	62.00	0.00	62.00
- Holding Fee per week or part there of	Council Fee (GST Applies)	32.73	3.27	36.00	Per Week	33.64	3.36	37.00
Impounded Vehicles								
- Impound Fee	Council Fee (No GST)	152.00	0.00	152.00	Per Vehicle	157.00	0.00	157.00
- Costs incurred by Council to Impound (i.e. Towing)	Council Fee (GST Applies)			At Contractors Cost	Per Vehicle			At Contractors Cost
- Holding Fee	Council Fee (GST Applies)	59.09	5.91	65.00	Per vehicle per week or part there of	60.91	6.09	67.00
<b>Animal Control - Registrations (Domestic)</b>								
Dog - Category 1 to 8	Council Fee (No GST)	66.00	0.00	66.00	Per Dog	67.00	0.00	67.00
Dog - Category 9	Council Fee (No GST)	205.00	0.00	205.00	Per Dog	207.00	0.00	207.00

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Dog - Declared Dangerous	Council Fee (No GST)	404.00	0.00	404.00	Per Dog	408.00	0.00	408.00
Dog - Declared Menacing or Restricted Breed	Council Fee (No GST)	303.00	0.00	303.00	Per Dog	306.00	0.00	306.00
Cat - Category 10 to 14	Council Fee (No GST)	60.00	0.00	60.00	Per Cat	61.00	0.00	61.00
Cat - Category 15	Council Fee (No GST)	205.00	0.00	205.00	Per Cat	207.00	0.00	207.00
Dog (Cat) - Formal Foster Animal for first year or part of	Council Fee (No GST)	8.00	0.00	8.00	Per Dog/Cat	0.00	0.00	0.00
Dog (Cat) - Formal Foster Animal for initial first full registration period					Per Dog/Cat	8.00	0.00	8.00
Dog (Cat) - Formal Foster animal post first full registration year standard registration fees apply								
Dog (Cat) - First time registration (up to 6 months of age) (Any animal unregistered at the time of impoundment is not eligible for the discounted first time registration rate.) (Pensioners receive a 50% discount. A cat or dog that is registered in with any other Victorian Council or Council in another state in Australia will be honoured by Moorabool Council. The Cat/dog will receive free registration until the next applicable renewal period.)	Council Fee (No GST)	8.00	0.00	8.00	Per Dog/Cat	8.00	0.00	8.00
(Changes in Animal Registrations will not take effect until 10th April 2023)								
Replacement Animal Tags Note If a registered dog is declared a dangerous or menacing dog, the dangerous or menacing dog registration fee commences the following registration period. An unregistered dog that is declared a dangerous or menacing dog, pays the full registration fee up to 31 December that year, and 50% of the fee between 1 January and the 9 April that year	Council Fee (GST Applies)	5.45	0.55	6.00	Per Tag	5.45	0.55	6.00
<b>Animal Control (Feral)</b>								
Security Deposit - Anti Bark Bird Cages	Council Fee (No GST)	168.00	0.00	168.00	Flat	168.00	0.00	168.00
Hire Fee - Anti Bark Bird Cages	Council Fee (GST Applies)	67.27	6.73	74.00	Per Week	69.09	6.91	76.00
Hire in relation to ongoing complaint investigation	Council Fee (GST Applies)			No Charge	For two weeks			No Charge
Sale of Citronella Dog Collar	Council Fee (GST Applies)	193.64	19.36	213.00	Per Collar	199.09	19.91	219.00
Security Deposit - Cat Cage	Council Fee (No GST)	50.00	0.00	50.00	Flat	50.00	0.00	50.00
Hire Fee - Cat Cage (Maximum Hire period is 1 week)	Council Fee (GST Applies)	16.36	1.64	18.00	Per Week	16.82	1.68	18.50
Hire Fee in relation to ongoing complaint investigation	Council Fee (GST Applies)			No Charge	For two weeks			No Charge
<b>Animal Control - Administration</b>								
Animal Register Inspection	Council Fee (No GST)	41.00	0.00	41.00	Per Inspection	42.00	0.00	42.00
Issue of Certificate from Animal Register	Council Fee (No GST)	41.00	0.00	41.00	Per Certificate	42.00	0.00	42.00
Transfer of Domestic Animal Business Registration	Council Fee (No GST)	72.00	0.00	72.00	Per Transfer	74.00	0.00	74.00

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Renewal of Domestic Animal Business registration (excluding Pounds and shelters)	Council Fee (No GST)	382.00	0.00	382.00	Per Business	393.00	0.00	393.00
Renewal of Domestic Animal Business registration (pounds and shelters) <i>(These are Statutory Fees but prices are set by Council)</i>	Council Fee (No GST)			No Charge	Per Business			No Charge
Domestic Animal Businesses registering for the first time will be charged an additional fee over their pro rata calculated registration for the processing of the application and up to two pre registration visits and any requested plan/application assessment (up to 3 hours of Community Safety Officer time) - Note this only applies to businesses that have not already commenced trading.	Council Fee (No GST)	239.00	0.00	239.00	Per New Registration	246.00	0.00	246.00
<b>Animal Control - Pound Fees</b>								
Pound Impound Fee - Cattle & Horses	Council Fee (No GST)	135.00	0.00	135.00	Per Head	139.00	0.00	139.00
Pound Impound Fee - Stallions & Bulls	Council Fee (No GST)	205.00	0.00	205.00	Per Head	211.00	0.00	211.00
Pound Entry Fee - Sheep, Goats, miscellaneous animal (E.g.: Poultry)	Council Fee (No GST)	41.00	0.00	41.00	Per Head	42.00	0.00	42.00
Pound Impound Fee - Dog, Cat	Council Fee (No GST)	111.00	0.00	111.00	Per Head	114.00	0.00	114.00
Pound Impound Fee - First per calendar year for a registered Dog or Cat	Council Fee (No GST)	58.00	0.00	58.00	Per Head	60.00	0.00	60.00
Pound Maintenance Fee - Cattle, Bulls, Horses, Stallions	Council Fee (GST Applies)	43.64	4.36	48.00	Per Head/night	44.55	4.45	49.00
Pound Maintenance Fee - Sheep, Goats, miscellaneous animal (E.g.: Emu, chicken, etc.)	Council Fee (GST Applies)	31.82	3.18	35.00	Per Head/night	32.73	3.27	36.00
Pound Maintenance Fee - Dog, Cat	Council Fee (GST Applies)	31.82	3.18	35.00	Per Head/night	32.73	3.27	36.00
Advertising of Impoundments	Council Fee (GST Applies)			Current Media Rates	Per Advert			Current Media Rates
Surrender of animal to Council	Council Fee (GST Applies)	73.64	7.36	81.00	Per Head	75.45	7.55	83.00
Euthanasia of Dog/Cat when related to Compliance Issue	Council Fee (GST Applies)	164.55	16.45	181.00	Per Head	169.09	16.91	186.00
Microchipping of Impounded, Unregistered pet	Council Fee (GST Applies)			At Cost	Per Pet			At Cost
Microchipping (in-house)	Council Fee (GST Applies)	31.82	3.18	35.00		32.73	3.27	36.00
Rehousing of Dog/Cat - Desexed (Vaccinated & Vet Checked)	Council Fee (GST Applies)	321.82	32.18	354.00	Per Head	331.82	33.18	365.00
<i>All rehousing costs include the registration of the Animal (for that period) if the dog is to reside in the Moorabool Shire Council area.</i>								
<i>Note any additional costs incurred by council in excess of the impound maintenance fee will be charged to the animal owner, eg requirement to hold animal off site due to veterinary needs</i>								
After Hours Ranger Call Out Fees	Council Fee (GST Applies)	164.55	16.45	181.00	Per Hour/Officer	169.09	16.91	186.00
After Hours Ranger Call Out Fees with Stock Trailer	Council Fee (GST Applies)	220.91	22.09	243.00	Per Hour/Officer	227.27	22.73	250.00
Contractor Livestock Cartage Fees	Council Fee (GST Applies)			At Contractors Cost	Per Cartage			At Contractors Cost



Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Costs incurred by Council if stray pet is taken to Vet (includes any Vet bills and cost of housing)	Council Fee (GST Applies)			At Contractors Cost	Per Pet			At Contractors Cost
<b>Environmental Health - Food Act Registrations and Renewals</b>								
Class 1 Food Registrations (E.g.: Hospital, Child Care Centre)*								
- 1 to 10 Full Time Equivalent Employees	Council Fee (No GST)	696.00	0.00	696.00	Annually	717.00	0.00	717.00
All food premises as above for additional people (over 10 full time equivalent employees involved in food handling)	Council Fee (No GST)	70.00	0.00	70.00	Annually	72.00	0.00	72.00
*Class 2 Food Registrations (E.g.: Take Away, Café, Restaurant)*								
- 1 to 10 Full Time Equivalent Employees	Council Fee (No GST)	696.00	0.00	696.00	Annually	717.00	0.00	717.00
All food premises as above for additional people (over 10 full time equivalent employees involved in food handling)	Council Fee (No GST)	70.00	0.00	70.00	Annually	72.00	0.00	72.00
- Community Group	Council Fee (No GST)	239.00	0.00	239.00	Annually	246.00	0.00	246.00
- Temporary or Mobile (1 vehicle)	Council Fee (No GST)	696.00	0.00	696.00	Annually	717.00	0.00	717.00
- Extra mobile food vehicles (per vehicle)	Council Fee (No GST)	212.00	0.00	212.00	Annually	218.00	0.00	218.00
- Single event temporary or mobile (commercial)	Council Fee (No GST)	90.00	0.00	90.00	Each event	93.00	0.00	93.00
- less than 13 events temporary or mobile per year (community group)				No Charge				No Charge
For each additional food handling area on the premises (property) an additional 50 % of the registration fee to be charged								
Class 3 Food Registrations (E.g.: Bakery, Milk Bar, General Store)*								
- Commercial	Council Fee (No GST)	489.00	0.00	489.00	Annually	504.00	0.00	504.00
- Community Group	Council Fee (No GST)	161.00	0.00	161.00	Annually	166.00	0.00	166.00
- Bed and Breakfasts	Council Fee (No GST)	161.00	0.00	161.00	Annually	166.00	0.00	166.00
- Temporary or Mobile (1 vehicles)	Council Fee (No GST)	489.00	0.00	489.00	Annually	504.00	0.00	504.00
- Extra mobile food vehicles (per vehicle)	Council Fee (No GST)	209.00	0.00	209.00	Annually	215.00	0.00	215.00
- Single event temporary or mobile (commercial)	Council Fee (No GST)	90.00	0.00	90.00	Each event	93.00	0.00	93.00
- less than 13 events temporary or mobile per year (community group)				No Charge				No Charge
For each additional food handling area on the premises (property) an additional 50 % of the registration fee to be charged								

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Class 3 A Food registration Class 3 A applies to premises where one of the following is occurring: -preparation and or cooking of potentially hazardous foods which are served to guests for immediate consumption at an accommodation gateway premises or -home based business preparing food using a hot fill process resulting in a product such as chutney, relish, tomato sauce or similar food.					Annually	504.00	0.00	504.00
Any class 1, 2, 3 or 3A (excluding home based businesses*) premises registering for the first time will be charged an additional fee over their pro rata calculated registration for the processing of the application and up to two pre registration visits and any requested plan/application assessment (up to 3 hours of EHO time)	Council Fee (No GST)	239.00	0.00	239.00	Per New Registration	246.00	0.00	246.00
*Home Based Businesses		119.00	0.00	119.00	Per New Registration	123.00	0.00	123.00
Class 4 Food Registration (E.g.: Service Station, Video Shop, Pharmacy, Newsagent, Gift Shop)	Council Fee (No GST)			No Charge				No Charge
Additional Inspections	Council Fee (No GST)	209.00	0.00	209.00	Per Inspection	215.00	0.00	215.00
Premises Pre Sale Inspection & Release of Documents (to be completed within 14 days of request)	Council Fee (No GST)	316.00	0.00	316.00	Per Inspection	325.00	0.00	325.00
Premises Pre Sale Inspection & Release of Documents (to be completed within 5 days of request)	Council Fee (No GST)	441.00	0.00	441.00	Per Inspection	454.00	0.00	454.00
Infringements - Fines as per Food Act 1984				as per regulations	Per Penalty			as per regulations
Late Payment Fee Any payments not received by 1 Feb 2022	Council Fee (GST Applies)			50% of Registration				50% of Registration
Sample Request	Council Fee (No GST)			Cost of sample plus 20%	Per Sample			Cost of sample plus 20%
<b>Environmental Health - Health Act Registrations and Renewals</b>								
Premises required to be registered pursuant to Public Health and Wellbeing Act 2008								
- Beauty Parlours and ear piercing	Council Fee (No GST)	477.00	0.00	477.00	Annually	491.00	0.00	491.00
- Tattooists and skin penetration premises (not including ear piercing)	Council Fee (No GST)	636.00	0.00	636.00	Annually	655.00	0.00	655.00
- Hairdressers (including Mobile)	Council Fee (No GST)	239.00	0.00	239.00	One off fee	246.00	0.00	246.00
- Caravan Park - Statutory Requirement (Per Site)	Statutory Fee (No GST)			as per state government regulation	As per registration			as per state government regulation
Prescribed Premises (E.g.: Accommodation Houses)	Council Fee (No GST)	477.00	0.00	477.00	Annually	491.00	0.00	491.00

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Transfer of Registration	Council Fee (No GST)	239.00	0.00	239.00	Per Transfer	246.00	0.00	246.00
Swimming Pool Registration	Council Fee (No GST)	212.00	0.00	212.00	Each	246.00	0.00	246.00
Premises Pre Sale Inspection & Release of Documents (to be completed within 14 days of request)	Council Fee (No GST)	212.00	0.00	212.00	Per Inspection	218.00	0.00	218.00
Premises Pre Sale Inspection & Release of Documents (to be completed within 5 days of request)	Council Fee (No GST)	378.00	0.00	378.00	Per Inspection	454.00	0.00	454.00
Late Payment Fee (Any registration renewal payments not received by 1 Feb 2023)	Council Fee (GST Applies)			50% of Registration				50% of Registration
Pre Registration Review of Plans	Council Fee (No GST)	298.00	0.00	298.00	Per Premise	307.00	0.00	307.00
Any business/premises registering for the first time (excluding hairdressers) will be charged an additional fee over their pro rata calculated registration for the processing of the application and up to two pre registration visits and any requested plan/application assessment (up to 3 hours of EHO time)					One off fee	150.00	0.00	150.00
* Registration fees will be charged pro rata depending on the time of year the fee is paid (i.e. 50% for six months).								
<b>Environmental Health - Septic Tank Fees</b>								
Septic/Sewer Information Requests	Council Fee (No GST)	149.00	0.00	149.00	Per Request	153.00	0.00	153.00
Sample Request	Council Fee (No GST)			Cost of sample plus 20%	Per Sample			Cost of sample plus 20%
Construct, Install or Alter an Onsite Wastewater Management System (48.88 fee units as per regulations)	Statutory Fee (No GST)	734.70	0.00	734.70	Per Permit	734.70	0.00	734.70
If permit takes more than 8.2 hrs to complete, an additional \$92.00 (6.12 fee units) will be charged each hour thereafter. Maximum fee charged will be \$2,035.40	Statutory Fee (No GST)	92.00	0.00	92.00	Per Hour after 8.2 Hours	92.00	0.00	92.00
Minor Alteration to an Onsite Wastewater Management System (37.25 fee units as per regulations)	Statutory Fee (No GST)	559.90	0.00	559.90	Per Permit	559.90	0.00	559.90
Alteration that consists only of the installation, replacement or relocation of the internal fixtures or fittings of an onsite Waste Water Management System								
Transfer of a Permit (9.93 fee units as per regulations)	Statutory Fee (No GST)	149.20	0.00	149.20	Per Permit	149.20	0.00	149.20

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Amend a Permit (10.38 fee units as per regulations)	Statutory Fee (No GST)	156.00	0.00	156.00	Per Permit	156.00	0.00	156.00
Renew a Permit (8.31 fee units as per regulations)	Statutory Fee (No GST)	124.90	0.00	124.90	Per Permit	124.90	0.00	124.90
Permit Exemption (14.67 fee units as per regulations)	Statutory Fee (No GST)	220.50	0.00	220.50	Per Permit	220.50	0.00	220.50
If permit takes more than 2.6 hrs to complete, an additional \$89.30 (5.94 fee units) will be charged each hour thereafter. Maximum fee charged will be \$923.00	Statutory Fee (No GST)	89.30	0.00	89.30	Per Hour after 2.6 Hours	89.30	0.00	89.30
Septic/Sewer Information Requests	Council Fee (No GST)	149.00	0.00	149.00	Per Request	153.00	0.00	153.00
Sample Request	Council Fee (No GST)		Cost of sample plus 20%		Per Sample		Cost of sample plus 20%	
<b>Finance</b>								
<b>Revenue - Other</b>								
Land Information Certificates	Statutory Fee (No GST)	27.40	0.00	27.40	Each	27.40	0.00	27.40
Land Information Certificates - Urgent Fee	Council Fee (GST Applies)	70.91	7.09	78.00	Each	72.73	7.27	80.00
Finance Invoice preparation costs	Council Fee (GST Applies)	39.09	3.91	43.00	Per Job	40.00	4.00	44.00
Record Searches - 30 Year Search Adverse Possession (Minimum Charge)	Council Fee (No GST)	173.00	0.00	173.00	Each	178.00	0.00	178.00
Record Searches - 30 Year Search Adverse Possession (Maximum Charge)	Council Fee (No GST)	583.00	0.00	583.00	Each	600.00	0.00	600.00
<b>Bungaree Public Weighbridge</b>								
Tray Truck	Council Fee (GST Applies)	27.73	2.77	30.50	Per Weighing	28.18	2.82	31.00
Semi Trailer Truck	Council Fee (GST Applies)	40.91	4.09	45.00	Per Weighing	41.82	4.18	46.00
B-Double Truck	Council Fee (GST Applies)	58.18	5.82	64.00	Per Weighing	60.00	6.00	66.00
<b>Governance and Organisational Development</b>								
<b>Freedom of Information</b>								
Freedom of Information Requests	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Freedom of Information - Supervision Fee	Statutory Fee (No GST)			as per regulations	Per 1/4 Hour			as per regulations
Freedom of Information - Search Fee	Statutory Fee (No GST)			as per regulations	Per Hour			as per regulations



Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Community Planning and Economic Development								
Building Control - Permits & Services								
Building Notices/Orders Administration Fee	Council Fee (No GST)	655.00	0.00	655.00	Per Unit	675.00	0.00	675.00
Class 1A - New Dwellings - Construction Value \$99,999 and under	Council Fee (GST Applies)	4,663.64	466.36	5,130.00	Per Permit	4,803.64	480.36	5,284.00
Class 1A - New Dwellings - Construction Value \$100,000 to \$149,999	Council Fee (GST Applies)	4,663.64	466.36	5,130.00	Per Permit	4,803.64	480.36	5,284.00
Class 1A - New Dwellings - Construction Value \$150,000 to \$199,999	Council Fee (GST Applies)	4,663.64	466.36	5,130.00	Per Permit	4,803.64	480.36	5,284.00
Class 1A - New Dwellings - Construction Value \$200,000 to \$249,999	Council Fee (GST Applies)	5,250.91	525.09	5,776.00	Per Permit	5,408.18	540.82	5,949.00
Class 1A - New Dwellings - Construction Value \$250,000 and over	Council Fee (GST Applies)	6,427.27	642.73	7,070.00	Per Permit	6,620.00	662.00	7,282.00
Class 1B - Residential Building (To be assessed by MBS) Minimum	Council Fee (GST Applies)	5,250.91	525.09	5,776.00	Per Permit	5,408.18	540.82	5,949.00
Class 2 - Multi Unit Development (Each)	Council Fee (GST Applies)	4,648.18	464.82	5,113.00	Per Unit/Permit	4,787.27	478.73	5,266.00
Class 3 - Hostels, etc. (To be assessed) Minimum	Council Fee (GST Applies)	5,623.64	562.36	6,186.00	Per Permit	5,792.73	579.27	6,372.00
Class 4 - Dwellings associated with other classes (To be assessed) Minimum	Council Fee (GST Applies)	5,623.64	562.36	6,186.00	Per Permit	5,792.73	579.27	6,372.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value up to \$30,000	Council Fee (GST Applies)	6,799.09	679.91	7,479.00	Per Permit	7,002.73	700.27	7,703.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value \$30,000 to \$100,00	Council Fee (GST Applies)	6,799.09	679.91	7,479.00	Fee + 1.0%	7,002.73	700.27	7,703.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value \$100,001 to \$500,000	Council Fee (GST Applies)	6,799.09	679.91	7,479.00	Fee + 0.25%	7,002.73	700.27	7,703.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value \$500,001 to \$2 million	Council Fee (GST Applies)	8,700.00	870.00	9,570.00	Fee + 0.1%	8,960.91	896.09	9,857.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value over \$2 million	Council Fee (GST Applies)	13,541.82	1,354.18	14,896.00	Fee + 0.1%	13,948.18	1,394.82	15,343.00
Class 5 to 9 - Offices, Shops, Factories - Or to be assessed by Build Surv. (\$5m)	Council Fee (GST Applies)	20,889.09	2,088.91	22,978.00	Per Permit	21,515.45	2,151.55	23,667.00
Class 10A - Res Out Build (Garage, Carport) - Construction Value \$4,999 and under	Council Fee (GST Applies)	1,845.45	184.55	2,030.00	Per Permit	1,900.91	190.09	2,091.00
Class 10A - Res Out Build (Garage, Carport) - Construction Value \$5,000 to \$9,999	Council Fee (GST Applies)	2,036.36	203.64	2,240.00	Per Permit	2,097.27	209.73	2,307.00
Class 10A - Res Out Build (Garage, Carport) - Construction Value \$10,000 and over	Council Fee (GST Applies)	2,241.82	224.18	2,466.00	Per Permit	2,309.09	230.91	2,540.00
Class 10B - Masts, Fences (To be assessed) Minimum	Council Fee (GST Applies)	1,948.18	194.82	2,143.00	Per Permit	2,006.36	200.64	2,207.00

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Dwelling additions/alterations - Construction Value \$9,999 and under	Council Fee (GST Applies)	3,113.64	311.36	3,425.00	Per Permit	3,207.27	320.73	3,528.00
Dwelling additions/alterations - Construction Value \$10,000 to \$14,999	Council Fee (GST Applies)	3,113.64	311.36	3,425.00	Per Permit	3,207.27	320.73	3,528.00
Dwelling additions/alterations - Construction Value \$15,000 to \$19,999	Council Fee (GST Applies)	3,113.64	311.36	3,425.00	Per Permit	3,207.27	320.73	3,528.00
Dwelling additions/alterations - Construction Value \$20,000 to \$24,999	Council Fee (GST Applies)	3,898.18	389.82	4,288.00	Per Permit	4,015.45	401.55	4,417.00
Dwelling additions/alterations - Construction Value \$25,000 and above	Council Fee (GST Applies)	5,250.91	525.09	5,776.00	Per Permit	5,408.18	540.82	5,949.00
Regulation 36 - consent and Report (Dispensation) (Rescode, Projections & Flood) Maximum	Statutory Fee (No GST)			as per regulations	Per Certificate			as per regulations
Regulation 45 - Lodgement of Building Permits (All Classes)	Statutory Fee (No GST)			as per regulations	Per Permit			as per regulations
Regulation 51(1) - Request for Information in relation to property sale	Statutory Fee (No GST)			as per regulations	Per Certificate			as per regulations
Regulation 51(2)- Request for Information for Building Permit (E.g.: Termite, Bushfire, Flood, etc.)	Statutory Fee (No GST)			as per regulations	Per Certificate			as per regulations
Security Deposit - Resited Dwelling (Deposit Bank Guarantee or Cash)	Statutory Fee (No GST)	10,000.00	0.00	10,000.00	Per Resiting	10,000.00	0.00	10,000.00
Building Permit for Demolition - Domestic Building	Council Fee (GST Applies)	1,948.18	194.82	2,143.00	Per Building	2,006.36	200.64	2,207.00
Building Permit for Demolition - Commercial Building	Council Fee (GST Applies)	3,491.82	349.18	3,841.00	Per Storey	3,596.36	359.64	3,956.00
Demolition permit under Section 29A	Statutory Fee (No GST)			as per regulations	Per Application			as per regulations
Building Permit Extension of Time	Council Fee (GST Applies)	291.82	29.18	321.00	6mth Extension	300.91	30.09	331.00
Building Permit Extension of Time	Council Fee (GST Applies)	579.09	57.91	637.00	12mth Extension	596.36	59.64	656.00
Inspection Appointments (Or Assessed by Building Surveyor)	Council Fee (GST Applies)	194.55	19.45	214.00	Per Inspection	200.00	20.00	220.00
Inspection Appointments (Or Assessed by Building Surveyor) - Commercial	Council Fee (GST Applies)	235.45	23.55	259.00	Per Inspection	242.73	24.27	267.00
Any Service/Inspection Not Otherwise provided for	Council Fee (GST Applies)	217.27	21.73	239.00	Minimum	223.64	22.36	246.00
Request for copy of House Plans (Copying extra)	Council Fee (No GST)	262.00	0.00	262.00	Each	270.00	0.00	270.00
Swimming Pool (Within Moorabool Shire) - Construction Value \$14,999 and under	Council Fee (GST Applies)	2,116.36	211.64	2,328.00	Per Permit	2,180.00	218.00	2,398.00
Swimming Pool (Within Moorabool Shire) - Construction Value \$15,000 to \$19,999	Council Fee (GST Applies)	2,518.18	251.82	2,770.00	Per Permit	2,593.64	259.36	2,853.00
Swimming Pool (Within Moorabool Shire) - Construction Value \$20,000 and over	Council Fee (GST Applies)	3,302.73	330.27	3,633.00	Per Permit	3,401.82	340.18	3,742.00
Place of Public Entertainment - Low impact (occupancy permit)	Council Fee (No GST)	1,007.00	0.00	1,007.00	Per Permit	1,037.00	0.00	1,037.00
Place of Public Entertainment - High impact (occupancy permit)	Council Fee (No GST)	2,007.00	0.00	2,007.00	Per Permit	2,067.00	0.00	2,067.00

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Place of Public Entertainment - Additional Site Inspection	Council Fee (No GST)				Each	225.00	0.00	225.00
Place of Public Entertainment - Additional hourly rate to review documents	Council Fee (No GST)				Per hour	160.00	0.00	160.00
Swimming Pool/ Spa Inspection Fee	Council Fee (No GST)	424.00	0.00	424.00	Per Permit	437.00	0.00	437.00
Emergency Safety Maintenance Inspection Fee	Council Fee (No GST)				Each			437.00
Pool/Spa Registration Infringement Fee	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Pool/Spa Registration Fee	Statutory Fee (No GST)	31.84	0.00	31.84	Each	31.84	0.00	31.84
Pool/Spa Information Search Fee (if applicable)	Statutory Fee (No GST)	47.24	0.00	47.24	Each	47.24	0.00	47.24
Resolution of Illegal Works Fee (domestic)	Council Fee (No GST)	1,272.00	0.00	1,272.00	Each	1,310.00	0.00	1,310.00
Resolution of Illegal Works Fee (commercial)	Council Fee (No GST)	1,908.00	0.00	1,908.00	Each	1,965.00	0.00	1,965.00
<b>Land Use Planning</b>								
Certificates of Compliance	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Secondary Consent (single dwelling only)	Council Fee (No GST)	378.00	0.00	378.00	Each	389.00	0.00	389.00
Administration Fee	Council Fee (GST Applies)	73.64	7.36	81.00		75.45	7.55	83.00
Satisfaction Matter	Statutory Fee (No GST)			as per regulations	Each			as per regulations
<i>The fee for determining a matter where a planning scheme specifies that the matter must be done to the satisfaction of a responsible authority or a referral authority</i>								
Permit extension (1st)	Council Fee (No GST)	231.00	0.00	231.00	Each	238.00	0.00	238.00
Permit extension (2nd)	Council Fee (No GST)	457.00	0.00	457.00	Each	471.00	0.00	471.00
Permit extension (3rd and subsequent)	Council Fee (No GST)	686.00	0.00	686.00	Each	707.00	0.00	707.00
Processing S173 Agreements for Sealing	Council Fee (No GST)	182.50	0.00	182.50	Each	250.00	0.00	250.00
Section 52 Public Notice - Application for Permits - Notice by Normal Mail	Council Fee (No GST)	13.00	0.00	13.00	Each	13.00	0.00	13.00
Section 52 Public Notice - Application for Permits - Notice in Newspaper	Council Fee (No GST)	298.00	0.00	298.00	Each	307.00	0.00	307.00
Section 52 Public Notice - Application for Permits - Notice for site	Council Fee (No GST)	42.00	0.00	42.00	Each	43.00	0.00	43.00
<i>Charges for Newspaper Notices to be cumulative based on actual notices required for project and charges are subject to change as reviewed by newspapers from time to time</i>								
Public notice erected and maintained on site for 14 days	Council Fee (No GST)	239.00	0.00	239.00	Each	246.00	0.00	246.00
Retrieval of Planning Files	Council Fee (No GST)	86.00	0.00	86.00	Per File	89.00	0.00	89.00
Planning Information Controls	Council Fee (No GST)	102.00	0.00	102.00	Each	105.00	0.00	105.00
Hopetoun Park Assessment	Council Fee (No GST)	174.00	0.00	174.00	Each	179.00	0.00	179.00

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Advertising sign A3 (Laminated)	Council Fee (No GST)	42.00	0.00	42.00	Each	43.00	0.00	43.00
Advertising sign A2 (Laminated)	Council Fee (No GST)	85.00	0.00	85.00	Each	88.00	0.00	88.00
Advertising sign A1 (Laminated)	Council Fee (No GST)	127.00	0.00	127.00	Each	131.00	0.00	131.00
Additional A3 Signs	Council Fee (No GST)	25.00	0.00	25.00	Each	26.00	0.00	26.00
Copy of Permit	Council Fee (No GST)	90.00	0.00	90.00	Each	93.00	0.00	93.00
Copy of Endorsed Plans - Administration Cost (Customer will be charged Administration Fee and then a cost per page)	Council Fee (GST Applies)	8.18	0.82	9.00	Each	8.18	0.82	9.00
Copy of Endorsed Plans - A4	Council Fee (No GST)	2.00	0.00	2.00	Per Page	2.00	0.00	2.00
Copy of Endorsed Plans - A3	Council Fee (No GST)	3.00	0.00	3.00	Per Page	3.00	0.00	3.00
Copy of Endorsed Plans - A2	Council Fee (No GST)	21.00	0.00	21.00	Per Page	22.00	0.00	22.00
Copy of Endorsed Plans - A1	Council Fee (No GST)	33.00	0.00	33.00	Per Page	34.00	0.00	34.00
Copy of Endorsed Plans - A0	Council Fee (No GST)	41.00	0.00	41.00	Per Page	42.00	0.00	42.00
Secondary Consent (change of use and all other developments)	Council Fee (No GST)	536.00	0.00	536.00	Each	552.00	0.00	552.00
Secondary Consent (triggered by enforcement)	Council Fee (No GST)	536.00	0.00	536.00	Each	1,104.00	0.00	1,104.00
Condition 1 plans (first request)	Council Fee (No GST)			No charge	Each			No charge
Condition 1 plans (second or subsequent requests)	Council Fee (No GST)	106.00	0.00	106.00	Each	109.00	0.00	109.00
<b>Regulation 6 - Amendments to Planning Schemes</b>								
Subregulation 1 (Refer definition in Planning & Env (Fees) Regs 2016, section 6)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Subregulation 2 (Refer definition in Planning & Env (Fees) Regs 2016, section 6)								
Subregulation 3 (Refer definition in Planning & Env (Fees) Regs 2016, section 6)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
The fee for Stage 4 is paid to the Minister by the person who requested the amendment.								
<b>Regulation 7 - Application for Planning Permits</b>								
Class 1 - An Application for use only	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 2 - Development Cost > \$10,000 and < \$100,000 (Develop for single Dwelling)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 3 - Development Cost > \$100,000 (Develop for single Dwelling)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 4 - Development Cost Up to \$10,000 (To develop for other than a single dwelling)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 5 - Development Cost > \$10,000 & < \$250,000 (Other than Class 2, 3 or subdivide)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 6 - Development Cost > \$250,000 and < \$500,000 (Other than Class 3)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 7 - Development Cost > \$500,000 and < \$1 million (Other than Class 3)	Statutory Fee (No GST)			as per regulations	Each			as per regulations



Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Class 8 - Development Cost > \$1 million and < \$7 million (Other than Class 3)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 9 - Development Cost > \$7 million and < \$10 million (Other than Class 3)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 10 - Development Cost > \$10 million and < \$50 million (Other than Class 3)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 11 - Development Cost > \$50 million (Other than Class 3)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 12 - To subdivide an existing building	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 13 - To subdivide land into two lots	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 14 - Realignment of Boundary or Consolidation	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 15 - To subdivide land	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 16 - Remove restriction within meaning of Subdivision Act 1988	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 17 - Vary or remove a restriction, create or remove right of way	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 18 - Create, Vary or remove and Easement <i>Reference should be made to the Planning &amp; Env Fees Regs 2000 for full wording</i>	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Combined Permit Applications <i>The fee for an application for any combination of the classes of applications is the sum arrived at by adding the highest of the fees which would have applied if separate applications had been made plus 50% of each of the other fees which would have applied if separate applications had been made.</i>								
<b>Regulation 8B - Applications for Amendments to Planning Permits</b>								
Class 1 - Application to amend a permit to change use	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 2 - (a) application to amend permit to change the statement of what the permit allows	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 2 - (b) Application to change any or all of the conditions which apply to the permit	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 2 - (c) Application to change a permit in any way not otherwise provided for	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 3 - Application to amend a permit >\$10,000 and <\$100,000 (Single Dwelling)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 4 - Application to amend a permit to develop and use land >\$100,000 (Single Dwelling)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 5 - Application to amend a permit to develop land, other than an application to amend a permit to develop land <\$10,000 (Single Dwelling), or an application to amend a permit to subdivide land <\$10,000	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 6 - Application (other than Class 3 or Class 4) >\$10,000 and <\$250,000	Statutory Fee (No GST)			as per regulations	Each			as per regulations

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Class 7 - Application (other than Class 4) >\$250,000 and <\$500,000	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 8 - Application (other than Class 4) >\$500,000	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 9 - (a) Application to amend a permit to subdivide an existing building	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 9 - (b) Application to amend a permit to subdivide the land into two lots	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 9 - (c) Application to amend a permit to realign a common boundary to consolidate two or more lots	Statutory Fee (No GST)			as per regulations	Each			as per regulations
<b>Regulation 12 - Planning Scheme Amendments</b>								
Refer definition in Planning & Env (Fees) Interim Regs 2014, section 12	Statutory Fee (No GST)			as per regulations	Each			as per regulations
<b>Subdivision Fees</b>								
Application to Certify a Plan of Subdivision	Statutory Fee (No GST)			as per regulations	Per Lot			as per regulations
Application to Certify a Plan of Subdivision (per Lot fee)	Statutory Fee (No GST)			as per regulations	Per Lot			as per regulations
Recertification	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Processing of new versions of Subdivision Plans	Council Fee (GST Applies)	130.00	13.00	143.00	Per New Plan	133.64	13.36	147.00
<b>Subdivisions</b>								
<i>(Applications for land, removal of restrictions) - see above</i>								
Property Valuation Fee	Council Fee (GST Applies)	500.00	50.00	550.00	Per Valuation	600.00	60.00	660.00
Property Valuation Fee (\$0 to \$199,999)	Council Fee (GST Applies)	687.27	68.73	756.00	Per Valuation	708.18	70.82	779.00
Property Valuation Fee (\$200,000 to \$399,999)	Council Fee (GST Applies)	769.09	76.91	846.00	Per Valuation	791.82	79.18	871.00
Property Valuation Fee (\$400,000 to \$499,999)	Council Fee (GST Applies)	854.55	85.45	940.00	Per Valuation	880.00	88.00	968.00
Property Valuation Fee (\$500,000 to \$599,999)	Council Fee (GST Applies)	931.82	93.18	1,025.00	Per Valuation	960.00	96.00	1,056.00
Property Valuation Fee (\$600,000 to \$699,999)	Council Fee (GST Applies)	1,017.27	101.73	1,119.00	Per Valuation	1,048.18	104.82	1,153.00
Property Valuation Fee (\$700,000 to \$799,999)	Council Fee (GST Applies)	1,104.55	110.45	1,215.00	Per Valuation	1,137.27	113.73	1,251.00
Property Valuation Fee (\$800,000 to \$899,999)	Council Fee (GST Applies)	1,278.18	127.82	1,406.00	Per Valuation	1,316.36	131.64	1,448.00
Property Valuation Fee (\$900,000 to \$999,999)	Council Fee (GST Applies)	1,434.55	143.45	1,578.00	Per Valuation	1,477.27	147.73	1,625.00
Property Valuation Fee (\$1,000,000 to \$1,499,999)	Council Fee (GST Applies)	1,623.64	162.36	1,786.00	Per Valuation	1,672.73	167.27	1,840.00
Property Valuation Fee (\$1,500,000 to \$2,000,000)	Council Fee (GST Applies)	1,770.00	177.00	1,947.00	Per Valuation	1,822.73	182.27	2,005.00
Property Valuation Fee (\$2,000,000 + )	Council Fee (GST Applies)			Per cost from contract valuer				Per cost from contract valuer
<b>Amendments to Planning Schemes</b>								
<b>Public Notice - Planning Scheme Amendments - Notice by Normal Mail per mail out:</b>								
Fixed Fee	Council Fee (No GST)	169.00	0.00	169.00	Per Mail Out	174.00	0.00	174.00
Plus fee per letter	Council Fee (No GST)	5.50	0.00	5.50	Per Mail Out	5.70	0.00	5.70
<b>Public Notice - Planning Scheme Amendments - Notice in Newspaper</b>								
Public Notice - Planning Scheme Amendments - Notice in Government Gazette	Council Fee (No GST)	393.00	0.00	393.00	Per Notice	405.00	0.00	405.00
Public Notice - Planning Scheme Amendments - Notice in Government Gazette	Council Fee (No GST)	169.00	0.00	169.00	Per Notice	174.00	0.00	174.00

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
<b>Note- Charges for Notices to be cumulative based on actual notices required for project and charges are subject to change due to external cost increases from time to time</b>								
Planning Panel Victoria Fees	External Fee (GST Applies)			(refer to Planning & Env Act 1987, section 156(3))				(refer to Planning & Env Act 1987, section 156(3))
<b>Signage Permits</b>								
Administration fee in relation to Tourist Sign Permit <i>(Design, manufacture, installation and maintenance of sign/s, costs borne by applicants and will remain applicants full responsibility)</i> <i>Tourist Signing Guidelines 1998</i>	Council Fee (GST Applies)	73.64	7.36	81.00	5 Year Permit	75.45	7.55	83.00
<b>Environmental Management</b>								
<b>Events Trailer</b>								
Security Deposit to utilise Trailer	Council Fee (No GST)	200.00	0.00	200.00	Flat Fee	200.00	0.00	200.00
<b>Waste Management - Sales</b>								
Wheelie Bin 120 Litre - Only sold to residents in BM & Urban townships	Council Fee (No GST)	112.00	0.00	112.00	Per Bin	115.00	0.00	115.00
Wheelie Bin 240 Litre - Sold to all residents in Shire	Council Fee (No GST)	138.00	0.00	138.00	Per Bin	142.00	0.00	142.00
Wheelie Bin 120 Litre - Replacement Red Lid (If Bin purchased elsewhere)	Council Fee (No GST)	41.00	0.00	41.00	Per Lid	42.00	0.00	42.00
Wheelie Bin 240 Litre - Replacement Red Lid (If Bin purchased elsewhere)	Council Fee (No GST)	51.00	0.00	51.00	Per Lid	53.00	0.00	53.00
<b>Waste Management Service Charges</b>								
Waste Management Service Charge <i>Farming Enterprises only pay one service charge fee</i>	Council Fee (No GST)	85.00	0.00	85.00	Annual Charge	110.00	0.00	110.00
State Landfill Levy Charge <i>Farming Enterprises only pay one service charge fee</i>	Council Fee (No GST)	53.00	0.00	53.00	Annual Charge	68.00	0.00	68.00
<b>Waste Collection Services - Residential</b>								
Ballan & Bacchus Marsh - 120 Litre Bin - Weekly Collection - Compulsory	Council Fee (No GST)	102.00	0.00	102.00	Per Service	111.00	0.00	111.00
Ballan & Bacchus Marsh - Fortnightly Recycle Collection - Compulsory	Council Fee (No GST)	103.00	0.00	103.00	Per Service	113.00	0.00	113.00
<b>Total Waste Collection Fee</b>		<b>205.00</b>	<b>0.00</b>	<b>205.00</b>		<b>224.00</b>	<b>0.00</b>	<b>224.00</b>

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Other Rural - 240 Litre - Fortnightly Collection - Compulsory	Council Fee (No GST)	102.00	0.00	102.00	Per Service	111.00	0.00	111.00
Other Rural - Fortnightly Recycle Collection - Compulsory	Council Fee (No GST)	103.00	0.00	103.00	Per Service	113.00	0.00	113.00
<b>Total Waste Collection Fee</b>		<b>205.00</b>	<b>0.00</b>	<b>205.00</b>		<b>224.00</b>	<b>0.00</b>	<b>224.00</b>
Non Compulsory Service - 120 Litre - Weekly Collection	Council Fee (No GST)	102.00	0.00	102.00	Per Service	111.00	0.00	111.00
Non Compulsory Service - Fortnightly Recycle Collection	Council Fee (No GST)	103.00	0.00	103.00	Per Service	113.00	0.00	113.00
<b>Total Waste Collection Fee</b>		<b>205.00</b>	<b>0.00</b>	<b>205.00</b>		<b>224.00</b>	<b>0.00</b>	<b>224.00</b>
Non Compulsory Service - 240 Litre - Fortnightly Collection	Council Fee (No GST)	102.00	0.00	102.00	Per Service	111.00	0.00	111.00
Non Compulsory Service - Fortnightly Recycle Collection	Council Fee (No GST)	103.00	0.00	103.00	Per Service	113.00	0.00	113.00
<b>Total Waste Collection Fee</b>		<b>205.00</b>	<b>0.00</b>	<b>205.00</b>		<b>224.00</b>	<b>0.00</b>	<b>224.00</b>
<b>Greenwaste Collection Services</b>								
Non Compulsory Service - Fortnightly Greenwaste Collection	Council Fee (No GST)	77.00	0.00	77.00	Per Service	90.00	0.00	90.00
Wheellie Bin 240 Litre - Sold to Residents Taking up Non Compulsory Service	Council Fee (No GST)	138.00	0.00	138.00	Per Bin	178.00	0.00	178.00
<b>Garbage Collection Services - Commercial</b>								
Number of 240 Litre Bins	Council Fee (No GST)	354.00	0.00	354.00	Per Bin / Per Year	365.00	0.00	365.00
Ballan & Bacchus Marsh - Weekly Service								
Rural Areas - Fortnightly Service								
Urban. E.g.: 2 bins for collection x 3 collections of each bin Per week = 6 pick ups								
Rural. E.g.: 2 bins for collection x 1 collection of each bin per fortnight = 2 pick ups								
(4 bins for rural collection per fortnight = 4 pick ups)								
<b>Commercial Recycling (Schools and Community Groups Only)</b>								
Fortnightly Collection (max 4 bins)	Council Fee (No GST)	253.00	0.00	253.00	Per Bin	261.00	0.00	261.00
<b>Bacchus Marsh, Ballan &amp; Mt Egerton Transfer Station - Residents</b>								
Tyre Disposal - Motor Cycle	Council Fee (GST Applies)	13.64	1.36	15.00	Per Tyre	13.64	1.36	15.00
Tyre Disposal - Car	Council Fee (GST Applies)	12.73	1.27	14.00	Per Tyre	12.73	1.27	14.00
Tyre Disposal - Light Truck & 4WD	Council Fee (GST Applies)	16.36	1.64	18.00	Per Tyre	17.27	1.73	19.00
Tyre Disposal - Heavy Truck	Council Fee (GST Applies)	35.45	3.55	39.00	Per Tyre	36.36	3.64	40.00
Tyre Disposal - Heavy Truck Super Single	Council Fee (GST Applies)	49.09	4.91	54.00	Per Tyre	50.91	5.09	56.00
Tyre Disposal - Small Tractor	Council Fee (GST Applies)	97.27	9.73	107.00	Per Tyre	100.00	10.00	110.00



Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Tyre Disposal - Large Tractor	Council Fee (GST Applies)	193.64	19.36	213.00	Per Tyre	199.09	19.91	219.00
Tyre Disposal - Earthmover	Council Fee (GST Applies)	485.45	48.55	534.00	Per Tyre	500.00	50.00	550.00
Tyre Disposal - Car (tyres on rims)	Council Fee (GST Applies)	16.36	1.64	18.00	Per Tyre	17.27	1.73	19.00
Tyre Disposal - Light Truck & 4WD (tyres on rims)	Council Fee (GST Applies)	19.09	1.91	21.00	Per Tyre	20.00	2.00	22.00
Tyre Disposal - Heavy Truck (tyres on rims)	Council Fee (GST Applies)	29.09	2.91	32.00	Per Tyre	30.00	3.00	33.00
Car or Station Wagon	Council Fee (GST Applies)	30.91	3.09	34.00	Per Attendance	31.82	3.18	35.00
Small Trailer (1.8 x 1.2 x 0.3) or Utility	Council Fee (GST Applies)	45.45	4.55	50.00	Per Attendance	47.27	4.73	52.00
Small Trailer (Heaped Load)	Council Fee (GST Applies)	61.82	6.18	68.00	Per Attendance	63.64	6.36	70.00
Small Trailer (High Sides)	Council Fee (GST Applies)	80.00	8.00	88.00	Per Attendance	82.73	8.27	91.00
Large Trailer	Council Fee (GST Applies)	61.82	6.18	68.00	Per Attendance	63.64	6.36	70.00
Large Trailer (Heaped Load)	Council Fee (GST Applies)	98.18	9.82	108.00	Per Attendance	100.91	10.09	111.00
Large Trailer (High Sides)	Council Fee (GST Applies)	112.73	11.27	124.00	Per Attendance	116.36	11.64	128.00
Trucks	Council Fee (GST Applies)	66.36	6.64	73.00	Per Cubic Metre	68.18	6.82	75.00
Clean Green Waste	Council Fee (GST Applies)			1/2 Price				1/2 Price
Recyclable materials to be separated by the customer	Council Fee (GST Applies)			Free	Per Attendance			Free
Mattresses	Council Fee (GST Applies)	36.36	3.64	40.00	Each	37.27	3.73	41.00
Transfer Station Vouchers (Book 26 Tickets)	Council Fee (GST Applies)	83.64	8.36	92.00	Book	86.36	8.64	95.00
<i>Available to residents who are not eligible for kerbside waste collection services</i>								
<b>Bacchus Marsh, Ballan &amp; Mt Egerton Transfer Station - Non Residents</b>								
Tyre Disposal - Motor Cycle	Council Fee (GST Applies)	13.64	1.36	15.00	Per Tyre	13.64	1.36	15.00
Tyre Disposal - Car	Council Fee (GST Applies)	12.73	1.27	14.00	Per Tyre	12.73	1.27	14.00
Tyre Disposal - Light Truck & 4WD	Council Fee (GST Applies)	16.36	1.64	18.00	Per Tyre	17.27	1.73	19.00
Tyre Disposal - Heavy Truck	Council Fee (GST Applies)	35.45	3.55	39.00	Per Tyre	36.36	3.64	40.00
Tyre Disposal - Heavy Truck Super Single	Council Fee (GST Applies)	49.09	4.91	54.00	Per Tyre	50.91	5.09	56.00
Tyre Disposal - Small Tractor	Council Fee (GST Applies)	97.27	9.73	107.00	Per Tyre	100.00	10.00	110.00
Tyre Disposal - Large Tractor	Council Fee (GST Applies)	193.64	19.36	213.00	Per Tyre	199.09	19.91	219.00
Tyre Disposal - Earthmover	Council Fee (GST Applies)	485.45	48.55	534.00	Per Tyre	500.00	50.00	550.00
Tyre Disposal - Car (tyres on rims)	Council Fee (GST Applies)	16.36	1.64	18.00	Per Tyre	17.27	1.73	19.00
Tyre Disposal - Light Truck & 4WD (tyres on rims)	Council Fee (GST Applies)	19.09	1.91	21.00	Per Tyre	20.00	2.00	22.00
Tyre Disposal - Heavy Truck (tyres on rims)	Council Fee (GST Applies)	29.09	2.91	32.00	Per Tyre	30.00	3.00	33.00
Car or Station Wagon	Council Fee (GST Applies)	40.91	4.09	45.00	Per Attendance	41.82	4.18	46.00
Small Trailer (1.8 x 1.2 x 0.3) or Utility	Council Fee (GST Applies)	80.00	8.00	88.00	Per Attendance	82.73	8.27	91.00
Small Trailer (Heaped Load)	Council Fee (GST Applies)	135.45	13.55	149.00	Per Attendance	139.09	13.91	153.00
Small Trailer (High Sides)	Council Fee (GST Applies)	174.55	17.45	192.00	Per Attendance	180.00	18.00	198.00
Large Trailer	Council Fee (GST Applies)	135.45	13.55	149.00	Per Attendance	139.09	13.91	153.00
Large Trailer (Heaped Load)	Council Fee (GST Applies)	214.55	21.45	236.00	Per Attendance	220.91	22.09	243.00
Large Trailer (High Sides)	Council Fee (GST Applies)	250.91	25.09	276.00	Per Attendance	258.18	25.82	284.00
Trucks	Council Fee (GST Applies)	132.73	13.27	146.00	Per Cubic Metre	136.36	13.64	150.00
Clean Green Waste	Council Fee (GST Applies)			1/2 Price				1/2 Price

Description	Type of Fee	2021/2022 Adopted Fees			Unit	2022/2023 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Recyclable materials to be separated by the customer	Council Fee (GST Applies)			Free	Per Attendance			Free
Mattresses	Council Fee (GST Applies)	36.36	3.64	40.00	Each	37.27	3.73	41.00
<b>Fire Prevention</b>								
Fine for Failure to comply with notice	Statutory Fee (No GST)			10 Penalty Units	Per Penalty			10 Penalty Units
Costs of Works to Clear Property	Council Fee (GST Applies)			At Contractors Cost	Per Property			At Contractors Cost
Administration Fee for Works Undertaken by Council	Council Fee (GST Applies)	101.82	10.18	112.00	Per Property	104.55	10.45	115.00
Administration Fee for additional works carried out by Municipal Fire Prevention Officer (Reinspections / slashing contractor meetings on site and reinspection after works carried out)	Council Fee (GST Applies)	189.09	18.91	208.00	Per Hour	194.55	19.45	214.00
<b>Landscape Design</b>								
Checking of Landscape design and construction plans - estimated Cost of Constructing Works	Statutory Fee (No GST)	0.75%		0.75%	Per \$100	0.75%		0.75%
Supervision of Landscape Construction Works (of the cost of Constructing works subject to supervision)	Statutory Fee (No GST)	2.50%		2.50%	Per \$100	2.50%		2.50%
<b>Operations</b>								
<b>Works Department Services</b>								
Private Works will be Quoted depending on the nature of the job	Council Fee (GST Applies)		As Quoted for particular job		Per Job		As Quoted for particular job	