

SPECIAL MEETING OF COUNCIL

Notice is hereby given of a
Special Meeting of Council to be held in
Council Chamber, 15 Stead Street, Ballan on
Wednesday 16 July 2014,
commencing at 5:00 p.m.

Members:

Cr. Paul Tatchell (Mayor)	Central Ward
Cr. Allan Comrie	East Moorabool Ward
Cr. David Edwards	East Moorabool Ward
Cr. John Spain	East Moorabool Ward
Cr. Tonia Dudzik	East Moorabool Ward
Cr. Tom Sullivan	West Moorabool Ward
Cr. Pat Toohey	Woodlands Ward

Officers:

Mr. Rob Croxford	Chief Executive Officer
Mr. Shane Marr	General Manager Corporate Services
Mr. Phil Jeffrey	General Manager Infrastructure
Mr. Satwinder Sandhu	General Manager Growth and Development
Mr. Danny Colgan	General Manager Community Services

Rob Croxford
Chief Executive Officer

AGENDA

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1. OPENING OF MEETING

2. PRESENT

3. APOLOGIES

4. DISCLOSURE OF INTERESTS OR CONFLICTS OF INTEREST

Under the Local Government Act (1989), the classification of the type of interest giving rise to a conflict is; a direct interest; or an indirect interest (section 77A and 77B). The type of indirect interest specified under Section 78, 78A, 78B, 78C or 78D of the Local Government Act 1989 set out the requirements of a Councillor or member of a Special Committee to disclose any conflicts of interest that the Councillor or member of a Special Committee may have in a matter being or likely to be considered at a meeting of the Council or Committee.

Definitions of the class of the interest are:

- a direct interest
 - (section 77A, 77B)
- an indirect interest (see below)
 - indirect interest by close association (section 78)
 - indirect financial interest (section 78A)
 - indirect interest because of conflicting duty (section 78B)
 - indirect interest because of receipt of gift(s) (section 78C)
 - indirect interest through civil proceedings (section 78D)

Time for Disclosure of Conflicts of Interest

In addition to the Council protocol relating to disclosure at the beginning of the meeting, section 79 of the Local Government Act 1989 (the Act) requires a Councillor to disclose the details, classification and the nature of the conflict of interest immediately at the beginning of the meeting and/or before consideration or discussion of the Item.

Section 79(6) of the Act states:

While the matter is being considered or any vote is taken in relation to the matter, the Councillor or member of a special committee must:

- (a) leave the room and notify the Mayor or the Chairperson of the special committee that he or she is doing so; and
- (b) remain outside the room and any gallery or other area in view of hearing of the room.

The Councillor is to be notified by the Mayor or Chairperson of the special committee that he or she may return to the room after consideration of the matter and all votes on the matter.

There are important reasons for requiring this disclosure immediately before the relevant matter is considered.

- Firstly, members of the public might only be in attendance for part of a meeting and should be able to see that all matters are considered in an appropriately transparent manner.
- Secondly, if conflicts of interest are not disclosed immediately before an item there is a risk that a Councillor who arrives late to a meeting may fail to disclose their conflict of interest and be in breach of the Act.

5. PRESENTATIONS/DEPUTATIONS

The Council has made provision in the business of the Special Meeting of the Council for the making of presentations or deputations to Council in relation to matters presented on the agenda for Council consideration.

Presentations or deputations are required to be conducted in accordance with the requirements contained within the **Presentation/Deputations Protocols and Procedural Guidelines**.

Persons wishing to make a presentation or deputation to the Council on a matter included in the agenda shall inform Council by 1pm on the Friday prior to the meeting by contacting the Chief Executive Officer's Office and registering their name and agenda item being spoken to.

At the meeting the Mayor will invite the persons wishing to make a presentation or delegation to address the Council on the agenda item.

The person making the presentation or deputation is to stand and address the Council on the item. No debate on the item is permitted between the person making the presentation or delegation and the Council.

A maximum of three minutes per presentation or delegation will be allocated. An extension of time may be granted at the discretion of the Mayor.

Councillors, through the Mayor, may ask the person making the presentation or delegation for clarification of matters presented.

The Mayor may direct that a member of the gallery ceases speaking if the above procedure is not followed.

List of Persons making Presentations/Deputations other than in relation to a planning item listed on the agenda:

As listed.

6. BUSINESS

6.1 Consideration of the Proposed 2014/15 Annual Budget

Introduction

File No.: 07/01/011
Author: Steven Ivelja
General Manager: Shane Marr

In accordance with Section 130 of the Local Government Act 1989 (the Act) Council is required to formally adopt the 2014/15 Annual Budget by 31 August 2014. As resolved by Council on 21 May 2014, the proposed Budget was placed on public exhibition from Tuesday 27 May 2014 to Tuesday 24 June 2014 inclusive, calling for submissions as required under Section 223 of the Act. This was advertised in The Moorabool News on 27 May 2014 and the Ballarat Courier on 24 May 2014.

Section 223 of the Act requires Council to follow a process of enabling submissions to be received. There were 7 written submissions received by 24 June 2013. Council considered submissions at the Special Meeting of Council on 9 July 2014 and resolved as follows:

1. *That the seven submissions be received;*
2. *That Council takes into consideration the matters raised within the submissions in consideration of the 2014/15 Annual Budget at the Ordinary Meeting of Council on 9 July 2014; and*
3. *That following the adoption of the 2014/15 Annual Budget, responses are provided to each Submitter.*

Copies of the budget submissions are appended as an attachment to this report.

Having completed all statutory requirements, the 2014/15 Annual Budget can now be considered for adoption.

Background

The Proposed 2014/15 Annual Budget recognises the importance of setting a clear direction for the future, achieving measurable objectives, encouraging community input and consultation, and being financial responsible. It is part of a financial plan that aims to secure a viable and sustainable path to achieve the Shire's objectives.

The budget includes a 5.0% rate increase for 2014/15. Council have aimed to balance the needs of the ratepayers with the ongoing requirements to maintain existing infrastructure.

Policy Implications

The 2013 - 2017 Council Plan provides as follows:

Key Result Area -	Continuous Improvement in Council Services
Objective -	Sound, long term financial management
Strategy -	Develop and maintain a long term financial planning, management and reporting system, which ensures resources to deliver services and manage Council's assets.

The consideration of the Proposed 2014/15 Annual Budget is consistent with the 2013-2017 Council Plan.

Financial Implications

The 2014/15 Annual Budget has been prepared within the adopted five year strategic financial plan. This will allow Council to reduce the underlying deficit and balance the building of new infrastructure with maintaining our existing infrastructure. This is evidenced by:

- The underlying deficit is budgeted to improve from a 2013/14 forecasted deficit of \$3.839m to a 2014/15 budgeted deficit of \$1.983m.
- The 2014/15 capital budget is \$9.637m with almost 90% of this being committed to renewal/upgrade projects.

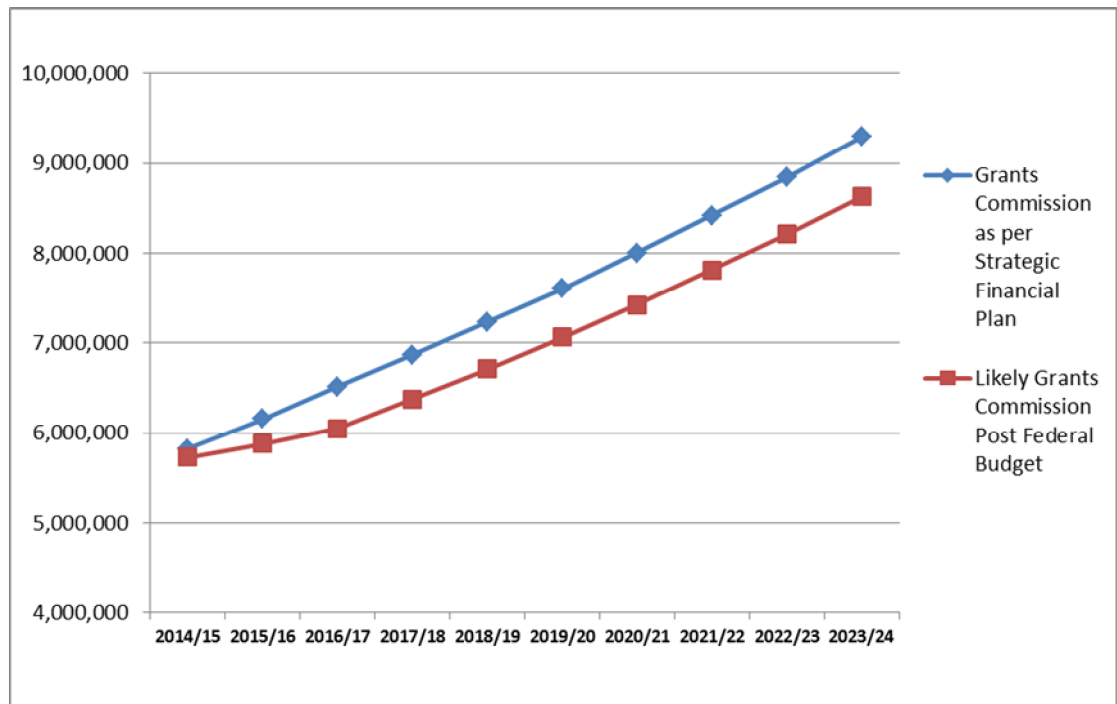
2014/15 Federal Budget and implications for Council Budget

Since the Proposed Budget was presented to Council, Council has received advice on budget related matters which will have an impact on the 2014/15 Council Budget, most notably recent Federal Budget announcements which will have a significant impact on current and future Council Budgets. The following table provides a summary of the major items that will impact the 2014/15 Proposed Budget;

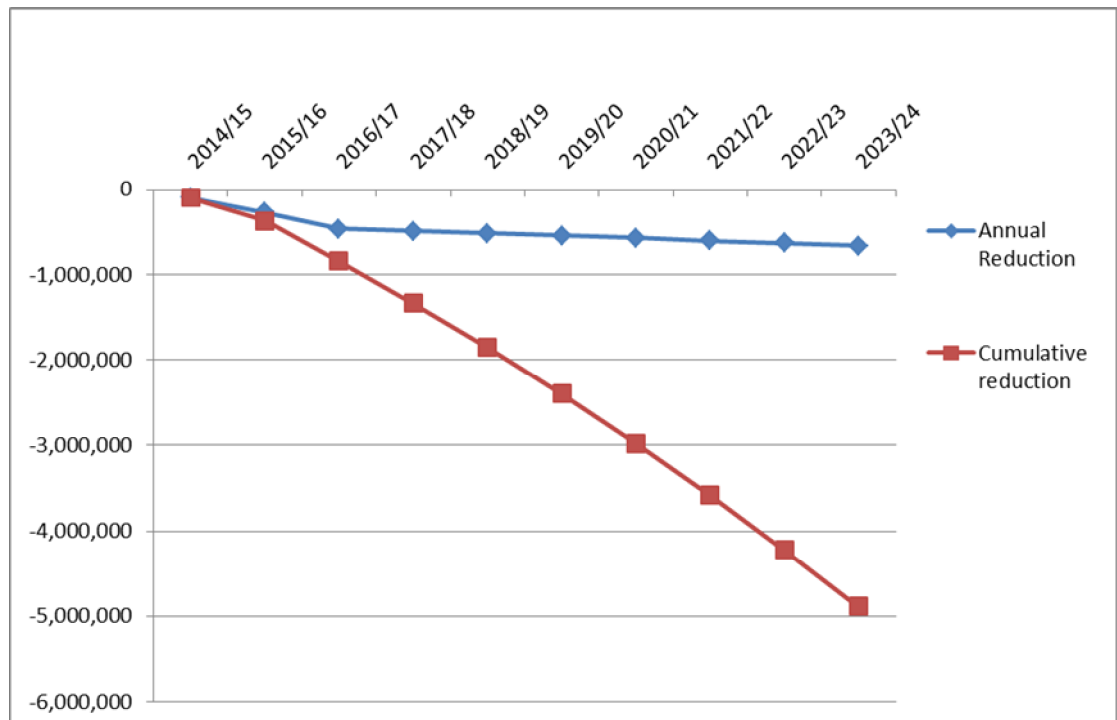
Item	Revised Estimate
Reduction in Financial Assistance Grants	\$98,644
Loss of investment interest due to changes in the timing of payment of Financial Assistance Grants	\$48,000
Leisure Services tender cost increase	\$68,448
Total	\$215,092

The net impact of these changes will result in an increased Operating deficit of \$215K as compared to the Proposed Budget. For the 2014/15 year, Council will maintain the service levels and works programs proposed in the 2014/15 Budget and after reviewing the 2013/14 year end result and any associated savings from prior year to offset the financial impact, will identify further avenues in the 2014/15 Budget if required to offset the net impact of the changes.

The most significant impact on the budget is the Federal Government announcement that the indexation of Financial Assistance Grants will be ~~paused~~ for the next 3 years. Based on this advice, it is likely that the decision by the Federal Government will result in reduced funding in excess of \$5.0m for Moorabool Shire over the next 10 years. In 2014/15, based on indicative advice received, Moorabool Shire will receive \$98k less than what was estimated in the 2014/15 Proposed Budget. The following graph shows the impact that the ~~pausing~~ of funding indexation will have on the future outlook for Financial Assistance Grants.



As can be seen from the above graph, the impact of ~~pausing~~ indexation will result in a permanent reduction in Financial Assistance Grants revenue streams. The following table highlights the likely cumulative impact on Council finances over a 10 year period;



The estimated cumulative impact over a 10 year period is estimated at close to \$5M.

In addition to this, the Federal government also announced the cancellation of early payment of 50% of grants commission funding. In recent years, the local government sector has benefitted from the early payment or bringing forward of grants commission payments. This was a measure that was implemented during the GFC. Council has been notified that the early payment of the grants commission funding has ceased, with grants commission payments occurring in the 2014/15 year. As a result, the delay in payment will result in a reduction in investment interest of approximately \$48,000.

Additionally, the Federal Government has announced measures to re-introduce the indexation of fuel excise. Whilst this will have a relatively small impact on the 2014/15 financial year, the re-introduction of fuel excise indexation will result in a compounding effect on fuel costs in future years.

Communications Strategy

In accordance with Section 223 of the Act, Council considered submissions on 9 July 2014. Council received seven written submissions, with the following people requesting to speak to their submission:

- Russell Hendry
- Chris Sharkey
- Trevor Smith and Judith Bailey . Clarendon Reserve Committee of Management

The following outlines the timetable for the communication and adoption of the 2014/15 Annual Budget:

Timetable for the Proposal and Adoption of the 2013/14 Annual Budget	
Proposed 2014/15 Annual Budget presented for Council adoption and Public Notification	21 May 2014
Advertise Proposed 2014/15 Annual Budget, inviting public inspection and submissions according to Section 223 of the Local Government Act 1989, in Council's nominated newspapers	24 May to 24 June 2014
Consider public submissions per Section 223(1)(b) of the Local Government Act 1989 for the Proposed 2014/15 Annual Budget	9 July 2014
Formally adopt 2014/15 Annual Budget	16 July 2014
Submit 2014/15 Budget to the Minister for Local Government	21 July 2014
Public Notice . Adoption of 2014/15 Annual Budget	20 July and 22 July 2014

Victorian Charter of Human Rights and Responsibilities Act 2006

In developing this report to Council the briefing officer considered whether the subject matter raised any human rights issues. In particular, whether the scope of any human right established by the Victorian Charter of Human Rights and Responsibilities is in any way limited, restricted or interfered with by the recommendations contained in the report. It is considered that the subject matter does not raise any human rights issues.

Officer's Declaration of Conflict of Interests

Under section 80C of the Local Government Act 1989 (as amended), officers providing advice to Council must disclose any interests, including the type of interest.

General Manager – Shane Marr

In providing this advice to Council as the General Manager, I have no interests to disclose in this report.

Author – Steven Ivelja

In providing this advice to Council as the Author, I have no interests to disclose in this report.

Conclusion

The budget presents Council's immediate and longer-term financial strategy and links the actions set out in the Council Plan. It also identifies the capital works and services the community can expect from Council during the 2014/15 financial year and beyond.

Recommendation:

- 1.1 That having considered the details of the 2014/15 recurrent and capital budget appended to this report, which includes:**

- 1.1.1 – Mayor’s Introduction**
- 1.1.2 – Chief Executive Officer’s Summary**
- 1.1.3 – Overview**
- 1.1.4 – Budget analysis**
- 1.1.5 – Long term strategies, including Rating Strategy**
- 1.1.6 Appendix A – Budgeted Standard Statements**
- 1.1.7 Appendix B – Statutory Disclosures**
- 1.1.8 Appendix C – Capital Improvement Program**
- 1.1.9 Appendix D – Fees and Charges**

the proposed operating and capital budget 2014/15 be the budget prepared for the purposes of section 127 of Act.

- 1.2 That in accordance Regulation 8 of the Regulations, Council declares its intention to borrow \$1.000m. Loan redemption for 2014/15 will be \$1.737m.**

1.3. General Rates

- 1.3.1 That in accordance with Section 158 of the Local Government Act 1989, Council declares a General Rate for the rating period commencing 1 July 2014 and ending 30 June 2015.**

- 1.3.2 It be further declared that the general rate be raised by the application of differential rates.**

- 1.3.3 A differential rate be declared for rateable land having the respective characteristics specified in the Schedule to this resolution, which characteristics will form the criteria for each differential rate so declared:**

Category	Cents/\$CIV
Commercial & Industrial Rate	0.006424
Commercial & Industrial Vacant Land	0.010439
Extractive Industry Rate	0.012527
Farm Rate	0.003132
General Rate	0.004015
Vacant Land General	0.008431
Vacant Land FZ and RCZ	0.004015
Vacant Land R1Z or R2Z	0.010037
Residential Retirement Villages	0.003613

1.3.4 Each differential rate will be determined by multiplying the Capital Improved Value (CIV) of each rateable land (categorised by the characteristics described in the Schedule to this Resolution) by the relevant percentages.

1.3.5 It be recorded that Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions, and that:

1.3.5.1 the respective objectives of each differential rate be those specified in the Schedule to this Resolution; and

1.3.5.2 the respective types or classes of land which are subject to each differential rate be those defined in the Schedule to this Resolution; and

1.3.5.3 the respective uses and levels of each differential rate in relation to those respective types or classes of land be those described in the Schedule to this Resolution; and

1.3.5.4 the relevant

- (a) uses of;
- (b) geographical locations of; and
- (c) Planning Scheme zonings of; and
- (d) types of buildings on the respective types or classes of land be those identified in the Schedule to this Resolution.

1.4. Municipal Charge

1.4.1 It be confirmed that no municipal charge is declared in respect of the 2014/15 Financial Year.

1.5. Annual Service Charge

1.5.1 An annual service charge be declared in respect of the 2014/15 Financial Year.

- 1.5.1.1 The annual service charge be declared in respect of the period 1 July 2014 to 30 June 2015.**
- 1.5.1.2 The annual service charge be declared for the collection and disposal and management of refuse from land.**
- 1.5.1.3 The annual service charge be in the sum of, and be based on the criteria, set out below:**
- (i) \$134 per annum for each property that is within the defined urban service area to which a domestic waste collection service is available;**
 - (ii) \$134 per annum for each property that is within the defined rural service area to which a domestic waste collection service is available;**
 - (iii) \$134 per annum for each property that is not within a defined service area, to which a domestic waste collection service is provided;**
 - (iv) \$91 per annum for all rateable properties in all Wards including:**
 - (a) each rateable land that is "farm land" within the meaning of section 2(1) of the Valuation of Land Act 1960 and is a 'single farm enterprise' within the meaning of Section 159(8) of the Local Government Act 1989; and**
 - (b) each other rateable land, from which there is capable of being generated waste which can be deposited by a ratepayer or resident at a landfill or waste transfer station or any other litter facility.**
 - (v) \$42 per annum for all rateable properties in all Wards including:**
 - (a) each rateable land that is "farm land" within the meaning of section 2(1) of the Valuation of Land Act 1960 and is a 'single farm enterprise' within the meaning of Section 159(8) of the Local Government Act 1989; and**
 - (b) each other rateable land, from which there is capable of being generated waste which can be deposited by a ratepayer or resident at a landfill or waste transfer station or any other litter facility.**

The defined service areas outlined above and the designated routes are defined on a plan, which can be viewed at the Council offices.

1.6. Rebates & Concessions

1.6.1 It be recorded that Council grants to each owner of rateable land who is an "eligible recipient" within the meaning of the State Concessions Act 1986, a rebate of an amount determined by the Department of Human Services in respect of their principal place of residence. The criterion for "eligible recipient" is also determined by the Department of Human Services.

1.7. Payment

1.7.1 All rates and charges to be paid in four instalments, in accordance with Section 167 (1) and (2) of the Local Government Act 1989.

1.7.2 Unless Council resolves otherwise, a person may only pay rates and charges as a lump sum if payment is made on or before 15 February 2015.

1.8. Consequential

1.8.1 It be confirmed that, subject to sections 171 and 172 of the Local Government Act 1989, Council will require a person to pay interest on any rates and charges which:

1.8.1.1 that person is liable to pay;

1.8.1.2 have not been paid by the date specified for their payment.

1.9 That it is proposed that an amount of \$27,959,059 be declared as the amount Council intends to raise from the general rates and charges (including Supplementary and Special Rates) for the period from 1 July 2014 to 30 June 2015.

1.10 That in accordance with Section 158 of the Act and Regulation 8 of the Regulations, detailed information concerning General Rates and Special Rates and charges is appended to this report.

1.11 That as part of the public presentation process for the proposed budget, the following actions were undertaken in accordance with:

1.11.1 Sections 127 and 129 of the Act and Regulation 9 of the Regulations – that the proposed 2014/15 budget be made available for public inspection.

1.11.2 Section 129 of the Act and Regulation 9 of the Regulations – that the Chief Executive Officer be authorised to give public notice that the Proposed 2014/15 Annual Budget has been prepared and is available for public inspection.

1.11.3 Sections 158 to 162 of the Act and Regulation 9 of Regulations - that Council give public notice and have ready for public inspection all prescribed information to be available from 27 May until 24 June 2014.

1.12 That Council resolved to allow 28 days for submissions to be made by members of the public and that all submissions are to be made in the prescribed manner. Council heard submissions on Wednesday 9 July 2014 at the James Young Room, Lerderderg Library, Bacchus Marsh.

1.13 That in accordance with Section 130 of the Act, Council resolves to notify and place on public notice its intention to adopt the 2014/15 Annual Budget on 16 July 2014 at a Meeting of Council to be held at the James Young Room, Lerderderg Library, Bacchus Marsh.

SCHEDULE

Differential Rating Categories

General Developed Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

- 1. Construction and maintenance of public infrastructure; and**
- 2. Development and provision of health and community services; and**
- 3. Provision of general support services.**

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial year.

Definition:**Any land:**

- on which a dwelling is lawfully erected and occupied for the principal purpose of physically accommodating persons; and
- which does not have the characteristics of:
 - Commercial and Industrial Land;
 - Vacant Commercial and Industrial Land;
 - Extractive Industry Land;
 - Farm Land
 - Residential Retirement Villages Land;
 - Vacant General Land;
 - Vacant FZ and RCZ Land; or
 - Vacant R1Z and R2Z Land.

Commercial and Industrial Land**Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

- 1. Construction and maintenance of public infrastructure; and**
- 2. Development and provision of health and community services; and**
- 3. Provision of general support services.**

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial year.

Definition:

Any land which is lawfully used:

- for the principal purpose of carrying out the manufacturing or productions of goods; or
- for the principal purpose of carrying out trade in goods or services.

Vacant Commercial and Industrial Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Definition:**Any land:**

- located within an Industrial or Business zone under the Moorabool Planning scheme; and
- which is vacant; or
- not lawfully developed for the principal purpose of carrying out the manufacturing or production of goods or trade in goods or services; and
- which does not have the characteristics of General Developed Land.

Extractive Industry Land**Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial year.

Definition:**Any land;**

- which is used primarily for the extraction or removal of minerals, earth or stone including the treatment of minerals, earth or stone; or
- on which activities for the extraction or removal of minerals, earth or stone including the treatment of minerals earth or stone have been discontinued but which has not yet been rehabilitated to environmental standards as required by law.

Farm Land**Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

- 1. Construction and maintenance of public infrastructure; and**
- 2. Development and provision of health and community services; and**
- 3. Provision of general support services.**

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial year.

Definition:

Any land;

- **which is “farm land” within the meaning of section 2(1) of the Valuation of Land Act 1960.**

Vacant General Land**Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

- 1. Construction and maintenance of public infrastructure; and**
- 2. Development and provision of health and community services; and**
- 3. Provision of general support services.**

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Definition:**Any land;**

- on which no building is lawfully erected; and
- which does not have the characteristics of;
 - o Vacant commercial and Industrial Land; or
 - o Vacant FZ and RCZ Land; or
 - o Vacant R1Z and R2Z Land.

Vacant FZ and RCZ Land**Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Definition:**Any land;**

- on which no building is lawfully erected; and
- which is located within the Farm Zone (FZ) or Rural Conservation Zone (RCZ) under the Moorabool Planning Scheme; and
- which does not have the characteristics of Farm Land.

Vacant R1Z and R2Z Land**Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Definition:**Any land;**

- on which no dwelling is lawfully erected; and
- which is located within the Residential 1 Zone (R1Z) or Residential 2 Zone (R2Z) under the Moorabool Planning Scheme.

Residential Retirement Village Land**Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial year.

Definition:**Any land:**

- Which is defined as a Retirement Village land under the *Retirement Villages Act 1986*.

Report Authorisation

Authorised by:



Name: Shane Marr
Title: General Manager Corporate Services
Date: Thursday 10 July 2014

Attachment - Item 6.1 (a)

Moorabool Shire Council

*Out in the Country...
Close to the World*



2014/15 Proposed Annual Budget



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Mayor's introduction

It gives me great pleasure to present this Budget to the community of Moorabool Shire Council. We are planning to increase total rate revenue by 5.0 percent in the 2014/15 financial year. This level allows us to maintain existing service levels, fund a number of new initiatives and continue to allocate additional funds to renew the Shire's infrastructure.

The rate increase has been kept below the level foreshadowed in Council's Strategic Resource Plan, despite a number of significant budget impacts most notably recent announcements in the 2014 Federal Budget which will have a major impact on current and future Council budgets.

As part of the 2014 Federal budget, Council will be adversely impacted by the Federal Governments' intention to "pause" the indexation of Federal Assistance Grants to local government. Additionally, these grants will no longer be paid in advance of the 2014/15 year resulting in a "double whammy" impact on current and future years budgets. Federal assistance grants are a vital source of funding for the local government sector and assist the Council in funding the provision of vital services to the community. Under these measures, the annual appropriations that Council receives from the Victorian Grants Commission will likely not increase for the next 3 years notwithstanding CPI increases and strong population growth, which will continue to impact the annual budget. Under other measures recently announced, the re-introduction of fuel excise indexation will progressively and increasingly impact future budgets and the increasing of top marginal tax rates for individuals will have a flow on impact for fringe benefits tax which will also rise in future years.

Notwithstanding this, I am pleased to announce that Council will undertake a significant Capital Works program for 2014/15 totalling \$9.637 million for progression of major projects and funding of capital renewal and upgrade projects.

A \$5.477 million asset renewal program forms a significant part of the capital works budget, with \$3.764 million being spent on sealed road rehabilitation, \$0.988 million on unsealed roads and shoulders, \$0.382 million on kerb replacement, \$0.390 million on bridges and \$0.220 million on buildings. Further to this, \$4.160 million has been allocated to new and upgrade capital projects to be implemented across the municipality.

It is very important to note that 2014/15 Capital Works budget will mark the commencement of two major infrastructure projects namely funding to progress the design of an unconstructed section of Halletts Way at Bacchus Marsh along with the Darley Early Years Hub.

The Halletts Way design comprises the section from Bacchus Marsh Road to the West Maddingley estate including a bridge over Werribee River. This is the critical first step to enable the estimated \$10.000 million construction to be funded and procured in subsequent years. It also complements the recent announcement by the State Government to fund freeway ramps at Halletts Way, along with a proposal to construct the northern section at Darley for which Council has previously allocated funds. The Darley Early Years Hub design will incorporate a new facility to cater for the growing needs of the community and will enable the estimated \$4.600 million facility to be funded and constructed in subsequent years. Both of these projects are multi-year projects and demonstrate the Council's focus on delivering improved amenities and infrastructure for a growing population.

Some of the key projects proposed as part of the 2014/15 Capital Program include:

- Halletts Way Construction Southern Section (\$1.750 million – funding staged over multiple years)
- Moon Reserve - New Toilet Facility (\$0.150 million)
- Elaine-Morrison Road - Rehabilitation and Safety Improvements (\$0.820 million)
- Blakeville Road - Rehabilitation (\$0.675 million)
- Spargo Creek Road - Rehabilitation and Widening (\$0.559 million)
- Holts Lane - Rehabilitation and Widening (\$0.420 million)
- Detailed design of the Darley Early Years Hub (\$0.400 million)

- Spencer Road - Rehabilitation (\$0.350 million)
- McFarland Street - Replacement of Kerb and Channel (\$0.310 million)
- Lees Road - Replacement of Bridge (\$0.250 million)
- Spargo Creek Road - Bridge Repair Works (\$0.140 million)
- Gordon Tennis Court Reconstruction (\$0.137 million)
- Ballan Mechanics Institute Improvements (\$0.090 million)
- Bungaree Recreation Reserve – Irrigation Works (\$0.090 million)
- Maddingley Park - Restoration of ANA Memorial Gates (\$0.073 million)

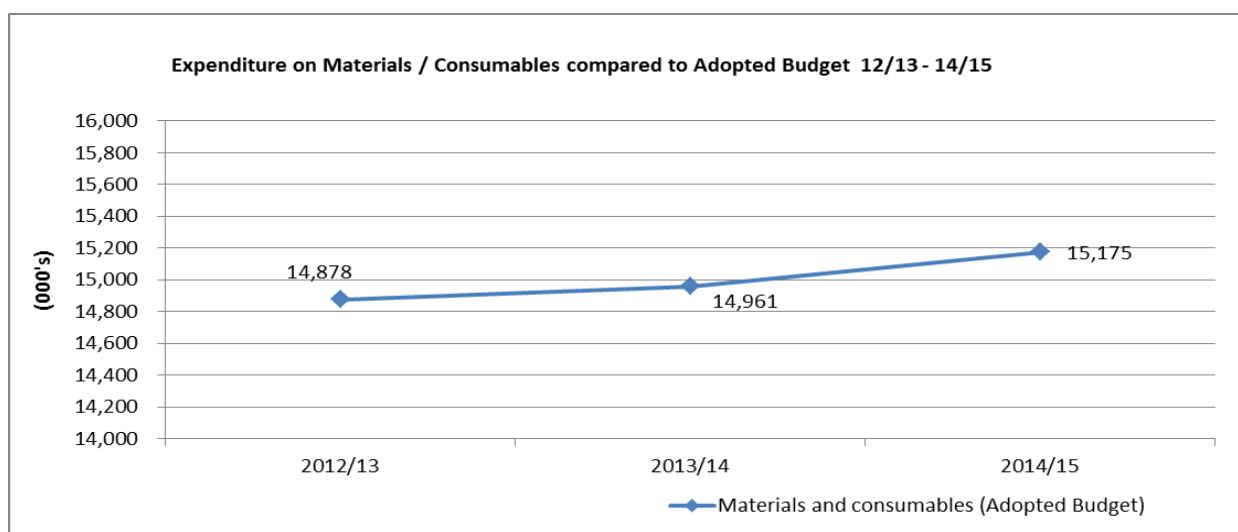
In addition to the planned Capital Works Program, the 2014/15 Annual Budget is proposing to fund a number of new initiatives being:

- Planning for the future of our Small Towns (\$0.075 million in 2014/15 - \$0.150 million over 2 years)
- Bacchus Marsh Urban Growth Strategy (\$0.050 million)
- Expansion of Maternal and Child Health Service (\$0.042 million)
- Moorabool Environmental Strategy (\$0.037 million)
- Upgrade of Councils Customer Request Management System (\$0.035 million)
- Expansion of Home and Community Care Services (\$0.033 million)
- Expansion of Youth Services (\$0.026 million)
- Multi-Purpose Youth Facility Feasibility Study (\$0.020 million)
- Ballan Early Years Facility Feasibility Study (\$0.010 million)

In total, the Council will invest \$0.685 million in new service initiatives across service areas.

For 2014/15, the community will see a significant improvement in the long term financial sustainability of the Council. In a difficult economic environment, this Council will oversee a significant improvement in a number of financial performance measures which will provide a significant long term benefit to the community in the form of improved infrastructure and expanded services.

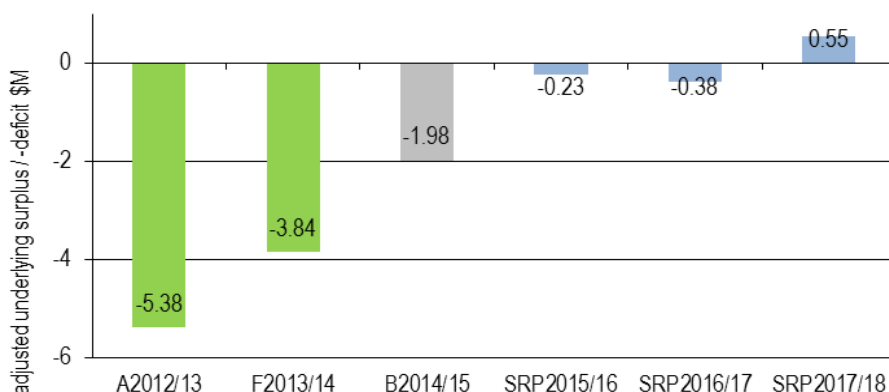
As an indication of the extent to which Council has driven efficiency and cost savings over the last 2 years, a table has been presented below to show the increase in expenditure on materials and consumables over the last 3 years. Expenditure on 'materials and consumables' are to a large degree "discretionary" in nature and provide a good guide as to the level of rigour involved in setting the budget;



The above table indicates that a high level of rigour has been placed on cost control in the 2014/15 budget as indicated by the fact that discretionary expenditures are at similar levels to the 2012/13 budget. This result has been achieved in spite of the twin pressures of CPI and population growth which are predicted to increase at around 3% and 2.5% respectively. Additionally, this result has been achieved whilst at the same time accommodating \$0.685M in new initiatives for the benefit of the community.

Council success in cost containment has in turn resulted in a significant improvement in the underlying deficit. The underlying deficit is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2014/15 year is a deficit of \$1.983 million which is a decrease of \$1.856 million from the 2013/14 year. In calculating the adjusted underlying result, Council has excluded grants received for capital purposes which are non-recurrent and capital contributions from other sources. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year.

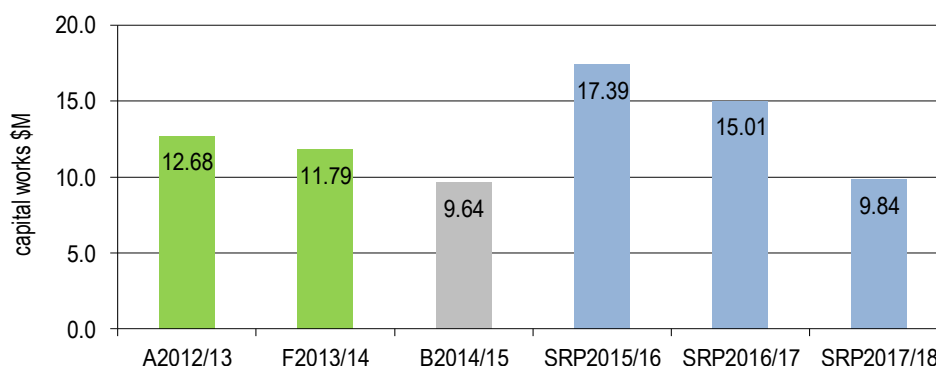
Adjusted Underlying surplus / -deficit \$M



Notwithstanding the challenges of population growth, increases in CPI and a difficult economic environment where government funding has and will continue to remain flat, the Council is able to demonstrate an improvement in its underlying deficit demonstrates a key focus on ensuring the ongoing sustainability and viability of the Shire. Whilst further effort is required, Council is able to demonstrate it is on the right track.

As a result of the continued improvement in the Shires finances, the community will ultimately benefit by way of increases in the levels of services and infrastructure going forward. The table below provides a high level snapshot of the forward outlook for Capital Works for the next 4 years and demonstrates a significant increase in the investment in community infrastructure and assets;

Forward outlook for Capital Works \$M



The increases in future capital works programs are needed to reflect the continued expansion in the Shires population in addition to meeting the communities growing expectations.

Rating Strategy review

Council has also undertaken an extensive review of its existing rating strategy and adopted the Proposed Rating Strategy at an ordinary meeting of Council on the 21st May 2014. The adoption of the Rating Strategy was the culmination of a 10 month process which included extensive research, workshops with Council and an extensive consultation process with the community and special interest groups. Further information is provided in the document which provides a greater level of detail relating to the Rating Strategy review.

As mentioned previously, Council rates are proposed to be increased by 5.0%. 2014/15 is a municipal revaluation year, which means that all properties in the Shire are subject to revaluation. Importantly, the proposed rate increase of 5.00% is an average across all rate categories, however due to the revaluation, actual rate increases will vary from this.

In adopting the Rating Strategy, Council considered a variety of factors and influences in making its decision. Council also consulted with the community in great depth. In adopting the final Rating Strategy, the Council decided to vary slightly the 2013/14 Rating Strategy by reducing the rating differential for Farm properties from 0.8 times the general rate to 0.78 times the general rate. This means that for 2014/15 an average farm property's rates will increase by 1.79% (it would have increased by 4.03% if the differential remained unchanged). To offset this reduction, the average residential property's rates will increase by 5.10% (it would have increased by 4.72% if the farm rate remained unchanged).

To offset the rate increases, Waste Service charges will remain unchanged in 2014/15, notwithstanding a significant increase in the State Landfill levy. Overall waste service charges will remain unchanged at \$267.00 even though the State Landfill levy (which is a separate component of the overall waste service charges) will increase by \$9.00. Even though the state landfill levy will increase, the Council has made a concerted effort to ensure that waste service charges do not increase overall. This is a good outcome for the community and means that on average, overall Rates and Charges will increase at a rate lower than 5%. Further details are provided in latter section of this document.

When the Council Rate Notice is issued for the 2014/15 year, it will also include the costs of the Fire Services Levy that Council is collecting on behalf of the State Government. This will be the 2nd year that the scheme will be in place. It is anticipated that the funding Council receives to administer the Fire Service levy will reduce resulting in an increase administrative burden on Council.

It is disappointing to note that in recent years Moorabool Shire is increasingly being subjected to the role of tax collector for other tiers of government as is shown by the Fire Services levy. Equally, it is disappointing that Council is required to embed in its waste charges the increasing costs of the State landfill levy and the Carbon tax in addition to the additional burden of increased government regulation. As an extension to this, the proposals announced in the Federal Budget 2014 will further compound some of the inherent inequities that are imposed on our Shire.

Council will continue to advocate for fairness and equity in its dealings with both the State and Federal Governments to ensure that the concerns and needs of Moorabool residents are understood. Council is currently advocating on a number of key strategic projects including;

- Western bypass for Bacchus Marsh (Halletts Way extension)
- Eastern bypass for Bacchus Marsh
- Parwan Employment Precinct Study
- Economic Development Study
- Sewerage for our small towns
- Bacchus Marsh Indoor Aquatic Centre
- Sports Facilities for our growing communities

In summary, I am pleased to present the 2014/15 Budget to the residents of Moorabool. This budget represent a significant improvement in the future outlook for the Shire notwithstanding a difficult economic environment. It will deliver increased level of services and infrastructure based on a rate increase that the Council has assessed as being financially responsible.

Council also has a long term financial plan which plans for the long term sustainability of the Moorabool Shire Council, and this budget has been developed in line with the parameters established in that plan.

We acknowledge the contribution of State and Federal Governments in our Capital Works and service delivery programs.

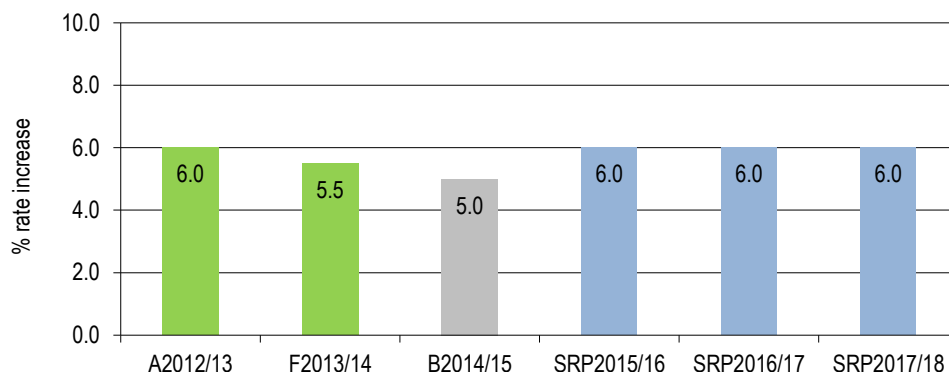
Council is keen to get the community feedback on the Draft 2014/15 Annual Budget. In line with Council's Community Engagement Framework and in addition to more traditional techniques, for consultation, Council is seeking your feedback through the utilisation of an online tool – Have Your Say Moorabool (www.haveyoursaymoorabool.com.au).

Cr Paul Tatchell
Mayor

Chief Executive Officer's summary

Council has prepared a Budget for the 2014/15 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay. Key budget information is provided below about the rate increase, operating result, services, cash and investments, capital works, financial position, financial sustainability and strategic objectives of the Council.

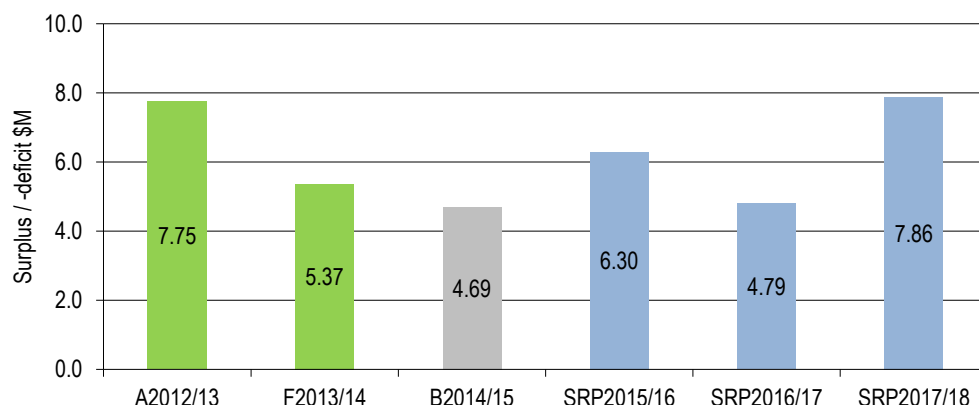
1. Rates



A = Actual F = Forecast B = Budget SRP = Strategic Resource Plan estimates

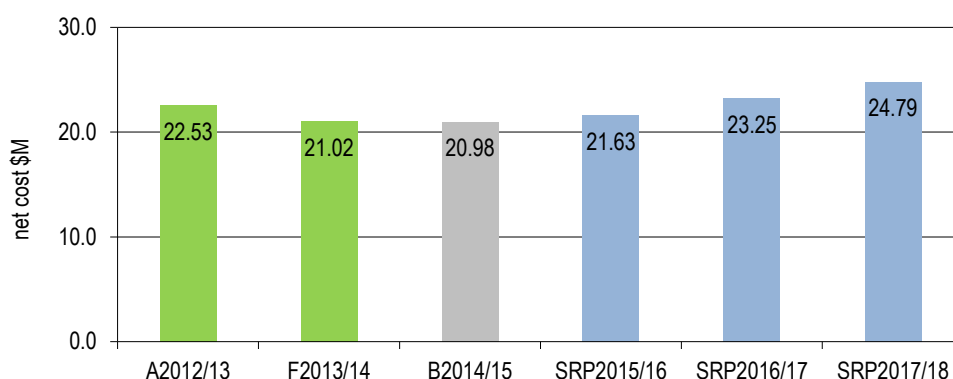
It is proposed that general rates increase by 5.0% for the 2014/15 year, raising total rates of \$27.959 million, including \$0.408 million generated from supplementary rates. Of the 5.0% increase, 1.9% will be used to fund \$0.685 million of new initiatives. The remaining 3.1% increase will go toward capital works to address the asset renewal needs of the Shire. (The rate increase for the 2013/14 year was 5.5%).

2. Operating result



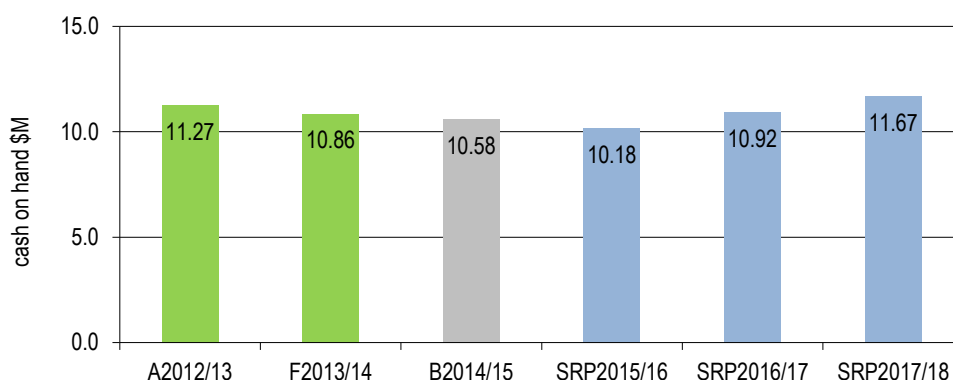
The expected operating result for the 2014/15 year is a surplus of \$4.695 million, which is a decrease of \$0.676 million from 2013/14. The adjusted underlying result, which excludes items such as non-recurrent capital grants and non-cash contributions is a deficit of \$1.983 million, which is a decrease of \$1.856 million over 2013/14 - refer to section 7 of this summary for further information. (The forecast operating result for the 2013/14 year is a surplus of \$5.371 million).

3. Services



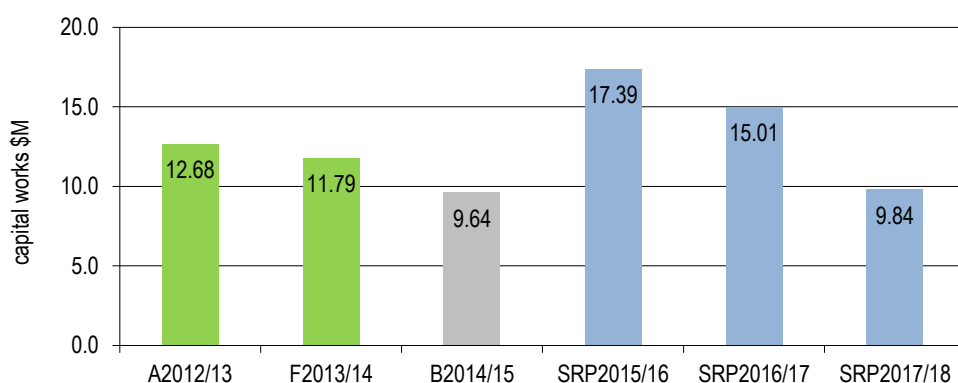
The net cost of services delivered to the community for the 2014/15 year is expected to be \$20.979 million which is a decrease of \$0.041 million from 2013/14. A key influencing factor in the development of the 2014/15 budget has been the continuing focus on delivering operational efficiencies whilst maintaining an appropriate level of service delivery, notwithstanding continuing population growth. To this end, significant effort has been expended on ensuring operating budgets are justifiable and financially responsible taking into account the demand of population growth, the rising cost of goods and services against the backdrop of a continuing tough external economic environment. For the 2014/15 year, service levels have been maintained and a number of initiatives proposed. (The forecast net cost for the 2013/14 year is \$21.020 million).

4. Cash and investments



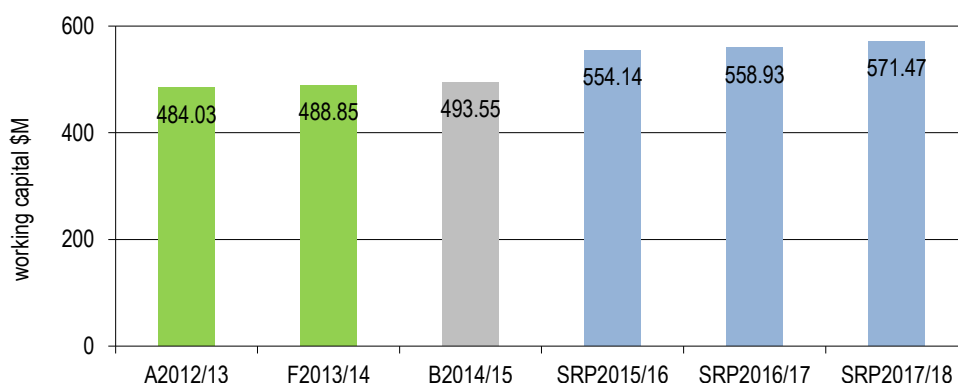
Cash and investments are expected to decrease by \$0.283 million during the year to \$10.576 million as at 30 June 2015. The reduction in cash and investments is in line with Council's Strategic Resource Plan. (Cash and investments are forecast to be \$10.859 million as at 30 June 2014).

5. Capital works



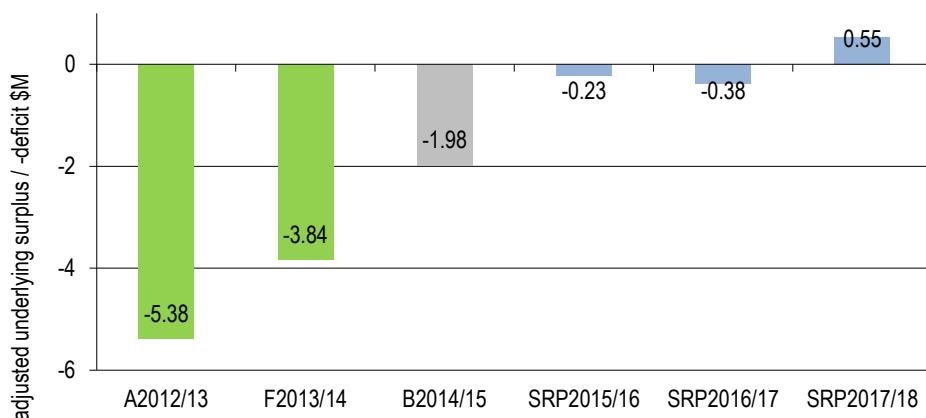
The capital works program for the 2014/15 year is expected to be \$9.637 million. Of the \$9.637 million of capital funding required, \$2.893 million will come from external grants, \$1.000 million from borrowings, and the balance of \$5.744 million from Council cash. The Council cash amount includes asset sales of \$0.207 million. The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. (Capital works is forecast to be \$11.795 million for the 2013/14 year).

6. Financial position



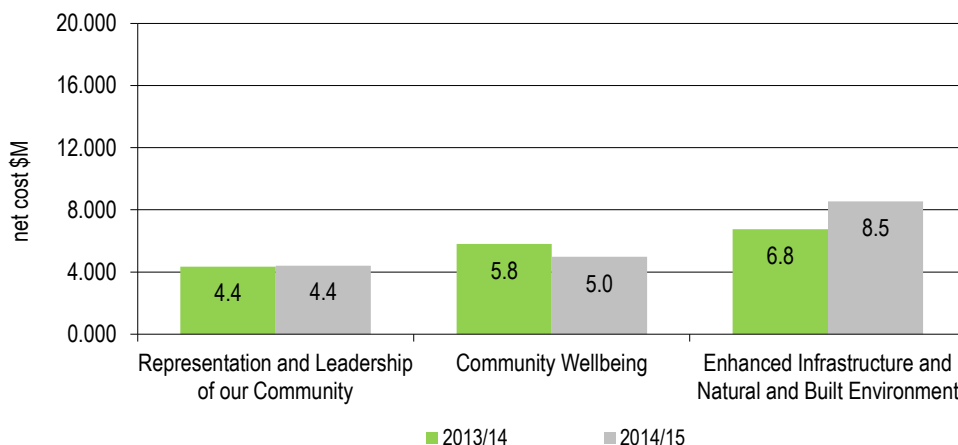
The financial position is expected to improve with net assets (net worth) to increase by \$4.695 million to \$493.548 million, and net current assets (working capital) will increase by \$0.575 million to \$5.285 million as at 30 June 2015. (Total equity is forecast to be \$488.853 million as at 30 June 2014).

7. Financial sustainability



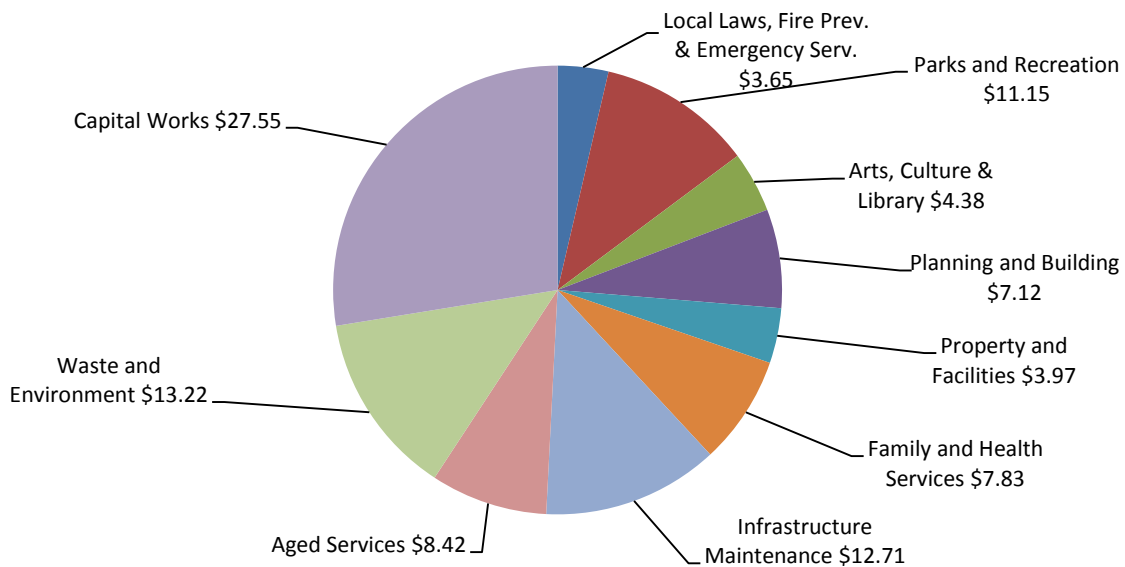
A high level Strategic Resource Plan for the years 2014/15 to 2017/18 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. The adjusted underlying result, which is a measure of financial sustainability, shows a decreasing deficit over the four year period. This represents a significant overall improvement in the long term sustainability of Moorabool Shire Council.

8. Strategic objectives



The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan for the 2014/15 year.

9. Council expenditure allocations



The above chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.

This budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed budget information is available throughout this document.

Rob Croxford
Chief Executive Officer

Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2014/15 budget, which is included in this report, is for the year 1 July 2014 to 30 June 2015 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a budgeted Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2015 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, Officers firstly review and update Council's long term financial projections. Financial projections for at least four years are ultimately included in Council's Strategic Resource Plan, which is the key medium-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with Officers preparing the operating and capital components of the annual budget during January and February. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during March and April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in May for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

To assist interested persons to understand the budget and make a submission if they wish, Council officers undertake a community engagement process including utilising the new online community engagement tool. Information will also be distributed via the local media.

The final step is for Council to adopt the Budget after receiving and considering any submissions from interested parties. The Budget is required to be adopted and a copy submitted to the Minister by 31 August each year. The key dates for the Budget process are summarised below:

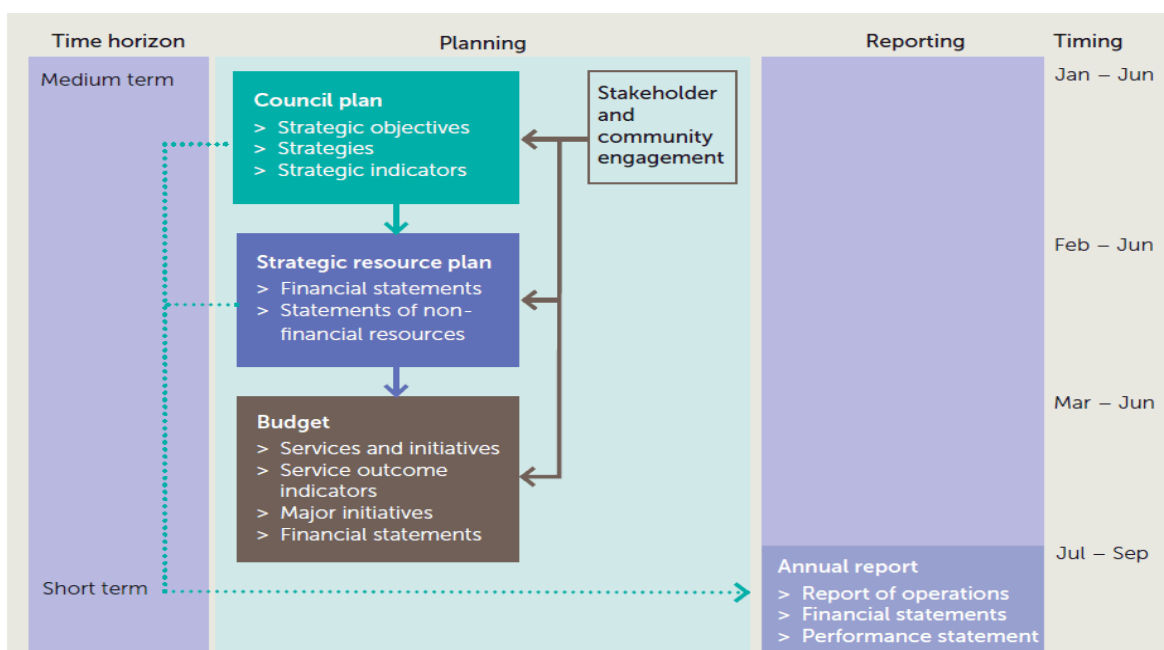
Budget process	Timing
1. Officers update Council's long term financial projections	Dec/Jan
2. Officers prepare operating and capital budgets	Jan/Feb
3. Councillors consider draft budgets at informal briefings	Mar/Apr
4. Proposed budget submitted to Council for approval	21 May
5. Public notice advising intention to adopt budget	22 May
6. Budget available for public inspection and comment	27 May
7. Public submission process undertaken	May/Jun
8. Submissions period closes (28 days)	24 Jun
9. Submissions considered by Council/Committee	9 Jul
10. Budget and submissions presented to Council for adoption	16 Jul
11. Copy of adopted budget submitted to the Minister	21 Jul

1. Linkage to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term (Moorabool 2041), medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Audited Statements).

1.1 Planning and accountability framework

The Strategic Resource Plan, included in the Council Plan, summarises the financial and non-financial impacts of the objectives and strategies and determines the sustainability of these objectives and strategies. The Annual Budget is then framed within the Strategic Resource Plan, taking into account the services and initiatives included in the Annual Budget which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Transport, Planning and Local Infrastructure

In addition to the above, Council has a long term plan (Moorabool 2041) which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process.

1.2 Our purpose

Our vision

Vibrant and resilient communities with unique identities

Our mission

Working with our people to deliver valued outcomes that improve community wellbeing and are economically responsible.

Our values

- **Respect** - Treat others the way you want to be treated.
- **Integrity** - Do what is right.
- **Practicality** - Always be part of a solution.
- **Excellence** - Continually improve the way we do business.
- **Equity** - Fair distribution of resources.

1.3 Strategic objectives

Council delivers activities and initiatives under 36 major service categories. Each contributes to the achievement of one of the three Strategic Objectives as set out in the Council Plan for the 2013-17 years. The following table lists the three Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
1. Representation and Leadership of our Community	<p>In representing and leading our community, Council will continue to improve its understanding of community needs. We will listen and recognise the diversity of expectations and priorities across Moorabool, whether in urban centres, small towns and hamlets, or rural areas. In building these relationships, we will communicate effectively and provide fair representation.</p> <p>Council will build mutually beneficial partnerships with federal and state governments, municipalities in our region and other key agencies to gain acknowledgement, respect, understanding and support for the needs of its communities.</p> <p>As a Shire we are well placed geographically being in close proximity to Melbourne's western suburbs, Geelong, Ballarat and, to a lesser degree, Bendigo. Our future planning needs to take account of key transport linkages and our local land use planning in reference to these regional and capital centres.</p> <p>We will advocate strongly for the resources, infrastructure and strategies required to sustain a quality future for Moorabool. We will identify the key advocacy issues in engagement with the community.</p> <p>We recognise that there are extraordinary pressures on Moorabool Shire to deliver services and facilities appropriate for our diverse populations. We also recognise that increasing rates and debt is not a sustainable way forward.</p>

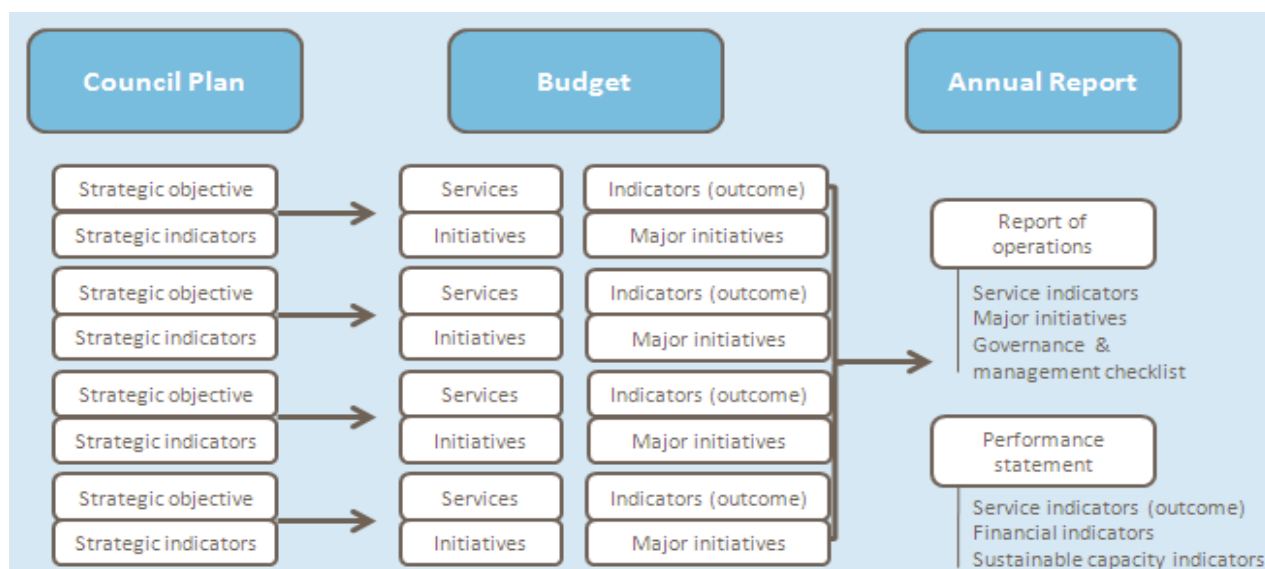
Strategic Objective	Description
1. Representation and Leadership of our Community (cont)	<p>We operate in a tight fiscal environment and as such we continually review the “core business” of Council and ways to do more with less in areas that the community expects of us.</p> <p>Moorabool Shire Council is committed to delivering public value and continuously improving and refining our service delivery. The wellbeing of our community is paramount.</p> <p>Council has developed a planning framework named Moorabool 2041 which is a long term view of land use planning and associated physical and social infrastructure needed to meet our communities’ needs. The building blocks of this strategy include:</p> <ul style="list-style-type: none"> - A housing policy to assist in the zoning of our residential areas - A small towns settlement strategy to plan the future look and feel of our smaller towns - An agriculture enterprise investment strategy to guide agricultural pursuits on smaller lots, and - A rural housing policy to guide housing associated with agriculture. <p>Following the completion of the Moorabool 2041 Strategy building blocks, the Council will have a greater focus on the future needs of the community for social, recreation, economic, environmental and physical services. This will deliver a holistic view of the needs of the community that is evidence based, costed and planned.</p> <p>As an organisation we follow business excellence principles to improve performance based on customer focus, stakeholder value and process management. As a team we operate using the nine business excellence principles and the broader Business Excellence Framework.</p> <ol style="list-style-type: none"> 1. Clear direction and mutually agreed plans enable organisational alignment and a focus on the achievement of goals. 2. Understanding what customers and other stakeholders value, now and in the future, enables organisational direction, strategy and action. 3. All people work IN a system. Outcomes are improved when people work ON the system and its associated processes. 4. Engaging people’s enthusiasm, resourcefulness and participation improves organisational performance. 5. Innovation and learning influence the agility and responsiveness of the organisation. 6. Effective use of facts, data and knowledge leads to improved decisions. 7. Variation impacts predictability, profitability and performance. 8. Sustainable performance is determined by an organisation’s ability to deliver value for all stakeholders in an ethically, socially and environmentally responsible manner. 9. Leaders determine the culture and value system of the organisation through their decisions and behaviour. <p>In delivering our services we will provide excellent customer service using our values, principles, policies and 2013 Customer Service Strategy.</p> <p>We will value our people, providing them with learning opportunities, leadership development, a safe and functional workplace and a sense of wellbeing.</p>

Strategic Objective	Description
2. Community Wellbeing	<p data-bbox="464 255 1430 320">We will support volunteers, recognising and celebrating their vital role in community participation and service delivery.</p> <p data-bbox="464 353 1430 450">Council recognises the individuality, diversity and identity of each community. We will work together to strengthen each community's capacity to plan, develop and implement projects that build the community they envisage.</p> <p data-bbox="464 486 1430 647">Council will monitor and plan for the needs and aspirations of our changing communities and opportunities to contribute to community life through enhancing our social planning. Through increasing our understanding of the needs of our communities, Council places itself in a better position to improve the quality of life for the people who live, work and play/recreate in the municipality.</p> <p data-bbox="464 683 1430 844">Council will plan, lead and facilitate high quality services to families and children, young people, the aged, the people with disabilities and the disadvantaged. We will work with the community to plan and deliver services and facilities that are appropriate and affordable, reflecting the size, location and diversity of our communities.</p> <p data-bbox="464 880 1430 976">Council will work with other levels of government and nongovernment organisations to increase their investment in services and facilities across the municipality.</p> <p data-bbox="464 1012 1430 1238">We will protect the peace, wellbeing and safety of our communities by the fair and equitable management of local laws, fire prevention and animal control. Furthermore, Council will work closely with the Municipal Association of Victoria and state government in order to address potential wind farm issues that communities may be affected by during and post construction phase of wind turbine facilities. To build the economic capacity of Moorabool Shire, along with its residential growth, Council will refocus its resources toward:</p> <ul data-bbox="491 1240 1398 1370" style="list-style-type: none"> - Ensuring the local investment climate is functional for local businesses, - Encouraging the formation of new enterprises and supporting the growth of particular clusters of businesses, and - Advocating and forming partnerships in delivering key infrastructure.
3. Enhanced Infrastructure and Natural and Built Environment	<p data-bbox="464 1406 1430 1666">Moorabool Shire is a peri urban area between Melbourne and Ballarat and is experiencing significant change in response to the pressures of growth. This provides many challenges for Moorabool given the scale of planning and development issues it faces and the limited rate base of the municipality. In addition, much of the municipality sits within potable water catchments and this presents difficulties associated with development within these areas, thus highlighting the requirement to develop a Domestic Wastewater Management Plan.</p> <p data-bbox="464 1702 1430 1892">As previously mentioned, Council in planning for the long term direction of our communities has commenced Moorabool 2041 which is a process/framework aimed at documenting the opportunities, pressures and challenges facing Moorabool. This will lead to a long-term vision to guide the development of Moorabool to retain its character and the places we love and to ensure change provides new services and opportunities for our residents.</p>

Strategic Objective	Description
3. Enhanced Infrastructure and Natural and Built Environment (cont)	<p>Moorabool 2041 will be a key document to:</p> <ul style="list-style-type: none"> - Guide our planning scheme content to deliver sustainable development and the protection of our agricultural, environmental and cultural resources. - Plan for the augmentation of social and physical infrastructure and identify the role for state and federal governments in closing the infrastructure gap. - Ensure that as the population grows, the employment and retail offer also grows to reduce the need to commute to Melbourne and Ballarat for work or personal services. <p>At the same time, the municipality has vast rural expanses and significant existing infrastructure and Council needs to plan, create, renew and maintain its physical assets whilst balancing community expectations and the resource capacity of the growing Shire. As a principle, we will renew existing assets before constructing new assets and balance this with our communities' needs and growth pressures.</p> <p>We will manage our physical assets such as roads, bridges, drains, footpaths, buildings, structures, community facilities, parks and sports grounds to meet a practical level of service in the most cost effective manner for present and future residents. We will advocate strongly for the resources, infrastructure and strategies required to sustain a quality future for Moorabool.</p> <p>We will support state and federal environmental programs to continue to raise community awareness regarding waste minimisation, recycling and water management.</p>

2. Activities, initiatives and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2014/15 year and how these will contribute to achieving the strategic objectives specified in the Council Plan as set out in Section 1. It also includes a number of initiatives, major initiatives and service performance indicators. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan. The relationship between these components of the Budget and the Council Plan, along with the link to reporting in the Annual Report, is shown below.



Source: Department of Transport, Planning and Local Infrastructure

Services for which there are prescribed performance indicators to be reported on in accordance with the Regulations are shown in **bold** and underlined in the below sections.

2.1 Strategic Objective 1: Representation and Leadership of Our Community

To achieve our objective of Advocacy and Leadership, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Activities	Description	(Net Cost) Revenue \$'000
Governance	This area, being <u>Governance</u> includes the Mayor, Councillors and Chief Executive Officer, General Managers and associated support which cannot be easily attributed to the direct service provision areas.	(2,336)
Public Relations and Marketing	Provide an open and accessible communication network that is accurate, accessible, user friendly, relevant and timely.	(562)

Activities	Description	(Net Cost) Revenue \$'000
Personnel Management	To provide, develop and implement strategies, policies and procedures through the provision of human resource and industrial relations services, that minimise the risk to Council.	(637)
Risk Management	To develop, build and identify effective management of Council's exposure to all forms of risk and to foster safer work places and environments within the municipality.	(585)
Finance	Financial management and accounting of Council's finances, including property rating and valuation services, collection of revenue and internal support and advice to internal departments. These services will be delivered by increasing the financial knowledge base of the whole of Council through customer awareness, consistency and clearly defined processes.	2,679
Customer Service	Manage service provisions to provide an open and accessible communication network that is accurate, accessible, user friendly, relevant and timely.	(806)
Document Management	Electronic document management of Council's external correspondence, maintain an effective and efficient electronic document management system and maintain Council's archive program.	(269)
Information Communication and Technology	To provide a range of services to the organisation that supports its development through the effective management and expansion of Council's information systems and technology.	(1,889)

Initiatives

- 1) **Customer Request Management System Upgrade** - This initiative will improve the current Customer Request Management System and put Council in a better position to further develop online services around Customer Service. (\$0.035 million net cost)
- 2) **Lotus Notes Migration to Exchange** - Will allow Council access and use of a more widely adopted email platform, which will improve integration with other systems and enable improved mobile device integration for mail, calendaring and scheduling. The move to Exchange for email will also take advantage of Council's existing investment in Microsoft Licensing. (\$0.085 net cost)

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

2.2 Strategic Objective 2: Community Wellbeing

To achieve our objective of Community and Economic Development, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Activities	Description	(Net Cost) Revenue \$'000
Aged and Disability Services	This service provides a range of services for the aged and disabled including day programs, meals on wheels, home and community care , personal care, respite care, assessment and care management, volunteer coordination, home maintenance and senior citizen clubs.	(320)
Community Development	Consult with Moorabool residents on a range of community priorities so that their needs are understood and Council's initiatives are promoted and establish community reference groups that will advise Council on key community projects.	(774)
Arts and Culture	Arts and Culture Strategy. Arts, Culture and Events Advisory Committee. Community Events and Celebrations Funding Program. Events Support.	(20)
Recreation Development	Promote innovative community projects through Council's annual Community Grants Program, Committees of Management operational and developmental support and planning and funding submission support. Includes Leisure and Pool Facilities .	(1,200)
Library Services	Provision of fixed and rural mobile library services to key points throughout the Moorabool area.	(424)
Youth Services	Enable youth within Moorabool to have a community voice and establish programs and activities that enhance and reward them as people.	(219)
Environmental Health	Legislative Responsibilities (Food Act 1984 (food safety), Health Act 1958, Tobacco Act 1987, Residential Tenancies Act 1997 and Local Government Act 1989). Assessments and installations of septic tanks carried out in accordance with the Environmental Protection Act and the Septic Code of Practice 2003. Ensure children in the Australian Childhood Immunisation Register target group are fully immunised.	(272)
Early Years Services	Deliver high quality family and children's programs and services that support, promote and strengthen family health and wellbeing, including Child and Family advocacy and planning, Maternal and Child Health Service , and Occasional Care.	(1,028)
Fire Prevention	Ensure safety around the Moorabool Shire through fire prevention inspections of vacant land in urban and rural living areas.	(299)
Animal Management and Local Laws Compliance	Deliver and maintain a responsive and proactive animal management service throughout the Shire. Review, develop and implement local laws that promote peace and good order in Moorabool.	(171)

Activities	Description	(Net Cost) Revenue \$'000
School Crossings	Provide school crossing supervisors or staff at 13 locations in Ballan and Bacchus Marsh within designated hours.	(182)
Emergency Relief	Support community groups who provide help to residents in need of emergency assistance.	(7)
Economic Development and Tourism	The economic development service assists the organisation to facilitate an environment that is conducive to a sustainable and growing local business sector and provides opportunities for local residents to improve their skill levels and access employment. It also aims to develop strategies to bring tourists into Moorabool Shire.	(60)

Initiatives

3) **Increase in Resources for Youth Services** - In line with the recently adopted Moorabool Youth Strategy 2013 - 2016, this initiative will enable the Youth Services Unit to more effectively resource the growing needs of Moorabool's youth population, progressively develop the program and events offered by Council's youth services unit, provide stronger leadership, develop stronger networks, increase youth participation in the community and establish high quality quick responses to new and emerging youth needs across Moorabool. (\$0.026 million net cost)

4) **Increase in Resources for Maternal and Child Health** - Council will continue to be able to run a Maternal and Child Health service that is able to meet the demands of an increase in population. (\$0.042 million net cost)

5) **Youth Facility Feasibility Study** - This initiative will enable Council to plan more efficiently and effectively for the provision of a potential Youth Facility in the future to meet the demand of the ongoing population growth of the Moorabool Shire. (\$0.020 million net cost)

6) **Support for Aged and Disability Home and Community Care** - This increase in resources will enable Council to provide greater support to a growing demand for Home and Community Care services. (\$0.033 million net cost)

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Library Services	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Home and Community Care	Participation	Participation in HACC service (Percentage of the municipal target population that receive a HACC service)	[Number of people that received a HACC service / Municipal target population for HACC services] x100
		Participation in HACC service by Culturally and Linguistically Diverse (CALD) people (Percentage of the municipal target population in relation to CALD people that receive a HACC service)	[Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] x100

Service	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in MCH key ages and stages visits (Percentage of children attending the MCH key ages and stages visits)	Number of actual MCH visits / Number of expected MCH visits] x100
		Participation in MCH key ages and stages visits by Aboriginal children (Percentage of Aboriginal children attending the MCH key ages and stages visits)	[Number of actual MCH visits for Aboriginal children / Number of expected MCH visits for Aboriginal children] x100
Food Safety	Health and Safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Pool Facilities	Utilisation	Utilisation of pool facilities (The number of visits to pool facilities per head of municipal population)	Number of visits to pool facilities / Municipal population
Economic Development	Economic activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality)	[Number of businesses with an ABN in the municipality at the end of the financial year less the number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year] x100
Animal Management	Health and Safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions

2.3 Strategic Objective 3: Enhanced Infrastructure and Natural and Built Environment

To achieve our objective of Community Participation, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Activities	Description	(Net Cost) Revenue \$'000
Fleet Management	To provide fleet management services for Council's passenger, and light commercial vehicles, buses, trucks, and earthmoving & roadwork machinery.	665

Activities	Description	(Net Cost) Revenue \$'000
Property Asset Management	To effectively manage Council land, property leases and licences as per the property register.	(52)
Building Maintenance	This service prepares maintenance management programs for Council's property assets. These include municipal buildings, pavilions and other community buildings.	(1,042)
Parks and Gardens	Maintain Council's parks and gardens assets and provide facilities for our residents for the future. Enhance and upgrade the aesthetic appearance of Moorabool townships.	(2,253)
Road Safety	This service is for the provision of street lighting and bus stop maintenance.	(320)
Waste Management	This unit covers maintenance, collection and disposal of domestic wastes and waste related products, litter and litter bins around the Shire and cleaning of roads and other public places. The unit is responsible for managing recycling, the transfer stations and related services.	(3,378)
Asset Management	This service undertakes the design and coordination of Council's Capital Improvement Program.	(1,300)
Building Services	Ensure all building permits lodged by private building surveyors are registered in accordance with legislation, and all building department activities are undertaken within legislative timelines.	(41)
Road and Off Road Maintenance	To undertake maintenance to Council's road assets to ensure they are in a safe and serviceable condition for all users. This includes sealed and unsealed roads, bridges, kerb and channel, drainage, footpaths and signage.	(3,345)
Statutory Planning	Deliver statutory planning functions of Council to ensure responsible land use and development in Moorabool.	(551)
Environmental Management	This service develops environmental policy, coordinates and implements environmental projects and works with other services to improve Council's environmental performance.	(350)
Strategic Land Use Planning	Delivery of key strategic policies and projects that assist in the long-term development of the Shire.	(1,003)
Public Toilets	Cleaning and general maintenance of all public toilets.	(150)
Infrastructure Subdivision Development	Provide infrastructure support services for subdivisions and developments, whilst developing guidelines for Council to improve and provide consistency in the planning and delivery of subdivision development.	4,700

Activities	Description	(Net Cost) Revenue \$'000
Geographical Information Services	Spatial maintenance of all land parcels.	(129)

Initiatives

7) **Planning for the Future of our Small Towns** - The objective of the Strategy will be to address the key issues surrounding further development within the rural areas of the Shire including the cumulative impacts of potable water, housing density, infrastructure servicing requirements and economic arguments for rural activity and rural living. The outputs from the strategy will include an assessment of the future growth potential of the small towns and settlements including what water and sewerage infrastructure would be required to support the identified potential growth. Consultation with the community will be a key component. (\$0.075 million net cost)

8) **Bacchus Marsh Urban Growth Strategy** - The purpose of this project is to develop an Urban Growth Strategy for the Bacchus Marsh area to 2041, which can provide overall direction for urban growth that is consistent with environmental constraints, community aspirations, infrastructure provision and Government policy. (\$0.050 million net cost)

9) **Support in Natural Resource Management** - This initiative will improve the delivery of the current programs and will see a decrease in the density and cover of weeds and rabbits on roadsides and Councils managed reserves. It will also ensure that the program better aligns with Community needs and expectations around weed and rabbit control, improve the visual amenity of many Council managed roads and reserves and in some cases reduce fire risk of roadsides and reserves. (\$0.044 million net cost)

10) **Tree Strategy** - The aim of the strategy would be to maximise the benefits of trees to the community and minimise the risks associated with them. Some of the primary objectives will be to establish a tree planting, replacement and establishment program whilst closely monitoring the tree network to ensure their continued good health. The community will have input into the strategy which will shape future tree management practices. (\$0.037 million net cost)

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory Planning	Decision Making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Waste Collection	Waste Diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

2.7 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the 2014/15 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in section 8) and sustainable capacity, which are not included in this budget report. The full set of prescribed performance indicators are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations.

2.8 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Representation and Leadership of Our Community	4,403	8,933	4,530
Community Wellbeing	4,975	8,931	3,956
Enhanced Infrastructure and Natural and Built Environment	8,549	17,783	9,234
Total activities and initiatives	17,928	35,647	17,719
Other non-attributable #	8,230		
Deficit before funding sources	26,157		
Funding sources:			
Rates & charges	27,959		
Capital grants	2,893		
Total funding sources	30,852		
Surplus for the year	4,695		

Other non-attributable is the sum of Depreciation, Borrowing Costs and Interest Income

3. Budget influences

In preparing the Budget it has been necessary to make a number of assumptions about the internal and external environment within which Council operates.

3.1 Snapshot of Moorabool Shire Council

Moorabool Shire is a fast-growing semi-rural municipality nestled between Melbourne, Geelong and Ballarat. It offers residents picturesque and friendly surrounds with the vibrancy of an active, growing community.

The Shire's landscape provides an array of living options. Residents can enjoy an urban lifestyle in towns like Bacchus Marsh (45km west of the Melbourne CBD) and Ballan (70km west of the Melbourne CBD) or take advantage of Moorabool's small towns and hamlets, rural open spaces and natural surrounds.

A stunning Shire spanning more than 2,110 square kilometres, Moorabool is made up of 64 localities, hamlets and towns. More than 74% of the Shire comprises of water catchments, state forests and national parks. Moorabool boasts breathtaking landscapes, national parks, forests, gorges, mineral springs and tourism attractions. Some of its key attractions include the Wombat State Forest, Brisbane Ranges National Park, Lerderderg State Park, Werribee Gorge State Park and the Bacchus Marsh Avenue of Honour.

The district was settled by Europeans between 1830 and 1850 and the character of our towns and surrounding areas reflect this era.

Gold was discovered in the region and a timber industry quickly developed. The availability of water attracted many people and resulted in pastoral and agricultural development led by pioneers such as Sir William Henry Bacchus, who in 1834 settled on the fertile soil of what is now the township of Bacchus Marsh.

Moorabool Shire is positioned along the major road and rail transport corridors between Melbourne and Adelaide.

Moorabool's eastern boundary is located just 40km west of Melbourne's CBD and extends westwards to the City of Ballarat municipal boundary. The Shire straddles Victoria's Western Highway and has excellent transport access to Melbourne, Ballarat and Geelong.

Bacchus Marsh is equi-distant to Melbourne and Avalon airports and close to the sea ports of Geelong and Melbourne.

Population

Moorabool Shire is a popular tree change destination, growing as fast as any other local government area in inland regional Victoria. The official population of Moorabool Shire in 2014 is 31,000. This is estimated to grow to 32,700 by the end of 2016. More than half the population lives in Bacchus Marsh and surrounds (approximately 19,032). The Shire's second largest population can be found in and around Ballan (6,534). The remaining population is distributed throughout the large number of small towns, hamlets and farming areas within the Shire. The majority of people who relocate to Moorabool Shire are young families seeking a semi-rural lifestyle. Moorabool's demographic reflects this trend.

Population Growth

By 2016, Moorabool's population was projected to increase to 32,700 at an average annual growth rate of 2.1%. However the latest Shire population figures from the ABS indicate that Moorabool's population grew by 3.3% last financial year. Based on this trend, Moorabool's population may reach 32,700 much sooner. When considering future growth of Moorabool Shire, Council has identified three key residential locations where the majority of that growth will occur. These locations – Bacchus Marsh, Ballan and Gordon – already have established infrastructure to accommodate new growth. The estimated population for the Shire by 2036 is 48,718. The majority of growth during this period will come from the new estates in Maddingley, which are forecast to increase.

Demographic

Moorabool Shire has a higher proportion of people in the younger age groups (0 to 17 years) as well as a higher proportion of people in the older age groups (60+ years) when compared to Greater Melbourne. Overall, 25.7% of the population was aged between 0 and 17, and 19.3% were aged 60 years and over, compared with 22.2% and 18.2% respectively for Greater Melbourne.

Births

Despite an ageing population, approximately 300 babies have been born each year since 2009. In the 2013/14 financial year 347 babies were born in the municipality. (Source: Maternal and Child Health database).

Housing

The number of homes is increasing. In 2011, there were 11,560 dwellings, compared to 10,172 dwellings in 2006. The growth in housing stock has been in line with population growth, as the average household size has remained relatively constant.

In 2011, there were 10,797 separate houses in the area, 609 medium density dwellings, and 23 high density dwellings.

Analysis of the types of dwellings in Moorabool Shire in 2011 shows that 93.4% of all dwellings were separate houses; 5.3% were medium density dwellings, and 0.2% were high density dwellings, compared with 71.1%, 21.1%, and 7.2% in the Greater Melbourne respectively.

In 2011, a total of 90.2% of the dwellings in Moorabool Shire were occupied on Census night, compared to 91.2% in Greater Melbourne. The proportion of unoccupied dwellings was 9.6%, which is larger compared to that found in Greater Melbourne (8.6%).

Affordability and Liveability

Moorabool offers diverse living options. Bacchus Marsh, Ballan, Gordon and the smaller Shire townships offer a vital array of community infrastructure, established social and sporting networks, combined with the charm and character only experienced in rural areas.

Bacchus Marsh ranks in the top three of regional Australia's housing markets that are likely to be the best suited for family living. This national ranking was based on a range of factors including house prices, typical block size, average number of bedrooms, expected capital gains and a range of proximity attributes involving schools, health care facilities, child care centres and retail facilities. The analysis also included socioeconomic wellbeing measures. Maintaining liveability for families is an important element for Council.

Bacchus Marsh was the first area in regional Victoria to receive the National Broadband Network's super high-speed Fibre to the Premises (FTTP) service, with further FTTP rollouts planned. Fixed wireless and satellite NBN services are already available in parts of Western Moorabool.

Education and occupation

In the past decade, North-Western Victoria, which includes Moorabool Shire, has experienced a steadily improving retention of students from Year 10 to Year 12, up from 85.6% in 2004 to 92.0% in 2013. (Source: Department of Education and Training, Summary Statistics Victorian Schools).

People in Moorabool Shire are also becoming better educated. The proportion of residents who have non-school qualifications is increasing. Many more residents in 2011 had completed a formal qualification than (Bachelor or higher degree; Advanced Diploma or Diploma; or Vocational qualifications), in 2006 (42.2% compared with 36.9%). (Source: Australian Bureau of Statistics, Census of Population and Housing).

In 2011, 7,091 (53.2%) of Moorabool Shire's working residents travelled outside of the area to work. Of those who lived and worked in Moorabool the majority worked in Bacchus Marsh (22.5%) followed by Ballan (6.6%). (Source: Australian Bureau of Statistics, Census of Population and Housing).

Business Profile

Traditional economic drivers such as agriculture, timber, wool and beef production and mineral, stone and water extraction remain extremely important to Moorabool's economy.

Residential growth, construction, retail and service industries, light manufacturing and tourism are emerging factors of growth.

The Shire's growing population provides tremendous opportunities for business growth and investment. The excellent services we provide, and those planned for the future, will see Moorabool become an even more attractive prospect.

The key drivers of Moorabool's regional economy in terms of regional exports, employment, value added and local expenditure on goods and services are: Agriculture, Forestry and Fishing (Output \$131.541 million); Construction (Output \$196.656 million); Health Care and Social Assistance (\$78.179 million); and Education and Training (\$67.714 million). The total output, based on gross revenue generated by businesses and organisations within Moorabool, is estimated at \$1,442.412 million (REMPAN 2014, based on 2011 Census data).

Between the last two Census periods the employment base of Moorabool Shire changed substantially. The most significant shifts in employment by industry sector included a lower share of employment in agriculture, forestry and fishing (-84 persons) manufacturing (-142 persons); and a higher proportion of jobs in construction (+396 persons), health care and social assistance (+251 persons), public administration and safety (+177 persons) and accommodation and food services (+166 persons).

An analysis of the jobs held by the resident population in Moorabool Shire in 2011 showed the top ranking industry sectors were:

- Construction (1,639 people or 12.3%)
- Health care and social assistance (1,397 people or 10.5%)
- Retail (1,307 people or 9.8%)
- Manufacturing (1,248 people or 9.4%)
- Education and training (1,115 people or 8.4%)
- Transport, postal and warehousing (1,018 people or 7.6%)
- Public administration and safety (935 people or 7.0%)
- Accommodation and food services (682 people or 5.1%)
- Professional, scientific and technical services (674 people or 5.1%)
- Agriculture, forestry and fishing (580 people or 4.4%)

More industry and commercial development is required to meet the rising population. The existing industrial estates, such as Ballan Industrial Estate and the Kennedy Place Industrial Estate in Bacchus Marsh are near capacity. To meet this need, Council is developing a plan for economic development over the next 10 years and investigating the future demand and supply for industrial land and how potential development locations like Parwan and Ballan will attract investment and cater for job growth.

Moorabool Shire is well positioned to capture new business opportunities from the digital economy with the early rollout of the National Broadband Network which delivers faster, more reliable broadband speeds than that available in metropolitan areas.

Budget implications

As a result of the Moorabool's demographic profile there are a number of budget implications in the short and long term as follows:

- With increasing numbers of younger people in the Shire, the budget has a number of new initiatives targeted at younger people including:
 - The Expansion of Youth Services (\$0.026 million)
 - A Feasibility Study for a new Multi Purpose Youth Facility (\$0.020 million)
 - A Feasibility Study for a new Early Years Facility in Ballan (\$0.010 million)
 - The Expansion of Maternal and Child Health Service (\$0.042 million)
- Over 20% of ratepayers are entitled to the pensioner rebate. As pensioners are often asset rich but income poor, the adoption of significant rate increases has a real impact on the disposable income of a significant proportion of our community. Council has hardship provisions in place but these can impact on cash balances when large volumes of ratepayers are involved.

3.2 External influences

In preparing the 2014/15 Budget, a number of external influences have been taken into consideration because they are likely to impact significantly on the services delivered by Council in the budget period. These include:

- Consumer Price Index (CPI) increases on goods and services is estimated at 2-3% per annum (Source: Reserve Bank of Australia Statement on Monetary Policy – February 2014);
- Population growth will continue to generate an increase in demand for Council Services. By way of example, an increase in births and enrolments for Councils Maternal and Child Health Service will require additional investment in service delivery to keep up with the growth in demand.
- State and Federal governments budget deficits resulting in lower levels of grants and appropriations for both services and infrastructure delivery.

3.3 Internal influences

As well as external influences, there were also a number of internal influences arising from the 2013/14 year which have had a significant impact on the setting of the Budget for 2014/15. These include:

- A desire to improve Council's underlying position over the next five years;
- A need to focus on the level of funds provided for renewal and maintenance of existing assets; and
- With Council's implementation of the Australian Business Excellence Framework there is a focus of continuous improvement and core business review.

3.4 Budget principles

In response to these influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. These guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be increased by 6%. However, a significant proportion of Council's fees and charges are statutory and therefore set through legislation and regulation and Council's capacity to increase these fees and charges is restricted;
- Grants to be based on confirmed funding levels;
- Salaries and wages to be increased in line with Year 2 of the current Enterprise Bargaining Agreement (EBA);
- New revenue sources to be identified where possible; and
- New initiatives or new employee proposals which are not cost neutral to be justified through a business case.

3.5 Long term strategies

The budget includes consideration of a number of long term strategies and contextual information to assist Council to prepare the Budget in a proper financial management context. These include a Strategic Resource Plan for 2014/15 to 2017/18 (section 8.), Rating Information (section 9.) and Other Long Term Strategies (section 10.) including borrowings, infrastructure and service delivery.

4. Analysis of operating budget

This section analyses the operating budget including expected income and expenses of the Council for the 2014/15 year.

4.1 Budgeted income statement

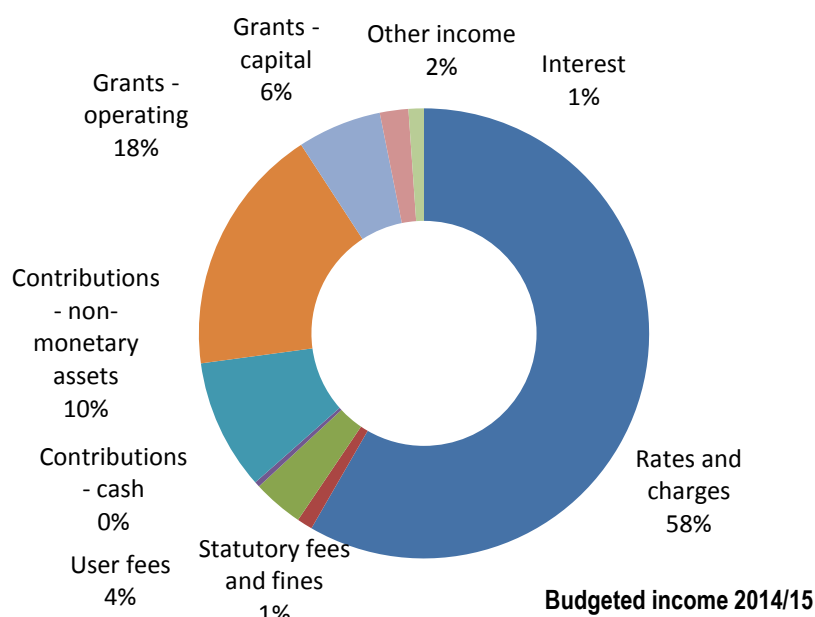
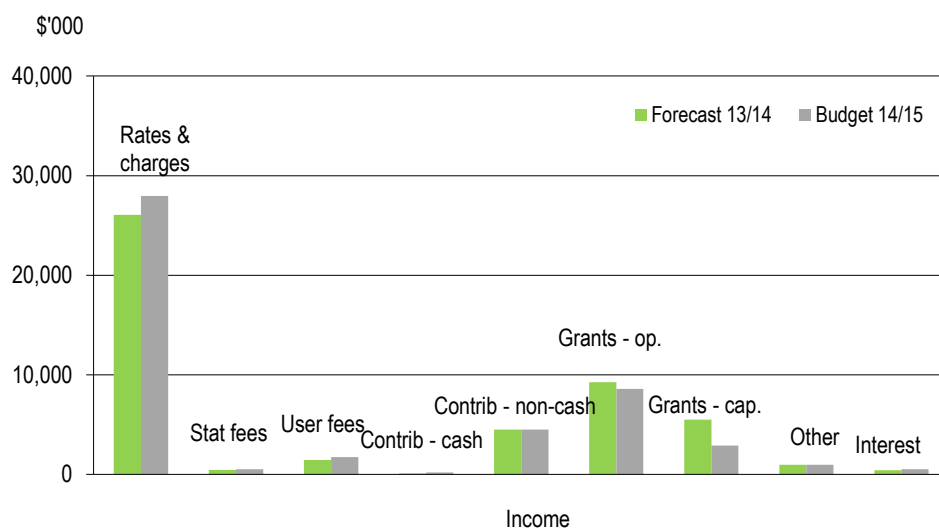
	Ref	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Total income	4.2	48,743	47,931	(812)
Total expenses	4.3	(43,372)	(43,236)	136
Surplus (deficit) for the year		5,371	4,695	(676)
Grants – capital non-recurrent	4.2.7	(4,595)	(1,993)	2,602
Contributions - non-monetary assets		(4,500)	(4,500)	0
Capital contributions - other sources	4.2.4	(115)	(185)	(70)
Adjusted underlying surplus (deficit)		(3,839)	(1,983)	1,856

4.1.1 Adjusted underlying deficit (\$1.856 million decrease)

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2014/15 year is a deficit of \$1.983 million which is a decrease of \$1.856 million from the 2013/14 year. In calculating the adjusted underlying result, Council has excluded grants received for capital purposes which are non-recurrent and capital contributions from other sources. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year.

4.2 Income

Income Types	Ref	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Rates and charges	4.2.1	26,059	27,959	1,900
Statutory fees and fines	4.2.2	459	536	77
User fees	4.2.3	1,461	1,748	287
Contributions - cash	4.2.4	115	185	70
Contributions - non-monetary assets	4.2.5	4,500	4,500	0
Grants - operating	4.2.6	9,263	8,599	(663)
Grants - capital	4.2.7	5,495	2,893	(2,602)
Other income	4.2.8	965	981	16
Interest	4.2.9	427	530	103
Total income		48,743	47,931	(812)



Source: Appendix A

4.2.1 Rates and charges (\$1.900 million increase)

It is proposed that general rate income be increased by 5.0% or \$1.900 million over 2013/14 to \$27.959 million. Supplementary rates are forecast to decrease by \$0.015 million from 2013/14 to \$0.408 million. Section 9. "Rating Information" includes a more detailed analysis of the rates and charges to be levied for 2014/15. Information on rates and charges specifically required by the Regulations is included in Appendix B.

4.2.2 Statutory fees and fines (\$0.077 million increase)

Includes statutory fees that relate to fees and fines levied in accordance with legislation and includes animal registrations, Health Act registrations, parking fines and other local law infringements. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to increase by 16.8% or \$0.077 million compared to 2013/14. The main increases relate to Parking Infringements (\$0.030 million), Statutory Planning Fees \$0.015 million, and Animal Infringements (\$0.014 million).

A detailed listing of statutory fees is included in Appendix D.

4.2.3 User fees (\$0.287 million increase)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home help services. In setting the Budget, the key principle for determining the level of user charges has been to ensure that increases recognise equity issues and market levels.

User charges are projected to increase by 19.6% or \$0.287 million over 2013/14. The main areas contributing to the increase are fees for Asset Protection (\$0.049 million), brokerage fees in Aged and Disability Services (\$0.062 million), Septic Tanks (\$0.040 million), Subdivisions (\$0.25 million), Home Care (\$0.020 million), and Building Fees (\$0.018 million). In addition, Council plans to increase user charges for all areas by 6.00% over the budget period to maintain parity between user charges and the costs of service delivery.

A detailed listing of fees and charges is included in Appendix D.

4.2.4 Contributions - cash (\$0.070 million increase)

These contributions relate to monies paid by developers in regard to Public Open Space.

Contributions are projected to increase by \$0.070 million or 60.9% compared to 2013/14 due mainly to the completion of a number of major property developments within the municipality during the 2013/14 year.

4.2.5 Contributions - non-monetary assets (no change)

These contributions relate to assets transferred to Council for works done by developers on new subdivisions within the Shire. These assets include Road Infrastructure, Footpaths, and Drainage.

4.2.6 Grants - operating (\$0.663 million decrease)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers and contributions from other parties towards property development costs. Overall, the level of operating grants has decreased by 7.2% or \$0.663 million compared to 2013/14. A list of operating grants by type and source, classified into recurrent and non-recurrent, is included below.

Operating Grant Funding Type and Source	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
<i>Recurrent - Commonwealth Government</i>			
Victorian Grants Commission	5,592	5,824	232
Family Day Care	51	0	(51)
<i>Recurrent - State Government</i>			
Aged and Disability	1,697	1,755	58
School Crossing Supervisors	49	51	2
Library	219	223	5
Early Years Services	45	45	0
Maternal and Child Health	356	352	(4)
Community Safety	0	16	16
Immunizations	12	13	1
Youth Services	40	40	0
Total recurrent grants	8,060	8,320	260
<i>Non-recurrent - Commonwealth Government</i>	0	0	0
<i>Non-recurrent - State Government</i>			
Early Years Services	249	25	(224)
Aged and Disability	11	0	(11)
National Broadband Network	131	0	(131)
Valuation Services	0	80	80
Healthy Communities	140	0	(140)
Environment	140	0	(140)
Strategic Planning Projects	261	0	(261)
Community Development	27	0	(27)
Community Safety	244	174	(70)
Total non-recurrent grants	1,203	280	(923)
Total Grants - Operating	9,263	8,599	(663)

4.2.7 Grants - capital (\$2.602 million decrease)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by 47.4% or \$2.602 million compared to 2013/14. Section 6. "Analysis of Capital Budget" includes a more detailed analysis of the grants and contributions expected to be received during the 2014/15 year. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below.

Capital Grant Funding Type and Source	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
<i>Recurrent - Commonwealth Government</i>			
Roads to Recovery	900	900	0
<i>Recurrent - State Government</i>	0	0	0
Total recurrent grants	900	900	0
<i>Non-recurrent - Commonwealth Government</i>			
Flood Recovery	3,108	0	(3,108)
Buildings	92	185	93
Footpaths	30	60	30
Recreational and Leisure	292	225	(67)
<i>Non-recurrent - State Government</i>			
Parks and Open Space	19	35	16
Roads	1,054	1,488	434
Total non-recurrent grants	4,595	1,993	(2,602)
Total Grants - Capital	5,495	2,893	(2,602)

4.2.8 Other income (\$0.016 million increase)

Other income relates to a range of items such as lease income of Council properties, royalties, reimbursements, and other miscellaneous income items.

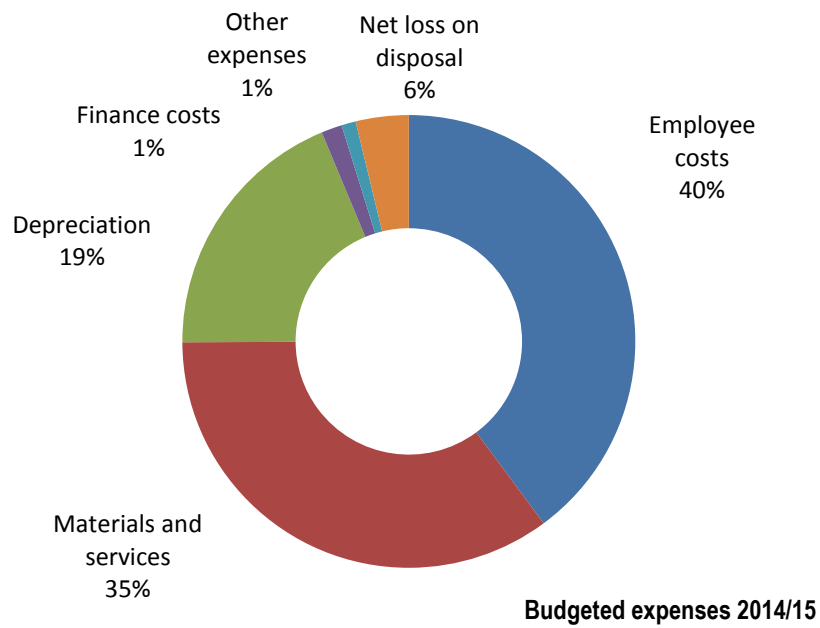
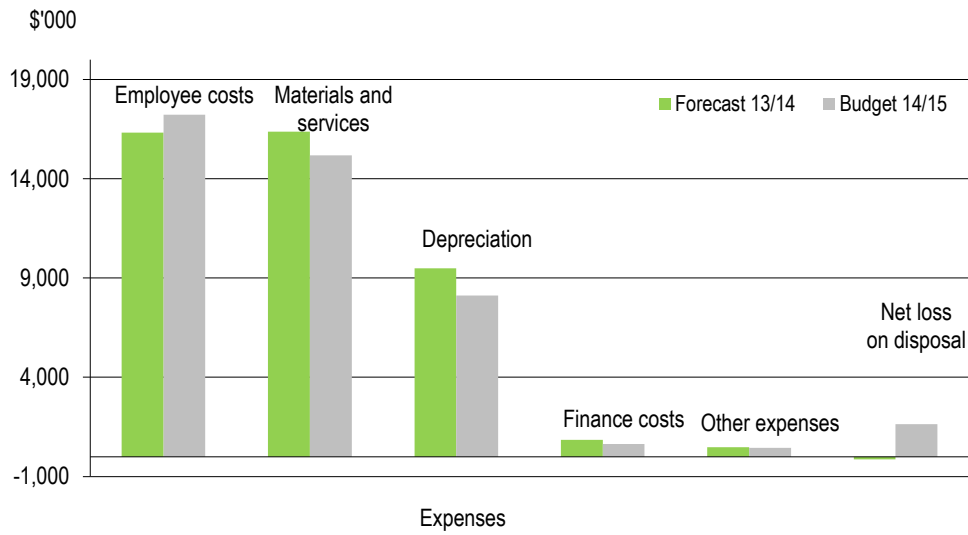
Other income is forecast to increase by 1.7% or \$0.016 million compared to 2013/14.

4.2.9 Interest (\$0.103 million increase)

Interest revenue relates to interest received on investments and rate arrears. Interest revenue is forecast to increase by \$0.103 million compared to 2013/14. This is due to an expected increase in the amount of cash assets held during 2014/15 compared to 2013/14.

4.3 Expenses

Expense Types	Ref	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Employee costs	4.3.1	16,325	17,227	902
Materials and services	4.3.2	16,375	15,175	(1,200)
Depreciation	4.3.3	9,488	8,120	(1,368)
Finance costs	4.3.4	845	639	(206)
Other expenses	4.3.5	468	442	(27)
Net loss on disposal of property, infrastructure, plant and equipment	4.3.6	(129)	1,634	1,762
Total expenses		43,372	43,236	(136)



Source: Appendix A

4.3.1 Employee costs (\$0.902 million increase)

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc.

Employee costs are forecast to increase by 5.5% or \$0.902 million compared to 2013/14. This increase relates to three key factors:

- Renegotiation of Council's Enterprise Bargaining Agreement (EBA) which is estimated to cost \$0.492 million in 2014/15.
- Increases in staff numbers as a result of proposed new initiatives in Maternal and Child Health, Youth Services, Home and Community Care, and Natural Resource Management (\$0.145 million).
- The comparison between 2013/14 Forecast and 2014/15 Budget is distorted by vacancies in 2013/14 being factored into the forecast.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2014/15 \$'000	Comprises		
		Permanent Full Time \$'000	Permanent Part Time \$'000	Casual \$'000
Growth and Development	3,780	2,754	917	109
Corporate Services and CEO's Office	3,932	3,109	643	181
Community Services	4,786	1,286	3,134	367
Infrastructure Services	4,729	4,558	134	37
Total	17,227	11,706	4,828	693

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget FTE	Comprises		
		Permanent Full Time	Permanent Part Time	Casual
Growth and Development	41.2	30.0	10.0	1.2
Corporate Services and CEO's Office	36.7	29.0	6.0	1.7
Community Services	55.8	15.0	36.6	4.3
Infrastructure Services	72.6	70.0	2.1	0.6
Total	206.3	144.0	54.6	7.7

4.3.2 Materials and services (\$1.200 million decrease)

Materials and consumables includes the payments to contractors for the provision of services and includes contracts for garbage collection, infrastructure maintenance, building maintenance, the purchases of consumables, insurances, and utility costs. Materials and services are forecast to decrease by 7.33% or \$1.200 million compared to 2013/14.

The decrease relates mainly to the fact that the 2013/14 Forecast includes both grant funded and carried forward projects from previous financial years. Projects carried forward that appear in the 2013/14 forecast total \$1.297 million. These projects are excluded from the 2014/15 draft budget.

The forecast for 2013/14 also includes \$0.200 million of flood recovery works.

4.3.3 Depreciation (\$1.368 million decrease)

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The decrease of \$1.368 million for 2014/15 is due mainly to a change in methodology in how Council calculates its depreciation. This decrease relates to road infrastructure assets.

4.3.4 Finance costs (\$0.206 million decrease)

Borrowing costs relate to interest charged by financial institutions on funds borrowed. The reduction in borrowing costs results from the planned reduction in borrowings due to repayment of principal in accordance with loan agreements.

4.3.5 Other expenses (\$0.027 million decrease)

Other expenses relate to a range of unclassified items including Councillor allowances, Audit Committee sitting fees, audit expenses, bank fees, bad debts and associated recovery costs.

4.3.6 Net loss on sale of assets (\$1.762 million increase)

Council's loss from the sale of assets is forecast to be \$1.762 million for 2014/15. The written down value of assets is \$2.804 million, with \$1.500 million of that relating to infrastructure assets replaced. Sale proceeds are expected to be \$1.170 million of which \$0.900 million relates to the sale of Council owned land.

5. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2014/15 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

5.1 Budgeted cash flow statement

	Ref	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Cash flows from operating activities	5.1.1			
<i>Receipts</i>				
Rates and charges		26,015	27,747	1,732
User fees and fines		1,931	2,284	353
Grants - operating		9,392	8,599	(793)
Grants - capital		5,495	2,893	(2,602)
Interest		427	530	103
Other receipts		1,064	1,166	103
		44,323	43,219	(1,105)
<i>Payments</i>				
Employee costs		(16,391)	(16,764)	(373)
Other payments		(17,304)	(16,895)	409
		(33,695)	(33,659)	36
Net cash provided by operating activities		10,628	9,560	(1,068)
Cash flows from investing activities	5.1.2			
Proceeds from sales of property, infrastructure, plant & equipment		270	1,170	900
Payments for property, infrastructure, plant and equipment		(11,795)	(9,637)	2,158
Net cash used in investing activities		(11,525)	(8,467)	3,058
Cash flows from financing activities	5.1.3			
Finance costs		(845)	(639)	206
Proceeds from borrowings		2,845	1,000	(1,845)
Repayment of borrowings		(1,516)	(1,737)	(220)
Net cash used in financing activities		483	(1,376)	(1,860)
Net decrease in cash and cash equivalents		(413)	(283)	130
Cash and cash equivalents at the beg of the year		11,272	10,859	(413)
Cash and cash equivalents at end of the year	5.1.4	10,859	10,576	(283)

5.1.1 Operating activities (\$1.068 million decrease)

The decrease in cash inflows from operating activities is due mainly to a \$2.602 million decrease in capital grants.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Surplus (deficit) for the year	5,371	4,695	(676)
Depreciation	9,488	8,120	(1,368)
Loss (gain) on sale of assets	(129)	1,634	1,762
Contributions - non-monetary assets	(4,500)	(4,500)	0
Finance costs	845	639	(206)
Net movement in current assets and liabilities	(447)	(1,028)	(581)
Cash flows available from operating activities	10,628	9,560	(1,068)

5.1.2 Investing activities (\$3.058 million decrease)

The decrease in payments for investing activities is distorted due to the 2013/14 forecast containing \$2.737 million in projects carried forward from previous financial years. Also, the 2014/15 budget includes the expected sale of Council owned land in Graham Street, Bacchus Marsh (\$0.900 million).

5.1.3 Financing activities (\$1.860 million decrease)

For 2014/15 the total of principal repayments is \$1.737 million and finance charges is \$0.639 million. New borrowings for 2014/15 are expected to be \$1.000 million.

5.1.4 Cash and cash equivalents at end of the year (\$0.283 million decrease)

Overall, total cash and investments is forecast to decrease by \$0.283 million to \$10.576 million as at 30 June 2015, reflecting Council's strategy of using excess cash and investments to enhance existing and create new infrastructure. This is consistent with Council's Strategic Resource Plan (see Section 8), which forecasts a significant reduction in the capital works program from 2014/15 onwards to balance future cash

5.2 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council is estimating at 30 June 2014 it will have cash and investments of \$10.859 million, which has been restricted as shown in the following table.

	Ref	Forecast Actual 2014 \$'000	Budget 2015 \$'000	Variance \$'000
Total cash and investments		10,859	10,576	(283)
Restricted cash and investments				
- Statutory and other reserves	5.2.1	(1,083)	(2,105)	(1,022)
- Discretionary reserves	5.2.2	(1,713)	(1,713)	0
- Borrowings	5.2.3	(500)	(500)	0
- Trust Funds	5.2.4	(797)	(797)	0
Unrestricted cash and investments	5.2.5	6,766	5,461	(1,306)

5.2.1 Statutory reserves (\$2.105 million)

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes. During the 2014/15 year \$1.207 million is budgeted to be transferred to and \$0.185 million from Statutory Reserves.

5.2.2 Discretionary reserves (\$1.713 million)

These funds are shown as discretionary reserves as, although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds has been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

5.2.3 Borrowings (\$0.500 million)

In 2008/09 Council borrowed funds to complete road works at Halletts Way in Bacchus Marsh. After the borrowings were taken up, Council decided to defer the project to a later date. These funds have been set aside for the project.

5.2.4 Trust Funds (\$0.797 million)

This relates to refundable building and civic facilities deposits, as well as refundable deposits and retentions relating to capital works projects.

5.2.5 Unrestricted cash and investments (\$5.461 million)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

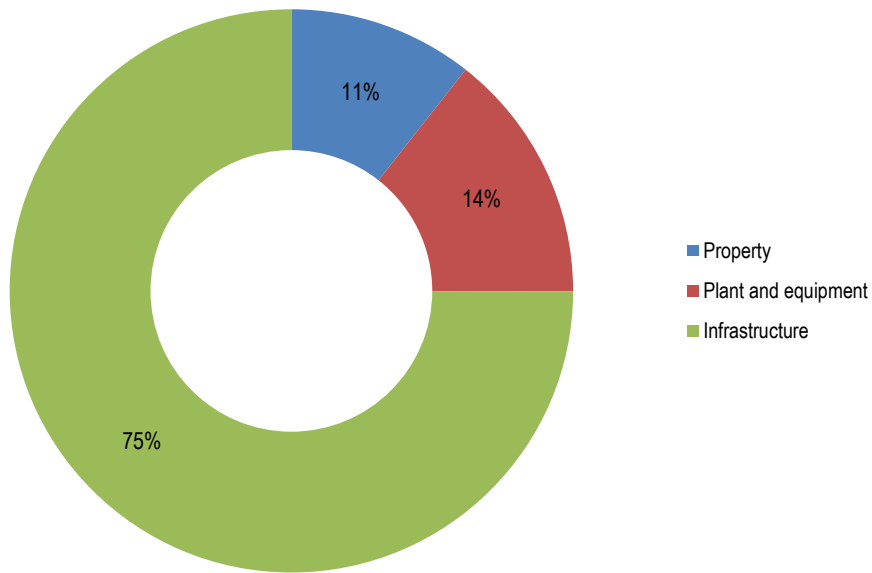
6. Analysis of capital budget

This section analyses the planned capital expenditure budget for the 2014/15 year and the sources of funding for the capital budget.

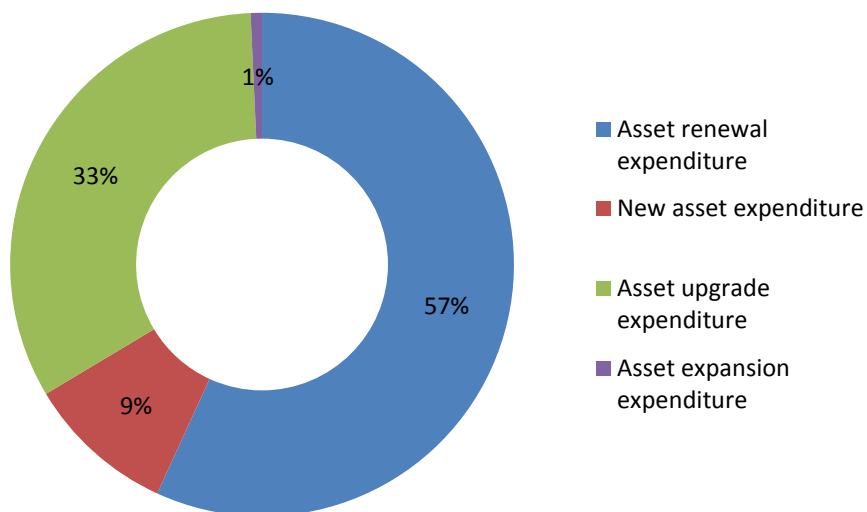
6.1 Capital works

Capital Works Areas	Ref	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Property	6.1.1			
Buildings		7	1,023	1,016
Building improvements		0	0	0
Total property		7	1,023	1,016
Plant and equipment	6.1.2			
Plant, machinery and equipment		1,372	1,389	17
Computers and telecommunications		0	0	0
Library books		0	0	0
Total plant and equipment		1,372	1,389	17
Infrastructure	6.1.3			
Roads		4,617	6,193	1,576
Bridges		0	390	390
Footpaths		3,308	105	(3,203)
Drainage		1,337	50	(1,287)
Rec, leisure and community facilities		1,155	419	(736)
Parks, open space and streetscapes		0	60	60
Off street car parks		0	0	0
Other infrastructure		0	8	8
Total infrastructure		10,417	7,225	(3,192)
Total capital works expenditure		11,795	9,637	(2,158)
Represented by:				
Asset renewal expenditure	6.1.4	11,013	5,477	(5,536)
New asset expenditure	6.1.4	782	923	141
Asset upgrade expenditure	6.1.4	0	3,167	3,167
Asset expansion expenditure	6.1.4	0	70	70
Total capital works expenditure		11,795	9,637	(2,158)

Budgeted capital works 2014/15



Budgeted capital works 2014/15



Source: Appendix A. A more detailed listing of capital works is included in Appendix C.

6.1.1 Property (\$1.023 million)

The property class comprises buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions.

For the 2014/15 year, \$1.023 million will be expended on building and building improvement projects. The more significant projects include Darley Early Years Hub (\$0.400 million), toilet facility at Moon Reserve (\$0.150 million), upgrade of Ballan Mechanics Institute (\$0.090 million), and Wallace Recreation Reserve pavilion extension (\$0.070 million).

6.1.2 Plant and equipment (\$1.389 million)

Plant and equipment includes plant, machinery and equipment, computers and telecommunications, and library books.

For the 2014/15 year, \$1.389 million will be expended on plant, equipment and other projects. The projects include the ongoing cyclical replacement of the plant and vehicle fleet (\$1.139 million) and Bacchus Marsh Civic and Community Hub elevator improvements (\$0.250 million).

6.1.3 Infrastructure (\$7.225 million)

Infrastructure includes roads, bridges, footpaths, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures.

For the 2014/15 year, \$6.193 million will be expended on road projects. The more significant projects include local road reconstructions (\$3.074 million), federally funded Roads to Recovery projects (\$0.900 million), reseal works (\$1.092 million), gravel road resheeting (\$0.686 million), and shoulder resheeting (\$0.302 million).

Bridge works total \$0.390 million and include replacement of Lees Road bridge (\$0.250 million) and works on Spargo Creek Road bridge (\$0.140 million).

\$0.419 million will be expended on parks, open space and streetscapes, including \$0.137 million for works on Gordon Tennis Courts.

Other infrastructure expenditure includes \$0.050 million on drainage, \$0.105 million on footpaths, \$0.060 million on recreational, leisure and community facilities, and \$0.008 million on other infrastructure.

6.1.4 Asset renewal (\$5.477 million), new assets (\$0.923 million), upgrade (\$3.167 million) and expansion (\$0.070 million)

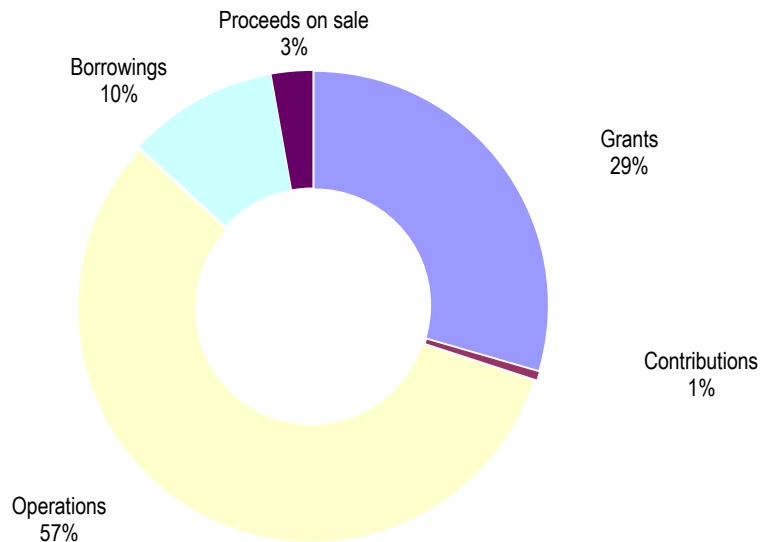
A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories, which constitute expenditure on new assets, are the Darley Early Years Hub (\$0.400 million), toilet facility at Moon Reserve (\$0.150 million) and Bungaree Recreation Reserve oval irrigation (\$0.090 million). The remaining capital expenditure represents renewals and expansion/upgrades of existing assets.

6.2 Funding sources

Sources of funding	Ref	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
New works				
Current year funding				
Grants	6.2.1	5,459	2,843	(2,616)
Contributions	6.2.1	36	50	14
Borrowings		450	1,000	550
Council cash				0
- operations	6.2.2	5,525	5,474	(51)
- proceeds on sale of assets	6.2.3	270	270	0
- reserve cash and investments	6.2.4	55	0	(55)
Total new works		11,795	9,637	(2,158)
Total funding sources		11,795	9,637	(2,158)

Budgeted total funding sources 2014/15



Source: Appendix A

6.2.1 Grants and contributions- Capital (\$2.893 million)

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. Significant grants and contributions are budgeted to be received for State Government Local Infrastructure Funding (\$1.000 million), Roads to Recovery Projects (\$0.900 million), Spargo Creek Road Rehabilitation (\$0.488 million) and Gordon Tennis Court Reconstruction (\$0.090 million).

6.2.2 Council cash - operations (\$5.474 million)

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$5.474 million will be generated from operations to fund the 2014/15 capital works program.

6.2.3 Council cash - proceeds from sale of assets (\$0.270 million)

Proceeds from sale of assets include major plant, buses, and motor vehicle sales in accordance with Council's fleet renewal policy of \$0.270 million.

6.2.4 Reserve cash - reserve cash and investments (\$0.000 million)

Each year Council receives cash contributions from developers and these funds are kept in a reserve to fund future capital works in the area being developed. There are no projects proposed to be funded or part funded from reserves in 2014/15.

7. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2013/14 and 2014/15. It also considers a number of key performance indicators.

7.1 Budgeted balance sheet

	Ref	Forecast Actual 2014 \$'000	Budget 2015 \$'000	Variance \$'000
Current assets	7.1.1			
Cash and cash equivalents		10,859	10,576	(283)
Trade and other receivables		3,783	3,995	212
Non current assets classified as held for resale		1,053	1,053	0
Other assets		194	194	0
Total current assets		15,889	15,818	(71)
Non-current assets	7.1.1			
Trade and other receivables		127	127	0
Property, infrastructure, plant & equipment		495,482	498,695	3,213
Other non-current assets		42	42	0
Total non-current assets		495,651	498,864	3,213
Total assets		511,539	514,681	3,142
Current liabilities	7.1.2			
Trade and other payables		5,183	3,904	1,279
Trust funds and deposits		797	797	0
Provisions		3,486	3,888	(401)
Interest-bearing loans and borrowings		1,713	1,944	(231)
Total current liabilities		11,179	10,532	647
Non-current liabilities	7.1.2			
Provisions		503	565	(61)
Interest-bearing loans and borrowings		11,004	10,037	967
Total non-current liabilities		11,507	10,601	906
Total liabilities		22,686	21,134	1,552
Net assets		488,853	493,548	4,695
Equity	7.1.4			
Accumulated surplus		166,120	169,792	3,672
Asset revaluation reserve		319,938	319,938	0
Other reserves		2,795	3,818	1,022
Total equity		488,853	493,548	4,695

Source: Appendix A

7.1.1 Current Assets (\$0.071 million decrease) and Non-Current Assets (\$3.213 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are expected to increase by \$0.212 million in the 2014/15 budget.

Other assets includes items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$9.637 million of new assets), contributed assets (\$4.500 million), depreciation of assets (\$8.120 million), and the sale through sale of property, plant and equipment (\$2.804 million).

7.1.2 Current Liabilities (\$0.647 million decrease) and Non Current Liabilities (\$0.906 million decrease)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2013/14 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an increase for Collective Agreement outcomes.

Interest-bearing loans and borrowings are borrowings of Council. The Council is budgeting to repay loan principal of \$1.737 million over the year, whilst borrowing \$1.000 million to help fund capital works.

7.1.3 Working Capital (\$0.575 million increase)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Council has also committed further current assets to specific and restricted purposes, represented by reserves, which may not yet be represented as current liabilities at 30 June.

	Forecast Actual 2014 \$'000	Budget 2015 \$'000	Variance \$'000
Current assets	15,889	15,818	(71)
Current liabilities	11,179	10,532	647
Working capital	4,710	5,285	575
Restricted cash and investment current assets			
- Statutory and other reserves	(1,083)	(2,105)	1,022
- Discretionary reserves	(1,713)	(1,713)	0
- Borrowings	(500)	(500)	0
- Trust Funds	(797)	(797)	0
Unrestricted working capital	617	170	(447)

7.1.4 Equity (\$4.695 million increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of \$4.695 million results directly from the operating surplus for the

7.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2015 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- A total of 98.5% of total rates and charges raised will be collected in the 2014/15 year.
- Other debtors and creditors to remain consistent with 2013/14 levels.
- Employee entitlements to be increased by the Enterprise Bargaining Agreement outcome offset by the impact of more active management of leave entitlements of staff.
- Repayment of loan principal to be \$1.737 million.
- Total capital expenditure to be \$9.637 million.

8. Strategic resource plan and financial performance indicators

This section includes an extract of the adopted Strategic Resource Plan to provide information on the long term financial projections of the Council.

8.1 Plan development

The Act requires a Strategic Resource Plan to be prepared describing both financial and non-financial resources (including human resources) for at least the next four financial years to achieve the strategic objectives in the Council Plan.

Council has prepared a Strategic Resource Plan (SRP) for the four years 2014/15 to 2017/18 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The key objective, which underlines the development of the SRP, is financial sustainability in the medium to long term, while still achieving Council's strategic objectives as specified in the Council Plan. The key financial objectives, which underpin the SRP, are:

- Maintain existing service levels
- Achieve a breakeven operating result within five to six years
- Maintain a capital expenditure program of at least \$16 million per annum
- Achieve a balanced budget on a cash basis.

In preparing the SRP, Council has also been mindful of the need to comply with the following Principles of Sound Financial Management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden
- Consider the financial effects of Council decisions on future generations
- Provide full, accurate and timely disclosure of financial information.

The SRP is updated annually through a rigorous process of consultation with Council service providers followed by a detailed sensitivity analysis to achieve the key financial objectives.

8.2 Financial resources

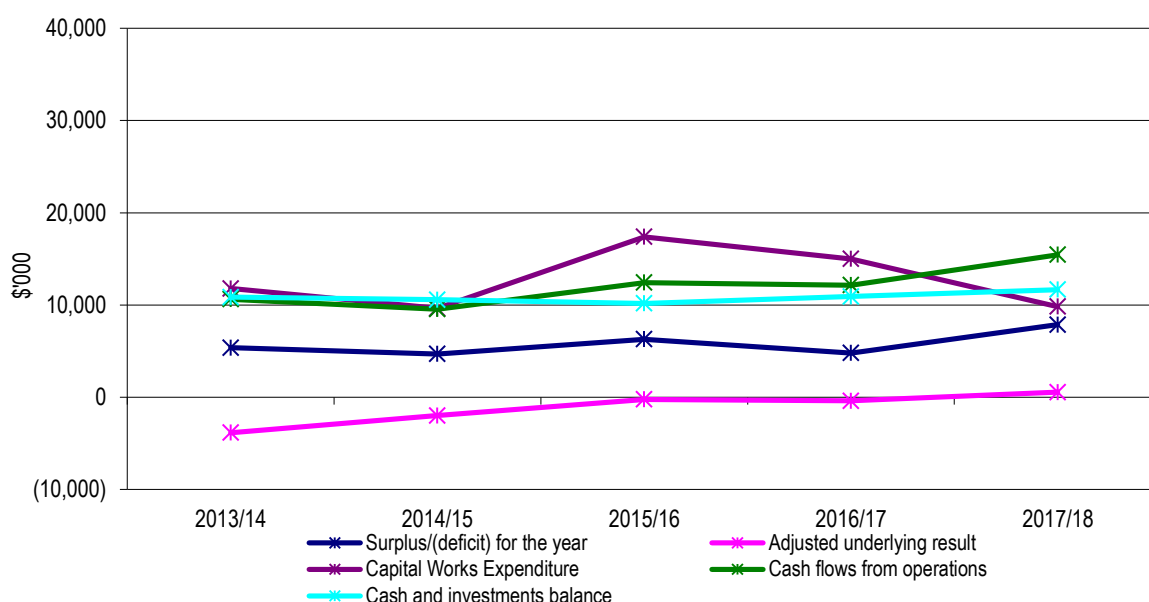
The following table summaries the key financial results for the next four years as set out in the SRP for years 2014/15 to 2017/18. Appendix A includes a more detailed analysis of the financial resources to be used over the four year period.

Indicator	Forecast	Budget	Strategic Resource Plan			Trend
	Actual		Projections			
	2013/14	2014/15	2015/16	2016/17	2017/18	+/-
	\$'000	\$'000	\$'000	\$'000	\$'000	
Surplus/(deficit) for the year	5,371	4,695	6,296	4,793	7,864	-
Adjusted underlying result	(3,839)	(1,983)	(229)	(377)	545	+
Cash and investments balance	10,859	10,576	10,178	10,925	11,669	o
Cash flows from operations	10,628	9,560	12,426	12,155	15,450	-
Capital works expenditure	11,795	9,637	17,393	15,006	9,839	-

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

The following graph shows the general financial indicators over the four year period.



The key outcomes of the Plan are as follows:

- **Financial sustainability (section 5)** - Cash and investments is forecast to increase marginally over the four year period from \$10.576 million to \$11.669 million, which indicates a balanced budget on a cash basis in each year.
- **Rating levels (section 9)** – Modest rate increases are forecast over the four years at an average of 5.8%, which is comparable to similar Councils.
- **Service delivery strategy (section 10)** – Service levels have been maintained throughout the four year period. Despite this, operating surpluses are forecast for the next 4 years as a result of significant capital grant revenue being received to fund the annual capital works program. However, excluding the effects of capital items such as capital grants and contributions, the adjusted underlying result is a deficit reducing over the four year period. The underlying result is a measure of financial sustainability and is an important measure as once-off capital items can often mask the operating result.
- **Borrowing strategy (section 10)** – Borrowings are forecast to increase from \$11.980 million to \$16.771 million over the four year period. This includes new borrowings of \$16.945 million in 2016/17.
- **Infrastructure strategy (section 10)** - Capital expenditure over the four year period will total \$51.875 million at an average of \$12.969 million.

8.3 Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast Actual 2013/14	Budget 2014/15	Strategic Resource Plan Projections			Trend +/-
Operating position								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	-8.7%	-4.3%	-0.5%	-0.7%	1.0%	+
Liquidity								
Working capital	Current assets / current liabilities	2	142.1%	150.2%	139.0%	137.2%	139.0%	o
Unrestricted cash	Unrestricted cash / current liabilities		60.5%	51.8%	51.7%	52.8%	55.0%	o
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	48.8%	42.8%	55.8%	63.9%	47.0%	o
Loans and borrowings	Interest and principal repayments / rate revenue		9.1%	8.6%	8.5%	9.0%	14.6%	-
Indebtedness	Non-current liabilities / own source revenue		39.2%	33.4%	44.9%	52.5%	38.7%	o
Asset renewal	Asset renewal expenditure / depreciation	4	116.1%	67.5%	119.4%	92.4%	59.0%	+
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	5	59.2%	61.1%	61.9%	62.7%	63.6%	o
Rates effort	Rate revenue / property values (CIV)		0.0005%	0.0005%	0.0005%	0.0005%	0.0005%	o
Efficiency								
Expenditure level	Total expenditure / no. of assessments		\$2,885	\$2,831	\$2,872	\$3,098	\$3,270	+
Revenue level	Residential rate revenue / No. of residential assessments		\$1,333	\$1,397	\$1,510	\$1,639	\$1,779	+
Workforce turnover	No. of resignations & terminations / average no. of staff		7.3%	7.3%	7.1%	7.0%	6.9%	+

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.

2 Working capital – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease significantly in 2014/15 year due to a run down in cash reserves to fund the capital program. The trend in later years is to remain steady at an acceptable level.

3 Debt compared to rates - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

8.4 Non-financial resources

In addition to the financial resources to be consumed over the planning period, Council will also consume non-financial resources, in particular human resources. A summary of Council's anticipated human resources requirements for the 2014/15 year is shown below and further detail is included in section 4.3.1 of this budget. A statement of Human Resources is included in Appendix A.

Indicator	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2013/14	2014/15	2015/16	2016/17	2017/18
Employee costs (\$'000)					
- Operating	16,325	17,227	18,185	19,378	20,639
- Capital	845	850	897	956	1,018
Total	17,170	18,076	19,082	20,334	21,657
Employee numbers (EFT)	205.0	206.3	210.3	214.3	218.3

9. Rating information

This section contains information on Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuations. This section should be read in conjunction with Council's Rating Strategy which is available on Council's website.

9.1 Rating context

In developing the Strategic Resource Plan (referred to in Section 8.), rates and charges were identified as an important source of revenue, accounting for 58.3% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Moorabool community.

However, it has also been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly recent changes in property valuations and subsequently rates for some properties in the municipality. To ensure that deliberations about future rate increases have been made on an informed basis, comparisons of historical rate increases were made between Council and other similar sized councils. The following table shows a comparison of the last five years and the average rates per capita for the 2013/14 year.

Year	Moorabool Shire Council	Victorian Local Councils
2010/11	3.5%	5.9%
2011/12	5.5%	4.8%
2012/13	6.0%	5.0%
2013/14	5.5%	4.8%
Average increase	5.1%	5.1%
Average per capita 2013/14	\$856	\$791

Source: MAV website

The table indicates that over the past four years Council's rate increases have been consistent with the average of Victorian local councils and the average rate per capita was \$65 higher than the average of Victorian local Councils in 2013/14.

9.2 Current year rate increase

It is predicted that the 2014/15 operating position will be significantly impacted by wages growth and reductions in government funding. Additionally, discretionary expenditures will be impacted by increases in the cost of living and population growth pressures. It will therefore be necessary to achieve future revenue growth while containing costs in order to ensure continued improvement in Council's Operating result as set out in the Strategic Resource Plan. The increasing contribution from operations toward capital investment for the 2014/15 year and beyond is dependant on Council's ability to improve its underlying operating results and therefore, unless the net surplus from its day to day operations is improved, it will be difficult to maintain robust capital works programs in the future.

In order to achieve these objectives while maintaining service levels and a strong capital expenditure program, the general rate will increase by 5.0%. Conversely, waste service charges on an aggregate basis will remain unchanged. This will raise total rates and charges for 2014/15 of \$27.959 million, including \$0.408 million generated from supplementary rates. Council's waste service charges have not increased due to an overall reduction in waste deposition charges (notwithstanding an increase in the EPA levy in 2014/15).

The following table sets out future proposed increases in rates and charges and the total rates to be raised, based on the forecast financial position of Council as at 30 June 2014.

Year	General Rate Increase %	Waste M'ment Service \$	Domestic Waste Collection \$	State Landfill Levy \$	Total Rates Raised \$'000
2013/14	5.50	9.00	5.00	6.00	26,059
2014/15	5.00	-1.00	-8.00	9.00	27,959
2015/16	6.00	1.00	5.00	7.00	30,266
2016/17	6.00	1.00	5.00	7.00	32,853
2017/18	6.00	1.00	5.00	7.00	35,663

9.3 Rating structure

Council has established a rating structure which is comprised of two key elements. These are:

- Property values, form the central basis of rating under the *Local Government Act 1989*
- A user pays component to reflect usage of certain services provided by Council

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

Council makes a further distinction within the property value component of rates based on the purpose for which the property is used, for example, whether the property is used for residential or commercial purposes. This distinction is based on the concept that business should pay a fair and equitable contribution to rates taking into account the benefits those commercial properties derive from the local community.

Having reviewed the various valuation bases for determining the property value component of rates as part of the 2014 Rating Strategy review, Council has determined to apply a Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality. There are currently no plans to change that basis for the duration of the current council term. The basis of valuation will be considered as part of future Rating Strategy reviews.

The existing rating structure comprises nine differential rates, and a rate concession for Cultural and Recreational land. These rates are structured in accordance with the requirements of Section 161 'Differential Rates' of the Act. A summary of the applicable rating categories are shown below. Under the Cultural and Recreational Lands Act 1963, provision is made for a Council to levy the rate for cultural and recreational lands at "such amount as the municipal council thinks reasonable having regard to the services provided by the municipal council in relation to such lands and having regard to the benefit to the community derived from such lands". Council also levies a waste management, a kerbside collection charge and a state landfill levy charge as allowed under the Act.

The following table summarises the rates to be determined for the 2014/15 year. A more detailed analysis of the rates to be raised is contained in Appendix B "Statutory Disclosures".

Rate type	How applied	2013/14	2014/15	Change
Commercial & Industrial Rate	Cents/\$ CIV	0.006488	0.006424	-1.0%
Commercial & Industrial Vacant Land	Cents/\$ CIV	0.010543	0.010439	-1.0%
Extractive Industry Rate	Cents/\$ CIV	0.012976	0.012527	-3.5%
Farm Rate	Cents/\$ CIV	0.003244	0.003132	-3.5%
General Rate	Cents/\$ CIV	0.004055	0.004015	-1.0%
Vacant Land General	Cents/\$ CIV	0.008515	0.008431	-1.0%
Vacant Land FZ and RCZ	Cents/\$ CIV	0.004055	0.004015	-1.0%
Vacant Land R1Z or R2Z	Cents/\$ CIV	0.010137	0.010037	-1.0%
Residential Retirement Villages	Cents/\$ CIV	0.003649	0.003613	-1.0%
Waste Management	\$/ property	\$92	\$91	-1.1%
Domestic Waste Collection	\$/ property	\$142	\$134	-5.6%
State Landfill Levy Charge	\$/ property	\$33	\$42	27.3%

In the current financial year, Council has undertaken a formal *Rating Strategy review* that contains expanded information on Council's rating structure. As part of the Rating Strategy review, an extensive community consultation plan was undertaken to ensure the community was informed and educated as to the various rating options under consideration in addition to providing residents with an opportunity to choose their preferred rating proposal.

Based on the input provided by the community as part of the Rating Strategy review, the draft rating strategy for 2014/15 has been framed on a basis consistent with the 2013/14 rating structure with a couple of exceptions. In adopting the final Rating Strategy, the Council decided to vary slightly the 2013/14 Rating Strategy by reducing the rating differential for Farm properties from 0.8 times the general rate to 0.78 times the general rate. In addition to lowering the differential rate for Farm properties slightly, the differential for Extractive Industry properties was also reduced due to the 4 time rule (under the Local Government Act the highest differential rate can be no more than 4 times higher than the lowest differential rate meaning the rate for Extractive Industry properties was reduced from 3.20 to 3.12). This means that for 2014/15 an average farm property's rates will increase by 1.79% (it would have increased by 4.03% if the differential remained unchanged). To offset this reduction, the average residential property's rates will increase by 5.10% (it would have increased by 4.72% if the farm rate remained unchanged).

9.4 General revaluation of properties

During the 2013/14 year, a revaluation of all properties within the municipality was carried out and will apply from 1 January 2014 for the 2013/14 year. The outcome of the general revaluation has been a general increase in property valuations throughout the municipality. Overall, property valuations across the municipal district have increased by 7.7%.

The following table summarises the valuation changes between the 2012 and 2014 general revaluations for residential properties by suburb, together with the rating changes between the 2013/14 and 2014/15 years based on a 5.0% average rate increase and the valuation movements listed.

Suburb	Valuation Change (Decrease)	Rating Change (Decrease)
Commercial & Industrial Rate	0.6%	-1.1%
Commercial & Industrial Vacant Land	22.7%	20.6%
Extractive Industry Rate	1.2%	-2.3%
Farm Rate	5.3%	1.8%
General Rate	8.6%	5.1%
Vacant Land General	9.4%	10.0%
Vacant Land FZ and RCZ	8.9%	7.8%
Vacant Land R1Z or R2Z	9.1%	15.4%
Residential Retirement Villages	24.0%	-5.5%
Total valuation / rate increase	7.7%	5.0%

In deliberating over the setting of the differential rate structure for the 2014/15 year, Council has been mindful of the community feedback gathered through the Rating Strategy community consultation and has considered the feedback from the community in light of impact of the general revaluation on the differential rating structure.

In view of the outcomes of the general revaluation of all properties within the Council's municipal district during the 2013/14 year, Council has chosen not to make any changes to the existing rate differential. In aggregate total rates and charges will increase by 5.0% compared to 2013/14. This will be achieved by reducing the rate in the dollar to offset the 7.7% increase in property valuations across the municipal district following the general revaluation.

10. Other strategies

This section sets out summaries of the strategies that have been developed and incorporated into the Strategic Resource Plan including borrowings, infrastructure and service delivery.

10.1 Borrowings

In developing the Strategic Resource Plan (see Section 8), borrowings was identified as an important funding source for the capital works program. In the past, Council has borrowed strongly to finance large infrastructure projects and plans to continue this trend maintaining a 40-50% debt to rates revenue ratio. An estimate of future borrowing requirements has been incorporated into the Strategic Resource Plan. All intended borrowings must be approved by the Loan Council (Department of Planning and Community Development) and approved/adopted as part of the Annual Budget process by Council.

The SRP includes the results of an analysis of Council's debt position over a number of different indicators. It also shows the results of prudential ratios used by the Victorian State Government to assess the loan capacity of local governments. The outcome of the analysis highlighted that a debt of \$13.347 million (peak in 2010/11) could be accommodated. The State Government recommended 'Prudential Ratio' for 'Total Debt as percentage of Rate Revenue' is up to 60%, but not to exceed 80%. In 2011/12 the ratio peaks at 57.0%, however with principal repayments and limited new borrowings in future years the ratio is considerably under the 60% recommendation over the life of the Plan.

For the 2014/15 year, Council has proposed to take up \$1.000 million in new borrowings to help fund the capital works program and therefore, after making loan repayments of \$1.737 million, will reduce its total borrowings to \$11.980 million as at 30 June 2015. However, it is likely that in future years, borrowings will be required to fund future infrastructure initiatives. The following table sets out future proposed borrowings, based on the forecast financial position of Council as at 30 June 2014.

Year	New Borrowings \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance 30 June \$'000
2013/14	2,845	1,516	845	12,717
2014/15	1,000	1,737	639	11,980
2015/16	6,850	1,944	614	16,886
2016/17	6,250	2,134	804	21,002
2017/18	0	4,232	930	16,770

The table below shows information on borrowings specifically required by the Regulations.

	2013/14 \$	2014/15 \$
Total amount borrowed as at 30 June of the prior year	11,388,090	12,716,673
Total amount to be borrowed	2,845,000	1,000,000
Total amount projected to be redeemed	(1,516,417)	(1,736,836)
Total amount proposed to be borrowed as at 30 June	12,716,673	11,979,836

10.2 Infrastructure

Council is currently in the process of developing an Infrastructure Strategy based on the knowledge provided by various Asset Management Plans, which will set out the capital expenditure requirements of Council for the next 10 years by class of asset, and will be a key input to the SRP. It will predict infrastructure consumption, renewal needs and consider infrastructure needs to meet future community service expectations. The Strategy will be developed through a rigorous process of consultation and evaluation. The key aspects of the process are as follows:

- Long term capital planning process which integrates with the Council Plan, Strategic Resource Plan and Annual Budget processes
- Identification of capital projects through the preparation of asset management plans
- Prioritisation of capital projects within classes on the basis of evaluation criteria
- Methodology for allocating annual funding to classes of capital projects
- Business Case template for officers to document capital project submissions.

A key objective of the Infrastructure Strategy will be to maintain or renew Council's existing assets at desired condition levels. If sufficient funds are not allocated to asset renewal then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.

The following table summarises Council's forward outlook on capital expenditure including funding sources for the next four years.

Year	Total Capital Program \$'000	Grants \$'000	Summary of funding sources		
			Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2013/14	11,795	5,495	0	3,455	2,845
2014/15	9,637	2,893	0	5,744	1,000
2015/16	17,393	2,600	0	7,943	6,850
2016/17	15,006	1,100	0	7,656	6,250
2017/18	9,839	1,100	0	8,739	0

In addition to using cash generated from its annual operations, borrowings and external contributions such as government grants, Council has significant cash or investment reserves that are also used to fund a variety of capital projects. These reserves are either 'statutory' or 'discretionary' cash reserves. Statutory reserves relate to cash and investments held by Council that must be expended on a specific purpose as directed by legislation or a funding body, and include contributions to car parking, drainage and recreation. Discretionary cash reserves relate to those cash and investment balances that have been set aside by Council and can be used at Council's discretion, even though they may be earmarked for a specific purpose.

10.3 Service delivery

The key objectives in Council's Strategic Resource Plan (referred to in Section 8.) which directly impact the future service delivery strategy are to maintain existing service levels and to achieve a breakeven operating result within five to six years. The Rating Information (see Section 9.) also refers to the proposed rate increases over the next four years. With these key objectives as a basis, a number of internal and external influences have been identified through discussions with management which will have a significant impact on the scope and level of services to be provided over the next four years.

The general influences affecting all operating revenue and expenditure include the following:

	2014/15	2015/16	2016/17	2017/18
	%	%	%	%
Consumer Price Index	3.0	3.0	3.0	3.0
Rate increases	5.0	6.0	6.0	6.0
Property growth	2.8	2.9	2.8	2.6
Wages growth	3.5	3.5	3.5	3.5
Government funding	2.7	2.7	2.8	2.5
Statutory fees	3.0	3.0	3.0	3.0
Interest on loans	4.1	4.4	4.7	5.0
Investment return	3.3	3.6	3.9	4.2

The service delivery outcomes measured in financial terms are shown in the following table.

Year	Surplus (Deficit) for the year \$'000	Adjusted Underlying Surplus (Deficit) \$'000	Net Service (Cost) \$'000
2013/14	5,371	(3,839)	(21,020)
2014/15	4,695	(1,983)	(20,979)
2015/16	6,296	(229)	(21,626)
2016/17	4,793	(377)	(23,254)
2017/18	7,864	545	(24,792)

Service levels have been maintained throughout the four year period with operating surpluses forecast as a result of significant capital grant revenue being received to fund the annual capital works program. Excluding the effects of items such as capital contributions, the adjusted underlying result is a reducing deficit over the four year period. The net cost of the services provided to the community increases from \$20.979 million to \$24.792 million over the four year period.

Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 10 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that whilst the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information	Page
A	Budgeted statements	62
B	Rates and charges	69
C	Capital works program	81
D	Fees and charges schedule	91

Appendix A Budgeted Statements

This appendix presents information in regard to the Budgeted Financial Statements and Statement of Human Resources. The budget information for the years 2014/15 to 2017/18 has been extracted from the Strategic Resource Plan.

At the end of each financial year Council is required to include in the Financial Statements in its Annual Report a comparison of actual income and expenditure compared with the income and expenditure in the financial statements in the Budget.

The appendix includes the following budgeted information:

- Budgeted Comprehensive Income Statement
- Budgeted Balance Sheet
- Budgeted Statement of Changes in Equity
- Budgeted Statement of Cash Flows
- Budgeted Statement of Capital Works
- Budgeted Statement of Human Resources

Budgeted Comprehensive Income Statement

For the four years ending 30 June 2018

	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Strategic Resource Plan Projections		
			2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Income					
Rates and charges	26,059	27,959	30,266	32,853	35,663
Statutory fees and fines	459	536	552	568	585
User fees	1,461	1,748	1,900	2,068	2,243
Contributions - cash	115	185	191	196	2,202
Contributions - non-monetary assets	4,500	4,500	4,635	4,774	4,917
Grants - Operating (recurrent)	8,060	8,320	8,776	9,286	9,793
Grants - Operating (non-recurrent)	1,203	280	295	312	329
Grants - Capital (recurrent)	900	900	900	900	900
Grants - Capital (non-recurrent)	4,595	1,993	1,700	200	200
Other income	965	981	918	945	974
Interest	427	530	626	656	688
Total income	48,743	47,931	50,759	52,760	58,494
Expenses					
Employee costs	16,325	17,227	18,185	19,378	20,639
Materials and services	16,375	15,175	15,428	16,588	17,594
Depreciation and amortisation	9,488	8,120	8,280	9,229	9,484
Finance costs	845	639	614	804	930
Other expenses	468	442	455	469	483
Net gain on disposal of property, infrastructure, plant and equipment	(129)	1,634	1,500	1,500	1,500
Total expenses	43,372	43,236	44,462	47,967	50,630
Surplus (deficit) for the year	5,371	4,695	6,296	4,793	7,864
Other comprehensive income					
Items that will not be reclassified to surplus or deficit:					
Impairment of fire impacted infrastructure	0	0	0	0	0
Net asset revaluation increment /(decrement)	0	0	0	0	0
Share of other comprehensive income of associates and joint ventures accounted for by the equity method	0	0	0	0	0
Comprehensive result	5,371	4,695	6,296	4,793	7,864

Budgeted Balance Sheet

For the four years ending 30 June 2018

	Forecast Actual 2014 \$'000	Budget 2015 \$'000	Strategic Resource Plan Projections		
			2016 \$'000	2017 \$'000	2018 \$'000
Assets					
Current assets					
Cash and cash equivalents	10,859	10,576	10,178	10,925	11,669
Trade and other receivables	3,783	3,995	4,247	4,529	4,826
Non current assets classified as held for resale	1,053	1,053	1,053	1,053	1,053
Other assets	194	194	194	194	194
Total current assets	15,889	15,818	15,672	16,701	17,742
Non-current assets					
Trade and other receivables	127	127	127	127	127
Property, infrastructure, plant & equipment	495,482	498,695	564,958	573,724	581,876
Other non-current assets	42	42	42	42	42
Total non-current assets	495,651	498,864	565,127	573,893	582,045
Total assets	511,539	514,681	580,799	590,593	599,787
Liabilities					
Current liabilities					
Trade and other payables	5,183	3,904	3,971	4,264	4,519
Trust funds and deposits	797	797	797	797	797
Provisions	3,486	3,888	4,369	4,882	5,428
Interest-bearing loans and borrowings	1,713	1,944	2,134	2,232	2,024
Total current liabilities	11,179	10,532	11,271	12,174	12,768
Non-current liabilities					
Provisions	503	565	639	717	801
Interest-bearing loans and borrowings	11,004	10,037	14,752	18,771	14,747
Total non-current liabilities	11,507	10,601	15,391	19,488	15,548
Total liabilities	22,686	21,134	26,662	31,662	28,316
Net assets	488,853	493,548	554,138	558,931	571,471
Equity					
Accumulated surplus	166,120	169,792	176,856	181,506	189,214
Asset revaluation reserve	319,938	319,938	374,231	374,231	378,907
Other reserves	2,795	3,818	3,050	3,194	3,350
Total equity	488,853	493,548	554,138	558,931	571,471

Budgeted Statement of Changes in Equity

For the four years ending 30 June

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2015				
Balance at beginning of the financial year	488,853	166,120	319,938	2,795
Adjustment on change in accounting policy	0	0	0	0
Comprehensive result	4,695	4,695	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Transfer to reserves	0	(1,207)	0	1,207
Transfer from reserves	0	185	0	(185)
Balance at end of the financial year	493,548	169,792	319,938	3,818
2016				
Balance at beginning of the financial year	493,548	169,792	319,938	3,818
Adjustment on change in accounting policy	0	0	0	0
Comprehensive result	6,296	6,296	0	0
Net asset revaluation increment (decrement)	54,294	0	54,294	0
Transfer to reserves	0	(323)	0	323
Transfer from reserves	0	1,091	0	(1,091)
Balance at end of the financial year	554,138	176,856	374,231	3,050
2017				
Balance at beginning of the financial year	554,138	176,856	374,231	3,050
Adjustment on change in accounting policy	0	0	0	0
Comprehensive result	4,793	4,793	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Transfer to reserves	0	(340)	0	340
Transfer from reserves	0	196	0	(196)
Balance at end of the financial year	558,931	181,506	374,231	3,194
2018				
Balance at beginning of the financial year	558,931	181,506	374,231	3,194
Adjustment on change in accounting policy	0	0	0	0
Comprehensive result	7,864	7,864	0	0
Net asset revaluation increment (decrement)	4,676	0	4,676	0
Transfer to reserves	0	(2,358)	0	2,358
Transfer from reserves	0	2,202	0	(2,202)
Balance at end of the financial year	571,471	189,214	378,907	3,350

Budgeted Statement of Cash Flows

For the four years ending 30 June 2018

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	26,015	27,747	30,014	32,571	35,365
Statutory fees and fines	459	536	552	568	585
User fees	1,471	1,748	1,900	2,068	2,243
Contributions - cash	115	185	191	196	2,202
Grants - operating	9,392	8,599	9,071	9,598	10,122
Grants - capital	5,495	2,893	2,600	1,100	1,100
Interest	427	530	626	656	688
Other receipts	949	981	918	945	974
Employee costs	(16,391)	(16,764)	(17,630)	(18,787)	(20,008)
Materials and consumables	(16,861)	(16,453)	(15,362)	(16,294)	(17,339)
Other payments	(443)	(442)	(455)	(469)	(483)
Net cash provided by operating activities	10,628	9,560	12,426	12,155	15,450
Cash flows from investing activities					
Payments for property, plant and equipment	(11,795)	(9,637)	(17,393)	(15,006)	(9,839)
Proceeds from sale of property, plant and equipment	270	1,170	278	286	295
Net cash used in investing activities	(11,525)	(8,467)	(17,115)	(14,720)	(9,544)
Cash flows from financing activities					
Finance costs	(845)	(639)	(614)	(804)	(930)
Proceeds from borrowings	2,845	1,000	6,850	6,250	0
Repayment of borrowings	(1,516)	(1,737)	(1,944)	(2,134)	(4,232)
Net cash provided by (used in) financing activities	483	(1,376)	4,292	3,312	(5,162)
Net (decrease) increase in cash & cash equivalents	(413)	(283)	(397)	746	744
Cash and cash equivalents at beginning of the financial year	11,272	10,859	10,576	10,178	10,925
Cash and cash equivalents at end of the financial year	10,859	10,576	10,178	10,925	11,669

Budgeted Statement of Capital Works

For the four years ending 30 June 2018

	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Strategic Resource Plan Projections		
			2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Property					
Buildings	7	1,023	1,846	1,593	1,044
Building improvements	0	0	0	0	0
Total property	7	1,023	1,846	1,593	1,044
Plant and equipment					
Plant, machinery and equipment	1,372	1,389	2,507	2,163	1,418
Library books	0	0	0	0	0
Total plant and equipment	1,372	1,389	2,507	2,163	1,418
Infrastructure					
Roads	4,617	6,193	11,178	9,644	6,323
Bridges	0	390	704	607	398
Footpaths	3,308	105	190	164	107
Drainage	1,337	50	90	78	51
Recreational, leisure and community facilities	1,155	419	756	652	428
Parks, open space and streetscapes	0	60	108	93	61
Other infrastructure	0	8	14	12	8
Total infrastructure	10,417	7,225	13,040	11,250	7,376
Total capital works expenditure	11,795	9,637	17,393	15,006	9,839
Represented by:					
Asset renewal expenditure	11,013	5,477	9,885	8,529	5,592
New asset expenditure	782	923	1,666	1,437	942
Asset upgrade expenditure	0	3,167	5,716	4,931	3,233
Asset expansion expenditure	0	70	126	109	71
Total capital works expenditure	11,795	9,637	17,393	15,006	9,839

Budgeted Statement of Human Resources

For the four years ending 30 June 2018

	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Strategic Resource Plan Projections		
			2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Staff expenditure					
Employee costs - operating	16,325	17,227	18,185	19,378	20,639
Employee costs - capital	845	850	897	956	1,018
Total staff expenditure	17,170	18,076	19,082	20,334	21,657
	EFT	EFT	EFT	EFT	EFT
Staff numbers					
Employees	204.95	206.33	210.33	214.33	218.33
Total staff numbers	204.95	206.33	210.33	214.33	218.33

Appendix B Rates and charges

This appendix presents information which the Act and the Regulations require to be disclosed in the Council's annual budget.

Rates and charges

1. Rates and charges

1.1 The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2013/14 cents/\$CIV	2014/15 cents/\$CIV	Change
Commercial & Industrial Rate	0.006488	0.006424	-1.0%
Commercial & Industrial Vacant Land	0.010543	0.010439	-1.0%
Extractive Industry Rate	0.012976	0.012527	-3.5%
Farm Rate	0.003244	0.003132	-3.5%
General Rate	0.004055	0.004015	-1.0%
Vacant Land General	0.008515	0.008431	-1.0%
Vacant Land FZ and RCZ	0.004055	0.004015	-1.0%
Vacant Land R1Z or R2Z	0.010137	0.010037	-1.0%
Residential Retirement Villages	0.003649	0.003613	-1.0%

1.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2013/14 \$	2014/15 \$	Change
Commercial & Industrial Rate	1,546,106	1,534,160	-0.8%
Commercial & Industrial Vacant Land	175,752	212,710	21.0%
Extractive Industry Rate	284,395	283,872	-0.2%
Farm Rate	3,002,770	3,119,629	3.9%
General Rate	14,582,559	15,624,405	7.1%
Vacant Land General	830,144	895,647	7.9%
Vacant Land FZ and RCZ	576,840	619,995	7.5%
Vacant Land R1Z or R2Z	1,236,673	1,331,306	7.7%
Residential Retirement Villages	59,063	72,297	22.4%
Total amount to be raised by general rates	22,294,302	23,694,021	6.3%

1.3 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2013/14 \$	2014/15 \$	Change
Commercial & Industrial Rate	507	512	1.0%
Commercial & Industrial Vacant Land	70	71	1.4%
Extractive Industry Rate	14	14	0.0%
Farm Rate	1,494	1,507	0.9%
General Rate	10,936	11,187	2.3%
Vacant Land General	596	587	-1.5%
Vacant Land FZ and RCZ	651	647	-0.6%
Vacant Land R1Z or R2Z	676	641	-5.2%
Residential Retirement Villages	90	106	17.8%
Total number of assessments	15,034	15,272	1.6%

1.4 The basis of valuation to be used is the Capital Improved Value (CIV)

1.5 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2013/14 \$	2014/15 \$	Change
Commercial & Industrial Rate	238,302,410	239,675,000	0.6%
Commercial & Industrial Vacant Land	16,670,000	20,449,000	22.7%
Extractive Industry Rate	21,917,000	22,174,000	1.2%
Farm Rate	925,638,000	974,884,000	5.3%
General Rate	3,596,192,000	3,905,125,000	8.6%
Vacant Land General	97,492,000	106,612,000	9.4%
Vacant Land FZ and RCZ	142,254,000	154,960,000	8.9%
Vacant Land R1Z or R2Z	121,996,000	133,104,000	9.1%
Residential Retirement Villages	16,186,000	20,077,000	24.0%
Total value of land	5,176,647,410	5,577,060,000	7.7%

1.6 The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2013/14 \$	Per Rateable Property 2014/15 \$	Change
Waste Management	92	91	-1.1%
Domestic Waste Collection	142	134	-5.6%
State Landfill Levy Charge	33	42	27.3%
Total	267	267	0.0%

1.7 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2013/14 \$	2014/15 \$	Change
Waste Management	1,331,424	1,335,425	0.3%
Domestic Waste Collection	1,546,664	1,494,636	-3.4%
State Landfill Levy Charge	477,576	616,350	29.1%
Total	3,355,664	3,446,411	2.7%

1.8 The estimated total amount to be raised by all rates and charges compared with the previous financial year

Type of Charge	2013/14 \$	2014/15 \$	Change
Rates and charges	26,146,049	27,959,059	6.9%

1.9 Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2014/15: estimated \$408,456, 2013/14: \$423,083)
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

2. Differential rates

2.1 Rates to be levied

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

2.2 General Developed Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

- Construction and maintenance of public infrastructure; and
- Development and provision of health and community services; and
- Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

Definition:

Any land:

- on which a dwelling is lawfully erected and occupied for the principal purpose of physically
- which does not have the characteristics of:
 - Commercial and Industrial Land;
 - Vacant Commercial and Industrial Land;
 - Extractive Industry Land;
 - Farm Land;
 - Residential Retirement Villages Land;
 - Vacant General Land;
 - Vacant FZ and RCZ Land; or
 - Vacant R1Z and R2Z Land.

2.3 Commercial / Industrial Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

- Construction and maintenance of public infrastructure; and
- Development and provision of health and community services; and
- Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

Definition:

Any land which is lawfully used:

- for the principal purpose of carrying out the manufacturing or productions of goods; or
- for the principal purpose of carrying out trade in goods or services.

2.4 Vacant Commercial / Industrial Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

- Construction and maintenance of public infrastructure; and
- Development and provision of health and community services; and
- Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Definition:

Any land:

- located within an Industrial or Business zone under the Moorabool Planning scheme; and
- which is vacant; or
- not lawfully developed for the principal purpose of carrying out the manufacturing or production of goods or trade in goods or services; and
- which does not have the characteristics of General Developed Land.

2.5 Extractive Industry Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

- Construction and maintenance of public infrastructure; and
- Development and provision of health and community services; and
- Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

Definition:

Any land:

- which is used primarily for the extraction or removal of minerals, earth or stone including the treatment of minerals, earth or stone; or
- on which activities for the extraction or removal of minerals, earth or stone including the treatment of minerals earth or stone have been discontinued but which has not yet been rehabilitated to environmental standards as required by law.

2.6 Farm Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

- Construction and maintenance of public infrastructure; and
- Development and provision of health and community services; and
- Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

Definition:

Any land:

- which is “farm land” within the meaning of section 2(1) of the Valuation of Land Act 1960.

2.7 Vacant General Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

- Construction and maintenance of public infrastructure; and
- Development and provision of health and community services; and
- Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Definition:

Any land:

- on which no building is lawfully erected; and
- which does not have the characteristics of;
 - Vacant commercial and Industrial Land; or
 - Vacant FZ and RCZ Land; or
 - Vacant R1Z and R2Z Land.

2.8 Vacant FZ or RCZ Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

- Construction and maintenance of public infrastructure; and
- Development and provision of health and community services; and
- Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Definition:

Any land:

- on which no building is lawfully erected; and
- which is located within the Farm Zone (FZ) or Rural Conservation Zone (RCZ) under the Moorabool Planning Scheme; and
- which does not have the characteristics of Farm Land.

2.9 Vacant R1Z or R2Z Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

- Construction and maintenance of public infrastructure; and
- Development and provision of health and community services; and
- Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Definition:

Any land:

- on which no building is lawfully erected; and
- which is located within the Residential 1 Zone (R1Z) or Residential 2 Zone (R2Z) under the Moorabool Planning Scheme.

2.10 Residential Retirement Villages

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

- Construction and maintenance of public infrastructure; and
- Development and provision of health and community services; and
- Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the below definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

Definition:

Any land:

- which is defined as a Retirement Village land under the Retirement Villages Act 1986.

Capital works program

This appendix presents a listing of the capital works projects that will be undertaken for the 2014/15 year.

The capital works projects are grouped by class and include the following:

- New works for 2014/15
- Works carried forward from the 2013/14 year.

Capital works program

For the year ending 30 June 2015

1. New works

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
PROPERTY					
BUILDINGS					
Asset renewal expenditure					
Blackwood Public Toilet Facility Refurbishment	40	0	0	40	0
Ballan Pre School Refurbishment	50	0	0	50	0
Riverside Park Toilet Facility Refurbishment	40	0	0	40	0
Darley Recreation Reserve Pavilion Refurbishment	30	0	0	30	0
Ballan Recreation Reserve Sporting Pavilion Kitchen Refurbishment	60	40	10	10	0
Total Asset renewal expenditure	220	40	10	170	0
New asset expenditure					
Detailed Design of Darley Early Years Hub	400	0	0	0	400
Moon Reserve New Toilet Facility	150	0	0	150	0
General loan borrowings attributed to the Capital Program	0	0	0	-350	350
Total New asset expenditure	550	0	0	-200	750
Asset upgrade expenditure					
Balliang Public Hall BBQ And Seating Improvements	28	20	0	8	0
Ballan Mechanics Institute Improvements - Includes Upgrade To Kitchen, Stage Lighting and Heating and Cooling Upgrades	90	60	0	30	0
Mt Wallace Hall & Recreation Reserve - BBQ, External Seating Improvements, Upgrade To Internal Stage and Amenities	65	40	5	20	0
Total Asset upgrade expenditure	183	120	5	58	0
Asset expansion expenditure					
Wallace Recreation Reserve Pavilion Verandah Extension	70	0	10	60	0
Total Asset expansion expenditure	70	0	10	60	0
TOTAL BUILDINGS	1,023	160	25	88	750
TOTAL PROPERTY	1,023	160	25	88	750

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
PLANT & EQUIPMENT					
PLANT, MACHINERY & EQUIPMENT					
Asset renewal expenditure					
Plant Replacements	1,139	0	0	1,139	0
Total Asset renewal expenditure	1,139	0	0	1,139	0
TOTAL PLANT, MACHINERY & EQUIPMENT	1,139	0	0	1,139	0
FIXTURES, FITTINGS & FURNITURE					
Asset upgrade expenditure					
Darley Office Lift Improvements	250	0	0	250	0
Total Asset upgrade expenditure	250	0	0	250	0
TOTAL FIXTURES, FITTINGS & FURNITURE	250	0	0	250	0
TOTAL PLANT & EQUIPMENT	1,389	0	0	1,389	0
INFRASTRUCTURE					
ROADS					
Asset renewal expenditure					
Preplanning - Various	70	0	0	70	0
Road Rehabilitation - Blakeville Road, Ballan	675	0	0	675	0
Road Rehabilitation - Spencer Road, Ballan	350	0	0	350	0
Pavement investigation (including reseal preparation and patching) - Links Road, Darley	40	0	0	40	0
Asphalt Overlay/Major Patch - Fiske Street, Bacchus Marsh	13	0	0	13	0
Pavement Rehabilitation and Asphalt - Halletts Way	60	0	0	60	0
Asphalt Overlay - Masons Lane	35	0	0	35	0
Reseal - Manly Court, Bacchus Marsh - Entire Length	2	0	0	2	0
Reseal - Mahoney Court, Bacchus Marsh - Entire Length	2	0	0	2	0
Reseal - Albert Street, Darley - West from Nelson Street Intersection	23	0	0	23	0
Reseal - Roch Court, Ballan - Ends in Court Bowl	1	0	0	1	0
Reseal - Banks Street, Ballan - East of O'Cock St.	3	0	0	3	0
Reseal - Harbours Road, Yendon - 1168 m from Yendon No 1 rd.	38	0	0	38	0
Reseal - Gordon-Egerton Road, Egerton - Opposite McIntosh's Ln.	46	0	0	46	0
Reseal - Yendon No 1 Road, Yendon - East from Pound Creek rd.	33	0	0	33	0
Reseal - Currawong Road, Lal Lal - From Eaglehawk rd.	5	0	0	5	0
Reseal - Pentland Hills Road, Pentland Hills - Nth of Dicksons rd.	61	0	0	61	0

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
Reseal - Pentland Hills Road, Pentland Hills - North side of FWY Overpass	20	0	0	20	0
Reseal - Pentland Hills Road, Pentland Hills - 800m south of Pentland Hills Off Ramp	20	0	0	20	0
Reseal - Pentland Hills Road, Pentland Hills - From South side of Palmers Ln. intersection	11	0	0	11	0
Reseal - Dehnerts Road, Bunding - West from Dehnerts Back Ln.	9	0	0	9	0
Reseal - Dehnerts Road, Bunding - East from Moorabool west rd.	11	0	0	11	0
Reseal - Wallace Sev Nth side Road, Wallace - West of Hotel	5	0	0	5	0
Reseal - Short Street, Myrniong - Entire length	7	0	0	7	0
Reseal - Wallace Sev Sth side Road, Wallace - East of Rly Crossing Sth side	2	0	0	2	0
Reseal - Wallace Sev Sth side Road, Wallace - West of Rly Crossing Sth side	4	0	0	4	0
Reseal - School Road, Balliang east - 500m East Geelong-B/marsh rd.	13	0	0	13	0
Reseal - Agars Road, Balliang east - 680m South of School rd.	12	0	0	12	0
Reseal - Wescotts Road, Wallace - From Wallace-Bungaree rd.	1	0	0	1	0
Reseal - Wescotts Road, Wallace - 20m from Wallace-Bungaree rd.	11	0	0	11	0
Reseal - Wescotts Road, Wallace - South from Rail Crossing	35	0	0	35	0
Reseal - Wescotts Road, Wallace - South of Gas & Fuel compound	9	0	0	9	0
Reseal - Mollongghip Road, Mollongghip - North of Quicks rd.	21	0	0	21	0
Reseal - McPhans Road, Mollongghip - From Mollongghip rd.	5	0	0	5	0
Reseal - McPhans Road, Mollongghip - 265m North of Mollongghip rd.	26	0	0	26	0
Reseal - Millbrook -Egerton Road, Millbrook - Ends near creek	1	0	0	1	0
Reseal - Millbrook -Egerton Road, Gordon - Ends at Gordon-Egerton rd.	13	0	0	13	0
Reseal - Faheys Road, Gordon - North from Stanley St.	2	0	0	2	0
Reseal - Mt Doran-Egerton Road, Mt Doran - East of Settlement rd.	20	0	0	20	0
Reseal - Settlement Road, Mt Doran - From Mt Doran rd.	3	0	0	3	0
Reseal - Springbank Road, Springbank - Ends at Spargo Creek rd.	23	0	0	23	0
Reseal - Leila Court, Bacchus Marsh - From Gisborne rd.	1	0	0	1	0

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
Reseal - Leila Court, Bacchus Marsh - 20m from Gisborne	6	0	0	6	0
Reseal - Leila Court, Bacchus Marsh - Court Bowl	5	0	0	5	0
Reseal - Manning Blvd., Bacchus Marsh - From Links rd.	40	0	0	40	0
Reseal - Ti Tree Road, Dunnstown - West of Roundabout	1	0	0	1	0
Reseal - Ti Tree Road, Dunnstown - From opposite school	68	0	0	68	0
Reseal - Blackswamp Road, Leigh Creek - From Fwy to end of kerb	6	0	0	6	0
Reseal - Blackswamp Road, Leigh Creek - Ends at Springbank rd.	4	0	0	4	0
Reseal - Burkes Road, Mollongghip - Ends at Mollongghip rd.	26	0	0	26	0
Reseal - Quicks Road, Mollongghip - Entire length	32	0	0	32	0
Reseal - Vigor Court, Darley - Entire length	11	0	0	11	0
Reseal - Whelan Court, Bacchus Marsh - From Manning Blvd.	3	0	0	3	0
Reseal - Greenhills Road, Blackwood - Ends at Myrniong-Trentham rd.	2	0	0	2	0
Reseal - Greenhills Road, Blackwood - From Ballan-Greendale rd.	25	0	0	25	0
Reseal - Mt Wallace-Ballark Road, Ballark - Ends at Ballan-Meredith rd.	2	0	0	2	0
Reseal - Costello Close, Bacchus Marsh - Entire length	4	0	0	4	0
Reseal - Barbra Court, Bacchus Marsh - Entire length	2	0	0	2	0
Reseal - Linda Crt, Bacchus Marsh - Entire length	5	0	0	5	0
Reseal - Navigators-Dunnstown Road, Navigators - Nth from Howards rds. intersection	21	0	0	21	0
Reseal - Tulloch Court, Bacchus Marsh - Entire length	5	0	0	5	0
Reseal - Cuddle Court, Bacchus Marsh - Entire length	2	0	0	2	0
Reseal - Station Street, Bacchus Marsh - 50 west of Roundabout	8	0	0	8	0
Reseal - Station Street, Bacchus Marsh - Finishes at Bond St.	4	0	0	4	0
Reseal - Clarendon-Blue Bridge Road, Clarendon - East from bridge	9	0	0	9	0
Reseal - Linehans Lane, Springbank - From Ormond rd.	29	0	0	29	0
Reseal - Linehans Lane, Bolwarrah - From Reservoir boundary	9	0	0	9	0
Reseal - Todman Court, Bacchus Marsh - From Gunsynd crt	4	0	0	4	0
Reseal - Gunsynd Court, Bacchus Marsh - From Underbank Blvd	6	0	0	6	0

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
Reseal - Chicquita Court, Bacchus Marsh - From Underbank bvd	4	0	0	4	0
Reseal - Elaine-Morrisons Road, Elaine - 300m from Elaine-Egerton rd.	22	0	0	22	0
Reseal - Maddison Lane, Greendale - From Myrniong-Trentham rd.	15	0	0	15	0
Reseal - Ballan-Meredith Road, Ballark - Opp Egerton-Ballark inter	18	0	0	18	0
Reseal - Old Melbourne Road, Gordon - West from Cartons rd. intersection	11	0	0	11	0
Reseal - Old Melbourne Road, Gordon - Between Cartons rd. and Stanley St.	11	0	0	11	0
Reseal - Old Melbourne Road, Gordon - Between Stanley St. & Russell St.	10	0	0	10	0
Reseal - Old Melbourne Road, Gordon - West of Russell St.	6	0	0	6	0
Reseal - Old Melbourne Road, Gordon - Adjacent Old Western Hwy intersection	7	0	0	7	0
Reseal - Old Melbourne Road, Gordon - West of Brougham St.	3	0	0	3	0
Reseal - Cowans Lane, Hopeturn Park - From end of asphalt at Old western Hwy	1	0	0	1	0
Reseal - Cowans Lane, Hopeturn Park - 38 m from intersection	3	0	0	3	0
Reseal - Nerowie Road, Parwan - East of Parwan Sth rd. to Shire Boundary	48	0	0	48	0
Reseal - Blakeville Road, Ballan (Final Seal) - North of Stonehut Lane	47	0	0	47	0
Reseal - Foxes Lane, Gordon (Final Seal) - Corner of Foxes Lane and Cartons Road	3	0	0	3	0
Reseal - Old Melbourne Road, Millbrook (Final Seal) - Between Peerewerrh and Spreadeagle Roads	8	0	0	8	0
Reseal - Westcotts Road, Wallace (Final Seal) - South of Bungaree-Wallace Road	4	0	0	4	0
Reseal - Yendon Egerton Road, Lal Lal (Final Seal) - Over Moorabool River	33	0	0	33	0
Gravel Road Resheeting - Long Point Road	48	0	0	48	0
Gravel Road Resheeting - Orrells Road	29	0	0	29	0
Gravel Road Resheeting - Bakes Road	35	0	0	35	0
Gravel Road Resheeting - Horse Hill Road West	51	0	0	51	0
Gravel Road Resheeting - Eaglehawk Road	45	0	0	45	0
Gravel Road Resheeting - Kingfisher Drive	35	0	0	35	0
Gravel Road Resheeting - School Road	42	0	0	42	0
Gravel Road Resheeting - Agars Road	17	0	0	17	0
Gravel Road Resheeting - Agars Road	92	0	0	92	0
Gravel Road Resheeting - Moretons Road	72	0	0	72	0
Gravel Road Resheeting - Moretons Road	49	0	0	49	0
Gravel Road Resheeting - Sharkeys Road	10	0	0	10	0
Gravel Road Resheeting - Sharkeys Road	7	0	0	7	0
Gravel Road Resheeting - Bobbys Lane	21	0	0	21	0

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
Gravel Road Resheeting - Atchison Road	29	0	0	29	0
Gravel Road Resheeting - Elaine - Egerton Road	105	0	0	105	0
Shoulder Resheeting -Reids Road	40	0	0	40	0
Shoulder Resheeting -Bacchus Marsh Balliang Road, Rowsley	6	0	0	6	0
Shoulder Resheeting -Bacchus Marsh Balliang Road, Balliang	49	0	0	49	0
Shoulder Resheeting -Yendon No 2 Rd, Scotsburn	4	0	0	4	0
Shoulder Resheeting -Yendon No 2 Rd, Scotsburn	5	0	0	5	0
Shoulder Resheeting -Bamganie Road, Elaine	23	0	0	23	0
Shoulder Resheeting -Powells Road, Clarkes Hill	31	0	0	31	0
Shoulder Resheeting -Mount Blackwood Road, Myrniong	18	0	0	18	0
Shoulder Resheeting -Harbours Road, Yendon	43	0	0	43	0
Shoulder Resheeting -Austins Road, Elaine	1	0	0	1	0
Shoulder Resheeting -Yendon No 2 Rd, Scotsburn	20	0	0	20	0
Shoulder Resheeting -Harbours Road, Yendon	20	0	0	20	0
Shoulder Resheeting -Yendon No 2 Rd, Scotsburn	5	0	0	5	0
Shoulder Resheeting -Yendon No 2 Rd, Scotsburn	38	0	0	38	0
Replacement of kerb and channel - McFarland Street, Bacchus Marsh - From Gisborne Road to Young Street	310	0	0	310	0
Replacement of kerb and channel - George Street, Bacchus Marsh - From McFarland Street to Lerderderg Street	72	0	0	72	0
Preplanning - William Street, Bacchus Marsh - From Gisborne Road to end, both sides	20	0	0	20	0
Preplanning - Sutherland Street, Bacchus Marsh - From Gisborne Road to end, both sides	20	0	0	20	0
Preplanning - Madden Drive, Bacchus Marsh - From	20	0	0	20	0
State Government Infrastructure Grant	0	1,000	0	-1,000	0
Total Asset renewal expenditure	3,764	1,000	0	2,764	0
New asset expenditure					
Concept design and cost planning of projects	150	0	0	150	0
Roads to Recovery funding	0	900	0	-900	0
Total New asset expenditure	150	900	0	-750	0
Asset upgrade expenditure					
Road Rehabilitation and Widening - Spargo Creek Road, Barkstead	559	488	0	71	0
Road Rehabilitation and Widening - Holts Lane, Darley	420	0	0	420	0
Road Rehabilitation and safety improvements - Elaine-Morrisons Road	820	0	0	820	0

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
Intersection improvements - Bacchus Marsh Balliang Road, Balliang	90	0	0	90	0
Preplanning (Intersection improvements) - Springbank Road, Springbank	30	0	0	30	0
Preplanning - Clarkes Hill Road, Clarkes Hill	30	0	0	30	0
Preplanning - Egerton Ballark Rd, Mount Egerton	30	0	0	30	0
Halletts Way Construction - Stage 1 (from Stonehill to Werribee Vale Road)	250	0	0	0	250
Butter Factory Rd sealed pavement widening 950m to 1150m West of Chapmans Rd, approx 200m	50	0	0	50	0
Total Asset upgrade expenditure	2,279	488	0	1,541	250
TOTAL ROADS	6,193	2,388	0	3,555	250
BRIDGES					
Asset upgrade expenditure					
Replacement of Lees Rd Bridge	250	0	0	250	0
Repair of Spargo Creek Road Bridge	140	0	0	140	0
Total Asset upgrade expenditure	390	0	0	390	0
TOTAL BRIDGES	390	0	0	390	0
FOOTPATHS & CYCLEWAYS					
New asset expenditure					
Darley Neighbourhood House Walking Trails Project	85	60	0	25	0
Total New asset expenditure	85	60	0	25	0
Asset upgrade expenditure					
DDA Upgrade Program	20	0	0	20	0
Total Asset upgrade expenditure	20	0	0	20	0
Asset expansion expenditure					
Total Asset expansion expenditure	0	0	0	0	0
TOTAL FOOTPATHS & CYCLEWAYS	105	60	0	45	0

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
DRAINAGE					
Asset renewal expenditure					
Replacement of Pit Lids as Identified in 2014 Drainage Asset Survey	50	0	0	50	0
Total Asset renewal expenditure	50	0	0	50	0
TOTAL DRAINAGE	50	0	0	50	0
RECREATIONAL, LEISURE & COMMUNITY FACILITIES					
Asset renewal expenditure					
Maddingley Park Recreation Reserve - Remove Hedge and Replace Fence	35	0	0	35	0
Maddingley Park - Restoration of ANA Memorial Gates	73	60	5	8	0
Gordon Tennis Court Reconstruction	137	90	0	47	0
Total Asset renewal expenditure	244	150	5	89	0
New asset expenditure					
Bungaree Recreation Reserve Oval Irrigation	90	60	10	20	0
Maddingley Park Water Storage	40	0	0	40	0
Total New asset expenditure	130	60	10	60	0
Asset upgrade expenditure					
Maddingley Park and Basin - Installation of Isolation Valve and Water Meter Replacement	15	0	0	15	0
Council Contribution to match Government Funding	30	0	0	30	0
Total Asset upgrade expenditure	45	0	0	45	0
TOTAL RECREATIONAL, LEISURE & COMMUNITY FACILITIES	419	210	15	194	0
PARKS, OPEN SPACE & STREETSCAPES					
Asset renewal expenditure					
Coimadai Avenue of Honour Restoration Association	60	25	10	25	0
Total Asset renewal expenditure	60	25	10	25	0
Asset expansion expenditure					
Total Asset expansion expenditure	0	0	0	0	0
TOTAL PARKS, OPEN SPACE & STREETSCAPES	60	25	10	25	0

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
OTHER INFRASTRUCTURE					
New asset expenditure					
Bus Shelter / Bus Route Development Program - New					
Bus Stop Shelters	8	0	0	8	0
Total New asset expenditure	8	0	0	8	0
TOTAL OTHER INFRASTRUCTURE	8	0	0	8	0
TOTAL INFRASTRUCTURE	7,225	2,683	25	4,267	250
TOTAL NEW CAPITAL WORKS 2014/15	9,637	2,843	50	5,744	1,000
Represented by:					
Asset renewal expenditure	5,477	1,215	25	4,237	0
New Asset expenditure	923	1,020	10	-857	750
Asset upgrade expenditure	3,167	608	5	2,304	250
Asset expansion expenditure	70	0	10	60	0
	9,637	2,843	50	5,744	1,000

Appendix D

Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2014/15 year.

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Aged and Disability Services								
Council Aged and Disabled Client Charges								
Personal Care	Council Fee (No GST)	4.90	to	39.90	Per Hour	5.20	to	42.30
Respite Care	Council Fee (No GST)	3.30	to	36.00	Per Hour	3.50	to	38.20
Domestic Assistance (Home Care)	Council Fee (No GST)	6.40	to	35.00	Per Hour	6.80	to	37.10
Disability CSDA Respite Programs	Council Fee (No GST)	1.70	to	36.00	Per Hour	1.80	to	38.20
<i>Range of fees set by DHS under Home & Community Care funding guidelines</i>								
Property Maintenance - Lawn Mowing	Council Fee (No GST)	19.40	0.00	19.40	Per Hour	20.60	0.00	20.60
Property Maintenance - General	Council Fee (No GST)	14.10	0.00	14.10	Per Hour	14.90	0.00	14.90
Day Programs (Includes transport, activities and meals)	Council Fee (No GST)	13.50	0.00	13.50	Per Day	14.30	0.00	14.30
Delivered Meals	Council Fee (No GST)	8.10	0.00	8.10	Per Meal	8.60	0.00	8.60
Community Meals	Council Fee (No GST)	9.40	0.00	9.40	Per Meal	10.00	0.00	10.00
Disability Program - Kidz Club	Council Fee (No GST)	2.25	0.00	2.25	Per Hour	2.40	0.00	2.40
Disability Program - Teenage Group	Council Fee (No GST)	2.25	0.00	2.25	Per Hour	2.40	0.00	2.40
Disability Program - Explorers	Council Fee (No GST)	2.25	0.00	2.25	Per Hour	2.40	0.00	2.40
Disability Program - Marshlanders	Council Fee (No GST)	2.25	0.00	2.25	Per Hour	2.40	0.00	2.40
Disability Program - Overlanders	Council Fee (No GST)	2.25	0.00	2.25	Per Hour	2.40	0.00	2.40
<i>Plus additional costs depending on activity</i>								
Brokerage Agency Client Charges								
Assessment of Client	Council Fee (GST Applies)	78.86	7.89	86.75	Per Client	83.64	8.36	92.00
Home/Respite/Personal Care - Core Hours	Council Fee (GST Applies)	44.00	4.40	48.40	Per Hour	46.64	4.66	51.30
Home/Respite/Personal Care - After Hours	Council Fee (GST Applies)	70.18	7.02	77.20	Per Hour	74.36	7.44	81.80
Home Maintenance	Council Fee (GST Applies)	61.45	6.15	67.60	Per Hour	65.18	6.52	71.70
Day Programs (Includes transport, activities and meals)	Council Fee (GST Applies)	18.55	1.86	20.40	Per Hour	19.64	1.96	21.60
After hours effective 6.00pm to 6.00am, weekends and public holiday rates are scaled up to reflect award conditions.								
Maintenance of Effort	Council Fee (GST Applies)	9.64	0.96	10.60	Per Hour	10.23	1.02	11.25
Other								
Use of Council Vacuum Cleaner	Council Fee (GST Applies)	11.64	1.16	12.80	Per Month	12.36	1.24	13.60
Asset Management								
Map Sales								
Shire Maps	Council Fee (GST Applies)	22.73	2.27	25.00	Each	24.09	2.41	26.50
Information and Permit Services for Assets								

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Property and Drainage Information	Statutory Fee (No GST)	97.80	0.00	97.80	Per Request	97.80	0.00	97.80
B-Double Permits	Statutory Fee (No GST)	30.00	0.00	30.00	Per Permit	30.00	0.00	30.00
Storm Water Information Only (Other Design Income)	Statutory Fee (No GST)	58.17	0.00	58.17	Per Request	58.17	0.00	58.17
Standpipes								
Security Deposit (All Key Types)	Council Fee (No GST)	50.00	0.00	50.00	Flat Rate	50.00	0.00	50.00
Permanent Account Administration Fee	Council Fee (GST Applies)	15.55	1.55	17.10	Per Account	16.45	1.65	18.10
Pre-Paid Account Administration Fee	Council Fee (GST Applies)	7.82	0.78	8.60	Per Account	8.27	0.83	9.10
Sale of Treated Water (Permanent or Pre Paid Account)	Council Fee (No GST)	4.35	0.00	4.35	Per KI	4.60	0.00	4.60
Sale of Untreated Water (Channel or Bore Water) (Permanent or Pre Paid Account)	Council Fee (No GST)	2.10	0.00	2.10	Per KI	2.20	0.00	2.20
Other Asset Management								
Vehicle Crossing Permit	Council Fee (No GST)	65.50	0.00	65.50	Per Permit	69.40	0.00	69.40
Road Opening Permit	Council Fee (No GST)	71.40	0.00	71.40	Per Permit	75.70	0.00	75.70
Permit to occupy part of Roadway	Council Fee (No GST)	71.40	0.00	71.40	Per Permit	75.70	0.00	75.70
Engineering Services								
Subdivision Fees								
Checking of Engineering Plans - estimated Cost of Constructing Works	Statutory Fee (No GST)	0.75%		0.75%	Per \$100	0.75%		0.75%
Supervision of Works (of the cost of Constructing works subject to supervision)	Statutory Fee (No GST)	2.5%		2.5%	Per \$100	2.5%		2.5%
Early Years Services								
Early Years Services								
Occasional Care (Per Hour) <i>Term prices available on request</i>	Council Fee (No GST)	7.50	0.00	7.50	Per Hr/Child	7.80	0.00	7.80

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Playroom Hire - Community Groups (Non Funded)	Council Fee (GST Applies)	15.55	1.55	17.10	Per 2 Hrs	16.45	1.65	18.10
Playroom Hire - All other uses	Council Fee (GST Applies)	15.55	1.55	17.10	Per Hour	16.45	1.65	18.10
Recreation and Youth Development								
Recreation User Fees								
Darley Park - Darley Cricket Club	Council Fee (GST Applies)	477.27	47.73	525.00	Per Quarter	506.36	50.64	557.00
Darley Park - Darley Senior Football Club	Council Fee (GST Applies)	1,090.00	109.00	1,199.00	Per Quarter	1,155.45	115.55	1,271.00
Darley Park - Darley Junior Football Club	Council Fee (GST Applies)	350.00	35.00	385.00	Per Quarter	370.91	37.09	408.00
Darley Park - Darley Pigeon Club	Council Fee (GST Applies)	95.45	9.55	105.00	Per Quarter	100.91	10.09	111.00
Darley Park - Tennis Courts	Council Fee (GST Applies)	194.55	19.45	214.00	Per Quarter	206.36	20.64	227.00
Darley Park - Auskick	Council Fee (GST Applies)	163.64	16.36	180.00	Per Annum	173.64	17.36	191.00
Maddingley Park - Bacchus Marsh Football Club	Council Fee (GST Applies)	1,589.09	158.91	1,748.00	Qtrs 1 & 4	1,684.55	168.45	1,853.00
Maddingley Park - Bacchus Marsh Netball Club	Council Fee (GST Applies)	254.55	25.45	280.00	Qtrs 1 & 4	270.00	27.00	297.00
Maddingley Park - Bacchus Marsh Cricket Club	Council Fee (GST Applies)	447.27	44.73	492.00	Qtrs 2 & 3	474.55	47.45	522.00
Maddingley Park - Bacchus Marsh Junior Cricket Club	Council Fee (GST Applies)	254.55	25.45	280.00	Qtrs 2 & 3	270.00	27.00	297.00
Maddingley Park - Bacchus Marsh Lawn Tennis Club	Council Fee (GST Applies)	798.18	79.82	878.00	Per Quarter	846.36	84.64	931.00
Masons Lane - Bacchus Marsh Baseball Club	Council Fee (GST Applies)	849.09	84.91	934.00	Qtrs 1 & 4	900.00	90.00	990.00
Masons Lane - Bacchus Marsh Baseball Club	Council Fee (GST Applies)	260.00	26.00	286.00	Qtrs 2 & 3	275.45	27.55	303.00
Masons Lane - Bacchus Marsh Dog Obedience Club	Council Fee (GST Applies)	175.45	17.55	193.00	Qtrs 1 & 4	186.36	18.64	205.00
Masons Lane - Bacchus Marsh Cricket Club	Council Fee (GST Applies)	445.45	44.55	490.00	Qtrs 2 & 3	471.82	47.18	519.00
Masons Lane - Bacchus Marsh Junior Cricket Club	Council Fee (GST Applies)	250.91	25.09	276.00	Qtrs 2 & 3	266.36	26.64	293.00
Masons Lane - Bacchus Marsh Little Athletics	Council Fee (GST Applies)	705.45	70.55	776.00	Qtrs 2 & 3	748.18	74.82	823.00

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Masons Lane - Bacchus Marsh Soccer Club	Council Fee (GST Applies)	118.18	11.82	130.00	Per Year	125.45	12.55	138.00
BM Racecourse - BM West Golf Club	Council Fee (GST Applies)	3,505.45	350.55	3,856.00	Per Year	3,715.45	371.55	4,087.00
BM Racecourse - BM Harness Club	Council Fee (GST Applies)	2,804.55	280.45	3,085.00	Per Year	2,972.73	297.27	3,270.00
BM Racecourse - BM Pony Club	Council Fee (GST Applies)	934.55	93.45	1,028.00	Per Year	990.91	99.09	1,090.00
BM Racecourse - BM Campdraft Club	Council Fee (GST Applies)	481.82	48.18	530.00	Per Year	510.91	51.09	562.00
BM Racecourse - BM & Melton Poultry Club	Council Fee (GST Applies)	175.45	17.55	193.00	Per Year	186.36	18.64	205.00
BM Racecourse - Footscray Poultry Club	Council Fee (GST Applies)	175.45	17.55	193.00	Per Year	186.36	18.64	205.00
Swimming Pool (Ballan and Bacchus Marsh)								
Entry - Child	Council Fee (GST Applies)	3.09	0.31	3.40	Per Child	3.27	0.33	3.60
Entry - Adult	Council Fee (GST Applies)	4.09	0.41	4.50	Per Adult	4.36	0.44	4.80
Entry - Spectator	Council Fee (GST Applies)	1.09	0.11	1.20	Per Person	1.18	0.12	1.30
Entry - Child Season Ticket	Council Fee (GST Applies)	47.27	4.73	52.00	Child - Season	50.00	5.00	55.00
Entry - Adult Season Ticket	Council Fee (GST Applies)	59.09	5.91	65.00	Adult - Season	62.73	6.27	69.00
Entry - Family Season Ticket	Council Fee (GST Applies)	96.36	9.64	106.00	Family - Season	101.82	10.18	112.00
School Groups	Council Fee (GST Applies)	3.36	0.34	3.70	Per Student	3.64	0.36	4.00
Lane Hire	Council Fee (GST Applies)	30.00	3.00	33.00	Per Lane, Per Hour	31.82	3.18	35.00
Belgravia Leisure - Stadium Sports/Children's Programs								
Toddler Gym	Council Fee (GST Applies)	11.36	1.14	12.50	Per Child/Session	11.82	1.18	13.00
4 Year Old Gym	Council Fee (GST Applies)	11.82	1.18	13.00	Per Child/Session	12.27	1.23	13.50
Creche	Council Fee (GST Applies)	4.73	0.47	5.20	Per Hour	5.00	0.50	5.50
Occasional Care	Council Fee (GST Applies)	5.64	0.56	6.20	Per Hour	5.91	0.59	6.50
Other Kids Programs	Council Fee (GST Applies)	13.64	1.36	15.00	Per Hour	14.55	1.45	16.00
Holiday Activities	Council Fee (GST Applies)	21.82	2.18	24.00	Per Session	23.18	2.32	25.50
Gymnastics - Recreational Registration	Council Fee (GST Applies)	47.27	4.73	52.00	Per Year	50.00	5.00	55.00
Gymnastics - Recreational (1 hour per week)	Council Fee (GST Applies)	13.64	1.36	15.00	Per Week	14.55	1.45	16.00
Gymnastics - Competition Registration	Council Fee (GST Applies)	52.73	5.27	58.00	Per Year	56.36	5.64	62.00
Gymnastics - Competition (4 hours per week)	Council Fee (GST Applies)	29.09	2.91	32.00	Per Week	30.91	3.09	34.00
Room Hire	Council Fee (GST Applies)	40.91	4.09	45.00	Per Hour	43.64	4.36	48.00
Court Hire - Peak	Council Fee (GST Applies)	53.00	5.30	58.30	Per Hour	56.36	5.64	62.00
Court Hire - Off Peak	Council Fee (GST Applies)	38.55	3.85	42.40	Per Hour	40.91	4.09	45.00
Badminton	Council Fee (GST Applies)	6.55	0.65	7.20	Per Session	6.91	0.69	7.60

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Badminton 10 Pass	Council Fee (GST Applies)	54.18	5.42	59.60	10 Sessions	57.27	5.73	63.00
Belgravia Leisure - Health Club								
Active Movers (5 visits)	Council Fee (GST Applies)	31.82	3.18	35.00	5 Sessions	33.64	3.36	37.00
Active Movers (10 visits)	Council Fee (GST Applies)	60.00	6.00	66.00	10 Sessions	63.64	6.36	70.00
Active Movers (20 visits)	Council Fee (GST Applies)	113.64	11.36	125.00	20 Sessions	120.00	12.00	132.00
Aerobics 5 Pass	Council Fee (GST Applies)	60.36	6.04	66.40	5 Sessions	64.09	6.41	70.50
Aerobics 10 Pass	Council Fee (GST Applies)	108.45	10.85	119.30	10 Sessions	115.00	11.50	126.50
Aerobics 20 Pass	Council Fee (GST Applies)	184.27	18.43	202.70	20 Sessions	195.45	19.55	215.00
Aerobics Casual Visit	Council Fee (GST Applies)	14.55	1.45	16.00	Per Visit	15.45	1.55	17.00
Aerobics Casual Visit (Concession)	Council Fee (GST Applies)	12.73	1.27	14.00	Per Visit	13.64	1.36	15.00
Gold 3 months Insurance	Council Fee (GST Applies)	436.36	43.64	480.00	3 Months	459.09	45.91	505.00
Diabetes D/D	Council Fee (GST Applies)	9.55	0.95	10.50	Per Week	10.00	1.00	11.00
Casual Health Club Visit	Council Fee (GST Applies)	15.45	1.55	17.00	Per Visit	16.36	1.64	18.00
Casual Health Club Visit (Concession)	Council Fee (GST Applies)	14.27	1.43	15.70	Per Visit	15.18	1.52	16.70
Gold Membership D/D	Council Fee (GST Applies)	14.00	1.40	15.40	Per Week	14.82	1.48	16.30
Gold 3 months	Council Fee (GST Applies)	435.91	43.59	479.50	3 Months	463.64	46.36	510.00
Gold 6 months	Council Fee (GST Applies)	581.27	58.13	639.40	6 Months	615.45	61.55	677.00
Gold 12 months	Council Fee (GST Applies)	917.36	91.74	1,009.10	12 Months	972.73	97.27	1,070.00
Corporate Membership D/D	Council Fee (GST Applies)	11.82	1.18	13.00	Per Week	12.55	1.25	13.80
Older Adults Membership	Council Fee (GST Applies)	7.73	0.77	8.50	Per Week	8.18	0.82	9.00
BMSC Teachers Membership	Council Fee (GST Applies)	218.18	21.82	240.00	Per Year	231.82	23.18	255.00
Moorabool Shire Employee Membership	Council Fee (GST Applies)	7.18	0.72	7.90	Per Week	7.64	0.76	8.40
Seniors 3 months	Council Fee (GST Applies)	210.45	21.05	231.50	3 Months	222.73	22.27	245.00
10 Gym Visit Pass	Council Fee (GST Applies)	136.36	13.64	150.00	10 Sessions	144.55	14.45	159.00
20 Gym Visit Pass	Council Fee (GST Applies)	213.64	21.36	235.00	20 Sessions	227.27	22.73	250.00
5 Teen Sessions	Council Fee (GST Applies)	34.55	3.45	38.00	5 Sessions	36.36	3.64	40.00
10 Teen Sessions	Council Fee (GST Applies)	60.91	6.09	67.00	10 Sessions	64.55	6.45	71.00
Personal Training	Council Fee (GST Applies)	35.73	3.57	39.30	Per Session	38.18	3.82	42.00
Personal Training Up Front 20 Pack	Council Fee (GST Applies)	653.73	65.37	719.10	20 Sessions	690.91	69.09	760.00
Teen Trainer D/D (12 month minimum)	Council Fee (GST Applies)	11.27	1.13	12.40	Per Week	11.82	1.18	13.00
Teen 3 upfront	Council Fee (GST Applies)	209.09	20.91	230.00	3 Sessions	221.82	22.18	244.00
Teen 6 upfront	Council Fee (GST Applies)	318.18	31.82	350.00	6 Sessions	336.36	33.64	370.00
Teen 12 upfront	Council Fee (GST Applies)	500.00	50.00	550.00	12 Sessions	531.82	53.18	585.00

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Emergency Management								
Fire Prevention								
Fine for Failure to comply with notice Costs of Works to Clear Property	Statutory Fee (No GST) Council Fee (GST Applies)			10 Penalty Units At Contractors Cost	Per Penalty Per Property			10 Penalty Units At Contractors Cost
Administration Fee for Works Undertaken by Council	Council Fee (GST Applies)	64.55	6.45	71.00	Per Property	68.18	6.82	75.00
Administration Fee for additional works carried out by Municipal Fire Prevention Officer (Reinspections / slashing contractor meetings on site and reinspection after works carried out)	Council Fee (GST Applies)	119.09	11.91	131.00	Per Hour	126.36	12.64	139.00
Community Safety								
Community Safety Administration with audit trail								
Application for Permit Under Local Laws, includes the following: - A Frames - A Frames (Temporary Event Signage) - Outdoor Dining - Roadside Grazing (MSC Drought Declared) - Roadside Grazing - Recreational Vehicles - Heavy Vehicles - Itinerant Trader - Charity Clothing Bins - Street Stalls - Business - Street Stalls - Community Groups - Additional Animals	Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST) Council Fee (No GST)	142.00 142.00 48.00 142.00 12.00 142.00 142.00 142.00 142.00 142.00 142.00 142.00 142.00 142.00 142.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00	142.00 142.00 48.00 142.00 12.00 142.00 142.00 142.00 142.00 142.00 142.00 142.00 142.00 142.00 142.00	Per Permit Per Permit Per Permit Per Permit Per Permit Per Permit Per Permit Per Permit Per Permit Per Permit Per Stall Per Stall Per Permit	150.00 150.00 51.00 150.00 13.00 150.00 150.00 150.00 150.00 150.00 150.00 No Charge 150.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00	150.00 150.00 51.00 150.00 13.00 150.00 150.00 150.00 150.00 150.00 150.00 No Charge 150.00
Replacement of Disabled parking Permits (Replacement for lost or damaged permit)	Council Fee (No GST)	8.00	0.00	8.00	Per Permit	8.50	0.00	8.50
New or Renewal of Disabled Parking Permits	Council Fee (No GST)	8.00	0.00	8.00	Per Permit	8.50	0.00	8.50
Infringements - Traffic Fines for prescribed regulations	Council Fee (No GST)			as per regulations	Per Penalty			as per regulations
Organisation/Business parking permit	Council Fee (No GST)	12.75	0.00	12.75	Per Permit	13.50	0.00	13.50
Hire - "No Standing" signs	Council Fee (GST Applies)	13.18	1.32	14.50	Per Day	14.09	1.41	15.50

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Impounded Items								
Impounded Items release fees, includes the following:								
- Advertising Frames	Council Fee (No GST)	37.00	0.00	37.00	Per Day	40.00	0.00	40.00
- Supermarket Trolleys	Council Fee (No GST)	37.00	0.00	37.00	Per Day	40.00	0.00	40.00
- Other items	Council Fee (No GST)	37.00	0.00	37.00	Per Day	40.00	0.00	40.00
- Holding Fee	Council Fee (GST Applies)	19.09	1.91	21.00	Per Day	20.91	2.09	23.00
Impounded Vehicles								
- Impound Fee	Council Fee (No GST)	95.00	0.00	95.00	Per Vehicle	100.00	0.00	100.00
- Costs incurred by Council to Impound (i.e. Towing)	Council Fee (GST Applies)			At Contractors Cost	Per Vehicle			At Contractors Cost
- Holding Fee	Council Fee (GST Applies)	36.36	3.64	40.00	Per Day	39.09	3.91	43.00
Animal Control - Registrations (Domestic)								
Dog - Category 1 to 8	Council Fee (No GST)	37.00	0.00	37.00	Per Dog	40.00	0.00	40.00
Dog - Category 9	Council Fee (No GST)	107.00	0.00	107.00	Per Dog	113.00	0.00	113.00
Dog - Declared Dangerous	Council Fee (No GST)	107.00	0.00	107.00	Per Dog	113.00	0.00	113.00
Cat - Category 10 to 14	Council Fee (No GST)	37.00	0.00	37.00	Per Cat	40.00	0.00	40.00
Cat - Category 15	Council Fee (No GST)	107.00	0.00	107.00	Per Cat	113.00	0.00	113.00
(Increase in Animal Registrations will not take effect until 10th April 2014)								
Replacement Animal Tags	Council Fee (GST Applies)	2.73	0.27	3.00	Per Tag	2.91	0.29	3.20
Animal Control (Feral)								
Security Deposit - Anti Bark Bird Cages	Council Fee (No GST)	150.00	0.00	150.00	Flat	150.00	0.00	150.00
Hire Fee - Anti Bark Bird Cages	Council Fee (GST Applies)	42.27	4.23	46.50	Per Week	45.45	4.55	50.00
Sale of Citronella Dog Collar	Council Fee (GST Applies)	122.73	12.27	135.00	Per Collar	130.00	13.00	143.00
Animal Control - Administration								
Animal Register Inspection	Council Fee (No GST)	26.50	0.00	26.50	Per Inspection	28.00	0.00	28.00
Issue of Certificate from Animal Register	Council Fee (No GST)	26.50	0.00	26.50	Per Certificate	28.00	0.00	28.00
Registration Renewal of Domestic Animal Business - Boarding	Council Fee (No GST)	152.00	0.00	152.00	Per Business	161.00	0.00	161.00

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Registration Renewal of Domestic Animal Business - Pet Shop	Council Fee (No GST)	152.00	0.00	152.00	Per Business	161.00	0.00	161.00
Registration Renewal of Domestic Animal Business - Breeding	Council Fee (No GST)	152.00	0.00	152.00	Per Business	161.00	0.00	161.00
Registration Renewal of Domestic Animal Business - Training Facility	Council Fee (No GST)	102.00	0.00	102.00	Per Business	108.00	0.00	108.00
Transfer of Domestic Animal Business Registration (Increase will not take effect until 10th April 2013) (These are Statutory Fees but prices are set by Council)	Council Fee (No GST)	45.00	0.00	45.00	Per Transfer	48.00	0.00	48.00
Animal Control - Pound Fees								
Pound Entry Fee - Cattle & Horses	Council Fee (No GST)	85.00	0.00	85.00	Per Head	90.00	0.00	90.00
Pound Entry Fee - Stallions & Bulls	Council Fee (No GST)	129.00	0.00	129.00	Per Head	137.00	0.00	137.00
Pound Entry Fee - Sheep, Goats, miscellaneous animal (Eg: Emu, chicken, etc)	Council Fee (No GST)	26.00	0.00	26.00	Per Head	27.50	0.00	27.50
Pound Entry Fee - Dog, Cat	Council Fee (No GST)	70.00	0.00	70.00	Per Head	74.00	0.00	74.00
Pound Maintenance Fee - Cattle, Bulls, Horses, Stallions	Council Fee (GST Applies)	26.36	2.64	29.00	Per Head/Day	28.18	2.82	31.00
Pound Maintenance Fee - Sheep, Goats, miscellaneous animal (Eg: Emu, chicken, etc)	Council Fee (GST Applies)	19.55	1.95	21.50	Per Head/Day	20.91	2.09	23.00
Pound Maintenance Fee - Dog, Cat	Council Fee (GST Applies)	19.55	1.95	21.50	Per Head/Day	20.91	2.09	23.00
Advertising of Impoundments	Council Fee (GST Applies)		Current Media Rates		Per Advert		Current Media Rates	
Surrender of animal to Council	Council Fee (GST Applies)	45.91	4.59	50.50	Per Head	48.64	4.86	53.50
Euthanasia of Dog/Cat when related to Compliance Issue	Council Fee (GST Applies)	103.64	10.36	114.00	Per Head	110.00	11.00	121.00
Microchipping of Impounded, Unregistered pet	Council Fee (GST Applies)			At Cost	Per Pet			At Cost
Rehousing of Dog/Cat - Unsexed Male or Female (Vaccinated & Vet Checked)	Council Fee (GST Applies)	259.09	25.91	285.00	Per Head	272.73	27.27	300.00
Rehousing of Dog/Cat - Desexed (Vaccinated & Vet Checked) <i>All rehousing costs do not include the registration of the Animal</i>	Council Fee (GST Applies)	129.09	12.91	142.00	Per Head	136.36	13.64	150.00
After Hours Ranger Call Out Fees	Council Fee (GST Applies)	103.64	10.36	114.00	Per Hour/Officer	110.00	11.00	121.00
After Hours Ranger Call Out Fees with Stock Trailer	Council Fee (GST Applies)	140.00	14.00	154.00	Per Hour/Officer	148.18	14.82	163.00
Contractor Livestock Cartage Fees	Council Fee (GST Applies)		At Contractors Cost		Per Cartage		At Contractors Cost	

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Costs incurred by Council if stray pet is taken to Vet (includes any Vet bills and cost of housing)	Council Fee (GST Applies)			At Contractors Cost	Per Pet			At Contractors Cost
Customer and Business Services								
Customer Service (Photocopying)								
<i>(To be applied in conjunction with the Community use of Council Services Policy)</i>								
Community Group - (Our Paper)	Council Fee (GST Applies)	0.18	0.02	0.20	Per Page	0.23	0.02	0.25
Other Groups and Private Individuals (A4 Page)	Council Fee (GST Applies)	0.45	0.05	0.50	Per Page	0.50	0.05	0.55
Larger Sized Documents (A3 Page)	Council Fee (GST Applies)	0.68	0.07	0.75	Per Page	0.73	0.07	0.80
Colour Printing	Council Fee (GST Applies)	0.91	0.09	1.00	Per Page	1.00	0.10	1.10
Plan Printing (A2 Page)	Council Fee (GST Applies)	7.73	0.77	8.50	Per Page	8.18	0.82	9.00
Plan Printing (A1 Page)	Council Fee (GST Applies)	9.09	0.91	10.00	Per Page	9.55	0.95	10.50
Fax - Sending	Council Fee (GST Applies)	2.00	0.20	2.20	First Page	2.09	0.21	2.30
Fax - Sending	Council Fee (GST Applies)	1.00	0.10	1.10	Subsequent Pages	1.05	0.10	1.15
Council Agenda - Business Papers plus non confidential attachments	Council Fee (No GST)	19.50	0.00	19.50	Per Issue	21.00	0.00	21.00
Council Agenda - Business Papers excluding attachments	Council Fee (No GST)	16.50	0.00	16.50	Per Issue	17.50	0.00	17.50
Council Agenda - CD Rom	Council Fee (No GST)	6.00	0.00	6.00	Per Issue	6.50	0.00	6.50
<i>(Provided by mail on subscription payable in advance)</i>								
Cat Cages								
Security Deposit - Cat Cage	Council Fee (No GST)	50.00	0.00	50.00	Flat	50.00	0.00	50.00
Hire Fee - Cat Cage (Maximum Hire period is 1 week)	Council Fee (GST Applies)	10.00	1.00	11.00	Per Week	10.45	1.05	11.50
Land and Buildings								
Moorabool Shire Council Corporate Marquee								
Security Deposit	Council Fee (No GST)	200.00	0.00	200.00	Flat Fee	200.00	0.00	200.00
Hire Fee	Council Fee (GST Applies)	90.91	9.09	100.00	Day or Weekend	96.36	9.64	106.00
Quamby Rooms								
Security Deposit	Council Fee (No GST)	200.00	0.00	200.00	Flat Fee	200.00	0.00	200.00
Quamby Rooms - Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	17.27	1.73	19.00	Per Hour	18.18	1.82	20.00

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Quamby Rooms - Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	10.00	1.00	11.00	Per Hour	10.45	1.05	11.50
Community Learning Centre - Lerderderg Library								
Security Deposit	Council Fee (No GST)	200.00	0.00	200.00	Flat Fee	200.00	0.00	200.00
Small Meeting Room (Geoffrey Hine Room)								
Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	10.00	1.00	11.00	Per Hour	10.45	1.05	11.50
Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	5.00	0.50	5.50	Per Hour	5.45	0.55	6.00
Medium Meeting Room (Jean Oomes Room, James Young Room 1 or 2)								
Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	14.55	1.45	16.00	Per Hour	15.45	1.55	17.00
Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	9.55	0.95	10.50	Per Hour	10.00	1.00	11.00
Hire Fee (day or night - 8 hours) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	28.64	2.86	31.50	Per Day/Night (8 hrs)	30.00	3.00	33.00
Large Meeting Room (James Young Rooms 1 and 2)								
Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	14.55	1.45	16.00	Per Hour	15.45	1.55	17.00
Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	9.55	0.95	10.50	Per Hour	10.00	1.00	11.00
Hire Fee (day or night - 8 hours) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	48.18	4.82	53.00	Per Day/Night (8 hrs)	50.91	5.09	56.00
All room bookings - Liability Insurance (Compulsory)	Council Fee (GST Applies)	28.73	2.87	31.60	Per Hire	30.45	3.05	33.50
Community Development								
Community Bus								
Security Deposit (Payable by ALL categories)	Council Fee (No GST)	86.00	0.00	86.00	Flat	86.00	0.00	86.00
Category 1 Hire Fee	Council Fee (GST Applies)	20.91	2.09	23.00	Per Day	22.27	2.23	24.50
Category 1 Charge per Km	Council Fee (GST Applies)	0.64	0.06	0.70	Per km	0.68	0.07	0.75
Category 2 Hire Fee	Council Fee (GST Applies)	109.09	10.91	120.00	Per Day	115.45	11.55	127.00
Category 2 Charge per Km	Council Fee (GST Applies)	0.64	0.06	0.70	Per km	0.68	0.07	0.75
Category 3 Hire Fee	Council Fee (GST Applies)	263.64	26.36	290.00	Per Day	278.18	27.82	306.00
Category 3 Charge per Km	Council Fee (GST Applies)	0.64	0.06	0.70	Per km	0.68	0.07	0.75
Definitions:								

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Category 1 - Non profit groups operating largely within Shire, not funded by Government, including regular and frequent users. Category 2 - Non profit groups operating largely within Shire, but receive funding from State or Commonwealth Governments which enables them to pay for operation costs. Usually infrequent or casual hirers. Category 3 - Commercial Rates to apply to all other types of users								
Lerderderg Library								
Fines (Per day, per item - max \$5 per item)	Council Fee (GST Applies)	0.30	0.00	0.30		0.30	0.00	0.30
Inter Library Loans (Public Library)	Council Fee (GST Applies)	1.91	0.19	2.10	Per Item	2.09	0.21	2.30
Inter Library Loans (Tertiary Institutions)	Council Fee (GST Applies)	17.27	1.73	19.00	Up to - Per Item	18.18	1.82	20.00
Replacement Card	Council Fee (GST Applies)	1.91	0.19	2.10	Per Card	2.09	0.21	2.30
Lost or damaged items	Council Fee (GST Applies)			Cost of Replacement				Cost of Replacement
Processing fee	Council Fee (GST Applies)	5.27	0.53	5.80		5.64	0.56	6.20
Debt Collection Charge	Council Fee (GST Applies)	14.45	1.45	15.90	Per Escalation	15.27	1.53	16.80
Book Sales	Council Fee (GST Applies)			As marked				As marked
Environmental Health								
Environmental Health - Food Act Registrations and Renewals								
Class 1 Food Registrations (Eg: Hospital, Child Care Centre) - 1 to 10 Full Time Equivalent Employees	Council Fee (No GST)	400.00	0.00	400.00	Annually	424.00	0.00	424.00
All food premises as above for additional people (over 10 full time equivalent employee's)	Council Fee (No GST)	36.00	0.00	36.00	Annually	38.00	0.00	38.00
Class 2 Food Registrations (Eg: Take Away, Café, Restaurant) - 1 to 10 Full Time Equivalent Employees	Council Fee (No GST)	400.00	0.00	400.00	Annually	424.00	0.00	424.00
All food premises as above for additional people (over 10 full time equivalent employee's)	Council Fee (No GST)	36.00	0.00	36.00	Annually	38.00	0.00	38.00
- Community Group	Council Fee (No GST)	148.00	0.00	148.00	Annually	157.00	0.00	157.00
- Temporary or Mobile (1 vehicle)	Council Fee (No GST)	400.00	0.00	400.00	Annually	424.00	0.00	424.00
- Extra mobile food vehicles (per vehicle)	Council Fee (No GST)				Annually	120.00		120.00
Class 3 Food Registrations (Eg: Bakery, Milk Bar, General Store)								

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
- Commercial	Council Fee (No GST)	295.00	0.00	295.00	Annually	313.00	0.00	313.00
- Community Group	Council Fee (No GST)	95.00	0.00	95.00	Annually	101.00	0.00	101.00
- Bed and Breakfasts	Council Fee (No GST)	95.00	0.00	95.00	Annually	101.00	0.00	101.00
- Temporary or Mobile (up to 2 vehicles)	Council Fee (No GST)	295.00	0.00	295.00	Annually	313.00	0.00	313.00
- Extra mobile food vehicles (per vehicle)	Council Fee (No GST)				Annually	120.00	0.00	120.00
Class 4 Food Registration (Eg: Service Station, Video Shop, Pharmacy, Newsagent, Gift Shop)	Council Fee (No GST)			No Charge	N/A			No Charge
Additional Inspections	Council Fee (No GST)	115.00	0.00	115.00	Per Inspection	122.00	0.00	122.00
Transfer of Registration	Statutory Fee (No GST)	200.00	0.00	200.00	Per Transfer	212.00	0.00	212.00
Premises Pre Sale Inspection & Release of Documents	Statutory Fee (No GST)	200.00	0.00	200.00	Per Inspection	212.00	0.00	212.00
Infringements - Fines as per Food Act 1984			as per regulations		Per Penalty		as per regulations	
Pre Registration	Council Fee (No GST)	200.00	0.00	200.00	Per Registration	212.00	0.00	212.00
Community Group less than 12 Events	Council Fee (No GST)			No Charge				No Charge
Late Payment Fee	Council Fee (GST Applies)		50% of Registration				50% of Registration	
Food Record Diary	Council Fee (GST Applies)	36.82	3.68	40.50	Per Diary	39.09	3.91	43.00
Sample Request	Council Fee (No GST)	86.50	0.00	86.50	Per Sample	92.00	0.00	92.00
Reprinting of Documents	Council Fee (GST Applies)				Per Copy	18.18	1.82	20.00
Environmental Health - Health Act Registrations and Renewals								
Premises required to be registered pursuant to Public Health and Wellbeing Act 2008 (Includes: Beauty Parlours, Hairdressers, Tattooists, Ear Piercing, etc)	Council Fee (No GST)	300.00	0.00	300.00	Annually	320.00	0.00	320.00
Hairdressers (including Mobile)	Council Fee (No GST)	150.00	0.00	150.00	Annually	160.00	0.00	160.00
Caravan Park - Statutory Requirement (Per Site)	Statutory Fee (No GST)		as per state government regulation		Triannually		as per state government regulation	
Prescribed Premises (Eg: Accommodation Houses)	Council Fee (No GST)	300.00	0.00	300.00	Annually	320.00	0.00	320.00
Transfer of Registration	Statutory Fee (No GST)	150.00	0.00	150.00	Per Transfer	160.00	0.00	160.00
Premises Pre Sale Inspection & Release of Documents	Statutory Fee (GST Applies)		50% of Registration		Per Inspection	160.00	0.00	160.00
Late payment fee	Council Fee (GST Applies)		50% of Registration				50% of Registration	
Pre Registration Review of Plans	Council Fee (No GST)	190.00	0.00	190.00	Per Premise	202.00	0.00	202.00
Environmental Health - Septic Tank Fees								
New Installation Permit & Inspection (Inc. Pre Installation Inspection (#5.25))	Council Fee (No GST)	540.00	0.00	540.00	Per Permit	570.00	0.00	570.00

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Alteration to Current Permit	Council Fee (No GST)	270.00	0.00	270.00	Per Alteration	285.00	0.00	285.00
Extension of Current Permit	Council Fee (No GST)	220.00	0.00	220.00	Per Extension	233.00	0.00	233.00
Additional Inspection Requests	Council Fee (No GST)	125.00	0.00	125.00	Per Inspection	133.00	0.00	133.00
Grey Water Permit	Council Fee (No GST)	270.00	0.00	270.00	Per Permit	285.00	0.00	285.00
Septic/Sewer Information Requests	Council Fee (No GST)	53.00	0.00	53.00	Per Request	56.00	0.00	56.00
Sample Request	Council Fee (No GST)	86.50	0.00	86.50	Per Sample	92.00	0.00	92.00
Finance								
Revenue - Other								
Land Information Certificates	Statutory Fee (No GST)	20.00	0.00	20.00	Each	20.00	0.00	20.00
Land Information Certificates - Urgent Fee	Council Fee (GST Applies)	40.82	4.08	44.90	Each	43.27	4.33	47.60
Finance Invoice preparation costs	Council Fee (GST Applies)	25.27	2.53	27.80	Per Job	26.82	2.68	29.50
Record Searches - 30 Year Search Adverse Possession (Minimum Charge)	Council Fee (No GST)	106.00	0.00	106.00	Each	112.00	0.00	112.00
Record Searches - 30 Year Search Adverse Possession (Maximum Charge)	Council Fee (No GST)	370.00	0.00	370.00	Each	395.00	0.00	395.00
Bungaree Public Weighbridge								
Tray Truck	Council Fee (GST Applies)	17.27	1.73	19.00	Per Weighing	18.27	1.83	20.10
Semi Trailer Truck	Council Fee (GST Applies)	26.55	2.65	29.20	Per Weighing	28.18	2.82	31.00
B-Double Truck	Council Fee (GST Applies)	37.91	3.79	41.70	Per Weighing	40.18	4.02	44.20
General Manager Corporate Services								
Freedom of Information								
Freedom of Information Requests	Statutory Fee (No GST)	25.70	0.00	25.70	Each	25.70	0.00	25.70
Freedom of Information - Supervision Fee	Statutory Fee (No GST)	5.30	0.00	5.30	Per 1/4 Hour	5.00	0.00	5.00
Freedom of Information - Search Fee	Statutory Fee (No GST)	21.20	0.00	21.20	Per Hour	20.00	0.00	20.00
Planning and Building								
Building Control - Permits & Services								
Building Notices and Orders	Council Fee (No GST)	298.00	0.00	298.00	Per Unit	316.00	0.00	316.00

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Class 1A - New Dwellings - Construction Value \$99,999 and under	Council Fee (GST Applies)	2,956.36	295.64	3,252.00	Per Permit	3,133.64	313.36	3,447.00
Class 1A - New Dwellings - Construction Value \$100,000 to \$149,999	Council Fee (GST Applies)	2,956.36	295.64	3,252.00	Per Permit	3,133.64	313.36	3,447.00
Class 1A - New Dwellings - Construction Value \$150,000 to \$199,999	Council Fee (GST Applies)	2,956.36	295.64	3,252.00	Per Permit	3,133.64	313.36	3,447.00
Class 1A - New Dwellings - Construction Value \$200,000 to \$249,999	Council Fee (GST Applies)	3,327.27	332.73	3,660.00	Per Permit	3,527.27	352.73	3,880.00
Class 1A - New Dwellings - Construction Value \$250,000 and over	Council Fee (GST Applies)	4,074.55	407.45	4,482.00	Per Permit	4,319.09	431.91	4,751.00
Class 1B - Residential Building (To be assessed by MBS) Minimum	Council Fee (GST Applies)	3,327.27	332.73	3,660.00	Per Permit	3,527.27	352.73	3,880.00
Class 2 - Multi Unit Development (Each)	Council Fee (GST Applies)	2,956.36	295.64	3,252.00	Per Unit/Permit	3,133.64	313.36	3,447.00
Class 3 - Hostels, etc (To be assessed) Minimum	Council Fee (GST Applies)	3,558.18	355.82	3,914.00	Per Permit	3,771.82	377.18	4,149.00
Class 4 - Dwellings associated with other classes (To be assessed) Minimum	Council Fee (GST Applies)	3,558.18	355.82	3,914.00	Per Permit	3,771.82	377.18	4,149.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value up to \$30,000	Council Fee (GST Applies)	4,304.55	430.45	4,735.00	Per Permit	4,562.73	456.27	5,019.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value \$30,000 to \$100,00	Council Fee (GST Applies)	4,304.55	430.45	4,735.00	Fee + 1.0%	4,562.73	456.27	5,019.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value \$100,001 to \$500,000	Council Fee (GST Applies)	4,304.55	430.45	4,735.00	Fee + 0.25%	4,562.73	456.27	5,019.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value \$500,001 to \$2 million	Council Fee (GST Applies)	5,509.09	550.91	6,060.00	Fee + 0.1%	5,840.00	584.00	6,424.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value over \$2 million	Council Fee (GST Applies)	8,608.18	860.82	9,469.00	Fee + 0.1%	9,124.55	912.45	10,037.00
Class 5 to 9 - Offices, Shops, Factories - Or to be assessed by Build Surv. (\$5m)	Council Fee (GST Applies)	13,198.18	1,319.82	14,518.00	Per Permit	13,990.00	1,399.00	15,389.00
Class 10A - Res Out Build (Garage, Carport) - Construction Value \$4,999 and under	Council Fee (GST Applies)	1,170.91	117.09	1,288.00	Per Permit	1,240.91	124.09	1,365.00
Class 10A - Res Out Build (Garage, Carport) - Construction Value \$5,000 to \$9,999	Council Fee (GST Applies)	1,291.82	129.18	1,421.00	Per Permit	1,369.09	136.91	1,506.00
Class 10A - Res Out Build (Garage, Carport) - Construction Value \$10,000 and over	Council Fee (GST Applies)	1,411.82	141.18	1,553.00	Per Permit	1,496.36	149.64	1,646.00
Class 10B - Masts, Fences (To be assessed) Minimum	Council Fee (GST Applies)	1,233.64	123.36	1,357.00	Per Permit	1,307.27	130.73	1,438.00

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Dwelling additions/alterations - Construction Value \$9,999 and under	Council Fee (GST Applies)	1,973.64	197.36	2,171.00	Per Permit	2,091.82	209.18	2,301.00
Dwelling additions/alterations - Construction Value \$10,000 to \$14,999	Council Fee (GST Applies)	1,973.64	197.36	2,171.00	Per Permit	2,091.82	209.18	2,301.00
Dwelling additions/alterations - Construction Value \$15,000 to \$19,999	Council Fee (GST Applies)	1,973.64	197.36	2,171.00	Per Permit	2,091.82	209.18	2,301.00
Dwelling additions/alterations - Construction Value \$20,000 to \$24,999	Council Fee (GST Applies)	2,468.18	246.82	2,715.00	Per Permit	2,616.36	261.64	2,878.00
Dwelling additions/alterations - Construction Value \$25,000 and above	Council Fee (GST Applies)	3,327.27	332.73	3,660.00	Per Permit	3,527.27	352.73	3,880.00
Regulation 312(2) - consent and Report (Dispensation) (Rescode, Projections & Flood) Maximum	Statutory Fee (No GST)		as per regulations		Per Certificate		as per regulations	
Regulation 320 - Lodgement of Building Permits over \$5,000 (All Classes)	Statutory Fee (No GST)		as per regulations		Per Permit		as per regulations	
Regulation 326(1) - Request for Information in relation to property sale	Statutory Fee (No GST)		as per regulations		Per Certificate		as per regulations	
Regulation 326(1)(a,b,c)(2 & 3) - Request for Information for Building Permit (Eg: Termite, Bushfire, Flood, etc)	Statutory Fee (No GST)		as per regulations		Per Certificate		as per regulations	
Building Permit Levy - WV (For applications over \$10,000)	Statutory Fee (No GST)		0.128% of construction cost		Per Permit		0.128% of construction cost	
Building Permit Levy - HIH (Domestic Buildings over \$10,000)	Statutory Fee (No GST)		0.032% of construction cost		Per Permit		0.032% of construction cost	
<i>Above fees must be paid in advance by Legislation to State Government</i>								
Security Deposit - Resited Dwelling (Deposit Bank Guarantee or Cash)	Statutory Fee (No GST)	5,000.00	0.00	5,000.00	Per Resiting	5,000.00	0.00	5,000.00
Building Permit for Demolition - Domestic Building	Council Fee (GST Applies)	1,233.64	123.36	1,357.00	Per Building	1,307.27	130.73	1,438.00
Building Permit for Demolition - Commercial Building	Council Fee (GST Applies)	2,210.00	221.00	2,431.00	Per Storey	2,342.73	234.27	2,577.00
Demolition permit under Section 29A	Statutory Fee (No GST)		as per regulations		Per Application		as per regulations	
Re-activation of Lapsed Permit/Permit Extension (Minimum)	Council Fee (GST Applies)	183.64	18.36	202.00	6mth Extension	194.55	19.45	214.00
Re-activation of Lapsed Permit/Permit Extension (Minimum)	Council Fee (GST Applies)	367.27	36.73	404.00	12mth Extension	389.09	38.91	428.00
Inspection Appointments (Or Assessed by Building Surveyor)	Council Fee (GST Applies)	122.73	12.27	135.00	Per Inspection	130.00	13.00	143.00
Inspection Appointments (Or Assessed by Building Surveyor) - Commercial	Council Fee (GST Applies)	149.09	14.91	164.00	Per Inspection	158.18	15.82	174.00
Any Service/Inspection Not Otherwise provided for	Council Fee (GST Applies)	138.18	13.82	152.00	Minimum	146.36	14.64	161.00
Request for copy of House Plans (Copying extra)	Council Fee (No GST)	124.00	0.00	124.00	Each	131.00	0.00	131.00

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Request for copy of House Plans - On Site (Copying Extra)	Council Fee (No GST)	50.00	0.00	50.00	Each	53.00	0.00	53.00
Swimming Pool (Within Moorabool Shire) - Construction Value \$14,999 and under	Council Fee (GST Applies)	1,349.09	134.91	1,484.00	Per Permit	1,430.00	143.00	1,573.00
Swimming Pool (Within Moorabool Shire) - Construction Value \$15,000 to \$19,999	Council Fee (GST Applies)	1,594.55	159.45	1,754.00	Per Permit	1,690.00	169.00	1,859.00
Swimming Pool (Within Moorabool Shire) - Construction Value \$20,000 and over	Council Fee (GST Applies)	2,094.55	209.45	2,304.00	Per Permit	2,220.00	222.00	2,442.00
Place of Public Entertainment - Low impact (occupancy permit)	Council Fee (No GST)	636.00	0.00	636.00	Per permit	674.00	0.00	674.00
Place of Public Entertainment - High impact (occupancy permit)	Council Fee (No GST)	1,273.00	0.00	1,273.00	Per permit	1,349.00	0.00	1,349.00
Swimming Pool Inspection Fee	Council Fee (No GST)				Per permit	150.00	0.00	150.00
Land Use Planning								
Certificates of Compliance	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Secondary Consent	Council Fee (No GST)	110.00	0.00	110.00	Each	170.00	0.00	170.00
Satisfaction Matter <i>The fee for determining a matter where a planning scheme specifies that the matter must be done to the satisfaction of a responsible authority or a referral authority</i>	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Permit extension (1st)	Council Fee (No GST)	145.00	0.00	145.00	Each	154.00	0.00	154.00
Permit extension (2nd)	Council Fee (No GST)	290.00	0.00	290.00	Each	306.00	0.00	306.00
Permit extension (3rd and subsequent)	Council Fee (No GST)	435.00	0.00	435.00	Each	460.00	0.00	460.00
Processing S173 Agreements for Sealing	Council Fee (GST Applies)	141.00	14.10	155.10	Each	149.09	14.91	164.00
Administration fee for Council solicitor drafting agreement (Solicitor fee plus this fee)	Council Fee (GST Applies)	64.82	6.48	71.30	Each	68.64	6.86	75.50
Section 52 Public Notice - Application for Permits - Notice by Normal Mail	Council Fee (No GST)	7.80	0.00	7.80	Each	8.30	0.00	8.30
Section 52 Public Notice - Application for Permits - Notice in Newspaper	Council Fee (No GST)	189.50	0.00	189.50	Each	200.00	0.00	200.00
Section 52 Public Notice - Application for Permits - Notice for site	Council Fee (No GST)	27.00	0.00	27.00	Each	28.60	0.00	28.60

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Charges for Newspaper Notices to be cumulative based on actual notices required for project and charges are subject to change as reviewed by newspapers from time to time								
Public notice erected and maintained on site for 14 days	Council Fee (No GST)	151.60	0.00	151.60	Each	160.00	0.00	160.00
Retrieval of Planning Files	Council Fee (No GST)	54.20	0.00	54.20	Per File	57.50	0.00	57.50
Planning Information Controls	Council Fee (No GST)	64.80	0.00	64.80	Each	68.60	0.00	68.60
Hopetoun Park Assessment	Council Fee (No GST)	110.40	0.00	110.40	Each	117.00	0.00	117.00
Advertising sign A3 (Laminated)	Council Fee (No GST)	27.00	0.00	27.00	Each	28.60	0.00	28.60
Advertising sign A2 (Laminated)	Council Fee (No GST)	54.20	0.00	54.20	Each	57.50	0.00	57.50
Advertising sign A1 (Laminated)	Council Fee (No GST)	81.20	0.00	81.20	Each	86.00	0.00	86.00
Additional A3 Signs	Council Fee (No GST)	16.40	0.00	16.40	Each	17.40	0.00	17.40
Copy of Permit	Council Fee (No GST)	37.80	0.00	37.80	Each	60.00	0.00	60.00
Copy of Endorsed Plans - Administration Cost (Customer will be charged Administration Fee and then a cost per page)	Council Fee (GST Applies)	5.55	0.55	6.10	Each	5.91	0.59	6.50
Copy of Endorsed Plans - A4	Council Fee (No GST)	1.20	0.00	1.20	Per Page	1.30	0.00	1.30
Copy of Endorsed Plans - A3	Council Fee (No GST)	2.00	0.00	2.00	Per Page	2.10	0.00	2.10
Copy of Endorsed Plans - A2	Council Fee (No GST)	13.00	0.00	13.00	Per Page	13.80	0.00	13.80
Copy of Endorsed Plans - A1	Council Fee (No GST)	20.00	0.00	20.00	Per Page	21.50	0.00	21.50
Copy of Endorsed Plans - A0	Council Fee (No GST)	26.00	0.00	26.00	Per Page	27.50	0.00	27.50
Regulation 6 - Amendments to Planning Schemes								
Stage 1 (Refer definition in Planning & Env (Fees) Regs 2000, section 6)	Statutory Fee (No GST)							
Exempt under s81-10(4)	Statutory Fee (No GST)							
Stage 3 (Refer definition in Planning & Env (Fees) Regs 2000, section 6)	Statutory Fee (No GST)							
Stage 4 (Refer definition in Planning & Env (Fees) Regs 2000, section 6)	Statutory Fee (No GST)							
The fees for Stages 1-3 are to be paid to the planning authority by the person who requested the amendment. The fee for Stage 4 is paid to the Minister by the person who requested the amendment.								
Regulation 7 - Application for Planning Permits								

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Class 1 - An Application for use only	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 2 - Development Cost > \$10,000 and < \$100,000 (Develop for single Dwelling)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 3 - Development Cost > \$100,000 (Develop for single Dwelling)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 4 - Development Cost Up to \$10,000 (To develop for other than a single dwelling)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 5 - Development Cost > \$10,000 & < \$250,000 (Other than Class 2, 3 or subdivide)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 6 - Development Cost > \$250,000 and < \$500,000 (Other than Class 3)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 7 - Development Cost > \$500,000 and < \$1 million (Other than Class 3)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 8 - Development Cost > \$1 million and < \$7 million (Other than Class 3)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 9 - Development Cost > \$7 million and < \$10 million (Other than Class 3)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 10 - Development Cost > \$10 million and < \$50 million (Other than Class 3)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 11 - Development Cost > \$50 million (Other than Class 3)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 12 - To subdivide an existing building	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 13 - To subdivide land into two lots	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 14 - Realignment of Boundary or Consolidation	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 15 - To subdivide land	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 16 - Remove restriction within meaning of Subdivision Act 1988	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 17 - Vary or remove a restriction, create or remove right of way	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 18 - Create, Vary or remove and Easement	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
<i>Reference should be made to the Planning & Env Fees Regs 2000 for full wording</i>								
Combined Permit Applications								
<i>The fee for an application for any combination of the classes of applications is the sum arrived at by adding the highest of the fees which would have applied if separate applications had been made plus 50% of each of the other fees which would have applied if separate applications had been made.</i>								

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Regulation 8B - Applications for Amendments to Planning Permits								
Class 1 - Application to amend a permit to change use	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 2 - (a) application to amend permit to change the statement of what the permit allows	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 2 - (b) Application to change any or all of the conditions which apply to the permit	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 2 - (c) Application to change a permit in any way not otherwise provided for	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 3 - Application to amend a permit >\$10,000 and <\$100,000 (Single Dwelling)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 4 - Application to amend a permit to develop and use land >\$100,000 (Single Dwelling)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 5 - Application to amend a permit to develop land, other than an application to amend a permit to develop land <\$10,000 (Single Dwelling), or an application to amend a permit to subdivide land <\$10,000	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 6 - Application (other than Class 3 or Class 4) >\$10,000 and <\$250,000	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 7 - Application (other than Class 4) >\$250,000 and <\$500,000	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 8 - Application (other than Class 4) >\$500,000	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 9 - (a) Application to amend a permit to subdivide an existing building	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 9 - (b) Application to amend a permit to subdivide the land into two lots	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 9 - (c) Application to amend a permit to realign a common boundary to consolidate two or more lots	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Subdivision Fees								
Application to Certify a Plan of Subdivision	Statutory Fee (No GST)		as per regulations		Per Lot		as per regulations	
Application to Certify a Plan of Subdivision (per Lot fee)	Statutory Fee (No GST)		as per regulations		Per Lot		as per regulations	
Recertification	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Processing of new versions of Subdivision Plans	Council Fee (GST Applies)	81.27	8.13	89.40	Per New Plan	86.36	8.64	95.00
Subdivisions (Applications for land, removal of restrictions) - see above								

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Property Valuation Fee (\$0 to \$199,999)	Council Fee (GST Applies)	436.36	43.64	480.00	Per Valuation	461.82	46.18	508.00
Property Valuation Fee (\$200,000 to \$399,999)	Council Fee (GST Applies)	486.36	48.64	535.00	Per Valuation	515.45	51.55	567.00
Property Valuation Fee (\$400,000 to \$499,999)	Council Fee (GST Applies)	540.91	54.09	595.00	Per Valuation	572.73	57.27	630.00
Property Valuation Fee (\$500,000 to \$599,999)	Council Fee (GST Applies)	592.73	59.27	652.00	Per Valuation	627.27	62.73	690.00
Property Valuation Fee (\$600,000 to \$699,999)	Council Fee (GST Applies)	645.45	64.55	710.00	Per Valuation	681.82	68.18	750.00
Property Valuation Fee (\$700,000 to \$799,999)	Council Fee (GST Applies)	700.00	70.00	770.00	Per Valuation	740.91	74.09	815.00
Property Valuation Fee (\$800,000 to \$899,999)	Council Fee (GST Applies)	805.45	80.55	886.00	Per Valuation	854.55	85.45	940.00
Property Valuation Fee (\$900,000 to \$999,999)	Council Fee (GST Applies)	909.09	90.91	1,000.00	Per Valuation	963.64	96.36	1,060.00
Property Valuation Fee (\$1,000,000 to \$1,499,999)	Council Fee (GST Applies)	1,018.18	101.82	1,120.00	Per Valuation	1,077.27	107.73	1,185.00
Property Valuation Fee (\$1,500,000 to \$2,000,000)	Council Fee (GST Applies)	1,122.73	112.27	1,235.00	Per Valuation	1,186.36	118.64	1,305.00
Property Valuation Fee (\$2,000,000 +)	Council Fee (GST Applies)	Per cost from contract valuer				Per cost from contract valuer		
Economic Development & Marketing								
Signage Permits								
Administration fee in relation to Tourist Sign Permit (Design, manufacture, installation and maintenance of sign/s, costs borne by applicants and will remain applicants full responsibility) Tourist Signing Guidelines 1998	Council Fee (GST Applies)	45.91	4.59	50.50	5 Year Permit	48.64	4.86	53.50
Operations								
Events Trailer								
Security Deposit to utilise Trailer	Council Fee (No GST)	200.00	0.00	200.00	Flat Fee	200.00	0.00	200.00
Waste Management - Sales								
Wheelie Bin 120 Litre - Only sold to residents in BM & Urban townships	Council Fee (No GST)	91.00	0.00	91.00	Per Bin	96.50	0.00	96.50
Wheelie Bin 240 Litre - Sold to all residents in Shire	Council Fee (No GST)	124.00	0.00	124.00	Per Bin	131.00	0.00	131.00
Wheelie Bin 120 Litre - Replacement Red Lid (If Bin purchased elsewhere)	Council Fee (No GST)	25.50	0.00	25.50	Per Lid	27.00	0.00	27.00
Wheelie Bin 240 Litre - Replacement Red Lid (If Bin purchased elsewhere)	Council Fee (No GST)	31.00	0.00	31.00	Per Lid	33.00	0.00	33.00
Waste Management Service Charges								
Waste Management Service Charge Farming Enterprises only pay one service charge fee	Council Fee (No GST)	92.00	0.00	92.00	Annual Charge	91.00	0.00	91.00

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
State Landfill Levy Charge <i>Farming Enterprises only pay one service charge fee</i>	Council Fee (No GST)	33.00	0.00	33.00	Annual Charge	42.00	0.00	42.00
Waste Collection Services - Residential								
Ballan & Bacchus Marsh - 120 Litre Bin - Weekly Collection - Compulsory	Council Fee (No GST)	95.00	0.00	95.00	Per Service	89.00	0.00	89.00
Ballan & Bacchus Marsh - Fortnightly Recycle Collection - Compulsory	Council Fee (No GST)	47.00	0.00	47.00	Per Service	45.00	0.00	45.00
Total Waste Collection Fee		142.00	0.00	142.00		134.00	0.00	134.00
Other Rural - 240 Litre - Fortnightly Collection - Compulsory	Council Fee (No GST)	95.00	0.00	95.00	Per Service	89.00	0.00	89.00
Other Rural - Fortnightly Recycle Collection - Compulsory	Council Fee (No GST)	47.00	0.00	47.00	Per Service	45.00	0.00	45.00
Total Waste Collection Fee		142.00	0.00	142.00		134.00	0.00	134.00
Non Compulsory Service - 120 Litre - Weekly Collection	Council Fee (No GST)	95.00	0.00	95.00	Per Service	89.00	0.00	89.00
Non Compulsory Service - Fortnightly Recycle Collection	Council Fee (No GST)	47.00	0.00	47.00	Per Service	45.00	0.00	45.00
Total Waste Collection Fee		142.00	0.00	142.00		134.00	0.00	134.00
Non Compulsory Service - 240 Litre - Fortnightly Collection	Council Fee (No GST)	95.00	0.00	95.00	Per Service	89.00	0.00	89.00
Non Compulsory Service - Fortnightly Recycle Collection	Council Fee (No GST)	47.00	0.00	47.00	Per Service	45.00	0.00	45.00
Total Waste Collection Fee		142.00	0.00	142.00		134.00	0.00	134.00
Garbage Collection Services - Commercial								
1 (Number of 240 Litre Bins)	Council Fee (No GST)	224.00	0.00	224.00	Annual Charge	237.00	0.00	237.00
2	Council Fee (No GST)	435.00	0.00	435.00	Annual Charge	460.00	0.00	460.00
3 Ballan & Bacchus Marsh - Weekly Service	Council Fee (No GST)	644.00	0.00	644.00	Annual Charge	680.00	0.00	680.00
4 Rural Areas - Fortnightly Service	Council Fee (No GST)	850.00	0.00	850.00	Annual Charge	900.00	0.00	900.00
5	Council Fee (No GST)	1,062.00	0.00	1,062.00	Annual Charge	1,125.00	0.00	1,125.00
6 Urban Eg: 2 bins for collection x 3 collections of each bin	Council Fee (No GST)	1,274.00	0.00	1,274.00	Annual Charge	1,350.00	0.00	1,350.00
7 per week = 6 pick ups	Council Fee (No GST)	1,480.00	0.00	1,480.00	Annual Charge	1,570.00	0.00	1,570.00
8	Council Fee (No GST)	1,692.00	0.00	1,692.00	Annual Charge	1,795.00	0.00	1,795.00
9 Rural Eg: 2 bins for collection x 1 collection of each bin	Council Fee (No GST)	1,899.00	0.00	1,899.00	Annual Charge	2,015.00	0.00	2,015.00
10 per fortnight = 2 pick ups	Council Fee (No GST)	2,110.00	0.00	2,110.00	Annual Charge	2,235.00	0.00	2,235.00
11 (4 bins for rural collection per fortnight = 4 pick ups)	Council Fee (No GST)	2,317.00	0.00	2,317.00	Annual Charge	2,450.00	0.00	2,450.00

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
12	Council Fee (No GST)	2,525.00	0.00	2,525.00	Annual Charge	2,675.00	0.00	2,675.00
13	Council Fee (No GST)	2,743.00	0.00	2,743.00	Annual Charge	2,900.00	0.00	2,900.00
14	Council Fee (No GST)	2,949.00	0.00	2,949.00	Annual Charge	3,125.00	0.00	3,125.00
15	Council Fee (No GST)	3,162.00	0.00	3,162.00	Annual Charge	3,350.00	0.00	3,350.00
16	Council Fee (No GST)	3,374.00	0.00	3,374.00	Annual Charge	3,575.00	0.00	3,575.00
20	Council Fee (No GST)	3,580.00	0.00	3,580.00	Annual Charge	3,795.00	0.00	3,795.00
Commercial Recycling (Schools Only)								
Fortnight Collection (maximum 4 bins per School)	Council Fee (No GST)	160.00	0.00	160.00	Per Bin	170.00	0.00	170.00
Bacchus Marsh, Ballan & Mt Egerton Transfer Station & Tips								
Tyre Disposal - Motor Cycle	Council Fee (GST Applies)	8.18	0.82	9.00	Per Tyre	8.64	0.86	9.50
Tyre Disposal - Car	Council Fee (GST Applies)	7.27	0.73	8.00	Per Tyre	7.73	0.77	8.50
Tyre Disposal - Light Truck & 4WD	Council Fee (GST Applies)	10.00	1.00	11.00	Per Tyre	10.91	1.09	12.00
Tyre Disposal - Heavy Truck	Council Fee (GST Applies)	21.82	2.18	24.00	Per Tyre	23.18	2.32	25.50
Tyre Disposal - Heavy Truck Super Single	Council Fee (GST Applies)	31.82	3.18	35.00	Per Tyre	33.64	3.36	37.00
Tyre Disposal - Small Tractor	Council Fee (GST Applies)	63.64	6.36	70.00	Per Tyre	67.27	6.73	74.00
Tyre Disposal - Large Tractor	Council Fee (GST Applies)	127.27	12.73	140.00	Per Tyre	134.55	13.45	148.00
Tyre Disposal - Earthmover	Council Fee (GST Applies)	318.18	31.82	350.00	Per Tyre	336.36	33.64	370.00
Tyre Disposal - Car (tyres on rims)	Council Fee (GST Applies)	10.00	1.00	11.00	Per Tyre	10.91	1.09	12.00
Tyre Disposal - Light Truck & 4WD (tyres on rims)	Council Fee (GST Applies)	12.73	1.27	14.00	Per Tyre	13.64	1.36	15.00
Tyre Disposal - Heavy Truck (tyres on rims)	Council Fee (GST Applies)	18.19	1.81	20.00	Per Tyre	19.55	1.95	21.50
Car or Station Wagon	Council Fee (GST Applies)	15.45	1.55	17.00	Per Attendance	16.36	1.64	18.00
Small Trailer (1.8 x 1.2 x 0.3) or Utility	Council Fee (GST Applies)	22.73	2.27	25.00	Per Attendance	24.09	2.41	26.50
Small Trailer (Heaped Load)	Council Fee (GST Applies)	31.82	3.18	35.00	Per Attendance	33.64	3.36	37.00
Small Trailer (High Sides)	Council Fee (GST Applies)	40.91	4.09	45.00	Per Attendance	43.64	4.36	48.00
Large Trailer	Council Fee (GST Applies)	31.82	3.18	35.00	Per Attendance	33.64	3.36	37.00
Large Trailer (Heaped Load)	Council Fee (GST Applies)	50.00	5.00	55.00	Per Attendance	53.18	5.32	58.50
Large Trailer (High Sides)	Council Fee (GST Applies)	58.18	5.82	64.00	Per Attendance	61.82	6.18	68.00
Trucks	Council Fee (GST Applies)	40.91	4.09	45.00	Per Cubic Metre	43.64	4.36	48.00
Clean Green Waste	Council Fee (GST Applies)			1/2 Price				1/2 Price
Recyclable materials separated to the recyclable by the customer	Council Fee (GST Applies)			Free	Per Attendance			Free
Mattresses	Council Fee (GST Applies)	23.64	2.36	26.00	Each	25.00	2.50	27.50

Description	Type of Fee	2013/2014 Adopted Fees			Unit	2014/2015 Proposed Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Tip Vouchers (Book 26 Tickets) <i>Available to residents who cannot be provided with a garbage collection service</i>	Council Fee (GST Applies)	54.55	5.45	60.00	Book	57.73	5.77	63.50
Works Department Services								
Private Works will be Quoted depending on the nature of the job	Council Fee (GST Applies)		As Quoted for particular job		Per Job		As Quoted for particular job	

Attachment - Item 6.1 (b)

June 2014
Moorabool Shire Council
Budget Submission

Rural Advisory Committee
c/o Chris Sharkey

This budget submission outlines a number of key issues regarding sustainability and the future direction of the Moorabool Shire.

In previous submissions to Council, the RAC outlined its serious concerns for rate fairness and equity for primary producers. The RAC also stressed the rate impact whilst currently been faced by the rural sector, would soon press upon urban residents if all Councilors' did not act upon the issue with real commitment, leadership and a long term view for Moorabool.

This submission provides a statement from the Budget followed by a question to Council

Strategic Objectives

1.3 "We recognise that increasing rates and debt is not a sustainable way forward"

8.3 Financial Performance Indicators Note 5 "Rate Concentration reflects extent of reliance on rate revenues to fund all Councils ongoing services. Trends indicate Councils will become more reliant on rate revenue compared to all other revenue sources".

How can Council show leadership and a clear direction with contradictory statements like this? Can Council please explain?

8.3 Financial Performance Indicators
Efficiency – Revenue level

Average residential rates

Year	13/14	14/15	15/16	16/17	17/18
General Rate	\$1333	\$1397	\$1510	\$1639	\$1779
\$ increase		\$64	\$113	\$129	\$140
% increase		4.8%	8%	8.5%	8.5%

The table above illustrates the concerns of the RAC. Whilst primary producers are continually under extreme pressure of rising rates, the general rate payer will also be under pressure by paying 28% more in rates than in the year 14/15 rate cycle. Whilst it is understood the general rate numbers increase by 2% annually does this table above (taken from 8.3 Financial Performance Indicators) take this 2% increase into account or not? If it does, why are the figures not consistent with the rating context (9.2 Current Year Rate Increase).

Considering the forward outlook for capital works is to nearly double in year 15/16 and funded by rate revenue increase only, does Council believe this is realistic let alone fair and equitable to all ratepayers going forward?

Rates and Charges Appendix B

Farm numbers has increased by 0.9% to 1507 assessments of which accounts for 412 individual farm businesses as per ABS 2011 Census. The numbers of single farm enterprises must be disclosed in budget notes to show a true comparison between type, and or classes of land. This will then accurately reflect rate revenue collected by Council (as per definition of Single Farm Enterprise in the Local Government Act S 159 (4))

A resolution on farm business numbers has been requested by the RAC for over six months. Will Council confirm farm business numbers and reflect these in the budget?

Budget Statements Appendix A

Budgeted Statement of Cashflow Grants Operating and Capital

Considering there is a 23% decrease in grants in the 2013-14 to the budgeted 2014-15 how does Council justify projected figures going forward? Taking into consideration Grants is the second major revenue source for the Council. It is the opinion of the RAC in an election year Council should be spending more time promoting and advocating for funding to develop and secure the future of the Shire.

What action plan does Council have for securing funding going forward?

Budget Submission Form

Budget submissions must be received no later than the close of business on Tuesday, 24 June 2014, addressed to: **The Chief Executive, Budget Submission, Moorabool Shire Council, P.O Box 18, Ballan Vic. 3342.**

Note: Submitters need to be aware that submissions are public documents and form part of the meeting agenda and minutes. Therefore, budget submissions cannot be suppressed and will become part of the public record.

Contact details of person / groups of persons making a written submission under S.223 of the Local Government Act.

Name: Anthony Bruzzese

Organisation / group (optional):

Address: 91B Lynchs Road, Bullarto South, Victoria, 3461

Contact number: 0412 196 422

Any person / persons who have made a written submission to the Council are entitled to appear in person or by a person acting on his / her behalf before a meeting of the Council.

Do you wish to appear in person or by a person acting on your behalf before a Special Meeting of Council on Wednesday, 9 July 2014 from 5.00pm in support of your written submission?

Please tick:

Yes
No

<input type="checkbox"/>
<input checked="" type="checkbox"/>

If you have chosen yes, Council will provide notice of the time and place for the meeting to the presenter of the submission.

I / We under S.223 of The Local Government Act (Right to make submission) are hereby making a formal written submission in relation to the 2014/2015 proposed budget.

Please document your written submission within the space provided (if you require more space please attach additional pages to this form).

SUMMARY OF YOUR SUBMISSION

Assessment of rates to our property under the Generate Rate classification is not appropriate.

General Rates are allocated to properties which enjoy the provision of services and infrastructure within townships of the Moorabool Shire.

We request that our property be provided a differential rate for the determination of our rate amount. The rate should consider and represent a fairer contribution to the shires provision of services and infrastructure provided to remote locations.

DETAILS OF SUBMISSION/ COMMENTS

We are currently paying in excess of \$2,600 per annum which amounts to almost twice the amount of the average rates in the general rate class.

Our submission is based on the following:

1. Poor access to available services due to the remoteness of our properties;
2. Very little council infrastructure provided again due to the remoteness of our properties;
3. A general sense that the rates that we are paying are not attributed sufficiently to services or infrastructure pertaining to properties in our area; or
4. That the rate classification to our property does not represent a fair allocation of council expenditure.

Our property's attributes are as follow:

- Zoned RCZ;
- Situated off an unsealed road surface with rural area;
- No utilities provided to the property other than a Telstra land line (i.e. no water, sewerage, drainage, etc.);
- No Garbage collection;

Clarendon Reserve Management Plan - Draft email - Judith Bailey

From: jbailey <jbailey@skymesh.com.au>
To: Trevor Smith <tj6301@bigpond.com>, info@moorabool.vic.gov.au
cc: murray.arnel@gmail.com, Anne Beggs Sunter <anne_beggs@yahoo.com.au>, Bronwyn Barker <bronwyn.barker@bigpond.com>, Carol Barnden-Bond <carolbarndenbond@gmail.com>, Trevor Hart <donnajh1212@hotmail.com>, Helen Johnson <hjanejohnson@gmail.com>, brendan dodd
Subject: Fwd: Re: Clarendon Reserve Management Plan
Date: Thursday, 19 June 2014 02:44 PM

Hello All,

Here is a draft email which must arrive by 24th June, the attached file has been updated with a site plan.

Does anyone have any comments to add etc

Thanks
Judith

To CEO Moorabool Shire Council Rob Croxford

Dear Rob,

Please find attached the Management Plan for the Clarendon Recreation Reserve.

The Clarendon Recreation Reserve Committee respectfully request Council consider the attached Plan for consideration for funding support in the 2014-15 works.

The Clarendon Community has expressed unprecedented interest and participation to bring the attached Master Plan to this point.

The Clarendon Community is excited about this project and a successful grant has been gained from DPI for the removal of trees and works for the approach road.

Trevor Smith President of the Recreation Reserve Committee, and Judith Bailey Committee member, would like to present a submission at the Special Meeting of Council on 9th July.

Kind regards
Judith Bailey



- THE CLARENDON RECREATION RESERVE Master Plan June 2014.pdf

THE CLARENDON RECREATION RESERVE

Committee of Management

Master Plan, June 2014

OBJECTIVES

The Committee of Management aims to maintain the natural and recreational attributes of the Clarendon Recreation Reserve, which has been a community recreational reserve since it was gazetted as a Crown Land reserve in 1871. The Township of Clarendon is growing and this generational change has increased the level of community participation to a level where the Committee's objectives have broadened to address this interest. The Committee aim to preserve the country atmosphere of the reserve maintaining the treed setting.

Natural assets. The reserve has been fenced and planted with trees. The Committee should regularly inspect the reserve and institute programs to remove noxious weeds such as gorse. The Committee will periodically inspect the trees around the reserve and remove any dangerous branches.

Recreational assets.

Tennis. The Clarendon Tennis Club was formed in 1958 after two asphalt courts were constructed in the centre of the reserve, and the Club entered teams in the Buninyong and District Tennis Association competitions and has won a number of premierships. The Club maintains two asphalt courts, and has provided a tennis shed and toilets in 1987. The tennis courts should be re-surfaced on a three-yearly cycle.

Community meeting facility. Since the closing of the school in 1994, and the removal of the Clarendon Hall in 1999, the community has had no public meeting facility. The aim of the Committee is to build a new multi-purpose facility, the Clarendon Hub, which will bring the community together on many levels and provide power for lighting and heating. Electricity is currently about 200 metres from the shed and it is considered that renewable energy would be an economical option for the long term use. A back up alternative source would be a generator. The Committee have been advised by the Moorabool Shire that we have access to the proceeds of the sale of the Clarendon Hall, which was auctioned in 17 July 2004 and sold for \$35,000. Cr. Tom Sullivan assured the Committee in 2013 at its AGM that the sum of \$30,000 was set aside for use of the Clarendon Community. These funds can be used as leverage for further funding from external sources.

Toilet. In 1987 the Tennis Club installed a septic toilet, with the pipes for the septic tank buried on the land which slopes away to the east.

Other recreational uses. Conditional on appropriate upgrading of amenities as required, the Committee will install a cricket pitch and football goal posts to encourage the recreational use of the oval area and a croquet area to be set out. The Committee aim to install a multi purpose all weather shed which will be used for small animal exhibitions, as a pet corner for fairs/ market days, animal rides etc, and a basketball court will be installed for practice fronting the multi purpose shed and double as an all weather surface/entrance.

The Committee may consider requests for community usage eg car boot sales, reunions, craft group, book club, educational programs, sport activities, farmers markets, celebration of life in partnership with the cemetery, and any other community request. In 1988 a BBQ facility and picnic table and seats were provided near the tennis courts, as part of the community celebrations associated with the Australian Bicentenary. These should be maintained for community and visitor use.

Water supply. There is no natural water supply available on the reserve. As the scale of amenity is increased, in particular roof area on buildings, the water supply can also be increased. The provision of the Clarendon Hub Building and Multi-Purpose Shed will providesq m andsq m respectively of catchment area proving an averagelitres andlitres respectively of water per year. This will provide an adequate supply of clean water. The Committee has included this in the development plan

Grazing. The Committee may lease the reserve for grazing purposes for sheep. This use helps to keep the grass in check, currently returning revenue of \$100 per year.

Insurance. The Committee will provide a level of cover for committee supported community activities and fund raising activities within the reserve and enter into contractual agreements with casual and regular hirers of the reserve, and who would need to display evidence of public liability insurance.

Development Plan. *The Clarendon Community Hub Project.* The Committee, in partnership with Community Groups, Local / State/Federal Governments, and Businesses, will develop in response to Community Interest, a multi- purpose complex which can provide a diverse platform for community activities.

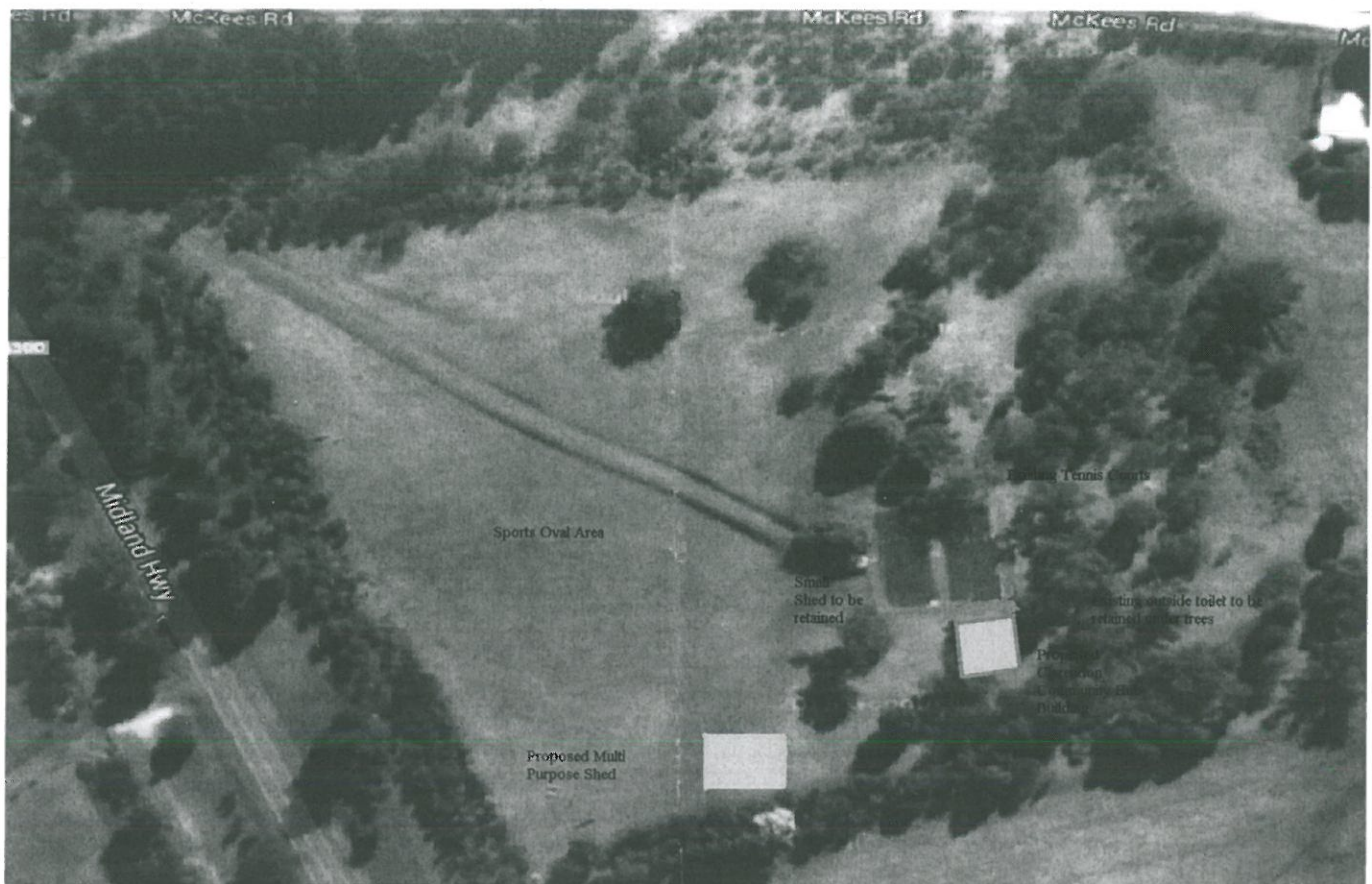
Support Letters. Clarendon Tennis Club, Christian College Geelong –Scotsburn Campus, Newly formed Clarendon Community Hub, and the Clarendon Cemetery Trust.

Works	Estimated Costing	Committee	Partners	Grants	Priority
Upgrade Tennis \courts and approach road total includes the below costs	\$76,000				
Approach Road	\$7,500	Quote	Committee gained DPI grant to upgrade approach road		1
Upgrade Tennis Courts (TC) 1 court with additional basketball court overlay	\$32,000 Asphalt (Additional \$20,000if flexi surface installed)	Quote			3
TC Line Marking	\$1,000				3
Upgrade Fence TC	\$8,000				3
Remove Trees with invasive roots Adjacent TC	\$3,100	Quote to fell chip and remove, grind stumps	Committee gained a grant from DPI , since removed.		2
In Kind labour	\$10,000				

Hub Building Total 12 x 12m finished plus below See Fig 1	\$140,000	Quote			4
Power	\$8,000				
Water 25,000L	\$2,300				
Toilet Upgrade	\$800				
Includes In kind labour	20,000				
FUTURE					
Multi Purpose Shed small animal shows, pet corner for fairs/ market days, animal rides etc includes basketball court on front all weather surface. Includes inkind labour \$15,000	\$65,000				5
	\$281,000				



Fig.1 Proposed design for The Clarendon Community Hub Building



This building is 12.6 x 12.6m, and is proposed to contain large meeting area, 2 x storerooms, kitchen and inside toilet.

The above image shows the aerial site view of existing and proposed structures.

THE CLARENDON RECREATION RESERVE

History

Anne Beggs Sunter

The Government Gazette of 25 February 1861 proclaimed the township of Clarendon, and announced the creation of a common of 640 acres for Clarendon and Burnt Bridge between the intersections of the main road with the two Williamson's Creeks.

By the early 1870s cricket had become a popular game in Victoria, and the Clarendon Cricket Club applied to the Minister for Lands on 17 February 1871 for 14 acres of the former common to be reserved as a cricket ground. The secretary of the club was the schoolteacher, Alex McDonald. The request was successful, and on 30 October 1874 a Cricket and Recreation Reserve was gazetted, thanks to a petition received from the citizens of Clarendon. The pages of the *Buninyong Telegraph* throughout the 1870s have frequent reports of matches played by the Clarendon team, where H. Heather was a star player. Nearby at Burnt Bridge there was another cricket ground below Cantlon's homestead, which provided keen competition for Clarendon. The *Ballarat Star* of 23 April 1875 reported on the poor state of the

ground at Clarendon, and that the Club would hold a ball on the Queen's Birthday to raise funds for improving the grounds.

A meeting was held at the Corduroy Bridge Hotel on 8 July 1878 to nominate a committee of management for the Reserve. Those elected were Charles Heather, Duncan McLennan, Henry Bowers, Charles Stanford and William Frazer. The first meeting in the minute book of the Recreation Reserve Committee of Management was held on 2 August, 1879, at Court's Clarendon Hotel. Mr Stanford was elected Chairman, John Henry Bradshaw (the publican at the Corduroy Bridge Hotel) was Treasurer, and Alex McDonald (schoolteacher) was secretary, and the first task was to consider fencing of the reserve.

Sports and Race meetings were being held at the Reserve by the 1890s and in the early years of the 20th century, particularly on the Easter Monday public holiday. The Hall Committee minutes refer to a donation for the Clarendon Race Club. The course would be around the boundary of the reserve, which was planted with pine trees in the 1890s. The *Buninyong Telegraph* of 7 April 1899 reported on a successful sports meeting, with horse races, foot races and hurdle races.

The first mention of tennis came in 1915, when "the young men of the district" wrote asking permission to erect a tennis court. Permission was granted.

Regular cricket matches came to an end with World War Two. Dan Prunty informed the Lands Department in 1943 that there were no young people to play cricket, so the Committee wished to plough up the ground and sow a crop of potatoes, which would kill noxious weeds and have the ground leveled when the war ended. The Committee also reported that it had cut 38 pine trees, which it had sold for 125 pounds, and it had planted new trees. As it was impossible to obtain wire for tree guards, the Committee requested that the reserve not be leased for grazing, so that the trees could get established. Mr. McKee objected, but the potato option was approved by the Department.

After the war with the demise of the Cricket Club and the end of race meetings, tennis became popular, the first public tennis court having been established at the Hall in 1933. In 1947 permission was given by the committee to erect a tennis court in the middle of the Reserve, and from 1958, when it won the B Grade Premiership, the Clarendon Tennis Club has entered teams in the Buninyong Tennis Association. Members of that 1958 team were Pat McKee, Martin Gleeson, Dorothy McKee, John Smith, Jennifer Knowles and Brenda Emery. The Clarendon team won the A3 Premiership in 2000, and was runner-up in 2001.

In 1987, the Tennis Club erected a new lockable tennis shed, and a septic toilet, and had the courts re-surfaced. In 1988, as part of the Bicentenary Celebrations, a new BBQ and picnic table and seats were placed in the reserve, and a "Back to Clarendon" celebration was held.

SOURCES

File on Reserve held by Department of Sustainability and Environment, Ballarat
Minute Book of the Recreation Reserve, 1879 – 1980 (held by Buninyong and District Historical Society)

Fw: Council Rates

From: Deb Absolom/Moorabool Shire Council/au
To: Deb Absolom/Moorabool Shire Council/au@Moorabool
Subject: Fw: Council Rates
Date: Tuesday, 17 June 2014 04:13 PM

Deb Absolom
Executive Assistant
Corporate Services
Moorabool Shire Council
Ph: (03) 5366 7100
Fax: (03) 5367 1757
Mob: 0459 183 559
Email: dabsolom@moorabool.vic.gov.au
Web: www.moorabool.vic.gov.au

----- Forwarded by Deb Absolom/Moorabool Shire Council/au on 17/06/2014 04:13 PM -----

From: Shane Marr/Moorabool Shire Council/au
To: "Steve Ivelja" <Sivelja@moorabool.vic.gov.au>,
Cc: "Deb Absolom" <DAbsolom@moorabool.vic.gov.au>
Date: 17/06/2014 12:33 PM
Subject: Fwd: Council Rates

Hi Steve

Please include as a budget submission.

Cheers

Shane

Sent from my iPad

Begin forwarded message:

From: RCroxford@moorabool.vic.gov.au
Date: 17 June 2014 12:20:34 pm AEST
To: "Shane Marr" <smarr@moorabool.vic.gov.au>
Subject: Fwd: Council Rates

Pl check if this is included in the budget submissions

Cheers

Rob.

Sent from my iPad

Begin forwarded message:

From: DEdwards@moorabool.vic.gov.au
Date: 17 June 2014 9:56:25 am AEST
To: "John Millett" <j.millett@sparex.com.au>
Subject: Re: Council Rates

G day John

Thanks for taking the time to express your concerns. I would like you to consider the following points. Moorabool as a Peri Urban region is expected to grow by nearly 50 % by 2031. This growth far exceeds that expected by the the regional cities yet our budget are about 25% of Ballarat and Melton. This growth comes at a significant cost to ratepayer and we have cut a number of services including family day care over the last 12 months. This council will continue to assess all services and the cost associated with them.

The 5% increase is tied to projects such as halletts way extension and toilets at moon reserve! both desperately needed and well overdue projects in bacchus marsh. If we do not start to build the infrastructure Bacchus Marsh will become a place you won't want to live. Please have patients while we work towards delivering good outcomes.

Cr David Edwards
Moorabool Shire
Sent from my iPad

On 16 Jun 2014, at 9:45 pm, "John Millett" <j.millett@sparex.com.au> wrote:

Dear Mr Mayor and Fellow Councillors

I wish to complain about the recently announced 5% increase in our rates. This is yet another above inflationary increase imposed on the residents of Moorabool. I moved to Bacchus Marsh in 2005 and every year since we have seen an increase in the rates of 5% or more. Enough is enough. It is time to get your spending under control and start living with your means and stop dipping into the pockets of Moorabool residents. Peoples wage and salary increases have been in the region of 2-3% over the last few years and we cannot afford such increases any more. You need to get back to providing the basic services expected of the council such as Collecting Rubbish, Repair Roads, Street Lighting etc and stay out of people' lives. Providing Welfare is the State Governments responsibility. I also object to the number of Grants that you have handed out in the name of Community Strengthening, Events and The Arts. With the exception of the Blue Light in my opinion all are a waste of my tax payer dollars. Organisations such as Sports Clubs and the Arts should fund their own activities.

I wrote to the Government Minister Jeanette Powell a while ago urging her to introduce legislation to Cap Council Rate increases to bring "free spending" councils under control following the previous increases in the local rates. I see now that the state ALP is proposing to introduce such legislation. They will have my full support if they do.

I understand the need for rates to provide local government and I also understand the need for inflationary increases but we need to start living within our means.

I look forward to your comments.

Yours Faithfully
John Millett
8 Grantleigh Drive
Darley.

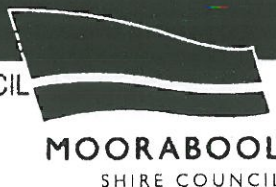
John Millett

M 0 419 766 706

Submission 5

MOORABOOL SHIRE COUNCIL
CENTRAL RECORDS

17 JUN 2014



Budget Submission Form

File No. 07/01/013A

Budget submissions must be received no later than the close of business on Tuesday, 24 June 2014, addressed to: **The Chief Executive, Budget Submission, Moorabool Shire Council, P.O Box 18, Ballan Vic. 3342.**

Note: Submitters need to be aware that submissions are public documents and form part of the meeting agenda and minutes. Therefore, budget submissions cannot be suppressed and will become part of the public record.

Contact details of person / groups of persons making a written submission under S.223 of the Local Government Act.

Name: Russell Hendry
Organisation / group (optional):
Address: 47 Clarinda St, BACCHUS MARSH
Contact number: 0419515808

Any person / persons who have made a written submission to the Council are entitled to appear in person or by a person acting on his / her behalf before a meeting of the Council.

Do you wish to appear in person or by a person acting on your behalf before a Special Meeting of Council on Wednesday, 9 July 2014 from 5.00pm in support of your written submission?

Please tick:

Yes
No

✓

If you have chosen yes, Council will provide notice of the time and place for the meeting to the presenter of the submission.

I / We under S.223 of The Local Government Act (Right to make submission) are hereby making a formal written submission in relation to the 2014/2015 proposed budget.

Please document your written submission within the space provided (if you require more space please attach additional pages to this form).

SUMMARY OF YOUR SUBMISSION

I would like to have some issues of the budget clarified and applaud Council on some issues raised in the 2014/2015 Budget.

Firstly, accolades:

Budgeting is a difficult process particularly in a rural Council that does not have critical mass to meet the necessary funds to keep up with depreciating assets. I applaud the efforts and endeavours put into creating this budget and would point out issues that are commendable:

- The \$6.4M asset renewal program – although it still fails to match depreciation
- Finally the construction of the northern section of Halletts Way will I hope be completed in this budget period.
- Moon reserve toilet – after several attempts by previous Council this may be a reality???
- Decrease in depreciation – certainly the great previous work of Keith Linnard.



Questions for clarification:

1. What does "significant impact on Council's expenditure" mean when the Mayor refers to the Carbon Tax? Can you please detail the expected dollar amount of this so when/if it is eliminated we can see the recovery in the actual costs?
2. With unprecedented growth of housing in the Shire you still want to increase rates by 5% and use indicators from previous years. Why doesn't this budget clearly show what additional rates will be coming in as a result of new properties? After all these rates are not a 5% on previous rates but a total new payment of \$1300 plus per property. This figure should have been added to last year's rates prior to any decision on rate increase. Can this be added as a line item in this year's budget and estimated for the next years to show some logic in the rate increase?
3. Why is Council considering spending \$4.5M on Darley Early Years Hub when private enterprise would be very keen to fund and operate such a facility? Obviously you are now at design stage and I have not seen any expression of interest document for private operators to provide this service. I know of several who would be interested. You may not know but Council gave approval for the construction of a 103 place facility for 6 weeks to 6 year olds at Hillview and this is well underway. This did NOT come from any expression of interest but from private operators aware of the need. Does Council consider this key business and will it compete with the other 4 or more private operators? This has considerable savings options in both capital and operational costs.
4. I have concern over the huge expenditure on Parks and Gardens. Over \$3.1M or 11.15% of rates. This does not include maintenance of infrastructure which is another \$3.3M. Maybe it is time to conduct a review into this and break this into recreational reserves, walks, pools etc. to give the community a better picture. Can this breakdown be provided for this budget?

PLEASE TURN PAGE OVER FOR MORE WRITING SPACE – DETAILS / COMMENTS

DETAILS OF SUBMISSION/ COMMENTS

Budget Submission Form

Budget submissions must be received no later than the close of business on Tuesday, 24 June 2014, addressed to: **The Chief Executive, Budget Submission, Moorabool Shire Council, P.O Box 18, Ballan Vic. 3342.**

Note: Submitters need to be aware that submissions are public documents and form part of the meeting agenda and minutes. Therefore, budget submissions cannot be suppressed and will become part of the public record.

Contact details of person / groups of persons making a written submission under S.223 of the Local Government Act.

Name: Michael Dunk
Organisation / group (optional):
Address: Residential: 32 Ingliston Rd, Ballan 3342 Postal: PO Box 147, Ballan 3342
Contact number: 0427 299 991

Any person / persons who have made a written submission to the Council are entitled to appear in person or by a person acting on his / her behalf before a meeting of the Council.

Do you wish to appear in person or by a person acting on your behalf before a Special Meeting of Council on Wednesday, 9 July 2014 from 5.00pm in support of your written submission?

Please tick:

Yes	<input type="checkbox"/>
No	<input checked="" type="checkbox"/>

If you have chosen yes, Council will provide notice of the time and place for the meeting to the presenter of the submission.

I / We under S.223 of The Local Government Act (Right to make submission) are hereby making a formal written submission in relation to the 2014/2015 proposed budget.

Please document your written submission within the space provided (if you require more space please attach additional pages to this form).

SUMMARY OF YOUR SUBMISSION

Objection to the 5% rate increase.

Objection to the 6% fee and charge increase.

Objection to the 5.5% employee cost increase.

Objection to the 1.5% grant funding increase.

PLEASE TURN PAGE OVER FOR MORE WRITING SPACE – DETAILS / COMMENTS

DETAILS OF SUBMISSION/ COMMENTS

A rate increase of 5% is not justified when the inflation rate as of Mar 14 is 2.9% according to the RBA website. This increase is on top of what will be another price hike following the bi-annual land valuation. It is also noted that Council intend to raise rates by a further 6% for each of the next three FY. CPI is predicted to be 3% for the next four FY.

Council should review the method of rating properties. CIV punishes a resident who wishes a better style of living by improving their property. They receive nor expect any better services from Council. SV is the only fair rating system to all residents.

Council need to note that a resident does not have more capacity to pay just because they are employed. With living costs constantly rising the capacity to pay is diminished not increased.

An increase of 6% for other fees, services and charges cannot be justified. Again I point out the CPI rate. A Council officers answer to speeding vehicles on Ingliston Rd was the installation of speed humps at a cost of \$7000 - \$9000 was considered too expensive. Effectively Council has valued the potential loss of life at less than \$7000. The officer also sited emergency vehicle use of the road as another reason. They backed away from that excuse when it was pointed out that there had only been four uses of the road (in the two year period I have lived on the road) by emergency vehicles which were predominately to transport Santa and the Easter Bunny.

Ingliston Rd has no infrastructure that Council is required to conduct regular maintenance. There is no curbing, gutters and residents maintain the road reserve on Councils behalf. The road reserve for my property alone is approx 900m2.

Services provided such as waste disposal are covered by an annual charge. Council should provide two free waste disposal tokens to residents to allow them to dispose of excess waste as part of their annual rates contribution. Green waste should be free to dump.

The proposed budget provides for employee costs to inflate by 5.5% or \$0.902 million for wages etc. Council needs to be more financially responsible in its enterprise bargaining so ratepayers are not forced to pay above what is comparable with other government departments. Employee costs are rising when services provided by Council are decreasing by \$0.041 million.

Why is grant funding being increased by 1.5% or \$128 000?

With all the State and Federal governments are taking, surely it would be financially prudent and responsible to decrease grant funding to soften the blow to the wallets of already struggling ratepayers.

Some examples:

The Bacchus Marsh community should be raising capital to upgrade their aquatic centre not the whole of Moorabool shire residents.

The Bacchus Marsh Basketball should be using player yearly fees and raffles to purchase upgraded shot clocks.

The Dunnstown Football Club should run raffles etc to purchase a laptop for administration.

The Ballan Pony Club should use annual fees and conduct raffles to finish their playing arena.

I fully understand that sporting clubs and the like are struggling to have amenities built/refurbished but there has to be a line drawn in the sand regarding giving money away. The community in general is struggling what with the recent Federal budget and increases announced at the State level to vehicle registration etc.

Grant funding should be reduced in line with the current state of the economy.

Request for Fair Differential Rate - Retirement Village residents - Leslie Menzies - Bellbrook Gardens Retirement Village Bacchus Marsh - Please forward to all Councillors

From: Lesley Menzies <lesleyowen44@gmail.com>
To: info@moorabool.vic.gov.au
Subject: Rates
Date: Monday, 23 June 2014 01:27 PM

Dear Sir/Madam,

I would like to express my thanks for your consideration in applying a differential rate to Retirement Village residents of 5%. I personally wrote to 79 Council in Victoria on behalf of Residents of Retirement Villages Victoria (RRVV), asking that they consider the then Minister for Local Government, Ms Janette Powell's proposal to apply a differential rate to retirement villages. To date only five have complied, yours gave the lowest reduction.

May I point out to you the savings your council gains from having a retirement village in your area:

NO upkeep of roads, footpaths, street lighting, street cleaning, drainage and even no garbage collection or recycling services. Less demands on your Library, pools and senior services that councils supply to other senior citizens. We pay for the upkeep of all these in our monthly maintenance fee. Plus your councils profit from the density of village housing to the sum of 2 - 3 times the rates revenue of a residential street.

You may argue that your rating system is not be thought of as a 'fee for service' but a tax on Capital Improved Values(CIV). A resident who has lived in the village for many years has no CIV. Part of the contracts states that as much as 40% of the selling price goes to the owner as part of of the deferred management fee and refurbishments. Therefore the retirement village resident is paying a CIV tax but not receiving the financial benefits of a CIV. The owner deducts these costs before the proceeds go to the residents or his/her estate.

I would like your council to consider a FAIR differential for the retirement villages in your area. Five percent is a differential rate but it is not a fair one. Knox and Frankston have given 25% which I would think was a much fairer reduction when the all of the above is taken into consideration.

I would like my email forwarded to all of the councillors and I would like to ask if this is a fair and equitable differential rate for the retirement villages in your area. I look forward to their replies

Lesley Menzies
President RRVV

Bellbrook Gardens Retirement Village
32/168 Underbank Blvd.,
Bacchus Marsh, Vic. 3340.
Phone No. 5310 6332

7. FURTHER BUSINESS AS ADMITTED BY UNANIMOUS RESOLUTION OF COUNCIL

8. CLOSED SESSION OF THE MEETING TO THE PUBLIC**Recommendation:**

That pursuant to the provisions of the Local Government Act 1989, the meeting now be closed to members of the public to enable the meeting to discuss matters, which the Council may, pursuant to the provisions of Section 89(2) of the Local Government Act 1989 (the Act) resolve to be considered in Closed Session, being a matter contemplated by Section 89(2) of the Act, as follows:

- (a) personnel matters;**
- (b) the personal hardship of any resident or ratepayer;**
- (c) industrial matters;**
- (d) contractual matters;**
- (e) proposed developments;**
- (f) legal advice;**
- (g) matters affecting the security of Council property;**
- (h) any other matter which the Council or special committee considers would prejudice the Council or any person;**
- (i) a resolution to close the meeting to members of the public.**

9. MEETING CLOSURE