## ORDINARY MEETING OF COUNCIL

Notice is hereby given of the Ordinary Meeting of Council to be held at Council Chambers, 15 Stead Street, Ballan on<br>Wednesday 17 July 2013, commencing at 7:00 p.m.

## Members:

Cr. Pat Toohey (Mayor)
Cr. Allan Comrie
Cr. David Edwards
Cr. John Spain
Cr. Tonia Dudzik
Cr. Paul Tatchell
Cr. Tom Sullivan

## Officers:

Mr. Rob Croxford
Mr. Shane Marr
Mr. Phil Jeffrey
Mr. Satwinder Sandhu
Mr. Danny Colgan

Woodlands Ward
East Moorabool Ward
East Moorabool Ward
East Moorabool Ward
East Moorabool Ward
Central Ward
West Moorabool Ward

Chief Executive Officer
General Manager Corporate Services
General Manager Infrastructure
General Manager Growth and Development
General Manager Community Services

## AGENDA

1. OPENING OF MEETING AND PRAYER ..... 3
2. PRESENT ..... 3
3. APOLOGIES ..... 3
4. CONFIRMATION OF MINUTES ..... 3
4.1 Ordinary Meeting of Council - Wednesday 3 July 2013 ..... 3
5. DISCLOSURE OF CONFLICT OF INTEREST. ..... 4
6. MAYOR'S REPORT ..... 6
7. COUNCILLORS' REPORTS ..... 7
8. PUBLIC QUESTION TIME ..... 8
9. PETITIONS ..... 10
10. PRESENTATIONS / DEPUTATIONS ..... 11
11. OFFICER'S REPORTS. ..... 12
11.1 CHIEF EXECUTIVE OFFICER. ..... 12
11.1.1 Regional Development Australia Fund (RDAF) - Round 5 Applications ..... 12
11.1.2 Proposed Victorian Electoral Boundaries 2013 ..... 13
11.2 GROWTH AND DEVELOPMENT ..... 22
11.3 COMMUNITY SERVICES ..... 23
11.3.1 Bacchus Marsh Indoor Aquatic Facility ..... 23
11.4 INFRASTRUCTURE SERVICES ..... 123
11.5 CORPORATE SERVICES ..... 124
11.5.1 Instrument of Appointment and Authorisation of Council Officers under section 174(4) of the Planning and Environment Act 1987 ..... 124
12. OTHER REPORTS ..... 131
12.1 Assembly of Councillors. ..... 131
13. NOTICES OF MOTION ..... 133
14. URGENT BUSINESS ..... 134
15. CLOSED SESSION OF THE MEETING TO THE PUBLIC ..... 135
16. MEETING CLOSURE ..... 136

## 1. OPENING OF MEETING AND PRAYER

Almighty God be with us as we work for the people of the Shire of Moorabool.

Grant us wisdom that we may care for the Shire as true stewards of your creation.

May we be aware of the great responsibilities placed upon us.

Help us to be just in all our dealings and may our work prosper for the good of all.

Amen

## 2. PRESENT

## 3. APOLOGIES

## 4. CONFIRMATION OF MINUTES

4.1 Ordinary Meeting of Council - Wednesday 3 July 2013

Recommendation:
That Council confirms the Minutes of the Ordinary Meeting of Council held on Wednesday 3 July 2013.

## 5. DISCLOSURE OF CONFLICT OF INTEREST

Under the Local Government Act (1989), the classification of the type of interest giving rise to a conflict is; a direct interest; or an indirect interest (section 77A and 77B). The type of indirect interest specified under Section 78, 78A, 78B, 78C or 78D of the Local Government Act 1989 set out the requirements of a Councillor or member of a Special Committee to disclose any conflicts of interest that the Councillor or member of a Special Committee may have in a matter being or likely to be considered at a meeting of the Council or Committee.

Definitions of the class of the interest are:

- a direct interest
- (section 77A, 77B)
- an indirect interest (see below)
- indirect interest by close association
(section 78)
- indirect financial interest
(section 78A)
- indirect interest because of conflicting duty (section 78B)
- indirect interest because of receipt of gift(s)
(section 78C)
- indirect interest through civil proceedings
(section 78D)


## Time for Disclosure of Conflicts of Interest

In addition to the Council protocol relating to disclosure at the beginning of the meeting, section 79 of the Local Government Act 1989 (the Act) requires a Councillor to disclose the details, classification and the nature of the conflict of interest immediately at the beginning of the meeting and/or before consideration or discussion of the Item.

Section 79(6) of the Act states:
While the matter is being considered or any vote is taken in relation to the matter, the Councillor or member of a special committee must:
(a) leave the room and notify the Mayor or the Chairperson of the special committee that he or she is doing so; and
(b) remain outside the room and any gallery or other area in view of hearing of the room.

The Councillor is to be notified by the Mayor or Chairperson of the special committee that he or she may return to the room after consideration of the matter and all votes on the matter.

There are important reasons for requiring this disclosure immediately before the relevant matter is considered.

- Firstly, members of the public might only be in attendance for part of a meeting and should be able to see that all matters are considered in an appropriately transparent manner.
- Secondly, if conflicts of interest are not disclosed immediately before an item there is a risk that a Councillor who arrives late to a meeting may fail to disclose their conflict of interest and be in breach of the Act.


## 6. MAYOR'S REPORT

To be presented at the meeting by the Mayor.

Recommendation:
That the Mayor's report be received.

## 7. COUNCILLORS' REPORTS

To be presented at the meeting by Councillors.

Recommendation:
That the Councillors' reports be received.

## 8. PUBLIC QUESTION TIME

The Council has made provision in the business of the Ordinary Meetings of the Council for the holding of a Public Question Time.

Public Question Time is required to be conducted in accordance with the requirements contained within the Public Question Time Protocols and Procedural Guidelines.

The person asking the question is to stand and identify themselves by name and residential address before asking the question.

All questions are to be directed to the Mayor as Chairperson, who shall determine the appropriate person to respond to the question.

The person asking the question must be present in the gallery when the question is considered and may be asked for clarification by the Mayor.

At the discretion of the Mayor, a lengthy question may be required to be placed into writing by the person asking the question. The Mayor may accept a question on notice, in the event that research is required to provide a response. In the case of questions taken on notice, both the question and response shall be recorded in the Minutes of the Meeting.

## Procedural Guidelines - Public Question Time

A maximum of two questions may be asked by any one person at any one time.

If a person has submitted 2 questions to a meeting, the second question: may, at the discretion of the Mayor, be deferred until all other persons who have asked a question have had their questions asked and answered; or may not be asked if the time allotted for public question time has expired.

A maximum of three minutes per question will be allocated. An extension of time may be granted at the discretion of the Mayor.

The Mayor will nominate the appropriate person to respond to each question. In the event that the question is directed for response by a Council Officer, it shall be referred through the Chief Executive Officer.

The Mayor may disallow any question, which is considered:
To relate to a matter outside the duties, functions and powers of Council;
To be defamatory, indecent, offensive, abusive, irrelevant, trivial or objectionable in language or substance;

To be confidential in nature or of legal significance;
To deal with a subject matter already answered; To be aimed to embarrass any person;

To relate to personnel matters;
To relate to the personal hardship of any resident or ratepayer;
To relate to industrial matters;
To relate to contractual matters;
To relate to proposed developments;
To relate to legal advice;
To relate to matters affecting the security of Council property; or
To relate to any other matter which Council considers would prejudice the Council or any person.

The Mayor has the discretion to seek clarification of the question if deemed necessary but otherwise the person asking the question is not permitted to enter into debate with or directly question the Mayor or Chief Executive Officer.

The Mayor may direct that a member of the gallery ceases speaking if the above procedure is not followed.

## 9. PETITIONS

No petitions have been made to Council for consideration as part of this Agenda.

## 10. PRESENTATIONS / DEPUTATIONS

The Council has made provision in the business of the Ordinary Meetings of the Council for the making of presentations or deputations to Council in relation to matters presented on the agenda for Council consideration.

Presentations or deputations are required to be conducted in accordance with the requirements contained within the Presentation/Deputations Protocols and Procedural Guidelines.

Persons wishing to make a presentation or deputation to Council on a matter included in the agenda shall inform Council prior to the meeting by contacting the Chief Executive Officerŝ office and registering their name and agenda item being spoken to.

At the meeting the Mayor will invite the persons wishing to make a presentation or delegation to address the Council on the agenda item.

The person making the presentation or deputation is to stand and address Council on the item. No debate on the item is permitted between the person making the presentation or delegation and the Council.

A maximum of three minutes per presentation or delegation will be allocated. An extension of time may be granted at the discretion of the Mayor.

Councillors, through the Mayor, may ask the person making the presentation or delegation for clarification of matters presented.

The Mayor may direct that a member of the gallery ceases speaking if the above procedure is not followed.

List of Persons making Presentations/Deputations other than in relation to a planning item listed on the agenda:

| Item No | Description | Name | Position |
| :--- | :--- | :--- | :--- |
| - | - | - | - |

## List of Persons making Presentations/Deputations to a planning item listed on the agenda:

Individuals seeking to make a presentation to the Council on a planning item listed on the agenda for consideration at the meeting will be heard by the Council immediately preceding consideration of the Council Officerês report on the planning item.

| Item No | Description | Name | Applicant/ <br> Objector |
| :--- | :--- | :--- | :--- |
| - | - | - | - |

## 11. OFFICER'S REPORTS

### 11.1 CHIEF EXECUTIVE OFFICER

### 11.1.1 Regional Development Australia Fund (RDAF) - Round 5 Applications

At the time of publishing this Agenda the RDAF Round 5 Applications report was being finalised and will be made available prior to the Ordinary Meeting of Council.

### 11.1.2 Proposed Victorian Electoral Boundaries 2013

## Introduction

File No.:
01/02/003
Author:

## Background

This report puts forward a suggested formal Council submission to the review of state electoral boundaries.

The Victorian Electoral Boundaries Commission has commenced a process of reviewing the boundaries of Victoriaŝ 88 Legislative Assembly electoral districts and 8 Legislative Council electoral regions as a result of significant changes to population within existing boundaries.

## Proposal

## Submission Timeframes

As part of the review process the public, including Council, can make a formal submission to the Commission suggesting changes or objecting to proposals. Further, there is an opportunity to make a formal verbal presentation after the close of consultation on 29 July 2013.

## Factors the Commission will consider as Submissions

Section 9 (1) and (2) of the Electoral Boundaries Commission Act 1982 provides that in making any division of electors and in determining the number of electors to be allocated to a region or district the commissioners shall give due consideration to ï

## Section 9 (1)

(a) area and physical features of terrain
(b) means of travel, traffic arteries, and communications and any special difficulties in connection therewith;
(c) community or diversity of interests
(d) the likelihood of changes in the number of electors in the various localities

Section 9 (2)
The electoral regions or districts are to be of approximately equal enrolment where the enrolment for each region or district does not vary by more than $10 \%$ from the average enrolment of regions or districts.

It is also understood that the commission takes account as r̃elevant considerationsò

- what weight to place on existing boundaries
- the degree to which boundaries should be identifiable.

The commission does not consider the political effects of electoral boundaries.

## The Exhibited Proposal from the Commission:

## Legislative Assembly

## Ballarat West and Ballarat East

The Commission $\hat{\Phi}$ proposal is to make the former Ballarat West district more urban and incorporate the whole of central Ballarat district and to rename the electorate f̂Ballaratò

It is also proposed to expand the former Ballarat further east to take in the bulk of Moorabool and Golden Plains Shire and to rename it r̂Buninyongò

## Melton

The current Melton district includes widespread rural and semi ï rural areas. The Commission§ proposal is to strip back as far as possible to its Melton ï Bacchus Marsh core, shedding Diggers Rest to Sunbury, Rockbank to Kororoit, Blackwood and Toolern Vale to Macedon, and Myrniong and most of Balliang to Buninyong.

## Macedon

To address significant population growth Sunbury has been removed from the electorate and has added Daylesford and the eastern half of the Hepburn Shire, the eastern end of Mount Alexander Shire and the hilly northern fringes of Moorabool and Melton.

## Legislative Council

## Western Victoria

The Commission§ proposal is that the region includes the same area of the 11 districts as at present (with Ballarat and Buninyong replacing Ballarat West and East as outlined above). It is also noted that the Lara district loses part of Werribee making the proposed area more regional in nature.

## Detailed Review of Proposed Buninyong Electoral District:

Reference to the attached Map (I22) (a) and (b) provides a greater opportunity to look spatially at the proposed changes as set out above to the Melton, Macedon, Ballarat and Buninyong districts.

It is immediately apparent that the large West Maddingley subdivision off Griffith Street and properties east of the line of Osborne Street and the Korkuperrimul Creek will be included along with the bulk of Bacchus Marsh and Darley in the Melton District.

Further, areas of Coimadai, Blackwood, Bullarto South and Korweinguboora that were previously included as part of the Moorabool municipal boundary now, in the proposal, go to the Macedon District.

It is also evident that some of the most western regions of Moorabool will go to the new district of Ballarat.

A review of the projected enrolment figures put forward by the Commission shows that on average the Commission is aiming to achieve districts with 45,670 electors.

In the discussion points below it is noted that the total numbers of electors in 2010 in the Bacchus Marsh, Bacchus Marsh Central and Darley areas numbered 7,200. (source VEC results by voting centre)

In any suggested scenario for the whole of Bacchus Marsh to be retained in one electorate the Commission would need to be aware of the fact that an increase of 7,200 voters would push out the average by approximately $13 \%$ for Buninyong but reduce the variance to less than $1 \%$ for Melton.

## Key Aspects of a Submission to the Commission

Using the framework provided in 9 (1) and (2) the following submission points are proposed:

- There is no strong community of interest for Bacchus Marsh residents to Melton.
- There is a strong community of interest for Moorabool residents west to Ballarat. The Shire is currently part of the Grampians Region.
- There is a strong community of interest as a peri urban locality between Bacchus Marsh and the Macedon district. The unique requirements of Peri urban municipalities are recognised by the state government.
- The variation in electors in the Melton district is projected to be + $14.79 \%$ by 2018 and the variation in electors in Buninyong is project to be ï $2.41 \%$ and Macedon ï $1.62 \%$. As such it is contended that removing Bacchus Marsh electors from Melton would preclude the need for a further review of voter numbers in the short term.
- The splitting of West Maddingley from Bacchus Marsh is effectively splitting a suburb. Whilst localities are named separately. Bacchus Marsh is generally comprised of the Bacchus Marsh Central, West Maddingley, Maddingley, and Darley.
- The western freeway could be seen as a t̃raffic arteryò and as such there could be a synergy in splitting Darley and the area north of the western freeway to Macedon and the areas south to Buninyong.
- Not separating the northern localities of Moorabool that were clearly previously associated with the existing municipal boundary should be given greater weight.
- As the Moorabool council boundary makes up a significant portion of the proposed Buninyong district and the Moorabool River is a central feature of the proposed district it is suggested that the new district be named $\mathfrak{\text { ñMooraboolò There }}$ is precedence here in that Ballarat and Melton have been named after the municipal areas.


## Political Context

Whilst the Commission does not take into account the political implications of any boundary review it is interesting to review the results of the 2010 election to check the trend in representation of future seats.

The seat of Melton was won by Labour with a margin of 26\%
The seat of Ballarat East was won by Labour with a margin of 2.8\%
The seat of Ballarat West was won by Labour with a margin of $2.1 \%$
The seat of Macedon was won by Labour with a margin of $2.5 \%$.
There is some risk in trying to extrapolate results into revised boundaries some three years later, however it is contended that Melton is likely to remain a safe seat for Labour and the others will remain marginal for some time.

## Policy Implications

The proposal is not specifically provided for in the 2013-2017 Council Plan but is relevant to the KRA of Representation and Leadership of our Communityô

## Financial Implications

There are no direct financial implications for Council of the boundary review.

## Risk \& Occupational Health \& Safety Issues

Nil.

## Communications and Consultation Strategy

The Councilê view will be made publicly known via press releases and a formal verbal presentation to the commission if granted

## Victorian Charter of Human Rights and Responsibilities Act 2006

In developing this report to Council, the officer considered whether the subject matter raised any human rights issues. In particular, whether the scope of any human right established by the Victorian Charter of Human Rights and Responsibilities is in any way limited, restricted or interfered with by the recommendations contained in the report. It is considered that the subject matter does not raise any human rights issues.

## Officer's Declaration of Conflict of Interests

Under section 80C of the Local Government Act 1989 (as amended), officers providing advice to Council must disclose any interests, including the type of interest.

## Author - Rob Croxford

In providing this advice to Council as the Author, I have no interests to disclose in this report.

## Conclusion

That based on the key points covered in this report it is put forward that:

- The least preferred option of the Moorabool Shire Council is for any part of Bacchus Marsh, Darley, Parwan, Long Forest, Hopetoun Park or West Maddingley localities to be included in the Melton district. It is contended that the projected variation in voter numbers by 2018 indicates that the removal of the above localities would assist in reducing the variation of numbers.
- The second least preferred option of the Moorabool Shire Council is for all areas to the north of the Western Freeway to be included in the Macedon District and the areas south of the Freeway to be included in the Buninyong District.
- The preferred option is for the whole of the municipal district of Moorabool being included in Buninyong. This will enable voters to readily identify with the current municipal boundary and provide a community of interest to the west of the region.
- Consideration be given to renaming the district from fißuninyongò to ñMooraboolò based on the fact that the large geographic and residential portion of the suggested revised boundary is now part of Moorabool and that the Moorabool River is a readily identifiable central feature of the proposed district.


## Recommendation:

That the CEO be authorised to make a formal written submission and the Mayor to make verbal presentation to the Electoral Commission review of state electoral boundaries (July 2013) that puts forward the suggestion of the Moorabool Shire Council that :

- The preferred option is for the whole of the municipal district of Moorabool being included in Buninyong. This will enable voters to readily identify with the current boundary and provide a community of interest to the west of the region.
- Consideration be given to renaming the district from "Buninyong" to "Moorabool" based on the fact that the large geographic and residential portion of the suggested revised boundary is now part of Moorabool and that the Moorabool River is a readily identifiable central feature of the proposed district.

Report Authorisation
Authorised by:


Name: Rob Croxford
Title: Chief Executive Officer
Date: Friday 5 July 2013

Proposed Electoral District
BUNINYONG




## 21 of 136

### 11.2 GROWTH AND DEVELOPMENT

No reports for this meeting.

### 11.3 COMMUNITY SERVICES

### 11.3.1 Bacchus Marsh Indoor Aquatic Facility

## Introduction

File No:
17/17/002
Author:
Rob Croxford
This report enables the Council to:

- Consider the community feedback on the draft design plans for Stages 1 and 2 of the Bacchus Marsh Indoor Aquatic Centre;
- Adopt the schematic design plans;
- Endorse a funding model that includes application for State and Federal funding and a special charge for residents on a geographic area to fund additional capital costs;
- Commit to maintaining the existing ageing outdoor pool in the event that construction of the new facility does not proceed as planned; and
- Request officers to bring forward a further report to re-consider the aquatic project as number one priority in the event that the Council is unsuccessful in securing funding leading up to the 2013 Federal election.


## Background

### 1.0 Community Consultation

### 1.1 Council

At its Ordinary Meeting on the 6 February 2013, the Council resolved to endorse the design plans for the Bacchus Marsh Indoor Aquatic Centre for the purposes of community engagement and receive a further report on the adoption of the design plans for the Bacchus Marsh Indoor Aquatic Centre at the conclusion of the design consultation phase.

In accordance with the Resolution of the Council, the draft design plans were made available for community comment for a six week period from 18 February ï 29 March.

To facilitate the community engagement process, 1000 information and feedback sheets were circulated across the municipality; the draft design and construct plans were printed in A1 size and exhibited at the Lerderderg Library, Ballan Civic Centre, Bacchus Marsh Civic \& Community Hub, Bacchus Marsh Outdoor Pool, Bacchus Marsh Leisure Centre, Ballan Outdoor Pool.

An electronic questionnaire was made available on Have Your Say ï Councilês online Engagement Portal along with copies of the information sheets and draft design and construct plans. Information was made available on Councilês Home Page with the opportunity to comment advertised in the Moorabool News every week during the engagement period. The information and feedback sheet were mailed directly to 360 community groups and organisations across the municipality.

A §peak Outôwas also held at the Bacchus Marsh Outdoor Pool on 5 March, 2013 where members of the community were able to view the draft design and construct plans; discuss the plans with Councillors and Council staff that were in attendance. Approximately ten people participated in the Speak Out.

Council staff attended the Harvest Festival (Bacchus Marsh), Autumn Festival (Ballan) and Myrniong Music Festival and sought comments from attendees.

Regular contact is being maintained with members of the Bacchus Marsh Community Consortium to seek the views of the consortium on the draft design plans. The Consortium also facilitated community comment on the proposed construction of the Bacchus Marsh Indoor Aquatic Centre. The results of the engagement process undertaken by the Consortium are also contained in this report.

In summary, 52 feedback sheets were received by the Council at the conclusion of the community engagement process. The feedback sheets were completed in hard copy ( 22 responses) and on line through Have Your Say (30 responses).

At the Speak Out held at the Bacchus Marsh Outdoor Pool, 10 people discussed the draft schematic design with Councillors and Council staff. Written feedback was also provided by the Bacchus Marsh Community Consortium.

The feedback sheet used to elicit feedback sought comments on the design of the new facility; the size of the proposed facility; the parking arrangements; and the type of services to be provided. The feedback sheet also sought responses as to whether people would use the facilities to be provided in the proposed centre; how often they would use the facility; how they would get to the facility; did they think the facility should include any of the following: leisure play pool (childrenલ pool); hydrotherapy pool; and environmentally sustainable design features; and would they be prepared to pay a special charge for a ten year period as a contribution towards the costs of the Indoor pool. General comments were also invited.

A majority of the respondents ( $69 \%$ ) believed the design was satisfactory to excellent although $31 \%$ thought the design was poor; a majority of responses (85\%) rated the size of the proposed facility as satisfactory to excellent.

The parking arrangements at the proposed site were thought to be positive ( $93 \%$ ); the proposed services were rated satisfactory to excellent in $77 \%$ of the responses; $84 \%$ of responses indicated they would use the facilities to be provided at the centre; most respondents indicated they would use the 25 metre eight lane indoor heated pool; gymnasium and car parking.

Most respondents thought the facility should include a Leisure Play Pool (Children介̂ pool), environmentally sustainable design features and hydrotherapy pool. Most respondents indicated that they would use the facility at least once a week. In relation to accessing the facility, most respondents indicated they would use a car to get to the facility followed by walking.

The respondents were equally split about their preparedness to pay a special charge for a ten year period as a contribution towards the costs of the Indoor pool.

In terms of the demographic characteristics of the respondents, the majority were female ( $70 \%$ ), people aged between $35-49$ years ( $50 \%$ ) with most residing in Bacchus Marsh, Darley and Ballan. Small numbers of respondents came from Maddingley, Rowsley, Pentland Hills, Dales Creek, Balliang East, Bungal, Blackwood and Coimadai.

There were a total of 109 general comments received. The comments included a number of suggested improvements to the design of the new facility included provision of a childrenê pool, disabled access including ramps and hoists and retention of the outdoor pool. Suggested improvements to the size of the facility included construction of a 50 metre pool, retention of the outdoor pool and increasing the width of the pool concourse. In relation to the parking arrangement there was mixed feedback including concerns about exacerbating current traffic concerns on Grant Street, improving public transport to the site and encouraging people to use alternative modes of transport (cycling and walking). In rating the proposed services to be provided from the site, the general feedback was that the services were more than what the community needed.

The verbatim comments that were received as part of our community engagement are enclosed (Attachment 11.3.1(a)).

### 1.2 Bacchus Marsh Community Consortium

The Bacchus Marsh Community Consortium also undertook consultation with the community on the proposal to construct the Bacchus Marsh Indoor Aquatic Centre. The consortium provided feedback to the Council in two forms.

The initial feedback was provided on 1 March, 2013 and contained suggestions on the key elements that should be included in the design of the facility. An assessment of the advice showed that Council解draft design plans largely included the key features sought by the Consortium. The Consortium suggested that the toddlers pool be included in Stage 2 (currently it is Stage 3). The other feedback was provided in the form of a detailed report dated 1 May 2013.

The purpose of the report prepared by the Consortium ñs to provide community feedback from consultations by the Consortium and adds to survey information gathered by the Moorabool Shireò The report provides feedback in two forms: advice from potential users of the facility ï issues raised related to use, design, importance and functions and design features of an aquatic-leisure centre rated according to community priorities.
fin terms of ranking the features, all those shown in the Mantric Design were endorsed by the community except for the gymnasium where the results were evenly spread across all available categories. The only clear result for a feature not endorsed was the steam roomo

The report from the Consortium contains two recommendations for consideration by the Council:

- That the Shire Councilếs position on the Mantric design be made clear to the community, outlining a process regarding construction, budgeting, timeline; and
- That community feedback in this report is taken into account in the Councilế decision making.

A copy of the advice received from the Consortium in March and copy of the report prepared by the Consortium in May are enclosed (Attachments 11.3.1 (b) and 11.3.1(c)).

### 1.3 Feedback Summary

The feedback provided through the consultation undertaken by Council and the Community Consortium generally supports the current Mantric design plans.

In summary:

- There was support for:
- the inclusion of Leisure Play Pool (Children $\hat{\Phi}$ Pool) in the initial stage of construction (Stages 1 and 2);
- disabled access;
- environmentally sensitive design features;
- the inclusion of a hydro therapy pool; and
- the retention of the outdoor pool.
- There was concern over:
- the potential increase in traffic congestion;
- the costs of the project;
- the need for a gymnasium;
- the inclusion of a steam room;
- increased traffic levels; and
- the cost of the facility.
- There was also an equal split on support for proposal for the introduction of a special charge to recoup capital and operating costs.


### 1.4 Response to the Feedback

## Leisure Play Pool

An estimate of approximately $\$ 500,000$ has recently been made by officers for an outdoor zero depth Leisure Play area (Children $\hat{\Phi}$ area). Pricing in the construction industry is currently favourable for larger projects so it is proposed that the construction be included as an option in the tender for Stages One and Two combined. It is pointed out that the pool will be seasonal and not enclosed in the Stage 2 building footprint.

If the tender price cannot accommodate the additional pool then it will need to form part of a Stage 3 development as originally planned.

## Disabled Access, Environmental Design, Hydro Therapy Pool, Gymnasium

The proposed design provides for disabled access and environmentally sensitive design features. The inclusion of a gymnasium is considered essential for the overall financial operation of the facility.

The draft plans for Stage three make provision for a hot water program pool (hydrotherapy pool), spa, sauna and amenities.

## Retention of the Existing Outdoor Pool

The current outdoor pool is ageing and requires increasing levels of maintenance for each summer season of 16 weeks.

A significant leak has also been detected and initial investigations show the need for significant pool shell repairs to be undertaken. In the event that patching and sealing is not successful then a liner option will need to be considered. This will be at a cost that has not been budgeted for in the 2013/14 or subsequent years. Officers will provide a further report when investigations are complete.

In any scenario if the new pool does not proceed as planned then a contingency plan will need to be developed to ensure the outdoor pool continues to service the community in the longer term.

## Traffic Congestion

A traffic study is currently being undertaken in Bacchus Marsh and the potential impacts of increased patronage of the pool will be taken into account by officers in planning for future traffic flows and solutions.

## Significant Costs of the Project

The pool will be the largest project undertaken in the Bacchus Marsh and surrounding community. Included in this report is a financial model that addresses the capital and recurrent costs of the project.

## Response to Consortium Questions

In relation to the request that the Council make its position clear to the community in relation to construction, budgeting and timeline it is believed that this report and the final Council Resolution will cover the request.

In relation to the second question, the Council, through the process of considering this report will be taking account of the community $\hat{\Phi}$ feedback.

### 2.0 Financial Issues

The Council on 5 December, 2012 resolved to proceed with an application to Round 4 RDAF based on a capital project of $\$ 19.80$ mil, of which $\$ 18.07$ mil was cash.

Further, the resolution limited the Council解 acceptance of any grant funding to the Council|ळ̂ contribution not exceeding $\$ 1$ mil in borrowings plus design costs of up to $\$ 340,000$ on any scenario.

Any gap in funding of any scenarios will need to be raised via a special charge scheme or differential rate over a ten year term less any community fundraising achieved.

Discussions at the time reinforced the significant increase in costs in operating a facility without a r̃dryòarea contribution and as such the Council has pursued the option of constructing Stages 1 and 2 combined.

A copy of the Financial Model for the operation of the Centre (SGL July 2013) is enclosed (Attachment 11.3.1(d))

It is pointed out that the SGL model does not address the capital funding, interest costs or depreciation

Set out below is the capital and recurrent funding scenario for Stages 1 and 2 including financing costs as put forward previously and updated as at July 2013.

|  | Stage 1 and 2 <br> (Option 2) |
| :---: | :---: |
| Capital Funding |  |
| Council Loan (SFP) | $\$ 1.0$ mil |
| Council Loan (recouped specia rate)* | \$2.5 mil |
| Council design (cash cost) | \$0.34 mil |
| Community contribution | \$1.0 mil |
| Special Rate | $\$ 0.67$ mil |
| Better Pools ï State Govt | $\$ 3.0$ mil |
| RDAF Round 6 | $\$ 9.90$ mil |
| In kind Council Land contribution | \$0.84 mil |
| In kind Council Project Manage | \$0.55 mil |
| Total Capital Project | \$19.80 mil |
| Total Cash cost to Council | \$18.07 mil |
| Recurrent Funding |  |
| Net avg op costs (SGL p. 7) | \$0.44 mil |
| Less current pool costs | (\$0.09 mil) |
| Less current Leisure centre costs | (\$0.20 mil) |
| Net Operating cost to council | \$0.15 mil |
|  |  |
| Financing Costs | Stage 1 and 2 |
| $\$ 3.17$ mil financed over 10 years and recouped. | \$0.41 mil |

Notes to above table:
In order to fund the total project the Council will be required to borrow a further $\$ 2.5$ mil for a ten year term above the $\$ 1$ mil that is already provided for in the strategic financial plan (SFP).

Further, the funding gap of $\$ 0.67$ mil is also proposed to be borrowed and funded by a special charge.

As set out in the December report the net operation cost to Council of $\$ 0.15$ mil is considered to be a reasonable ongoing contribution by the Council. This has been provided for in the SFP.

In summary a special rate to recoup $\$ 2.5$ mil $+\$ 0.67$ mil $=\$ 3.17$ mil will be required for the ten year period of the loan. The financing costs of $\$ 0.41$ mil will be offset by the revenues generated by the special rate.

The in-kind costs of project management is a cost to Council in that officers will not be able to manage other capital projects whilst focussing on the Pool project. This is not a cost that funding agencies recognise as a cash cost.

Depreciation has not been factored into the above table. As it is not a cash item it is not going to affect the financing decision for the project as set out above. It will, however, have an impact on the Councilês overall operating statement and may increase the current depreciation of $\$ 9.5$ mil by another $\$ 600,000$ to $\$ 750,000$.

### 3.0 Potential Sources of Funding

### 3.1 Better Pools Funding - Community Facilities Funding Program - Victorian Government

The Community Facility Funding Program (CFFP) provides grants for planning, building new and improving existing facilities where communities meet, interact and participate in sport and recreation. A category of the CFFP is the Better Pools Program that provides funding for high-quality aquatic leisure facilities through new or redeveloped aquatic leisure centres on a $\$ 1: \$ 1$ basis with a maximum grant of $\$ 3$ million.

The 2014/2015 CFFP involves a two-stage application process that involves the development of project proposals (expressions of interest) and if invited full applications. An Expression of Interest for Better Pools funding of $\$ 3$ million was lodged on the 5 June. On the 3 July, Council was invited to proceed with the preparation and lodgement of a full application for funding. The full application is due on 21 August 2013. Funding announcements are then planned to occur from October 2013.

### 3.2 Regional Development Australia Fund - Australian Government

On the 21 June, the Federal Government announced the details of Round 5 of the Regional Development Australia Fund Grants Fund. The round of grants will provide a total of $\$ 150$ million to eligible local governments.

Funding is being allocated among States and Territories. The Moorabool Shire has notionally been allocated $\$ 379,314$. Applications for RDAF Round Five close on the 22 July 2013.

The funding arrangements in Round 5 are not suited to a project of the scale of the proposed Bacchus Marsh Indoor Aquatic Centre.

It is understood that $\$ 250$ million of RDAF funding may be allocated to Round 6 of the program ahead of the Federal Election. It is proposed that if the funding parameters fit, that the Council submit an application for $\$ 9.90$ million for the construction of Stages 1 and 2 of the Bacchus Marsh Indoor Aquatic Centre.

### 3.3 Special Rate

A special rate scheme would be established to repay a loan of $\$ 3.170 \mathrm{~m}$. The costs of servicing the loan would be approximately $\$ 410 \mathrm{k}$ per annum.

The special rate would be based of a geographic area covering the localities of Bacchus Marsh, Ballan, Balliang, Balliang East, Beremboke, Coimadai, Darley, Fiskville, Glenmore, Hopetoun Park, Ingliston, Korobeit, Lerderderg, Long Forest, Maddingley, Merrimu, Mount Wallace, Myrniong, Parwan, Pentland Hills, Rowsley.

Based on a property with a CIV of $\$ 330,000$ the cost of the special rate would be approximately $\$ 40$ per annum and for a property with a CIV of $\$ 500,000$ the special rate would be approximately $\$ 60$ per annum.

A similar scenario of including all properties within a 25 km radius of Bacchus Marsh would yield a similar result.

There is concern that higher valued properties such as farms would be charged a higher amount based on valuation that would be inequitable. Officers will model the impact of setting a minimum and maximum rate. It is envisaged that a lower end of $\$ 50$ and upper end of $\$ 150$ is likely to be more palatable to the community.

The next step in the process would be to present a report to Council on the process of establishing a special rate scheme. This should be done once Council has secured other funding sources for the project.

Before Council can implement the special rate it would have to comply with the requirements of section 163 of the Local Government Act. Under section 163A of the Local Government Act the public will have the right to make a submission in relation to the special rate and can seek a review of the special rate at VCAT.

The special rate would likely commence in the 2015/16 financial year.
The level of the special rate is based on the assumption that the other sources of revenue including fundraising by the community are achieved.

### 4.0 Joint Use Agreement

The Council currently operates a gymnasium at the Secondary College under contract to a leisure services provider at a net cost of $\$ 202,000$ per annum.

There have been some issues historically with the Council wanting to exit the agreement and receive compensation for the equity it has in the building on the site.

For the purposes of this report it has been assumed that the gymnasium and fitness aspects of the current school site operation would transfer to the new indoor aquatic centre. Ball sports such as basketball that currently operate at the school site would continue under a new arrangement which may include the use of current associations and volunteers.

### 5.0 Project Readiness

The design has now progressed to the stage that the project can be tendered within a reasonable timeframe. There is some further work to incorporate the children $\hat{\Phi}$ pool and to consider whether it is a design and construct procurement process or traditional tenders based on full design and documentation.

The facility planning has been informed by the previous design explorations, specialist consultant advice, existing site and conditions constraints, and importantly carparking requirements. A staged construction approach has been used to ensure elements constructed in early stages fit with and future proof future stages. The stages generally include the following:

## Stage 1

- 25 m pool
- Learn to swim pool
- Entry and kiosk
- Administration and staff area
- Accessible facility
- Wet/dry change
- Pool and mechanical plant


## Stage 2

- Expand entry lobby and canopy
- Expand administration
- Expand wet/dry change
- Group change
- Crèche
- Spin room
- Gym
- Program Room
- Lift and stairwell to level 1


## Stage 3

- Leisure pool
- Zero depth splash pools
- Major water feature
- Spa and sauna
- Hot water program pool


## External spaces

- Carparking
- Entry interface between entry and carpark
- Secure external terrace at entry/café lobby
- Pool hall breakout space
- External breakout for crèche

Significant schedules and costing information supports the attached plans from Mantric Architects ï May 2012 P4 (Attachment 11.3.1(e)). The summary of cost plans based on quantity surveyor reports for each stage are as follows:

- Stage 1: $\$ 10.01 \mathrm{M}$
- Stage 2: $\$ 8.73 \mathrm{M}$
- $\quad$ Stage 3:
\$9.59M
- $\quad$ Stage $1 \& 2$ together:
\$18.07M
In addition to the architectural plans presented, there has been significant other work associated with the design to help inform the final outcome. These include:
- Schematic Design Report
- Building Services Sketch Design Report ï covering service supply connections, building code compliance, mechanical services, electrical services, hydraulic services
- Building Services ESD Report
- Pool Engineering Design Report
- Preliminary Services and Structural Drawings
- Geotechnical Site Analysis Report
- Cultural Heritage Management Plan
- Landscape Masterplan
- Carpark requirement analysis and functional layout
- Quantity Surveyor Cost Plans


## Policy Implications

The 2013-2017 Council Plan provides as follows:

Key Result Area

## Objective

## Strategy

Enhanced Infrastructure and Natural and Built Environment.

Ensure current and future infrastructure meets the needs of the community.
the Indoor Aquatic facility has been the highest advocacy priority for several years of the Council.

Risk \& Occupational Health \& Safety Issues

| Risk <br> Identifier | Detail of Risk | Risk <br> Rating | Control/s |
| :--- | :--- | :--- | :--- |
| Tender Price | Final tender may be <br> higher than estimated. | Low | Expert architectural <br> and quantity surveying. <br> Industry benchmarks <br> used. |
| Funding Mix | Better Pools or RDAF <br> or community <br> contribution may not | High | Project will not <br> proceed. |


|  | eventuate or presents <br> cash flow issues for <br> Council. |  |  |
| :--- | :--- | :--- | :--- |
| Operating <br> Costs | Operating costs may <br> be higher or lower <br> than estimated <br> impacting on Council <br> finances or special <br> rates raised. | Medium | Industry benchmarks <br> used. |
| Exit from joint <br> use <br> agreement or <br> contractual <br> obligations | It has been assumed <br> that the current <br> gymnasium Low <br> operations will cease <br> at the school and <br> transfer under a Stage <br> 2 scenario. | Sound understanding <br> of current arrangement. |  |
| Special Rate | Special rates may be <br> challenged and <br> overturned at VCAT. | High | The process is well <br> defined in the Act <br> however no specific <br> controls are in place. |

## Communications and Consultation Strategy

The results of the community engagement on the Mantric design plus the funding model and requirement for a special rate will be communicated to the Moorabool community through a media release, information on Councilês website and Have your Say, Counciļ̂̂ online Community Engagement Portal and through direct mail to respondents that asked to be kept informed following the community engagement process.

It is also important that the Councils commitment to maintaining the existing outdoor pool if the proposed project does not proceed is communicated.

## Victorian Charter of Human Rights and Responsibilities Act 2006

In developing this report to Council, the officer considered whether the subject matter raised any human rights issues. In particular, whether the scope of any human right established by the Victorian Charter of Human Rights and Responsibilities is in any way limited, restricted or interfered with by the recommendations contained in the report. It is considered that the subject matter does not raise any human rights issues.

## Officer's Declaration of Conflict of Interests

Under section 80C of the Local Government Act 1989 (as amended), officers providing advice to Council must disclose any interests, including the type of interest.

## Author - Rob Croxford

In providing this advice to Council as the Author, I have no interests to disclose in this report.

## Conclusion

This report has provided Council with details of the:

- Community consultation and feedback;
- Recommends the inclusion of a toddlers pool in Stage 1 and 2 combined if it can be accommodated in the tender price;
- Sets out an updated capital and recurrent funding model;
- $\quad$ Sets out initial details for the development of a special rate to partially fund the project;
- Authorises the submission of a Round 6 RDAF application; and
- Requires further reports from officers on the development of a special rate, and options if the project is not successful in gaining funding by the 2013 election.


## Recommendation:

It is recommended:

1. That the Council, having considered the results of the community engagement undertaken on the draft design plans for the Bacchus Marsh Indoor Aquatic Centre:
a. Authorises the inclusion of a Leisure Play (Children's Pool) as an option in the tender for Stages One and Two within the total project budget.
b. Adopts the design plans for the Bacchus Marsh Indoor Aquatic Centre by Mantric Architects (May 2012, P4).
c. Thank in writing the Bacchus Marsh Community Consortium for its work in providing and facilitating community feedback.
2. Endorse the operating financial model prepared by SGL and enclosed with this report (Moorabool Indoor Aquatic Centre July 2013).
3. Adopt the following capital and recurrent funding model for Stages 1 and 2 combined:

|  | Stage 1 and <br> $2($ Option 2) |
| :--- | :--- |
| Capital <br> Funding |  |
| Council Loan (SFP) | $\$ 1.0$ mil |
| Council Loan (recouped special rate) ${ }^{\star}$ | $\$ 2.5$ mil |
| Council design (cash cost) | $\$ 0.34$ mil |
| Community contribution | $\$ 1.0$ mil |
| Special Rate | $\$ 0.67$ mil |
| Better Pools ï State Government | $\$ 3.0$ mil |
| RDAF Round 6 | $\$ 9.90$ mil |
| In kind Council <br> Land contribution | $\$ 0.84$ mil |


| In kind Council Project <br> Manage | $\$ 0.55 \mathrm{mil}$ |
| :--- | :--- |
| Total Capital Project | $\$ 19.80 \mathrm{mil}$ |
|  |  |
| Total Cash Cost to Council | $\$ 18.07 \mathrm{mil}$ |


|  |  |
| :--- | :--- |
| Recurrent Funding |  |
| Net average operating costs (SGL p. 7) | $\$ 0.44$ mil |
| Less current pool costs | $(\$ 0.09 \mathrm{mil})$ |
| Less current Leisure Centre costs | $(\$ 0.20 \mathrm{mil})$ |
| Net Operating Cost to Council | $\$ 0.15 \mathrm{mil}$ |

4. That the CEO be authorised to submit an application for funding of $\$ 9.90$ million under the next round of the Regional Development Australia Fund (RDAF) for the construction of Stages 1 and 2 of the Bacchus Marsh Indoor Aquatic Centre.
5. That officers present a report to Council on the establishment of a special rate scheme once other sources of funding have been secured.
6. Advise the community of the progress of the indoor Aquatic Centre project, its funding model and next steps in the process.
7. That officers prepare a further report on options, management models and timeframes for the relocation of gymnasium and fitness services from the secondary college to the Aquatic Centre.

Report Authorisation
Authorised by:
Name: Rob Croxford
Title: Chief Executive Officer
Date: Friday 12 July 2013


## How would you rate the design for the new facility? (Quantitative measure) Do you have any suggestions for improvement?

I am very disappointed that there is no outdoor pool associated with the design
Instead of "have it all" strategy a 5-10 growth strategy should be considered. Build to what can be afforded now and to develop say in 2 more extensions over 10 years as the community demands.
"Where is the baby/toddler pool? you have a learn to swim pool but this would be (I'm assuming going by the title) that the LTS pool would be too deep for baby's/toddlers

Why can't we keep the outdoor pool and back into pepper-tree park - people like to have an option of in or out in summer?"
The primary purpose of community swimming pools is to provide a safe place for residents to 'cool down' and enjoy leisure activities during hot weather. By developing an indoor aquatic facility (and losing the outdoor option), you create a pool that can be used during the cooler months, however is uncomfortably hot, humid and 'stuffy' on the days when residents seek the comfort of a community pool. I would like to see explored the opportunity to create a somewhat hybrid facility, where large sections of the walls can be opened during the warmer months. (i.e. The windows be constructed as 'hanger' style doors.)
The facade looks like the library. Gisborne have an aesthetically pleasing pool that fits more with the landscape
"The current plan would appear to suggest that patrons enter the wet area to access the changing rooms. This is VERY POOR design for a range of reasons:

1. Public bring all their dirt on shoes into the wet area around the pool.(difficult and expensive to keep clean)
2. Better to segregate fully clothed and swim wear attired to minimise potential for undesirables entering the facility (protecting children)..

Natural flow should be via reception to changing rooms and toilets and then access to wet areas. 3. Easier to control patrons"

It should still have an outside pool, people will want to be outside on hot days, nothing worse than being in the hot steamy atmosphere of an indoor pool on a hot day
"It looks keyed to family use (crèche \& play pool) but no family change area. As a mum of twins I need dad to help get them changed.
"
"Remove the gym facilities as we already have a gym that serves the same purpose close by. I like that there are the 4 pools available, especially the hydrotherapy pool and the shallow pool." Do it sooner rather than later.
"While I think it is great for new facilities for our community and Peppertree park is a great location. I think that demolishing an outdoor 25 m outdoor pool that has recently had a lot of money spent on it recently and to build a new pool the same size indoor for the massive cost of 17.54 million is totally crazy.
If it were a new 50 m indoor pool while also having an outdoor pool as well like many other leisure centres then that may be an option. While the cost of this facility may come at an ongoing cost to ratepayers I don't think this option is value for money at all.

We're getting rid of an outdoor pool to have an indoor pool the same size at a massive cost to the community it just can't see the common sense in this proposal."
"The draft plans are a bit hard to read. I am unsure if there are large family change rooms. These will be very popular as they are at Melton Waves.
I like the idea of a ramp into the water. I assume this is for disabled access. This is very important as exercise for the elderly and disabled in a pool is very important.

It would be great if built with water sports in mind other than swimming such as the possibility of use for water polo, instruction in scuba, etc.
I would love to see energy savings built in such as passive solar design, solar panels across much of the large roof, small wind turbines on back wall near river, and even exercise bicycles in the gym connected to generators to generate electricity."
Bacchus Marsh is town of young families. The biggest demographic group in BM and across the shire is children 0-15. Australia is also in the grip of a baby boom. Please make a toddler pool and a Learn To Swim Pool your biggest priorities. Family change rooms with fold-out change tables, swimming lessons and a parent-friendly cafe are vital if this is to succeed. Please realise that the average parent generally doesn't have much time or energy to get online for surveys like this.
I think there needs to be more large pools for kids both big and small to play and swim in. Not just a large lap pool as not everyone is there for exercise.
"Reasonable design, but wrong location. Because the traffic will only increase (no matter what access roads to the freeway) in Grant Street, I suggest another location. Possibly Hallett's Way North area.
Leave the existing outdoor pool where it is, so our kids get some sunlight."
Do not get rid of the outdoor pool, we will need it as well; the population is growing in Bacchus Marsh. People need to be outside not always inside. The outdoor pool was a huge draw card for many residents who have bought in the area. Demolition is a waste of money!
all looks fantastic cannot wait to see it being started.
where is the disability access, change facilities and hoists listed?
More Disability access, and to ensure that a hoist from the change room to the pool for people in wheelchairs
Have an outdoor pool too
From the small feedback form the design seems to be OK
"The Aquatic Centre needs to have a toddler's pool.
Instead of having meeting rooms in the pool design it could have a youth space built into it. The pool
is in a central position and perfect for a youth centre. Design of the pool should include solar power
to minimise ongoing costs."
the hydrotherapy pool is the most sought after feature of this proposal. Yes we need an indoor pool, but if you do not put the hydro pool in stage 1, it is a slap in the face for those who have worked so hard to come this far.
A Disability Hoist/Track running from Assist Change Room into 25m pool (Shallow End).

## How do you rate the size of the proposed facility? (Quantitative measure) Please provide suggestions for improvement:

As per previous where is the outdoor pool. How much room is there for future expansion
The pool concourse is only 2 m . This area is usually always overlooked, under catered or the first area that designers scale back to reduce overall costs. Considering the use of the current facility on a warm day or School Carnival, there is not nearly enough space for people, let alone the gags and towels that they bring with them. Melton Waves provides an example of how inhibiting this aspect of the design can be if not appropriately catered for.
For the purpose of lap swimming and use by schools and for training, require a pool of 25 Metre but one could have access to this pool from the side (rather than lane swimming ends) with a shallow, gently shelving pool that directly joins onto the main pool (this would allow invalids and the like to gain easy access to deeper water of the main pool).
Would like to see the option, if available space on site, for a 50 m pool with a moveable boom to provide most flexibility for use of the wet space.
A good size but it looks as though every need is being met a little bit. Too many compromises \& nothing will fit well. Less is more.
The size of the aquatic facility is expansive.
"Increase the size of the indoor pool to 50 m at least forget about stages $2 \& 3$ for the moment just at least give the growing community a larger pool this current proposal indicates giving the growing community better facilities well the same size pool does not give any additional facilities for the growing community.

How are you going to fit hundreds of kids etc. in a 25 m pool ????"
Ideally there would be the ability to expand the sides (open out) to allow larger school groups to support their teams at school sports. Not sure if 25 m pool is large enough for school sports though. An explanation of acronyms used would help interpretation. I assume HWP is Hot water pool? Also known as hydrotherapy pool? This is definitely needed. What is LTS pool?
Please include indoor well-heated toddler pool as well as enough family change rooms (at least 4)
"Having previously visited Waurn Ponds Leisure Centre I felt this was a great example of a facility that provided water activities the whole family could use.
Having an outdoor area is also important as Waurn Ponds was lacking this as it was the first thing we noticed."
Keep it minimalistic, making it low-maintenance
If partnered with the existing outdoor pool, it will sufficiently cater for the growing population, don't forget school groups, young kids and elderly will all want to use the pool, 2 separate pools is a massive draw card.
Need a 50m pool
"Would STRONGLY suggest a hydrotherapy pool or an area for adults to do exercise, well away from lap swimming. I am aware of a lot of adults that cannot swim at all and are apprehensive of lap swimmers in the same area.

Aging population certainly suggests more space for the older adult!"
The pool design chosen is like the Taj Mahal. It is oversized as people just want the basics. People want a lap pool, leisure pool, hydrotherapy pool, toddler pool, men's, women's, disabled and family, toilets. It needs walk in access to the pool so the elderly and people with disabilities can get easy access. There is no need for a sauna. Council should plan for a pool which is within its means. It is unreasonable to be requiring families to pay an additional \$100+ year extra on top of their rates for the next 10 years. Plan a pool we can afford.
if it was any bigger you would have to find a different site.
Fast track of all 3 stages of build to provide availability of all proposed services to our Fast Growing

| community. |
| :--- |
| How would you rate the parking arrangements at the proposed site? (Quantitative measure) |
| Suggestions for improvement: |
| How will the traffic be able to get to the pool. The road is already at capacity. What about Darley <br> park or masons lane or the new council facility |
| Increase public transport (local bus) |
| I am no expert on traffic management and cannot recommend the right number of car parks, <br> however if you underwater for parking, the result will be dangerous traffic congestion at the busiest <br> times of the day in the worst possible place in Bacchus Marsh. <br> Would like to see the site linking into the hike and bike network to reduce the reliance on car park <br> Presumably most users will be active \& can walk from surrounding areas if need be. <br> May need more parking during peak times for swimming lessons and the health club. <br> I am more concerned about the public transport options. Have these been considered? Bus <br> interchange/turn around? Access across road for pedestrians to other side of Grant St and to train <br> station? Where are the bike racks? We want to encourage kids/adults to ride bikes there as part of <br> being fit and independent. <br> "Not enough info has been released. <br> Grant ST would need some major improvements and a turning lane/roundabout at the car park." <br> I think multilevel undercover parking could be an option given our hot summers <br> as long as the facility is not in Grant street. <br> Also need a safe place for a bike <br> It's a hard one as the traffic in grant street is awful , will this not make it busier. There needs to be <br> something done to the road either have another street made accessible .for the morning and after <br> school time traffic. <br> how does the parking allow for accessible parks? <br> as above .... hydro or exercise pool area for adults. Either group or individuals. <br> more covered parking <br> Perhaps more shaded parking areas are needed. |

## How would you rate the proposed services to be provided from the site? (Quantitative measure) Suggestions for improvement

Needs outdoor pool and toddlers pool
"Pity stages can't be done simultaneously. It may not get used well for a long time and if it's not attractive to start with, it will have to fight a poor reputation from the beginning.
I think it need to be a more desirable option than Waves in a niche Waves doesn't have \& that's a great toddler pool. You also access daytime use \& the crèche. "
I think the proposed services are more than what we require. I think the indoor aquatic centre should be modelled off the one in Gisborne. It is not flashy or over the top and provides facilities for everyone with its lap pool, hydro pool, learn to swim pool and children's play area. Obviously, the one here in Bacchus Marsh will need to be slightly bigger to accommodate for the larger population. The community just wants an indoor facility.
Having a fully equipped First Aid Training facility as part of the pool concept would complement nicely. Perhaps the existing First Aid training organisation in town could be persuaded to relocate there?
Please include physio, childcare and gym. A pool with just a roof over it will lose money in this day and age.
We have an underground solar heated pool at home and never go to the local pool. However, I do take my kids( 5 and 7) to the Waurn Ponds leisure centre with their friends for a day out for its entertainment value and also value for money. My husband and the older boys spent a lot of time on the watersides and the younger kids played on the smaller kid's waterslides, play area and 3 other pools. We would not use the facilities unless there was more water entertainment facilities for both the young and old.
More facilities than necessary.
Don't need all extra facilities that are provided elsewhere
I have said NO to the following question about attending only because I see just a lap pool and no exercise / walking area for non-swimmers. A 'learn to swim' pool is not the same. At the moment I drive to Ballarat YMCA pool each week to use their Hydrotherapy pool.
I have rated the proposed services as poor as I don't believe we need all that is suggested to be built. Once again, you have rigged the survey to drop the importance of the hydrotherapy pool, I do not understand when this feature will provide health benefits for all ages. It is not OPTIONAL
A salt/ozone water pool would be great for my wife since she has a chlorine allergy. There is no salt/ozone water pool this side of Melbourne.

## Do you have any other suggestions or comments?

We have loved and used the current outdoor pool for many years. It is a welcome respite during our hot, dry summers. Now I am taking my children there, along with many of my friends - we love the relaxed and shady environment and it goes without saying how much our kids enjoy it! Particularly after a long day at school. To demolish our outdoor pool would be such a shame - yes we need an indoor pool for year round use but do we really need to lose the outdoor one? Couldn't an outdoor pool be incorporated into the new facility?
Some other councils have aligned their indoor pools with other sporting facilities such as football, netball, soccer and cricket did council consider this option as it would maximise the potential for gym and pool usage.
depending on the amount (special charge) and if there could be some sort of rate freeze or perhaps so many free visits to the pool each year. I think the building design needs to be considerate of the age and athletics of Bacchus Marsh. a lot of people (residents and visitors) do not like the look of eco link and/or the new library. we are a rural town with people wanting to keep it that way. we can have modern facilities with an old world look
I understand that a pool needs to be funded somehow, however I would rather see the facility paid for by way of user fees. Many residents will not use the facility and should not be forced to pay for it.
"I would use an indoor pool less than once a month, but you haven't given this option, so please don't use that in your calculations.
I am concerned that council applied for grants ( and rejected ) and that we are only just being given a chance to comment on whether or how we would use the pool.
My family prefer to use the pool in summer, particularly my children, and I would be less likely to use an indoor pool at that time. This year they have used it 3-4 times a week over the holidays. We like the community feel of the Bacchus Marsh Pool, and wonder why the outdoor pool would have to be demolished, or why you haven't considered something radical like an indoor/outdoor pool design with doors that open in summer and cool water in summer. We have so much natural environment to surround the pool that gives it its charm and shade. Why would I want to be enclosed and given fluoro lighting? Is this seriously what people in Moorabool need or want? "
It is ridiculous that a town the size of ours does not have an indoor pool, should be more government funding, not expecting the residents to fork out more money every time
"Any funding shortfalls for the facility should be resourced via community donations and fundraising from Bacchus Marsh residents. In fact the majority of money required should be funded through donations etc. by Bacchus Marsh residents. The wider shire community should not have to pay any more rates and/or charges.

You need to fix this survey as I indicated that I would NOT use the facility but had to enter data for
Which facilities \& services? is required How often would you use the facility? is required How would you get to the facility? is required "
Not a resident of Moorabool so unable to choose yes or no to the above question
I'm in favour of an indoor pool but I don't want to see the outdoor pool go. It's also a shame to see the dog park made smaller. In summer I would be more likely to go to Melton or Ballan to visit an outdoor pool than visit this indoor one.
No to a levy is because it can't offer me something Waves isn't. Yes if it has a toddler \& adventure pool.
Define special charge. Will this be added to our rates? Would it be better to have some community fundraising events over a 10yr period instead?
As long as it wasn't too much more on top of the rates.
This is not a satisfactory option to put to the community go back to the drawing board and get it right to start with . If it were built like this in 5 years' time it would renovated/expanded to a 50 m
pool as it will be too small for the growing community numbers.
I am concerned about the location being vulnerable to flooding. Extreme weather conditions are going to become more common and the area is a flood plain. This will need to be factored in to either initial costs (building it above the flood level) or ongoing costs (repairs after flood damage).
" Moorabool Council rates are cheap compared to other councils, so I don't think people in East ward would mind spending an extra $\$ 100-\$ 200$ a year in their rates. The amount could be $\$ 100-\$ 50$ in Central ward and $\$ 0$ in Woodlands/West Moorabool.
ALSO
Please allow the pool to be open from 5 or 530am all year round. BM is a commuter town. This will suit people who leave for work at 7 am etc. and usually get little time for exercise. Closing time 7 pm . Better still, raise the infrastructure levy for developers from $\$ 900$ per home to $\$ 5000-\$ 9000$ per home. The land and houses are so cheap compared to Melbourne or Ballarat that it would barely make a difference to the market."
I understand the need for a gym in the centre however, it's the swimming and aquatic entertainment facilities Bacchus Marsh has been waiting far too long for. Having waterslides for big and small kids and more pools for playing in( both shallow and deep) as well as an outdoor sitting area will attract whole families not only In Bacchus Marsh but the wider community. We need to look at the "Big Picture" this facility needs to be exceed expectations and could be a fantastic tourist draw card for Bacchus Marsh
"minimalistic = lower building and running costs.
Get a private gym to pay for that part of the facility.
Have other MSC or State government functions operating in the building, so facilities \& staff can be shared. "
I will only pay costs if pool remains outside, otherwise no as I will not attend the centre if I have to be locked inside.
please make sure that it allows for people that need disability facilities such as change tables and hoists - this is essential.
I come to the current pool with my family from Eynesbury and do so especially because it is an outdoor facility. When we come in we will spend money with local businesses. I do not intend to use the new proposed facility as I have easier access to similar other facilities. More likely to take the kids to the beach instead now. My kids are very sad about the closure of the indoor pool also and do not understand the 'adult' logic behind it. Suggest you look at Sunshine Leisure Centre and see how they upgraded the existing outdoor and built an indoor also. Please ignore my responses on using the facility, none of the answers were appropriate as I would not use but survey would not let me submit without ticking something!
"on completion the survey came back with:
Sorry survey was not saved due to these errors:
Which facilities \& services? is required
There is nothing on that list that I 'require', so had to tick gymnasium to complete the survey!! Rather strange there is not an 'other' box.
Gymnasium is the closest to exercise pool or hydro pool .... but no, I do not require a gymnasium!
I think my 'suggestion' would be to re organize the survey first.
"
Council should consider covering and heating the existing outdoor pool. It should build hydrotherapy and learn to swim pool in the existing place. Start thinking within the communities means.
"how about other commercial sponsorship?
Will schools pay to use as is case with Eco-link?

I have not heard enough about the gym. I am curious as to the business case. Is it intended to supersede the BM Leisure centre?
The main reason I do not attend BMLC is that I find it very crowded, I also liked Contours which was a women only facility, it would be good if that could be taken into consideration for sessional times. additional idea for funding, explore possibilities of linking with University for heart and /or physio study /teaching facilitates, there may be a funding benefit , DjHS already has such an arrangement with their dental service at Melton Health.
Will Council lease out operation of the facility and is that a cost benefit to council, or a risk that we will not have a responsive service

An outdoor water play area similar to the existing one in the township of Saville, Victoria. This could be located next to 25 m Pool in front of Pool Store.


There are at least two parts to advice to be provided to Moorabool Shire Council regarding the design of an aquatic centre in Bacchus Marsh. The advice that follows results from discussion at a meeting of the Consortium, 1 March 2013. A second report will be prepared based on community consultation. Other consultation processes may then follow.

## Design Must Have:-

- Lap pool, $8 \times 25$ metres
- Toddlers Pool
- Adult pool
- Learn to Swim Pool
- Hydro pool - designed for therapy
- Viewing area adjacent to toddlers pool for supervision of little kids
- Consulting room for hire by therapists
- Multi-purpose room eg., for use by St John's Ambulance training
- Glass sliding wall opening to outside grounds
- One body of water to be heated, serving multiple pools
- First Aid room
- Staff room
- Staff Kitchen
- Manager's office
- Public Address System
- Air conditioned interior
- Chair mounting to assist use of the pool by people with disabilities
- Large reception area for student assembly - school groups
- Large entry area for school buses
- External lighting in car park area for security and safety
- Ground Floor design


## Design Features Wanted

- Hydro pool designed for relaxation rather than therapy
- Creche, Baby change room
- Café, Terrace Seating
- Tiered seating
- Solar heating consistent with 5 star Sustainability requirements


## Design Features that are Liked, Desirable

- Steam Room
- Sauna Room
- Gymnasium
- Gymnasium Assessment rooms
- Diving boards
- Water Slides
- Waves Pools
- Water based play constructions
- Second storey developments


## Standard Requirements

- Amenities, Male Female
- Amenities: Family change rooms
- Security Lockers
- Shower - entry and exit from pool
- Car Parking
- Bike Racks
- Plant room
- Equipment Storage facilities



## MOORABOOL SHIRE COUNCIL

## BACCHUS MARSH POOL

78 years old<br>Located on Grant Street No signage Available 3 months of year Serving 17,000 residents



Former Front Entrance
Bacchus Marsh Pool
Photo: 26 April 2013

## COMMUNITY CONSULTATION REPORT DESIGN OF AQUATIC CENTRE IN BACCHUS MARSH



Public Entry: Bacchus Marsh Pool: April 2013 Disabled can park there, but can't use it

## DR DAVID STEWART, CHAIRMAN, COMMUNITY CONSORTIUM

On behalf of the 14 members of this group, the following report is presented to Shire Councillors to assist them in their decision-making regarding the matter of design of an aquatic/leisure centre in Bacchus Marsh. The purpose of the document is to provide community feedback from consultations by the Consortium and adds to survey information gathered by the Moorabool Shire.

Based on our capacity, the coverage of those likely to use an aquatic centre is positive, and provides the Shire Council with directions on design priorities. Our aim throughout has been to assist the Shire Council.

The report has been prepared for the uninitiated since we intend to use this report as part of supporting evidence in our efforts for fund-raising, pointing to validation of the need for an appropriate facility.

The report has not cost the Shire of Moorabool at all. Our resources and this report, reflects the commitment of people to realisation of a service not presently available in Bacchus Marsh, i.e., an indoor aquatic centre available throughout the year matched to community needs.

DAVID STEWART
Chairman
7 May 2013

## CONTENTS

SECTION 1:CONTEXT
Introduction ..... 4
Community Consortium ..... 4
Moorabool Shire Council ..... 4
Bacchus Marsh ..... 5
Avoidable Deaths by Drowning ..... 5
SECTION 2: REPORT
Introduction to this report ..... 5
Overview of Consultation on Facility Design ..... 6
Unmet demand ..... 7
Needs Sufficiently Met? ..... 7
Strength of this Report ..... 8
Consultation Plan ..... 10
Consultation Response Summary ..... 11
SECTION 3:USERS
Potential Users: 0-5 years ..... 12
Schools: 5-11 years ..... 13
Schools: 12-17 years ..... 15
Sport and Fitness Groups ..... 16
Special Needs ..... 18
General Public ..... 20
SECTION 4: FINDINGS
Analysis, Trends ..... 24
Issues, Observations ..... 25
Parallel Developments ..... 25
SECTION 5: CONCLUSION
Governance Matters ..... 26
Recommendations ..... 27
Conclusion ..... 27

## APPENDIX

By Way of Interest - Port Fairy Aquatic Centre
Moorabool Shire: Mantric Design
Moorabool Shire Council report on Mantric design
Agencies with responsibilities re water safety education Consortium Survey: Consultation checklist on design

## EXECUTIVE SUMMARY

In late 2012, Moorabool Shire completed a plan for a facility comprising an aquatic centre and gymnasium as a project proposed for Bacchus Marsh. The plan was prepared by Mantric Architects. During March 2013, the Shire sought feedback from the community on the design diagrams and asked questions about its size and features seeking information on community satisfaction.

In cooperation with the Shire, an Aquatic Centre Community Consortium, volunteered to consult with the community and provide additional and complementary feedback to the Shire Council for its review.

All feedback on the design of the Mantric proposal is planned to go the Shire Council for its meeting on $15^{\text {th }}$ May 2013.

This report has been prepared by the Community Consortium and provides its feedback in two forms:

- Advice from potential users of the facility - issues raised by them related to use, design, importance, and functions
- Design features of an aquatic-leisure centre rated according to community priorities.

Potential users included schools, families of young children, sporting groups, special need groups, and the general public in Bacchus Marsh and district. It was not Shire-wide as done by Moorabool Shire in its survey. Based on the approach taken, the report reflects some 6593 contributors from a population of approx. 17,000 residents in Bacchus Marsh.

In terms of ranking the features, all those shown in the Mantric design were endorsed by the community except for the gymnasium where the results were evenly spread across all available categories. The only clear result for a feature not endorsed was the steam room.

Recommendations to Shire Councillors arising from this initiative in community consultation include

- That the Shire Council's position on the Mantric design be made clear to the community, outlining a process regarding construction, budgeting, timeline
- That community feedback in this report be taken into account in the Council's decision-making


## INTRODUCTION

This report presents the findings of community consultation undertaken by the Community Consortium in support of information gathering initiated by the Shire Council regarding the design of an aquatic -leisure centre in Bacchus Marsh.

The plan was first introduced at a Public Meeting (3 December 2012). The plan, prepared by Mantric Associates, had been prepared at a cost of $\$ 190,000$ and was the latest in a series of plans developed in the preceding years by the Shire Council. The Mantric Plan proposed establishment of a twostorey facility, over three stages, for a total cost of $\$ 26.5 \mathrm{~m}$. Community consultation on the Mantric plan was scheduled for 2013. Over a period of 6 weeks, closing on 29 March 2013, the Shire sought community feedback on the Mantric Plan.

The goal of the Community Consortium was to assist the Shire Council in determining the design of any Aquatic and/or Leisure Centre should the project be seen by the Council as a priority and a suitable budget and timeline developed.

This report summarises community advice.

## COMMUNITY CONSORTIUM FOR AQUATIC CENTRE

This community based not-for-profit group, an initiative of the Rotary Club of Bacchus Marsh, was established in 2007. Its continuing objective is to raise the importance with the Shire Council for a local facility that enables the community of all ages, interests and abilities to utilise water-based activities at all times of the year.

In 2010, the design of an indoor aquatic centre together with a construction budget of $\$ 11 \mathrm{~m}$ was provided by the Consortium to the Shire Council. Several other plans were funded by the Shire Council. By December 2012, the concept was enlarged by the Shire Council to incorporate a gymnasium, proposed a two-storey development, to be built over 3 stages, at a cost of $\$ 26.5 \mathrm{~m}$. The cost of the plan $(\$ 190,000)$ was met by the Shire Council.

The Consortium is focused on an aquatic centre: the Shire Council proposes a comprehensive leisure centre. The Consortium is focused on community benefit. Of necessity, the Shire Council and staff seem to be focused on financial costs and return. Reconciliation can be achieved with construction of an affordable aquatic centre and deferral of another leisure centre in the town.

## MOORABOOL SHIRE COUNCIL

Decisions made by the Shire Council relate to ward interests represented by 7 elected Councillors. On this basis, the weight of voting rests with 4 Shire Councillors for Bacchus Marsh. The Shire is surrounded by progressive neighbours - Melton, expanding, increasingly linked to the metropolitan fringe, Gisborne, to the North taking in the growth corridor of Sunbury and Gisborne; Ballarat to the west, a major provincial city; and Werribee and Geelong to the South both rapidly growing in residential and economic developments.

Over the last 30 years, two major expenses have been recently approved by the Council: (1) the purchase of new Civic premises and (2) construction of a library in Main Street Bacchus Marsh.

Its revenue base comes from rates, charges for municipal services, and miscellaneous income. Of its revenue, a large percentage is expended on salaries; and on consultancy studies and advice. The residual forms the basis for a strategic financial plan, and another budget plan. An aquatic centre has been listed as its No 1 priority for 3 years but its realisation is reportedly disrupted by more pressing priorities. The Council's only application for a grant took place in December 2012 and was not recommended for funding by a regional panel.

## BACCHUS MARSH

Its population is around 17,000 residents and residential growth is evident. The Victorian Government has announced (24 April 2013) that boundary limits have now been set to limit the Melbourne suburban sprawl, and it has specifically targeted Bacchus Marsh for residential growth.

About $70 \%$ of residents commute daily to places of work outside Bacchus Marsh. Attraction to the locality primarily relates to its country lifestyle and proximity to major centres. Three major housing estates are under development. School enrolments are significant, with services met by 7 primary and 2 secondary schools in the town and local district.

Access to aquatic centres and services relevant to the profile of the Bacchus Marsh community requires travel. This represents issues in cost, access to transport, time, and planning. Residents are offered by the Shire Council an outdoor pool constructed in 1935, open for 3 months of the year.

Bacchus Marsh is the largest town in Victoria without an indoor aquatic centre. It has the second highest growth rate in Victoria.

## AVOIDABLE DEATHS FROM DROWNING

Enjoyment of water starts from birth with bath-time in the family home. Understanding comes with water play and water experience for children. Learn to Swim programs begin at 6 months of age. Water safety and preventable deaths from drowning should start as soon as possible.

It takes $\mathbf{2 0}$ seconds for a toddler to drown.


From the annual report of Lifesaving Victoria (2011-2012), the following information is relevant to both the Municipal Association of Victoria and Local Government Authorities as agencies having roles and responsibilities important to water safety and drowning prevention in Victoria

- $68 \%$ increase in 2011-12 in the drowning rate for 5-14 year age group (over 5 year average)
- $17 \%$ increase in hospitalisation rate for children aged 5-14 years resulting from non-fatal drowning
- Children aged $0-4$ years and adults aged over 60 years have highest age-specific drowning rates.
- Children aged 0-4 years remain at greatest risk with highest rate of non-fatal drowning incidents requiring hospitalisation.
- Majority of drownings occur in summer, about half in regional settings
- Activities undertaken immediately prior to drowning occurring, were walking or playing near water, swimming, paddling and wading

A toddler's pool in any design is regarded as essential.

## INTRODUCTION TO THIS REPORT

The Consortium aimed to complement the survey undertaken by Moorabool Shire Council. While the Shire Council focused on the layout plan for its facility, the approach taken for this consultation focused on design features regarded as essential by potential users of the facility.

There were slight variation in the matters raised across the two consultative processes eg.,

- Reaction to a proposed levy in the Shire's survey, not in the Consortium's
- Retention of the existing pool in the Consortium's survey, not in the Shire's
- Name for the Centre in the Consortium's survey, not in the Shire's
- Neither raised the location
- Neither raised costs of construction

The purpose was clear in both surveys: community feedback to the Shire Council on the Mantric design and use.

Consultation in this report was confined to Bacchus Marsh (not the Shire) and sought on an interpersonal basis, to discuss needs and to allow ideas and advice to be provided. Businesses, therapy services, potential business partners like Sadler Pools were not included - limited by volunteer time. Hard copy materials were used to a greater extent than the Shire with its electronic distribution. Consultative processes took place over 2 calendar months (March \& April 2013) to allow for organisations to undertake their in-house consultations.

This report is directly related to community feedback, not the Consortium itself.


## OVERVIEW OF COMMUNITY CONSULTATION ON DESIGN

|  | Shire Council | Community Consortium |
| :--- | :--- | :--- |
| Objective | Feedback on size, services, <br> features of the Mantric design | Complement the Shire's survey regarding design <br> priorities of Mantric Plan and policy issues |
| Period of Survey | 6 weeks, closing 29 March 2013 | 2 months: March and April 2013 |
| Structure | Mantric layout plan, associated <br> survey question items, each with a <br> ranking scale on satisfaction <br> measures | Listing of Mantric features \& others, asking <br> respondents to rank their design priorities |
| Process | Mail out to 360 community <br> groups with copies of Mantric <br> plan (3 stages); copies available <br> for inspection at various local <br> sites, Shire website for electronic <br> feedback, Shire wide | Inter-personal consultations with potential user <br> groups in Bacchus Marsh area |
| Cost | Unknown |  |
| Benefit | 52 responses | Volunteer time (14 members), printing (\$180) |

## OBVIOUS UNMET DEMAND

- Aquatic Centre facilities appropriate to community need, age profile and interests
- Aquatic Centre facilities available on a 12 month basis
- Integrated facilities allowing for integrated programs


## NEEDS THAT ARE SUFFICIENTLY MET?

Demand for an enlarged gymnasium for use by largely post-school participants is regarded by Belgravia Leisure as high according to its Manager, Jodie Potter. 890 users of the current Belgravia Leisure Centre exist at its Maddingley site, and a further 200 at its Shire Office site in Darley.

Consultation has not taken place however, with other related services in Bacchus Marsh also responding to community demand for training, facilities, programs directed to physical fitness and capabilities eg.,

- Fight clubs
- personal training centre in Graham Street
- Curves at Plaza Shopping Centre
- gymnasium at the Shopping Plaza,
- martial arts in Grant Street
- physical defence training
- yoga classes and so on


Having a gym as part of the aquatic centre is recommended by Belgravia Leisure because it allows for different modalities to be used for fitness, remedial, and leisure programs. Demand for water-based adult classes and wellbeing programs would be high (based on experience with aquatic centres elsewhere). Sport and fitness users such as active triathletes are obliged to go to Melton's service.

It would be fair to say that the community generally sees gymnasium and fitness services as adequately met in Bacchus Marsh. This does not deny the benefits or attractions for users and providers in having a joint facility of aquatic centre and gymnasium, but is part of a broader concern as to priorities. The community appears to be well aware of the Shire's budget shortcomings. Thus, there is recognition that the priority is for an aquatic centre, with later provision as funds become available for duplication of existing facilities and services.

## STRENGTH OF THIS REPORT

Given that the population of Bacchus Marsh is 17,000 residents, the validity of this report could be questioned. However, given that the Consortium comprises 14 volunteer members, the participation rate reflected in this report is significant.

| Consultation <br> with Bacchus Marsh Community | Potential Users: <br> Contributors to this report |
| :--- | :---: |
| General Public | 217 locals, |
| Sport/Fitness/Gymnasium Groups | 2270 members |
| Children 0-5 and Kindergartens | 104 parents |
| Primary Schools | 1943 students |
| Secondary Colleges | 1836 students |
| Infirm, Disabled, Seniors | 203 clients |
| Train Commuters | 20 travellers |
| Total - reflected in report | 6593 |



## CONSULTATION PLAN

At its February meetings, the Consortium identified the potential user groups for an aquatic centre, and members volunteered as shown to undertake the consultation on its design. Against the plan, those shown in red did not take place.

| Groups | Consortium Volunteers |
| :---: | :---: |
| Schools |  |
| Pentland PS | Jim Ross |
| Darley PS | Jim Ross |
| Bacchus Marsh PS | Joce Williams |
| St Bernards PS | Jim Ross |
| Balliang East PS | Jim Ross |
| Myrniong PS | Jim Ross |
| Coimadai PS | Jim Ross |
| Bacchus Marsh Secondary College | Jim Ross |
| Bacchus Marsh Grammar | Joce Williams |
| Community Service Groups |  |
| Rotary Club of Bacchus Marsh | David Stewart |
| Lions Club | Invited via Russ Hendry |
| Sporting Groups |  |
| Bacchus Marsh Football/Netball Club | Di McAuliffe |
| Darley Football/Netball Club | Michael Belcher |
| Avenue Bowling Club | Joce Williams |
| Bacchus Marsh Bowling Club | Di McAuliffe: time did not permit |
| Tennis Club | Michael Belcher |
| Cricket Clubs | Michael Belcher |
| Soccer Club | Michael Belcher, Alison Pugh |
| Little Athletics | Michael Belcher |
| Commuters |  |
| Daily train commuters | Alison Pugh |
| Bacchus Marsh Coaches | Allan Comrie |
| Senior Citizens |  |
| Providence | David Stewart |
| Senior Citizens Club |  |
| Meals on Wheels volunteers |  |
| Probus | Joce Williams |
| People with Disabilities, Therapy, Rehabilitation Needs |  |
| Groups connected to disabled people | Alison Pugh, Barb Green |
| Physiotherapists in Bacchus Marsh | Gail Skinner: time did not permit |
| Medical Centres | Gail Skinner: time did not permit |
| Chiropractitioners, Bowen Therapy | Joce Williams: time did not permit |
| Youth Groups |  |
| Scouts Australia | Alison Pugh |
| Community based groups | Jim Ross |
| Parents/Toddlers |  |
| Maternity Health workers |  |
| Kindergartens, Montessori | Gail Skinner, Barb Green (partial) |
| Pre-Schools, Child Care Centres |  |
| Potential Partners |  |
| Sadler Pools |  |
| Traders Group | Pat Griffin (Deferred to second round) |
| Businesses in Bacchus Marsh - BIG! | Pat Griffin, Anne Cadzow (Deferred to 2 ${ }^{\text {nd }}$ round) |
| Bendigo Bank (Michael Tudball) | Pat Griffin to ask Claire Sutherland Deferred |
| Belgravia Leisure staff at Gym | Joce Williams |
| Others |  |
| Shopping Centre Plazas | Gail Skinner, Barb Green |
| Darley Market | Di McAuliffe: time did not permit |
| Bacchus Marsh Hospital | David Stewart |
| Neighbourhood House | Gail Skinner |
| Bacchus Marsh Library | Gail Skinner, Barb Green Time limitations |

## RESPONSE TO THE CONSULTATIONS Design Feedback <br> Community Consortium: 1 March - 30 April 2013

|  | Must <br> Have | Want to Have | Desirable to have | Not Wanted: Don't Care | Mandatory Requirements |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Lap Pool $8 \times 25$ metres | 193 | 4 | 7 | 2 |  |
| Toddlers Pool | 169 | 15 | 8 | 2 |  |
| Adult Pool eg., for fitness classes | 113 | 38 | 16 | 1 |  |
| Learn to Swim Pool | 104 | 37 | 13 |  |  |
| Hydro pool - relaxation | 61 | 38 | 19 | 4 |  |
| Hydro pool - designed for therapy | 110 | 39 | 29 | 3 |  |
| Steam Room | 12 | 23 | 26 | 13 |  |
| Sauna Room | 17 | 30 | 39 | 21 |  |
| Viewing area for supervision of little kids | 104 | 42 | 16 | 9 |  |
| Consulting rooms for hire by therapists | 37 | 37 | 20 | 9 |  |
| Creche | 58 | 31 | 16 | 6 |  |
| Café, Terrace seating | 49 | 54 | 21 | 9 |  |
| Gymnasium | 29 | 27 | 26 | 21 |  |
| Gymnasium assessment rooms | 17 | 20 | 22 | 17 |  |
| Multi-purpose room eg., yoga classes | 54 | 26 | 28 | 9 |  |
| Waves pool for little kids | 46 | 25 | 26 | 9 |  |
| Diving board | 21 | 41 | 27 | 7 |  |
| Tiered seating to use with carnivals, sports | 49 | 39 | 27 | 4 |  |
| Glass sliding wall opening to outside lawn | 70 | 40 | 24 | 6 |  |
| Retention of external pool | 55 | 27 | 25 | 9 |  |
| Playground facilities in grounds | 47 | 32 | 31 | 14 |  |
| First Aid Room | 66 | 8 | 4 | 2 |  |
| Staff Room | 48 | 8 | 7 | 3 |  |
| Staff Kitchen | 42 | 10 | 8 | 2 |  |
| Management Office | 51 | 12 | 12 | 1 |  |
| Storage for pool supplies, chemicals |  |  |  |  | $\checkmark$ |
| Plant room |  |  |  |  | $\checkmark$ |
| Storage for equipment |  |  |  |  | $\checkmark$ |
| Amenities: Male Female |  |  |  |  | $\checkmark$ |
| Amenities: Family Change Rooms | 54 | 4 | 3 |  |  |
| Security Lockers | 49 | 5 |  | 1 |  |
| Shower (entry, exit from pools) | 55 | 7 | 7 | 1 |  |
| Car Parking |  |  |  |  | $\checkmark$ |
| Bike racks |  |  |  |  | $\checkmark$ |
| Public Address System | 141 | 25 | 7 | 4 |  |
| Air conditioned interior | 100 | 30 | 11 | 1 |  |
| Chair mounting to assist disabled use of pool | 141 | 21 | 9 | 4 |  |
| Large reception area for student assembly | 55 | 37 | 17 | 4 |  |
| Large entry for school buses | 89 | 35 | 18 | 1 |  |
| Baby Change Room | 116 | 18 | 12 | 3 |  |
| External Lighting - Safety, Security | 117 | 28 | 10 | 6 |  |
| One body of heated water serving multiple pools | 76 | 28 | 12 | 4 |  |
| Solar Panels for heating | 105 | 23 | 12 | 4 |  |

Respondents $=221$ Comprises individuals and organisations listed as one (with the figures they represent shown elsewhere in the report).

Noting that some completed the survey, some omitted items, some created a new category, some only completed one column (essential features), some listed Mandatory (taken to mean important). Figures do not reconcile to total number of responses.

All originals available

## CHILDREN 0-5 YEARS OF AGE

Parents of children attending two local kindergartens have been consulted. It was intended to consult with Maternal and Child Health (Shire of Moorabool) that has access to children younger in age than those attending kindergartens. Bacchus Marsh PS consulted with its school-based parents of a Playgroup.

Thus, the summary below is incomplete in its advice.

|  | Returns |
| :--- | :---: |
| Pentland Pre School | 31 |
| Montessori Centre | Not consulted |
| Young Street Kindergarten | 45 |
| BM Kindergarten | Not consulted |
| BMPS Playgroup | 28 |
| Total | 104 |

Potential users of an aquatic centre in this sector include:

- Pre-natal relaxation and fitness programs
- Post-natal relaxation and fitness programs
- Water experiences for babies
- Learn to Swim programs commencing at 6 months of age
- Toddlers - under adult supervision, informal water experiences
- Pre-School children - water familiarisation, safety, training
- Families

Parents and grandparents accompanying children in this age group require a seating area that enables supervision. There is some interest for this group in use of an outdoor pool - mixing water play and recreational play in the grounds. On the other hand, most refer to the benefits of an aquatic centre indoors - "travelling to Melton daily during school holidays, ....When grandchildren come from other parts of Victoria to stay, we live at the Melton Waves Pool".

Bacchus Marsh Primary School notes that incoming enrolments i.e., a younger family demographic, is growing. This school cannot sustain this growth and recommends urgent planning for another primary school to the south of the township. Its Playgroup made the following comments.

- It would be great to have an indoor heated pool, a much needed service for young families.
- A toddlers pool is really needed, preferably with water fun features eg., fountain
- Hydro pool not needed, would not use, other places in Bacchus Marsh available
- Sauna and steam room not needed
- Too many gyms in town now, a waste of money
- Learn to swim classes are very useful and important: can't get into lessons offered by Paul Sadler at the present time
- A café or kiosk would be handy
- Child minding - crèche - not needed and wouldn't be used
- Solar panels sound good, but will they save money or just be there to sound good?
- Diving board not needed
- Tiered seating a good idea but should be moveable and be packed away as needed
- Government should fund this facility: but our town could fundraise easily, happy to contribute \$\$ if that would help



## PRIMARY SCHOOL AGE

| Age As at April 2013 | 5 years | 6 years | 7 years | 8 years | 9 years | 10 years | 11 years | Incoming |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Darley PS | 99 | 85 | 83 | 64 | 97 | 75 | 98 | (100) |
| Pentland PS | 32 | 22 | 29 | 16 | 22 | 19 | 12 | (30) |
| Coimadai PS | 16 | 22 |  |  | 25 |  |  | (15) |
| Balliang East | 9 | 5 | 7 | 4 | 7 | 2 | 1 | (8) |
| Myrniong PS | 24 | 25 | 27 | 21 | 21 | 25 | 16 | (25) |
| BM PS | 126 | 121 | 105 | 89 | 101 | 100 | 74 | 120 |
| St Bernard's | 29 | 32 | 33 | 30 | 31 | 36 | 26 | (30) |
| Total | 209 | 176 | 187 | 142 | 186 | 165 | 162 | 208 |
| BM Grammar | 144 | 104 | 84 | 84 | 85 | 85 | 112 |  |
| Total Potential Users |  |  |  |  |  |  | 1943 |  |

For each school, their response to the survey total is shown as a single entity response: the numbers represented by that response however, are shown above. The children and young people represented constitute a key stakeholder group for community service.

Because each school has facilities and grounds appropriate to indoor and outdoor sports/leisure activities, and qualified teaching staff to provide physical education, training and sports programs appropriate to given age groups, the unmet provision is for an indoor aquatic centre.

- The first priority is to have all children capable of swimming.
- Equal first priority is to have access to a facility appropriate for learn to swim classes and training throughout the schooling age that provides for advanced awards in swimming competence.
- To meet these priorities, the costs of transport must be considered.

The cost of bus hire to take students - all grade levels, total enrolment - to an aquatic centre is significant. Bus hire to take 50 children to Melton is $\$ 308$. By way of example, Darley PS had to discontinue bussing students to Paul Sadler pool due to cost - distance is not the factor, bus hire is.

Use of an aquatic centre in Bacchus Marsh will be affected by a school's capacity to hire buses. A bus service developed in consultation with Bacchus Marsh coaches together with appropriate government funding, suggests an important strategy for the Shire Council.

Learn to Swim programs are run for one week by Belgravia Leisure during January at the outdoor pool. With government funding, ARV advertise, provide qualified instructors, and conduct the program for $\$ 25$ per child. School teachers are not encouraged to undertake AustSwim qualifications since aquatic centre providers have qualified instructors. On the other hand, adults are expected to be in the water and within arms length of toddlers and pre-school children as part of "Watch Around Water" risk management requirements.

No school is using the present outdoor pool for swimming instruction.
Preventing drowning through learn to swim lessons in Bacchus Marsh - a responsibility of Local Government - provides various options for families -

- take their children to a private trainer
- take their children to a public facility elsewhere,
- pay a school to transport children to Melton. Bacchus Marsh PS takes their Prep Classes to Sadlers Pool, once a week for 7 weeks, at a charge of $\$ 90$ per pupil, a cost met by parents.
- Establish their own pool at home


## Design issues focus on

- learn to swim pools. Some centres have platforms above the water to allow instructors to relate to participants: the view is that this kind of design is unnecessary (Belgravia Leisure).
- Traffic management planning to allow buses to enter the grounds for students to disembark. Current arrangements for Ecolinc at the Secondary College, arrange for this in Labilliere Street and is not recommended in Grant Street for reasons of student supervision and safety.
- In terms of the facility, the design should adequately cater for a group of 40-50 children and staff to convene in the centre on their arrival - to enable staff to brief students on assembly points for lessons or activities. Thus, a large reception area in the building is recommended.
- In terms of school carnivals and in-house competitions, tiered seating is desirable, but not essential. Melton Waves where used for these activities, does not have tiered seating.


As for Primary Schools, the numbers represented in the summary are shown as a single entry but the numbers they represent is shown above. The enrolments shown above do not capture local students who exit Bacchus Marsh to attend neighbouring colleges in Melton, Ballarat, Geelong, and Melbourne. The reverse is true: that non-local enrolments from Wyndham, Melton, and the western city fringe are included.

Each of the secondary schools contributed to the findings. Neither use the local outdoor swimming pool with its

- limited availability during school terms,
- facilities appropriate to VCE study requirements,
- sport activities,
- learn to swim and competency training.

Instead, the Colleges transport students to aquatic centres venues elsewhere for swimming instruction, interhouse swimming competitions and inter-school competitions.

Significant revenue is lost to the town. Bacchus Marsh Grammar estimates that in excess of $\$ 50,000$ is used per year to access aquatic centres elsewhere for their students. At both primary and secondary levels students showing a talent in water sports and competitive swimming, train and perform elsewhere. At least one local teenager is aiming to compete in swimming at the next Olympic Games. Cultivation of excellence, achievement and youth leadership is therefore of potential benefit from use of a local centre

Design features important to teenagers include:

- lap pools
- study facilities eg., multi-purpose rooms
- availability all year, extended daily use
- indoor, heated water


## SPORT AND FITNESS GROUPS

Consultation took place for the organisations listed. Their response is included as a single entity on the total sheet; the numbers represented by that response in the table below. Where the form was not completed, their comments have been embodied in the report itself.

Design of the facility reflects their interests and predominantly, \& focus on fitness (agility, upper body strength). Members of local football teams are given a gymnastics program to follow, or are referred to Belgravia Leisure instructors for assistance. The Belgravia Leisure is well used - by local groups, by women's groups, by later-age school students, by those with an interest in indoor sports and general fitness.


To the features of the Mantric design, the football group would add ice baths as part of their fitness regime.
Users in this category cover youth and adults, include day and evening activities., and some like football are seasonal. Use of an indoor aquatic centre would match the needs of all groups throughout the year.

Belgravia Leisure (Jody Potter) notes that groups participating in gym classes and aquatic centre classes constitute a strategy used by residents new to the town to form social connections and inclusiveness in community life. Coffee clubs and broader community participation follows.

|  | Juniors |  | Seniors |  | Unknown Breakup |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Boys | Girls | Men | Women |  |
| BM Football Club | 200 |  | 80 |  |  |
| BM Netball Club |  | 80 |  |  |  |
| BM Basketball Association |  |  |  |  | 400 |
| BM Netball Association |  | 60 |  | 60 |  |
| Indoor Soccer Teams |  |  |  |  | 200 |
| Soccer Parents |  |  |  |  | 50 |
| Badminton Competitors |  |  |  |  | 10 |
| Leisure Centre Maddingley |  |  |  |  | 890 |
| Gymnastics Club: Darley |  |  |  |  | 200 |
| Fight Clubs |  |  |  |  | 40 |
| Total Potential Users | 200 | 140 | 80 | 60 | 2270 |

Parents of soccer groups made the following points:

- A learn to swim pool is mandatory
- An adult-fitness pool important
- Hydro pool wanted
- Viewing area for supervision of kids
- Café
- Solar panels, water tanks
- Steam and sauna rooms nice but not necessary
- Not a lot of support for playground facilities


WellbeingTraining Centre, Graham Street


Personal trainers, gym centre Graham Street


## SPECIAL NEEDS

|  | Nursing Home | Retirement Village <br> (Stage 1 \& 2) | Retirement Village <br> (Stage 3 Planned) | People with <br> Disabilities |
| :--- | :---: | :---: | :---: | :---: |
| Providence | 58 | 57 | 50 |  |
| Djerriwarrah Hospital |  |  |  |  |
| Merrimu |  |  |  |  |
| Disabled \& Carers |  |  |  | 20 |
| Probus | 18 |  | 203 |  |
| Total |  |  |  |  |

Time and manpower did not permit consultation with a broad range of service providers eg., physiotherapists, Bowen therapy, chiropractors, acupuncturist, General Practitioners, visiting therapists rehabilitation and therapies of various kinds.


However, an understanding of the design implications and concerns is shown by comments from those either disabled or caring for the disabled to the Consortium (Alison Pugh):-

- Hydro pool and spa
- Ramps and lift access into pool
- Disabled shower and change facilities (seating facilities in change rooms)
- Easy access to facilities, not having to walk through crowds of kids
- Toilet near therapy facilities
- Didn't want facilities separated by wall - want an integrated pool area
- Separated times of use for the injured
- Access to physio sessions in pool
- Attention to floor materials as people injured often have poor balance and poor floor grip (surface of floor, trip hazards)
- Therapy exercise equipment available eg., noodles, kick boards, dumb-bells etc
- Seating for carers
- Lockers
- Fitness classes/water aerobics

In terms of Djerriwarrh Health Services, its Annual Report 2011-2012 provides advice. No feedback has been received from the hospital as at the time of preparing this material.

- Participation in community events eg., Carers' Expo conducted by Melton Shire Council
- Ongoing efforts in promotion of healthy lifestyle - nutrition, physical activity
- More formal networking and service relationships with Rehabilitation Departments (Western Hospital and Ballarat Health Services) - particularly relating to therapy appropriate to orthopaedic surgery recovery
- Physiotherapy activities, programs and care schedules for patients ranging from cardiac and pulmonary rehabilitation, diabetics, patients following orthopaedic surgery, rehabilitation patients
- Paediatrics - assistance with wide range of different diseases, intervention programs designed to change behaviour patterns and health outcomes in both a preventative and pro-active way
- Prevention and management of falls - balance, mobility, therapy targeting strength, body control

In terms of design, this suggests:

- Lap pool
- Therapy rooms
- Spa, Hydro facilities
- Multi-purpose rooms for conduct of classes, programs for those recovering from surgery
- Safe environmental features - floor surface, lighting, emergency, supervision, risk-averse hazards
- Comfort, convenience - heating, cooling, design association between therapy and supervised activity

Probus members completed the survey. Their response emphasised the following design features:

- Lap Pool
- Adult pool suitable for water-based classes
- Hydro pools (50/50 for relaxation, or therapy)
- Chair mounting for use by disabled
- External lighting and security

And little endorsement of:

- Retention of external pool
- Solar panels
- Café, outdoor terrace seating



## GENERAL PUBLIC

It is difficult to classify these returns - including volunteers working at the Neighbour's Place; members of a swimming group that use Clifton Drive therapy pool; members of the retail public at the Plaza Shopping Centre and Saturday morning shoppers outside the newsagents, members of Rotary Club....

Another group included the Scouts who advised the following:

- Facilities for all ages
- Learn to swim - focus on water safety mandatory
- Lap pool must have a viewing area or stand
- Access for groups after hours and for special bookings
- Lessons in life-saving
- Facilities appropriate to education workshops for groups

Provision existed on the survey form and in consultation, for respondents to freely convey their views and recommendations regarding the situation. These are listed below, verbatim, show multiple entries, and reflect a broad cross-section of Bacchus Marsh residents.

## COMMENTS/NOTATIONS ON SURVEY RETURNS FROM GENERAL PUBLIC

(Verbatim, multiple entries shown)

## NAME

- The Wellness Centre (shortened to (The Well' for everyday use)
- Get the Centre first before naming it
- Moorabool Pool - it will belong to the Shire community - not only Bacchus Marsh. Please note that my list does not consist of my personal preferences - without the items I listed as 'must have', the project simply would not work.
- Moorabool Moora Pool Aquatic Centre [Leisure included only if gym proceeds]
- The Russell Hendry Pool for the amount of time and effort he has put into Bacchus Marsh
- If on existing site "Maddingley Aquatic Centre"
- The MAC (Moorabool Aquatic Centre)
- Moorabool or Moora Pool
- Bacchus Marsh Aquatic Centre
- The Marsh Aquatic Centre
- Bacchus Marsh Aquatic Centre
- Maybe incorporate "Rotary" somewhere in the centre's name in recognition of its efforts
- Captain Bacchus Aquatic Centre
- Bacchus Marsh Aquatic Centre
- As Rotary appear to be the only one pushing for it not the Shire, how about "The Rotary Aquatic Centre"
- Bacchus Marsh Aquatic Centre


## GYMNASIUM

- Not needed at all- Gymnasium, Gymnasium assessment rooms
- What is the business case for the gym, the main reason I do not use BMLC is that it is so crowded. If this facility were to supersede the BMLC, it would need to be huge, cannot see on your drawings.
- Will Council outsource management of gym to another firm, will that be good for council budget, yet still responsive to local community need?
- Currently have a gymnasium - will this be adequate for future?
- Too many gymnasiums in the town now
- (BM Football, Netball Clubs $=360$ members) Include in design ice baths and gym fitness training area so the aquatic centre can become part of our preseason fitness training and rehabilitation area for injured players
- Gym and pool definitely in one centre
- Very desirable to have the aerobics classes and crèche set up there. Wouldn't be a bad idea to move the Health Club there upstairs as well.


## P00LS

- I don't understand what "one body of water' means or its relevance or implications.
- The hydrotherapy pool is one of the driving factors in the community action for this pool. It needs to be brought up into Stage 1
- Once again, you have rigged the survey to drop the importance of the hydrotherapy pool, I do not understand when this feature will provide health benefits for all ages.
- Some pools have 50 metres length that can be halved when needed to 25 metres eg., Werribee Indoor Pool
- Lap Pool could be used for adult fitness classes
- External pool could be used as saltwater pool
- Provide water fountains in toddler pool
- Salt pool an option
- Dedicated diving pool with appropriate diving boards
- Easy walk- in steps
- If initially lap panes built, then learn to swim and adult exercise classes could be held in them
- Must have a toddlers pool in initial stages
- Hydro pool and therapy is also URGENT - elderly people in Shire


## TIERED SEATING

- Some permanent tiered seating with room for extras as required
- Bring in tiered seating as needed


## BUDGETING

- user pays funding or contribution for events? Commercial sponsorship
- I would pay a levee and a membership for some uses eg gym, water aerobics.
- Kiosk and seating area to minimum standards
- Solar Panels for power and hot water
- CCTV
- All the community wants is an indoor swimming pool. Save up money and extend it.
- Re-adjust the Shire's plan to BUDGET REALITY AND FUNCTIONAL - a well worth project, please proceed
- Essential to keep cost within a manageable budget
- Finance applications to be improved
- Needed - a reality plan, functional, construction, plan to a budget - reality
- Promotions needed for local donations
- Now the budget. The Aquatic Centre will be a desperately needed facility for the community and when completed on the budget agreed upon will deliver the intended function competently. The concept that any budget can be found if we only wanted the facility enough, will apply only if the very nature of the project by dint of its vision can inspire the enthusiasm of the community.
- Has a cost/benefit analysis been done? Do we need one this big? (Mantric Plan)
- What are we paying our rates for? How about a pool?
- If the Shire Council can't build an aquatic centre, then put solar heating on existing pool


## PLANNING ISSUES

- Traffic usage in Grant Street is a hazard to overcome
- We badly need a pool considering the amount of people moving into the town. The Council should be ashamed for not planning it years ago
- If the site for this centre is Grant Street, you need to fix our serious traffic problem first
- Council has had a very poor performance in infrastructure projects - pull your fingers out!!
- The pool should be located at the back end of Maddingley Park - where the tennis courts used to be accessible from Fisken Street and other roads
- Keep out of Grant Street
- Try Maddingley Park, old courts
- What is the environmental impact of putting a new pool on current site eg., large old trees
- Centre just needs to be in Bacchus Marsh - doesn't need to be central, just accessible
- Look at the Leisure Link at Waurn Ponds - Perfect!
- Very good ventilation needed in the design of facility to avoid hot clammy and chlorine based atmosphere
- Built in steps with hand rail for disabled
- Air conditioned interior is a stupid idea


## USE OF AQUATIC CENTRE

- Collaboration with a University or teaching institution for development and trial of cardiac research and physio or OT treatment. This already happens between DJHS at Melton Health for their Dental service.
- Birthday parties are easy money for income
- Provide children's party area adjoining the supervision area
- I do not think it needs a cafe as much as a hydro-pool!
- Fitness classes can be held in lap pool with ropes removed as is done at other aquatic centres
- We are at Dales Creek and have to travel to Melton for the kids to have a swim. Went to Melton every day for the school holiday swimming program
- We always go to Melton Pool - we would love to be here
- When grandchildren come from other parts of Victoria to stay for school hols, we live at the Melton Wave pool
- Teenagers need an outdoor pool. What else is there for them to do in Bacchus Marsh?
- We used to have a swimming Club established at the time of Hardboards. There were about 30 members in it, we'd go to Ballarat to compete in their 50 m pool. This goes back to the 1950 s when Alec Bond led the Council as President
- Open current pool earlier
- Concession to take 4 kids $\$ 12.60$ at Ballarat Pool
- Existing pool should be repaired/replaced. For example Corio and Melton pools are unbearable on a hot day. We left as it was just far too hot in there on a 30 degree day. The outdoor pool was not open
- Please keep our outdoor pool - kids need an outdoor pool in summer. It's historical and the best place to be in summer - Save our Pool (M. Smith)
- Retain existing pool if suitable and viable economic option
- Do not retain existing pool - too expensive to maintain
- The aquatic centre in Ballarat is a great example - I travel there regularly
- School carnivals currently held in Melton so a local pool for school and public use would be great
- Aquatic Centre - ASAP
- An aquatic centre will help people in Bacchus Marsh
- Would like to have $8 \times 50$ metres pool
- Aquatic Centre as soon as possible please - keep it simple. I drive to Gisborne to swim laps and remember how vital it is for community health
- I would use 3 times a week if facilities are here
- Beach entry needed
- I live in Young Street. I have no car, public transport several blocks away, can't get to Railway Station to go to Melton, and would definitely use ours in Bacchus Marsh - without kids there


## FACILITY FEATURES/ECONOMIES

- Multi-purpose room could incorporate first aid room
- Combine staff room and kitchen
- Family change rooms could also be used as baby change room
- Combine multi-purpose with first aid room
- Combine multi-purpose room with first aid
- Combine staff room and staff kitchen
- Combine baby change rooms with family change rooms
- Combine kitchen with staff room
- Maybe combine family change room and baby change room

- A kiosk would suffice rather than a café and outdoor terrace seating
- Diving boards are too dangerous
- Combine staff room and kitchen
- No large reception area for students - they can be briefed at school
- Include baby change room in Family Change room


## GENERAL

- Thank you to all working so hard to achieve this - it is much appreciated
- Thank you for the opportunity to comment
- As a teacher within the community, this facility is a necessity (aquatic centre)


## COMMUTERS



Given that a large percentage of residents travel out of the town daily, the Consortium tried to engage with these commuters regarding their aspirations and views on the Mantric design. Few wanted to complete the checklist. Their comments however, are shown below:

- Lap pool necessary
- Hydro pool high on list as well as adjacent spa facilities
- Ramped access important as none of us are getting younger
- Elevated viewing facilities to watch kids, grandkids and school sports
- Good coffee
- Plenty of gyms already - if you get another one, what happens to the others
- If you get rid of YMCA where do kids play basketball etc
- Family facilities
- Attractive for our teenagers as well as cater for primary school kids
- Preserve Peppertree Park walks and integrate into pool surrounds
- $50 \%$ keep the outdoor pool
- Extended access needed before and after work at least several times a week for adult fitness
- Fitness classes, water aerobics sought


## Dear Moorabool Shire,

Bacchus Marsh is a wonderful town to live in. You are doing a great job looking after our town. We think there is one thing missing. We believe Bacchus Marsh should have an Aquatic Centre.

Firstly, indoor pools can be open all year round. The current Bacchus Marsh outdoor pool is only open during Summer. The great thing about indoor pools is that they can be heated or cooled depending on the temperature and the time of year.

Secondly, we don't want to get sunburnt in Summer. During Summer at the Bacchus Marsh outdoor pool, we need to be careful of the Sun. If Bacchus Marsh had an indoor Aquatic Centre, we would not need to worry about getting sunburnt during Summer when we go to the pool.

Finally, there are not many places in Bacchus Marsh and Melton where we can have swimming lessons. We believe that everyone should have the opportunity to learn how to swim. If Bacchus Marsh had an Aquatic Centre, we would have another place we could go to learn how to swim. We need to learn how to be safe around water.

In conclusion, because of the reasons we have given, we believe Bacchus Marsh should have an Aquatic Centre. We hope you will consider our letter.
From... TOte
Mackenzie Mercedes


Joellll!
|Sac


Daniel
Mr Wheelahan
spencer

Community Consortium: 1 May 2013

## ANALYSIS, OBSERVATIONS

The following table lists the top ranked items for each option provided in the survey

## DESIGN PRIORITIES

| Essential | Wanted | Desirable | Not Wanted: Don't Care |
| :--- | :--- | :--- | :--- |
| Lap Pool | Café, Terrace Seating | Playground facilities | Sauna |
| Toddlers Pool | Viewing area for supervision | Hydro Pool | Gymnasium |
| Adult Pool | Diving board | Sauna | Gym Assessment rooms |
| Learn to Swim pool | Adult Pool | Multi-purpose room | Playground equipment |
| Hydro Pool | Hydro Pool | Tiered seating | Café, Terrace Seating |
| Disabled access | Tiered Seating | Diving board | Waves Pool for little kids |
| External lighting, security | Glass wall/door to outside | Steam room | Viewing area supervision |
| Baby change facilities | Air conditioned interior | Consulting rooms | Consulting rooms |
|  |  |  |  |



## TRENDS/STRENGTH ITEMS

The following table lists those items with a definitive score.

| Predominantly Important <br> (Adding together Must and Want <br> Have) | Less Important/Irrelevant <br> (Adding Together Desirable, <br> Opposed, Don't Care) | No clear trend <br> $\mathbf{5 0 / 5 0}$ |
| :--- | :--- | :--- |
| Lap Pool |  |  |
| Toddlers Pool |  | Steam Room <br> Adult Pool |
| Learn to Swim pool |  |  |
| Hydro Pools (relaxation, therapy) |  |  |
| Viewing area for supervision |  |  |
| Consulting rooms for therapists |  |  |
| Creche |  |  |
| Café, Terrace Seating |  |  |
| Multi purpose room |  |  |
| Waves pool |  |  |
| Diving board |  |  |
| Tiered seating |  |  |
| Glass sliding wall/door |  |  |
| Retention existing pool |  |  |
| Playground facilities |  |  |
| Air conditioned interior |  |  |
| Disabled chair/access |  |  |
| Student Assembly area |  |  |
| Bus entry area |  |  |
| Baby change facilities |  |  |
| External lighting, security |  |  |
| Efficient water heating arrangements |  |  |
| Solar panels |  |  |

## ISSUES AND OBSERVATIONS

## Community Contribution to Council's budgeting:

There was no great anxiety about either the concept of a levy (costed at about a cup of coffee per week across rateable properties in Bacchus Marsh and district - not all wards) or general fund-raising by the community. A view was conveyed that a levy be listed separately on rate notices and that a time horizon for the levy be known - "we don't want to be ripped off for years to come". There was a message also for funds raised to be held separately to the Shire.

## Confidence, Trust in Shire Council

Some have a dubious confidence that funds raised for an aquatic centre by the community will be honoured, that funds could be redirected into general revenue. Overall, a widespread belief is evident that the Shire Council does not want a pool. There is a broad sense of disbelief- "about time, way overdue for an aquatic centre, seen their diagrams before and nothing came of it, we've been trying for years - what's different? Some Councillors (by name) don't think about the Shire only their ward". A strong sense of resignation, ..."not interested - we'll never get it".

## Gymnasium, Duplication of Leisure Centre

A sense of curiosity prevailed regarding the Shire's plan to have another gymnasium. Belgravia Leisure operates two centres in Bacchus Marsh on behalf of the Shire Council. Add to this quite a large range of other related service providers in the town. "What will happen to the one at the High School? Where will the kids play basketball and indoor sports if it goes? We've got enough in the town already. Has anyone discussed this proposal with the School Council? What happens about the Joint Use Agreement?" Other than schools, an integrated gymnasium and aquatic centre facility is seen to be desirable, sensible, and would be well utilised. As indicated previously however, the questions seem to be around cost and priorities.

## Outdoor Pool

An interest was shown in retention of the current outdoor pool. It seems that some prefer outdoor swimming, some prefer outdoor swimming but in a heated pool like Melton, some see the outdoor pool as conducive to family picnics and social outings.

## PARALLEL DEVELOPMENT: HEALTH \& WELLBEING STUDY

The Shire Council has recently approved the establishment of a Consultative Committee for a Health and Wellbeing Study. Its aims are to develop a strategy for community health across Moorabool Shire. Advertisements have invited residents to communicate to the Shire their views, needs, advice on this theme. The target group matches that for an aquatic centre, Its findings are not yet available from the Shire Council.


## CONCLUSION

Advice provided to the Shire Council in this report has been achieved in spite of an almost universal disbelief in the commitment of Councillors to provide what is regarded as an essential service to those they represent. Comments and results are reported directly from the community, as it sees it - not the Consortium itself.

## Governance of Shire

The following points were made by so many participants- that the Shire Council needs to:

- Take a realistic approach to the Mantric proposal by recognising the cost, service gaps, service duplications.
- Address negative community attitudes, by publishing a statement specifically about the project. Convincing evidence of the Council's commitment could be given by showing a budget, timeline and process for its implementation, publicly conveyed with a sense of optimism and enthusiasm.
- Acknowledge the growing levels of need by current and incoming residents. Growth in Bacchus Marsh is evident now, and is forecasted for a significant population increase in the near future - at the second highest growth rate in Victoria.
- Accept that it is the responsible authority, and that communities make judgements about a Council's performance. Acknowledge that a Shire Council has responsibilities in regard to water safety education, to respond to community needs and aspirations, to exercise its skills and leadership in planning and delivery of community services.


## Fund-Raising

Before any fund-raising can be expected of the community, it appears to require assurance and clarity on a number of fronts:

- The Shire appears to be proceeding on the basis of the Mantric plan: the Shire's budget capacity is unclear.
- The Shire has distributed a survey as has the Consortium: whether either can influence the current course of action being taken by the Shire Council is unclear.
- The Shire Council appears to be ambivalent about a community based group of volunteers like the Community Consortium. There have been public statements identified with the Council that the Consortium is a "rival group" which is adding to community concerns and uncertainty. Community assurance is needed on shared working partnerships and the cooperative nature of the project.
- Fund-raising appears to be premature in the present position of uncertainty: clarity is needed on budget, design, shared roles, implementation process and timelines.


## RECOMMENDATIONS

1. That the Shire Council's position on the Mantric design be made clear to the community, outlining a process regarding construction, budgeting, timeline
2. That community feedback in this report be taken into account in the Council's decision-making

## CONCLUSION

Ratepayers have now communicated to the Shire Council twice in the last 6 months - at a Public Meeting (3 December 2012) and in this report (7 May 2013) with both making it abundantly clear in unequivocal terms: Provide an aquatic centre as soon as possible in Bacchus Marsh.

## "An aquatic centre is not a luxury".

## APPRECIATION

| Volunteers: | Gail Skinner, Jean Carboon, Barbara Green, Jim Ross, David Stewart, Joce <br> Williams, Pat Griffin, Di McAuliffe, Peter Matters, Michael Belcher, Anne <br> Cadzow, Alison Pugh, Allan Comrie |
| :--- | :--- |
| Councillor Participation: | Cr John Spain, Cr Allan Comrie |
| Contributors: | Organisations and individuals who have taken the time to communicate to the <br> Shire Council |
| Rotary Club: | Leadership, community service, funding support |

-oOo-

## APPENDICES FOLLOW

1. Port Fairy Aquatic facilities, Moyne Shire
2. Mantric Design stages and budget
3. Agencies and organisations with responsibilities in water safety, swimming education
4. Moorabool Shire Council results - community consultation on Mantric Plan
5. Information gathering instrument: Community Consortium
-oOo-

## Report Prepared by Bacchus Marsh Community Consortium for an Aquatic Centre

| Chair: | Dr David Stewart Chairman |
| :--- | :--- |
| Postal | PO Box 343, Bacchus Marsh Vic 3340 |
| E/Mail | public email pending |
| Incorporation | AO 54763 E |
| Banking | Bendigo Bank, Bacchus Marsh |
| Website | Pending |

## BY WAY OF INTEREST

- Port Fairy has a population of just over 3000 .
- The total Moyne Shire has a population equal to Bacchus Marsh.
- The community proceeded with its plan to acquire an indoor aquatic centre.
- There are 3 outdoor pools operated by the Shire Council.
- The town is set in a seaside location


## Belfast Aquatics - Portfairy Community Pool:

- Heated pool to 30 degrees
- 4 lane x 25 metre lap pool for general use
- Beach entry $0-1.2 \mathrm{~m}$
- Spa jets for hydro therapy
- Practical equipped gym
- Cycle studio
- Classes - gym and water
- Learn to Swim programs in partnership with a private business
- Memberships for both gym and pool
- Swimwear and swimming items for sale
- Bodybalance classes in Yoga, Tai Chi, Pilates (2 sessions @ \$12)
- Runs classes in: 50Plus, aerobics, aqua aerobics, balance, body tone, bootcamp, boxing, circuit, combat, dance fitness, fitness, fat burner, fitball, flexibility, foundation, GrooveNight, gymnastics, high impact, Jam, kickboxing, martial arts, body fit, body fit for kids ( 8 years and up), deep water running, astro fitness, Pilates, eights and water for 50+ yo
- Offers express workouts, fitness assessments, private lessons
- Deals with health and wellbeing concerns including: arthritis, cellulite, disabilities, heart disease, hormone balancing, injuries, metabolism, osteoporosis, pain management, Post Natal, Pre Natal, Rehabilitation, Stress, Weight loss
- Caters for adults, children, community, corporates, couples, families, groups, individuals, infants, Men, Seniors, Teams, Teenagers, Women
- Is open Monday-Thursday 6:30 am-8:00pm; Friday 6:30 am-6:00 pm; and weekends, Public holidays 8 am- 6 pm , all year


## The community:

- Pays per each visit, pays for 10 visits; pays according to activity, age, concession
- Has access to programs throughout the day for full week including weekends and night-time, all year
- Manages its own centre - not outsourced to a commercial provider: profits and programs local ly decided; physiologist and fitness trainers locally selected and employed


## Moyne Shire

- Manages its 3 outdoor pools

DESIGN AND COST COMPARISONS (FOR INFORMATION - PREVIOUSLY DISTRIBUTED 3 DEC 2012 PHIL JEFFREY, GENERAL MANAGER INFRASTRUCTURE

|  | $\begin{gathered} \hline \text { Rotary Plan } \\ 2010 \\ \hline \end{gathered}$ | Shire Stage 1 | Shire Stage 2 | Shire Stage 3 |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Includes professional fees, contingency, cost escalation |  |  |
| Foyer | $\checkmark$ | $\checkmark$ | Expanded |  |
| $8 \times 25$ metre pool | $\checkmark$ | $\checkmark$ |  |  |
| Learn to Swim/Toddlers | $\checkmark$ | $\checkmark$ |  |  |
| Café | $\checkmark$ | $\checkmark$ | Expanded |  |
| Admin/Office/Safety | $\checkmark$ | $\checkmark$ |  |  |
| Change Rooms | $\checkmark$ | $\checkmark$ | Expanded |  |
| Consulting Rooms | $\checkmark$ |  | $\checkmark$ |  |
| General Purpose Room | $\checkmark$ |  | $\checkmark$ |  |
| Plant Room | $\checkmark$ | $\checkmark$ | Expanded |  |
| Planning: Future Expansion of Facility | $\checkmark$ |  |  |  |
| Gymnasium |  |  | $\checkmark$ |  |
| Program Room |  |  | $\checkmark$ |  |
| Upstairs amenities |  |  | $\checkmark$ |  |
| Future Possible Wet Areas |  |  |  | $\checkmark$ |
| Tiered Seating |  |  |  | $\checkmark$ |
| Enlarged Leisure Pool |  |  |  | $\checkmark$ |
| Larger Hot Water Program Pool |  |  |  | $\checkmark$ |
| Spa |  |  |  | $\checkmark$ |
| Sauna |  |  |  | $\checkmark$ |
| Family Change Rooms |  |  |  | $\checkmark$ |
|  |  | \$11.1m | \$8.0m | \$7.5m |
|  | \$11m | \$26.5m |  |  |



## AGENCIES AND ORGANISATIONS WITH ROLES AND RESPONSIBILITIES THAT CONTRIBUTE TO IMPROVING WATER SAFETY AND DROWNING PREVENTION IN VICTORIA

## VICTORIAN WATER SAFETY COUNCIL INCLUDES

Life Saving Victoria
Aquatics and Recreation Victoria (Moorabool is not a member, Melton is)
Department of Justice (Coroner's Court)
Kidsafe Victoria Inc
Swimming Victoria Inc
YMCA

## OTHER WATER SAFETY AGENCIES AND ORGANISATIONS INCLUDE:-

Department of Planning and Community Development
Department of Education and Early Childhood Development
Life Saving Victoria, Life Saving Clubs
Local Government Authorities
Municipal Association of Victoria
Swimming Pool and Spa Association

## SHIRE OF MOORABOOL

## Bacchus Marsh Indoor Aquatic Centre Community Engagement

## Engagement Activities

- Six week consultation period 18 February - 29 March
- Information and feedback sheets prepared - 1000 sheets circulated across the municipality
- Exhibition of Plans - Lerderderg Library, Ballan Civic Centre, Bacchus Marsh Civic \& Community Hub, Bacchus Marsh Outdoor Pool, Bacchus Marsh Leisure Centre, Ballan Outdoor Pool
- Have Your Say - Council's On line Engagement Portal
- Council's Website
- Advertisement in Moorabool News - each week for 5 weeks
- Direct mail to 360 community groups and organisations
- Speak Out - Bacchus Marsh Outdoor Pool - 5 March
- Attendance at the Harvest Festival (Bacchus Marsh), Autumn Festival (Ballan) and Myrniong Music Festival


## Summary of Feedback

- 22 feedback sheets received (hard copy)
- 30 responses on Have Your Say
- 10-12 people at the Speak Out
- Feedback provided by the Bacchus Marsh Community Consortium - 1 March 2013

Highest Responses to each question

| Question | Feedback Sheets | Have Your Say |
| :---: | :---: | :---: |
| The design of the new facility | $\text { Poor - } 7 / 22$ <br> (Good to Excellent 14/22) | Satisfactory and Poor - 9/30 each <br> (Satisfactory - Excellent 21/30) |
| The size of the proposed facility | Satisfactory - 7/22 | Good - 14/30 |
| The parking arrangements at the proposed facility | Good - 7/22 | Satisfactory - 14/30 |
| The type of services to be provided from the site | 7 - No Comment <br> 5 - Excellent | Good - 12/30 |
| Will you use the facilities to be provided in the proposed facilities | Yes - 16/22 | Yes 27/30 |
| Do you think the facility should also include any of the following? | 4/22 - Leisure play pool (Kiddies pool) <br> 8/22 - Hydrotherapy pool <br> 3/22 -Environmentally <br> Sustainable Design features 6/22 Other | 23/30 - Leisure play pool (Kiddies pool) <br> 17/30 - Hydrotherapy pool <br> 21/30 - Environmentally <br> Sustainable Design features 9/30 - Other |
| How often would you use the facility? | Once a Week - 17/22 | More than Once a Week-11/30 |
| How would you get to the facility? | Walk - 9/22 | Car - 27/30 |
| Would you be prepared to pay a special charge for a ten year period as a contribution towards the costs of the Indoor Pool? | Yes 12/22 | $\begin{aligned} & \text { Yes }-15 / 30 \\ & \text { No }-15 / 30 \end{aligned}$ |

Gender - majority females
Age Range - 35-49 years

## Where Have We Come From?

In 2007, the Rotary Club began promoting the need for an aquatic centre in Bacchus Marsh. Over a 3 year period, it raised almost $\$ 60,000$ toward this project. Of this, $\$ 20,000$ was paid to a pool architect to design a pool based on several public meetings. The pool design and budget ( $\$ 11 \mathrm{~m}$ ) were given to Moorabool Shire in 2010. The residual funds (almost $\$ 40,000$ ) are held by Rotary to decide with the community about its expenditure.


## Community Consortium

Rotary also formed this group to maintain the Club's commitment to the project - an aquatic centre for Bacchus Marsh. Dr David Stewart is the Chairman. Members include community volunteers, the CEO of the Hospital, former Shire Councillors. Its job is to work with the Shire on funding applications, raise $\$ 1 \mathrm{~m}$ in funds, and to consult with the community as to a suitable and affordable pool design. We want the community to participate in the planning and achievement of this major asset.

## Moorabool Shire Council

Since 2010, a number of surveys have taken place and pool designs prepared. The latest one is from Mantric and cost $\$ 190,000$ to prepare. The design is for a 2 storey multi-purpose facility, includes a gymnasium, a full range of leisure facilities, and a part of it is an aquatic centre. The total cost of construction is $\$ 26.5 \mathrm{~m}$. An application for partial funding in December 2012 was unsuccessful. The Shire Council is now undertaking a review of its budget, preparing new applications, and has distributed a survey asking for community feedback on its preferred design from Mantric. The closing date is $29^{\text {th }}$ March.

If You Want an Aquatic Centre that Matches Your Interests and Needs....then we need to give our advice to the Shire Council and to the funding authorities. What's important to us? What can we afford? During March and April, members of the Consortium are making appointments to consult with sporting clubs, community groups, schools, the general public, those with needs in therapy and rehabilitation - simply to ask them to complete the checklist over leaf: What is a priority from your point of view?

## What's happening this year?

Rotary
This year, Rotary has released one Rotarian to work fulltime on the aquatic centre for Bacchus Marsh. This is valued at about $\$ 60,000$, as a donation-in-kind to the project. The board receives monthly reports on the Consortium's activities.

Shire Council It will review its budget to cover construction costs for its preferred design, consider community advice on pool design, and make applications for funding. One application is to the state government "Better Pools" (max of \$3m) and the other to Canberra (max of $\$ 10 \mathrm{~m}$ ).

Consortium Making sure that the community gets what it would like and can afford - an aquatic centre, a multi-purpose facility, everything? We're making submissions to philanthropic trusts, and preparing funding applications separate to the Shire Council. We'll be encouraging all groups, schools, organisations to start on fundraising and we're developing ways that attract business sponsorship. We'll be using the federal election to make the point that BACCHUS MARSH IS THE LARGEST TOWN IN VICTORIA WITHOUT AN AQUATIC CENTRE!

OUR AQUATIC CENTRE - AND WE CAN'T HAVE EVERYTHING! Provide your advice with $a \boldsymbol{v}$ in the column (or show numbers for group)

|  | Must Have | Would Like <br> to Have | Desirable <br> to Have | Mandatory |
| :--- | :--- | :--- | :--- | :--- |
| Lap Pool 8 x 25 metres |  |  |  |  |
| Toddlers Pool |  |  |  |  |
| Adult Pool eg., for fitness classes |  |  |  |  |
| Learn to Swim Pool |  |  |  |  |
| Hydro pool - designed for relaxation |  |  |  |  |
| Hydro pool - designed for therapy |  |  |  |  |
| Steam Room |  |  |  |  |
| Sauna Room |  |  |  |  |
| Viewing area for supervision of little kids |  |  |  |  |
| Consulting rooms for hire by therapists |  |  |  |  |
| Creche |  |  |  |  |
| Café, Outdoor Terrace seating |  |  |  |  |
| Gymnasium |  |  |  |  |
| Gymnasium assessment rooms |  |  |  |  |
| Multi-purpose room eg., St John's Ambulance |  |  |  |  |
| Waves pool for little kids |  |  |  |  |
| Diving board |  |  |  |  |
| Tiered seating to use with carnivals, sports |  |  |  |  |
| Glass sliding wall opening to outside lawn |  |  |  |  |
| Retention of external pool |  |  |  |  |
| Playground facilities in grounds |  |  |  |  |
| First Aid Room |  |  |  |  |
| Staff Room |  |  |  |  |
| Staff Kitchen |  |  |  |  |
| Manager's Office |  |  |  |  |
| Storage for pool supplies, chemicals |  |  |  |  |
| Plant room |  |  |  |  |
| Storage for equipment |  |  |  |  |
| Amenities: Male Female |  |  |  |  |
| Amenities: Family Change Rooms |  |  |  |  |
| Security Lockers |  |  |  |  |
| Shower (entry, exit from pools) |  |  |  |  |
| Car Parking |  |  |  |  |
| Bike racks |  |  |  |  |
| Public Address System |  |  |  |  |
| Air conditioned interior |  |  |  |  |
| Chair mounting to assist disabled use of pool |  |  |  |  |
| Large reception area for student assembly |  |  |  |  |
| Large entry for school buses |  |  |  |  |
| Baby Change Room |  |  |  |  |
| External Lighting - safety and security |  |  |  |  |
| Sne body of heated water serving multiple pools |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |




## Moorabool Indoor Aquatic Centre

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July 2013
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Financial Model
Prepared for Moorabool Shire Council



## TA BLE OF CONTENTS

1 INTRODUCTION ..... 2
STAGE 1 ..... 2
STAGE 2 ..... 2
2 RNANCIAL MODELS GLOBAL IMPACTS ..... 2
2.1 KEY BUSINESS AND OPERATIONALASSUMPIIONS ..... 3
2.1.1 Operating hours .....  3
2.1.2 Entry fees .....  3
2.1.3 . Ma na gement and Staffing Structure a nd Salary Rates. .....  3
2.1.4 Food and Beverage/Merchandising ..... 4
2.1.5 Insurance ..... 4
2.1.6 Utilities ..... 4
2.1.7 Building Depreciation ..... 4
2.1.8 Capital Loan Repayments ..... 4
2.2 GLOBALIMPACTASSUMPIIONS. ..... 4
2.3 USAGE PROJECTIONS. ..... 5
3 FACILTY OPIIONS - BASE CASE 10 YEAR RNANCIAL MODELS ..... 6
3.1 BASE CASE RNANCIAL MODEL STAGE ONE. ..... 6
3.2 STAGE TWO ..... 7
3.3 COMPARISON FINANCIAL PERFORMANCE OF EACH FACIUTY DEVELOPMENTOPIIONS 8
3.3.1 Stage One - Ten Year Financial Summary ..... 10
3.3.2 Stage Two - Ten Year Financial Summary ..... 12
DIRECTORY OF TABLES
Table 2.1 Moorabool Indoor Aquatic CentreCentre Proposed Year 1 Entry Fees (2015/ 2016) ..... 3
Table 2.1 Stage One Base Case 10 Year Operational Business Projections ..... 6
Table 2.2 Stage Two Base Case 10 Year Operational Business Projections ..... 7
Table 3.1 Option Comparision - Average Over 10 Years ..... 8

## 1 INTRO DUCTION

This report provides a summary of business and financial models for the two development stages being considered by Council for the development of an Indoor Aquatic Facility in the Moorabool Shire.

Council has identified the following two stages:

### 1.1 STAGE 1

- Indoor 25 metre $x 8$ lane pool
- Program pool / Leam to Swim-80.5m2
- Male/female/accessible change rooms
- Café
- Front of house/reception
- Administration a rea


### 1.2 STAGE 2

- 540 m 2 gym
- 200m2 - multi purpose group fitness room
- 150 m 2 crèche/ multi purpose room.
- 61.5 m 2 spinning room
- Male/female/accessible change rooms
- Expanded café

This report covers the following sections a sapplied to each of the Options:

- Financial Models Global Impacts
- Business and demand assumptions
- Business performa nce summa ries

This report should be read in association with the financial model spread sheets listed in Appendix One and Two of this report.

The report has been prepared for Moorabool Shire Council as a guide to potential business development.

## 2 FINANCIAL MODELS G LOBAL IMPAC TS

This section provides a summary of key business assumptions that have been included in the 10-year business plan for the proposed development of the Moorabool Indoor Aquatic Centre. The figures have been based on industry benchmarks the concept options developed. The figures have also been reviewed against CERM data Industry benchmarks provided by the University of South Australia. CERM PI curently receives data from over 200 sport, leisure \& aquatic facilities in Australia and New Zealand. CERM PI and industry partners and have compiled a range of performance indicators for operational management, customer service quality (CSQ) a nd a ppropriateness of services.

### 2.1 KFY BUSINESS AND OPERATIONALASSUMPIIONS

This section summarises the range of key operational business a ssumptions that guide the financial model.

### 2.1.1 Operating hours

The base case financial model uses the following core business hours for management and staff rosters:

- Monday to Friday: 6 am to $9 p m$
- Saturdays/Sundays 6 am to 7pm

Staffing rosters allow for duty managers to staff the centre from 30 minutes before and after opening hours so this sees 100 hours per week staff time

### 2.1.2 Entry fees

The following table highlights the entry fees used for the base case financial model with the first year of entry programmed for 2015/2016. Fees and charges exc lude GSTand are consistent with fee levels currently operative at similar regional aquatic facilities

Table 2.1
Moorabool Indoor Aquatic CentreCentre Proposed Year 1 Entry Fees (2015/2016)

| Activity Area | Entry Fee | Fee Excludes GST |
| :---: | :---: | :---: |
| IndoorLeisure and Program Pools | Adult casual | \$4.80 |
|  | Child casual | \$3.80 |
|  | Concession casual | \$3.80 |
|  | Fa mily Pass - 2 a dults/ 2 children | \$12.50 |
|  | Swim/Spa/Sauna | \$7.00 |
|  | Spectator - Adult | \$1.50 |
|  | Schools entry | \$2.50 |
| Aquatics Events | Indoor pool- half day total 25 mpool | \$300.00 |
| Aquatic Programs | Leam to swim class | \$13.00 |
|  | Aquarobicsclass | \$10.00 |
|  | Therapy/rehabilitation | \$10.00 |
|  | Birthday Parties (per child inc ludes food) | \$20.00 |
| Crèche | Childcare/hour | \$6.00 |
| Health and Fitness (Stage Two Concepts) | Group Fitness | \$12.00 |
| Memberships | Weights casual | \$15.00 |
|  | Concession casual | \$9.00 |
|  | Gold - gym, group fitness, aquatic | \$65.00 |
|  | Silver-Gym and Group Fitness | \$55.00 |
|  | Group Fitness | \$55.00 |
|  | Aquatic only | \$35.00 |

### 2.1.3 . Management and Staffing Structure and Salary Rates

A base management and staffing structure has been developed for the centre. A summary for each option of key staffing positions a nd alloc ations by Equivalent Full Time (EFT) positions against average salary is listed in Appendix One and Two.

All salaries used in the model are based on average Victorian industry award from a range of metropolitan and rural aquatic and leisure centres.

Salaries are impacted by CPI a nnually and every 3 years by an extra 4\% to take into account wage increases and any Enterprise Bargain Agreement negotiations with Council or extemal service providers.

### 2.1.4 Food and Beverage/Merchandising

The model assumes a percentage spend on food and beverage and merchandising by users numbers of the facility.

### 2.1.5 Insurance

The model includes an allowance for both public liability insurance and building insurance.

### 2.1.6 Uilities

A $15 \%$ increase on predicted utility allowances have been made to address the impact of the pending cost increased.

### 2.1.7 Building Depreciation

The financial models are set up for operational budgets. Building depreciation has not been allowed for as a below the operational line however once the final capital cost has been determined depreciation cost for the facility can be included in the model.

Industry trends indicate that aquatic leisure centres usually require a capital improvement investment about every 3 to 5 years to ensure they are presented at a high standard. The high use of facilities and very corrosive atmosphere requires such investment. To compensate for this the financial model allows for a capital investment of $\$ 350,000$ every 5 years. This is recorded below the operational performance bottom line.

### 2.1.8 Capital Loan Repayments

The financial models do not assume a loan interest expense. This expenditure can be added as a below the line expense once the financial strategy has been agreed and the level of required borrowingshas been determined.

### 2.2 GLOBALIMPACTASSUMPIIONS

The base case financial model has included the following global impacts across the 10 year business model based on all components being open in 2014 as the first year of business.

Please note starts up costs pre-opening allowances are included in the base case model.
The ma in business impact assumptions include:

## CPI Increases:

Assumes on average $2.5 \%$ yr. 2 to 10 with $1.5 \%$ extra inc reases every 3 years for potential salary increase upgrades.

## Business Growth:

Assumes year 3 is base yearat $100 \%$ and year 2 is disc ounted by $5 \%$ to $95 \%$ of year 3 and year 1 is disc ounted by $10 \%$ to $90 \%$ of year 3 .

Business growth year 4 101\%, year 5 102\%, year 6 103\%, year 7 104\%, year 8 103\%, year 9 102\% and year 10 101\%

## Real Price Growth:

Assumes 1.0\% price inc reases from year 2 to year 10 .

## Expenditure Increases:

Assumes a nnual expenditure increase of C.P.I as indic ated.

## Salary On Costs:

Assumes a nnual on costs of $18 \%$ on all sala ries. This includes a llowances for supera nnuation and leave entitlements.

## Salary Increases:

Allows for a nnual inc rea ses of 4\% in line with industry trends a nd Council EB Agreement.

## Pre-Opening Expenses:

A total of $\$ 100,000$ in pre-opening expenses is included to coverthe long development stage. This figure is a ccount for in year one. This figures includes pre opening staffing, promotional and salesprograms.

## Asset management and Replacement Allowances:

No allowances have been made for asset management and renewals in the 10 year operating budgets at this stage but once final building finishes and plant selected these would need to be calculated to provide a full development cost.

### 2.3 USAGE PROJ ECTIONS

Depending on the development the following key assumptions are included in the base case 10-yea r business models.

- Average visitations will be based on 6 to 8 visits per head of population in the primary catc hment zone
- This will see when all stages are finished a 200,000 to 300,000 plus visit centre depending on the option.
- Centre usage is broken up into casual, program and membership use.
- Usage growth is based on global inputs of demand with allowances for new business establishment and then business consolidation.


## 3 FACILITY OPTIONS - BASE CASE 10 YEAR FINANCIAL MODELS

Combined facilities 10 year financial models have been developed for each facility option based on an opening year of 2015/16. The atta ched appendices list all of the 10-year activity areas and associated usage, revenue, expenditure and net operating result for each option.

Centre overheads include centre management and services across the facility and these are apportioned back to relevant activity a reas subject to staged development.

### 3.1 BASE CASE FNANCIALMODEL STAGE ONE

The following provides an overview of likely operational impacts over the first 10 years for the proposed stage one development. The Base Case 10-year business projections are detailed in the following table.

Table 2.1
Stage One Base Case 10 Year Operational Business Projections

| CATEG ORY | YEARS |  |  |  |  |  |  |  |  |  | AVERAGE PER ANNUM |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 1 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 2 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 3 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 4 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 5 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 6 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 7 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 8 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 9 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 10 \\ (\$ 000) \end{gathered}$ |  |
| Revenue | \$900 | \$975 | \$1,074 | \$1,120 | \$1,169 | \$1,237 | \$1,291 | \$1,322 | \$1,373 | \$1,406 | \$1.187M |
| Expenditure | \$1,574 | \$1,519 | \$1,588 | \$1,629 | \$1,672 | \$1,740 | \$1,785 | \$1,828 | \$1,899 | \$1,945 | \$1.718M |
| Major Maintenance |  |  |  |  | \$350 |  |  |  |  | \$350 | \$70,000 |
| Net Profit/ (Loss) (1) | (\$674) | (\$544) | (\$514) | (\$509) | (\$853) | (\$503 | (\$495) | (\$507) | (\$526) | (\$889) | $(\$ 601,000)$ |
| Visitations | 202 | 211 | 219, | 221 | 222 | 224 | 225 | 224 | 222 | 221 | $\begin{gathered} \text { 220,000 } \\ \text { visits } \end{gathered}$ |

Note(1): Does not include development costs such as depreciation, capital cost repayments, la nd tax, Council rates.

Stage one includes the provision of a quatic components a nd support infrastructure including:

- Indoor $25 m \times 8$ la ne pool with ramp $450.5 m 2$
- Program pool / Leam to Swim-80.5m2
- Male/female/accessible change rooms
- Café
- Front of house/reception
- Administration area

The 10-year base case business projections indicate:

- Revenue is expected to increase annually ranging from $\$ 900,000$ in year 1 to $\$ 1.406 \mathrm{M}$ by year 10.
- Expenditure is expected to increase a nnually ranging from $\$ 1.574 \mathrm{M}$ in year 1 to $\$ 1.945 \mathrm{M}$ in year 10.
- The Centre is expected to operate at an annual operating deficit from year 1 to 10 The average operating deficit is estimated to be approximately $\$ 601,000$ per annum. This figure includes the capital maintenance allowance every five years.
- Centre attendances are expected to gradually increase each year from 202,000 in year 1 to 221,000 by year 10 .


### 3.2 STAGE TWO

The following table details the Centresoperational performance once the stage two dry health and fitness components are developed.

Table 2.2
Stage Two Base Case 10 Year Operational Business Projections

| CATEG ORY | YEARS |  |  |  |  |  |  |  |  |  | AVERAGE PER ANNUM |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 1 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 2 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 3 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 4 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 5 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 6 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 7 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 8 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 9 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 10 \\ (\$ 000) \end{gathered}$ |  |
| Revenue | \$1,469 | \$1,596 | \$1,757 | \$1,835 | \$1,915 | \$2,028 | \$2,116 | \$2,167 | \$2,252 | \$2,305 | \$1.944M |
| Expenditure | \$2,089 | \$2,051 | $\begin{gathered} \$ 2,144,6 \\ 22 \end{gathered}$ | \$2,201 | \$2,258 | \$2,351 | \$2,412 | \$2,470 | \$2,566 | \$2,628 | \$2.317M |
| Major Maintenance |  |  |  |  | \$350 |  |  |  |  | \$350 | \$70 |
| Net Profit/ (Loss) (1) | (\$620) | (\$455) | (\$386) | (\$365) | (\$693) | (\$323) | (\$296) | (\$303) | (\$315) | (\$673) | $(\$ 443,000)$ |
| Visitations | 265 | 277 | 289 | 299 | 293 | 295 | 298 | 295 | 293 | 291 | $\begin{gathered} 288,000 \\ \text { visits } \end{gathered}$ |

Note(1): Does not include development costs such as depreciation, capital cost repayments, la nd tax, Council rates.

Stage two includes the provision of dry health fitness components including:

- All previous aquatic areas, plus
- Gym 537m2
- Group fitness room-250m2
- Separate spinning room-61.5m2
- Crèche/ multipupose room-74.5m2

The stage two base case 10-year business projections indic ate:

- Revenue is expected to increase annually ranging from $\$ 1.469 \mathrm{M}$ in year 1 to $\$ 2.305 \mathrm{M}$ by year 10.
- Expenditure is expected to increase annually ranging from $\$ 2.089 \mathrm{M}$ in year 1 to $\$ 2.628 \mathrm{M}$ in year 10.
- The Centre is expected to operate at an annual net loss in year 1to 10 . The average operating deficit over the 10 -year period will be approximately $\$ 443,000$. This figure includesthe capital maintenance allowance every five years.
- Centre attendances are expected to gradually increase each year from approximately 265,000 visits in year 1 to 290,000 visits by year 10 .


### 3.3 COMPARISON RNANCIALPERFORMANCE OF EACH FACILTY DEVELOPMENT OPIIONS

The following table provides a comparison of the stage one and stage two financial models.
Table 3.3
Option Comparision - Average Over 10 Years

| Stage | Income | Expenditure | Net Operating <br> Surplus/ Defic it <br> (incl. \$350,000 <br> every 5 yrs. <br> major <br> maintenance) | Attendance | Revenue <br> Per User | Expenditure <br> Per User | Subsidy/ <br> Surplus <br> per user |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stage <br> One | $\$ 1,187 \mathrm{M}$ | $\$ 1,718 \mathrm{M}$ | $(\$ 601,000)$ | 220,000 | $\$ 7.80$ | $\$ 5.39$ | $\$ 2.73$ |
| Stage <br> Two | $\$ 1,944 \mathrm{M}$ | $\$ 2,317 \mathrm{M}$ | $(\$ 443,000)$ | 288,000 | $\$ 6.75$ | $\$ 8.04$ | $\$ 1.53$ |

The following provides an overview of likely operational impacts over the first 10 years of each option.

The tables on the following four pages detail the 10 -year performance for each stage.

## APPENDIX ONE:

MOORABOOLINDOOR AQUATIC CENTRE
STAGE ONE: 10 YEAR BASE CASE BUSINESS MODEL

### 3.3.1 Stage One - Ten Year Financial Summary

## Income by area

## Aquatic area

Weights rooms
Health \& Fitness Programs
General Memberships
Support facilities
Crèche
Sundry income

## Expenditure by area

Aquatic area
Weights rooms
Health \& Fitness Programs
General Memberships
Support facilities
Crèche
Sundry income
Undistributed overheads
Amortisation of pre-opening expenses
Total expenditure

## Projected operating performance

## Depreciation/capital costs

Long Term Maintenance Allowance (every 5 years)
Building, Plant and equipment depreciation allowance
Finance repayment allowance
Total depreciation/capital costs

## Projected centre performance

| 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$743,544 | \$812,518 | \$898,388 | \$939,357 | \$982,098 | \$1,041,709 | \$1,088,900 | \$1,116,444 | \$1,161,327 | \$1,190,477 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$151,554 | \$162,495 | \$175,154 | \$180,796 | \$186,610 | \$195,421 | \$201,686 | \$205,314 | \$212,056 | \$215,849 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$5,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$900,098 | \$975,013 | \$1,073,543 | \$1,120,153 | \$1,168,708 | \$1,237,130 | \$1,290,585 | \$1,321,758 | \$1,373,383 | \$1,406,327 |
| \$1,337,836 | \$1,374,139 | \$1,432,076 | \$1,468,487 | \$1,505,824 | \$1,566,706 | \$1,606,540 | \$1,646,021 | \$1,711,152 | \$1,753,203 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$116,191 | \$124,580 | \$134,285 | \$138,610 | \$143,068 | \$149,822 | \$154,626 | \$157,407 | \$162,576 | \$165,485 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$1,454,027 | \$1,498,719 | \$1,566,361 | \$1,607,097 | \$1,648,892 | \$1,716,529 | \$1,761,165 | \$1,803,428 | \$1,873,728 | \$1,918,688 |
| \$20,194 | \$20,699 | \$21,527 | \$22,065 | \$22,617 | \$23,521 | \$24,109 | \$24,712 | \$25,701 | \$26,343 |
| \$100,000 |  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$1,574,221 | \$1,519,417 | \$1,587,888 | \$1,629,162 | \$1,671,508 | \$1,740,050 | \$1,785,275 | \$1,828,140 | \$1,899,428 | \$1,945,031 |
| $(\$ 674,123)$ | $(\$ 544,404)$ | $(\$ 514,345)$ | $(\$ 509,009)$ | (\$502,800) | (\$502,920) | $(\$ 494,689)$ | (\$506,382) | $(\$ 526,045)$ | $(\$ 538,704)$ |


| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 350,000$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 350,000$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 350,000$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 350,000$ |
|  |  |  |  |  |  |  |  |  |  |
| $(\$ 674,123)$ | $(\$ 544,404)$ | $(\$ 514,345)$ | $(\$ 509,009)$ | $(\$ 852,800)$ | $(\$ 502,920)$ | $(\$ 494,689)$ | $(\$ 506,382)$ | $(\$ 526,045)$ | $(\$ 888,704)$ |

## APPENDIX TWO

MOORABOOL INDOOR AQUATIC CENTRE
STAGE TWO: 10 YEAR BASE CASE BUSINESS MODEL

### 3.3.2 Stage Two - Ten Year Financial Summary

## Income by area

Aquatic area
Weights rooms
Health \& Fitness Programs
General Memberships
Support facilities
Crèche
Sundry income

## Expenditure by area

Aquatic area
Weights rooms
Health \& Fitness Programs
General Memberships
Support facilities
Crèche
Sundry income

Undistributed overheads
Amortisation of pre-opening expenses
Total expenditure

## Projected operating performance

## Depreciation/capital costs

Long Term Maintenance Allowance (every 5 years)
Building, Plant and equipment depreciation allowance
Finance repayment allowance

> Total depreciation/capital costs

## Projected centre performance

| $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ | $\mathbf{2 0 2 4}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$ 705,744$ | $\$ 771,212$ | $\$ 852,716$ | $\$ 891,602$ | $\$ 932,170$ | $\$ 988,751$ | $\$ 1,033,543$ | $\$ 1,059,687$ | $\$ 1,102,288$ | $\$ 1,129,956$ |
| $\$ 237,312$ | $\$ 259,326$ | $\$ 286,733$ | $\$ 299,808$ | $\$ 313,450$ | $\$ 332,475$ | $\$ 347,537$ | $\$ 356,328$ | $\$ 370,653$ | $\$ 379,957$ |
| $\$ 302,454$ | $\$ 330,505$ | $\$ 365,428$ | $\$ 382,086$ | $\$ 399,464$ | $\$ 423,703$ | $\$ 442,890$ | $\$ 454,085$ | $\$ 472,333$ | $\$ 484,181$ |
| $\$ 119,880$ | $\$ 131,001$ | $\$ 144,845$ | $\$ 151,451$ | $\$ 158,342$ | $\$ 167,953$ | $\$ 175,561$ | $\$ 180,002$ | $\$ 187,238$ | $\$ 191,938$ |
| $\$ 207,350$ | $\$ 222,863$ | $\$ 241,241$ | $\$ 249,212$ | $\$ 257,431$ | $\$ 269,796$ | $\$ 278,661$ | $\$ 283,455$ | $\$ 292,533$ | $\$ 297,530$ |
| $\$ 41,472$ | $\$ 44,870$ | $\$ 49,121$ | $\$ 50,853$ | $\$ 52,640$ | $\$ 55,283$ | $\$ 57,215$ | $\$ 58,081$ | $\$ 59,818$ | $\$ 60,712$ |
| $\$ 5,000$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 1,619,212$ | $\$ 1,759,776$ | $\$ 1,940,084$ | $\$ 2,025,012$ | $\$ 2,113,496$ | $\$ 2,237,961$ | $\$ 2,335,406$ | $\$ 2,391,638$ | $\$ 2,484,864$ | $\$ 2,544,274$ |
|  |  |  |  |  |  |  |  |  |  |
| $\$ 1,373,356$ | $\$ 1,410,547$ | $\$ 1,469,940$ | $\$ 1,507,298$ | $\$ 1,545,605$ | $\$ 1,608,079$ | $\$ 1,648,946$ | $\$ 1,689,488$ | $\$ 1,756,358$ | $\$ 1,799,539$ |
| $\$ 225,250$ | $\$ 230,881$ | $\$ 240,117$ | $\$ 246,119$ | $\$ 252,272$ | $\$ 262,363$ | $\$ 268,922$ | $\$ 275,645$ | $\$ 286,671$ | $\$ 293,838$ |
| $\$ 145,102$ | $\$ 152,152$ | $\$ 161,797$ | $\$ 166,572$ | $\$ 171,484$ | $\$ 179,122$ | $\$ 184,397$ | $\$ 188,190$ | $\$ 194,867$ | $\$ 198,868$ |
| $\$ 42,000$ | $\$ 43,050$ | $\$ 44,772$ | $\$ 45,891$ | $\$ 47,039$ | $\$ 48,920$ | $\$ 50,143$ | $\$ 51,397$ | $\$ 53,453$ | $\$ 54,789$ |
| $\$ 158,968$ | $\$ 170,862$ | $\$ 184,952$ | $\$ 191,063$ | $\$ 197,364$ | $\$ 206,844$ | $\$ 213,640$ | $\$ 217,315$ | $\$ 224,276$ | $\$ 228,107$ |
| $\$ 59,000$ | $\$ 60,475$ | $\$ 62,894$ | $\$ 64,466$ | $\$ 66,078$ | $\$ 68,721$ | $\$ 70,439$ | $\$ 72,200$ | $\$ 75,088$ | $\$ 76,965$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 2,003,675$ | $\$ 2,067,967$ | $\$ 2,164,472$ | $\$ 2,221,410$ | $\$ 2,279,842$ | $\$ 2,374,049$ | $\$ 2,436,488$ | $\$ 2,494,235$ | $\$ 2,590,712$ | $\$ 2,652,106$ |
| $\$ 21,674$ | $\$ 22,216$ | $\$ 23,104$ | $\$ 23,682$ | $\$ 24,274$ | $\$ 25,245$ | $\$ 25,876$ | $\$ 26,523$ | $\$ 27,584$ | $\$ 28,274$ |
| $\$ 100,000$ |  |  | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 2,125,349$ | $\$ 2,090,183$ | $\$ 2,187,576$ | $\$ 2,245,092$ | $\$ 2,304,116$ | $\$ 2,399,294$ | $\$ 2,462,364$ | $\$ 2,520,758$ | $\$ 2,618,296$ | $\$ 2,680,380$ |
| $\$ 506,138)$ | $(\$ 330,406)$ | $(\$ 247,492)$ | $(\$ 220,080)$ | $(\$ 190,620)$ | $(\$ 161,333)$ | $(\$ 126,958)$ | $(\$ 129,120)$ | $(\$ 133,433)$ | $(\$ 136,105)$ |


| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 350,000$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 350,000$ |
| ---: | :--- | :--- | :--- | ---: | :--- | :--- | :--- | :--- | ---: |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 350,000$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 350,000$ |





PRELIMINARY ISSUE

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 242 $\qquad$ 102 of 136


North East View with established trees.


North West View from Carpark

| 04.06.2013 P 3 Schematic - Drawing Package Update <br> 21.09.2012 P 2 Schematic Design Report Issue <br> 13.09.2012 P 1 Preliminary Issue <br> Date No. Amendment  | No. Am | Client Moorabool Shire Council | Project <br> Bacchus Marsh Indoor Aquatic Centre Grant Street, Maddingley VIC 3340 | Draving Stage 1 - Perspective Views | $\neq \begin{array}{lllllll} M & A & N & T & R & I & C \\ A & R & C & H & 1 & C \\ T & E & C & T & U & R & E \end{array}$ |  |  | $\begin{aligned} & \text { Project No. } \\ & 242 \end{aligned}$ | Drawing No. <br> SK-13 | Revision P 3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 103 of 136 |  |  |  |  |  |  |  |  |  |  |



2 North Elevation - Stage 1

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(A) Section A - Stage 1

(B) Section B - Stage 1


C ${ }^{\text {Section C-Stage } 1} 1$
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 106 of 136


## 1 Roof Plan

PRELIMINARY ISSUE




1. Ground Floor Plan - Stage 2

PRELIMINARY ISSUE



PRELIMINARY ISSUE

| 04.06.2013 P 4 Schematic - Drawing Package Update <br> 10.12.2012 P 3 Schematic - VM-Client Review <br> 21.09.2012 P 2 Schematic Design Report Issue <br> 13.09.2012 P 1 Preliminary Issue <br> Date No. Amendment  | Date No. Amendment | Client Moorabool Shire Council | Project <br> Bacchus Marsh Indoor Aquatic Centre Grant Street, Maddingley VIC 3340 | Drawing <br> Stage 2 - Plan - First Floor | $\neq \begin{array}{ccccccc} M & A & N & T & R & I & C \\ A & R & C & H & 1 & \\ T & E & C & T & U & R & E \end{array}$ | $\vartheta$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |



North East View


North East View with established trees.


## South West View




PRELIMINARY ISSUE



4 Elevation South - Stage 2

PRELIMINARY ISSUE



A Section A - Stage 2


B $\underset{1: 100}{\text { Section B - Stage } 2}$
1:100

$\qquad$
$\qquad$

C Section C-Stage 2 1:100

(1) Roof Plan

PRELIMINARY ISSUE



PRELIMINARY ISSUE



## (1) Ext - North East - Stage 3




| $\begin{array}{llll}\text { 04.06.2013 P } & 2 & \text { Schematic - Drawing Package Update } \\ \text { 21.09.2012 } & \text { P } & 1 & \text { Schematic Design Report Issue }\end{array}$ <br> Date No. Amendment | Date No. Amendment | $\underset{\substack{\text { Client } \\ \text { Moorabool Shire Council }}}{\text { cel }}$ | Project <br> Bacchus Marsh Indoor Aquatic Centre Grant Street, Maddingley VIC 3340 | Stage 3 - Perspective Views | $\nless \begin{array}{lllllll} M & A & N & T & R & I & C \\ A & R & C & H & I & C \\ T & E & C & T & U & R & E \end{array}$ | $\theta$ |  | Project No. <br> 242 | Drawing No. <br> SK-34 | Revision P 2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  | of 13 |


(1) Elevation North - Stage 3


2 Elevation East - Stage 3


Elevation South - Stage 3

4. Elevation West - Stage 3

PRELIMINARY ISSUE

| 04.06.2013 P 2 Schematic - Drawing Package Update <br> Date No. Amendment | Date No. Amendment | Moorabool Shire Council | Project <br> Bacchus Marsh Indoor Aquatic Centre Grant Street, Maddingley VIC 3340 | Stage 3 - Building Elevations | $\Longrightarrow \begin{array}{lllllll} M & A & N & T & R & I & C \\ A & R & C & H & 1 & \\ T & E & C & T & U & R & E \end{array}$ | $\circlearrowleft$ |  | $\begin{aligned} & \text { Project No. } \\ & 242 \end{aligned}$ | Drawing No. <br> SK-35 | Revision P 2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  | of 136 |



2 Ext - North West - Stage 3



4 Int - Leisure Pool Slide - South West

Images Note:


PRELIMINARY ISSUE

| $\begin{array}{lll}\text { 04.06.2013 P } & 2 & \text { Schematic - Drawing Package Update } \\ \text { 06.12.2012 P } & 1 & \text { Schematic - Stage 3-Review }\end{array}$ <br> Date No. Amendment | Date No. Ame | Client Moorabool Shire Council | Project <br> Bacchus Marsh Indoor Aquatic Centre Grant Street, Maddingley VIC 3340 | Drawing <br> Stage 3 - Perspective Views - VM | $み \begin{array}{lllllll} M & A & N & T & R & I & C \\ A & R & C & H & I & C \\ T & E & C & T & U & R & E \end{array}$ |  |  | 242 | Drawing No. <br> SK-36 | $\begin{aligned} & \text { Revision } \\ & \text { P } 2 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $120 \text { of } 136$ |  |  |  |  |  |  |  |  |  |  |



PRELIMINARY ISSUE



2 Ext - South West View - Stage 3A


3 Ext - Outdoor Play - North East Elevated View


4 Ext - Outdoor Play - South East View


5 Ext - Outdoor Play - South West View

Images Note
Images shown are antisit Impressions
Actual finsheses d deailis may vary.

PRELIMINARY ISSUE


### 11.4 INFRASTRUCTURE SERVICES

No reports for this meeting.

### 11.5 CORPORATE SERVICES

### 11.5.1 Instrument of Appointment and Authorisation of Council Officers under section 174(4) of the Planning and Environment Act 1987

## Introduction

File No.:
Author:
General Manager:

02/06/002
Michelle Morrow
Shane Marr

## Background

Under section 147(4) of the Planning and Environment Act 1987, Council must appoint relevant officers to be authorised officers for the purposes of the Planning and Environment Act 1987 and the regulations made under that Act.

Section 232 of the Local Government Act 1989 authorises the relevant officers generally to institute proceedings for offences against the Acts and regulations described within the proposed instrument of appointment and authorisation.

## Proposal

In order to comply with the Planning and Environment Act 1987 and the Local Government Act 1989, an Instrument of Appointment and Authorisation is now presented to Council requesting that the officers named in that Instrument be hereby appointed for the purposes of section 147(4) of the Planning and Environment Act 1987 and the regulations made under that Act and section 232 of the Local Government Act 1989 for the purpose generally to institute proceedings for offences against the Acts and regulations described in the instrument.

The officers named in the Instrument of Appointment and Authorisation are as follows:

- Robert Fillisch ñ Coordinator Statutory Planning
- Natalie Maree Robertson ñ Senior Statutory Planner
- Victoria Mack ñ Statutory Planner
- Tom Tonkin ñ Statutory Planner
- Roger Cooper ñ Statutory Planning Officer
- Debbie Anne Frappa ñ Planning Enforcement Officer
- John Harold Edwards - Planning Enforcement Officer
- Sarah Monique Annells ñ Coordinator Community Safety/EHO
- Allan Leslie May ñ Environmental Health Technical Officer
- Rose Longley ñ Senior Environmental Health Officer
- Glenn Burns ñ Senior Neighbourhood Safety Officer
- Lisa Handley ñ Neighbourhood Safety Officer
- Jacqueline Reid ñ Neighbourhood Safety Officer
- Gavin Rodney Alford ñ Manager Strategic and Sustainable Development
- Lisa Gervasoni ñ Coordinator Strategic Planning
- Justin Horne ñ Coordinator Environmental Planning

The Instrument of Appointment and Authorisation, as attached to this report, is now presented to Council for approval under the Seal of Council.

## Policy Implications

The 2013 ñ 2017 Council Plan provides as follows:

| Key Result Area | Representation and Leadership of our <br> Community |
| :--- | :--- |
| Objective | Good governance through open and <br> transparent processes and strong <br> accountability to the community |
| Strategy | Ensure policies and good governance <br> are in accordance with legislative <br> requirements and best practice. |

The preparation of this Instrument of Appointment and Authorisation of Council Officers under section 174(4) of the Planning and Environment Act 1987 is consistent with the 2013-2017 Council Plan.

## Financial Implications

No financial implications to Council.

## Risk \& Occupational Health \& Safety Issues

No Risk and Occupational Health and Safety issues apply to Council unless the relevant Council officers do not receive the appropriate instrument of appointment and authorisation from Council.

## Communications Strategy

Advice has been sought from the two relevant Council Business Units, namely Statutory Planning and Environmental Health, for their input into this report.

## Victorian Charter of Human Rights and Responsibilities Act 2006

In developing this report to Council, the officer considered whether the subject matter raised any human rights issues. In particular, whether the scope of any human right established by the Victorian Charter of Human Rights and Responsibilities is in any way limited, restricted or interfered with by the recommendations contained in the report. It is considered that the subject matter does not raise any human rights issues.

## Officer's Declaration of Conflict of Interests

Under section 80C of the Local Government Act 1989 (as amended), officers providing advice to Council must disclose any interests, including the type of interest.

General Manager - Shane Marr
In providing this advice to Council as the General Manager, I have no interests to disclose in this report.

Author - Michelle Morrow
In providing this advice to Council as the Author, I have no interests to disclose in this report.

## Conclusion

Council is obliged to comply with section 147(4) of the Planning and Environment Act 1987 therefore the Instrument of Appointment and Authorisation is required to be approved under the Seal of Council.

## Recommendation:

That Council, approves under Seal, the Instrument of Appointment and Authorisation of Council Officers under section 174(4) of the Planning and Environment Act 1987.


Name: Shane Marr
Title: General Manager Corporate Services
Date: Tuesday 3 July 2013


## Moorabool Shire Council

Instrument of Appointment and Authorisation
(Planning and Environment Act 1987 only)

July 2013

## Instrument of Appointment and Authorisation (Planning and Environment Act 1987)

In this instrument the member of Council staff holding, acting in or performing the duties of the office or position hereunder are appropriate officers appointed or authorised in respect of the relevant legislation:

- [CCS) means Coordinator Community Safety
- [CEP] means Coordinator Environmental Planning
- [CSP] means Coordinator Statutory Planning
- [CStratP] means Coordinator Strategic Planning
- [EHO] means Environmental Health Officer
- [EHTO] means Environmental Health Technical Officer
- [EPO] means Environment Planning Officer
- [MSPCS] means Manager Statutory Planning \& Community Safety
- [MSSD] means Manager Strategic and Sustainable Development
- [NSO] means Neighbourhood Safety Officer
- [PEO] means Planning Enforcement Officer
- [SNSO] means Senior Neighbourhood Safety Officer
- [SEHO] means Senior Environmental Health Officer
- [SP] means Statutory Planner
- [SSP] means Senior Statutory Planner

In this instrument "officer" means -

- Robert Fillisch
- Natalie Maree Robertson
- Victoria Mack
- Roger Cooper
- Debbie Anne Frappa
- John Harold Edwards
- Tom Tonkin
- Sarah Monique Annells
- Allan Leslie May
- Rose Longley
- Glenn Burns
- Lisa Handley
- Jacqueline Reid
- Gavin Rodney Alford
- Lisa Gervasoni
- Justin Horne


## By this instrument of appointment and authorisation Moorabool Shire Council -

1. under section 147(4) of the Planning and Environment Act 1987 - appoints the officers to be authorised officers for the purposes of the Planning and Environment Act 1987 and the regulations made under that Act; and
[CCS, CEP, CSP, CStratP, EHO, EHTO, EPO, MSPCS, MSSD, NSO, PEO, SNSO, SEHO, SP, SSP]
2. under section 232 of the Local Government Act 1989 authorises the officers generally to institute proceedings for offences against the Acts and regulations described in this instrument.

It is declared that this instrument -
(a) comes into force immediately upon its execution; and
(b) remains in force until varied or revoked.

This instrument is authorised by a resolution of the Moorabool Shire Council on Wednesday 17 July, 2013.

The COMMON SEAL of the MOORABOOL SHIRE COUNCIL
was affixed this $17^{\text {th }}$ day of July, 2013, in the presence of -

## 12. OTHER REPORTS

### 12.1 Assembly of Councillors

File No.: 02/01/002
Section 76(AA) of the Local Government Act 1989 defines the following to be Assemblies of Councillors; an advisory committee of the Council that includes at least one Councillor; a planned or scheduled meeting of at least half the Councillors and one member of council staff which considers matters that are intended or likely to be:

- the subject of a decision of the Council; or
- subject to the exercise of a Council function, power or duty by a person or committee acting under Council delegation.

It should be noted, an assembly of Councillors does not include an Ordinary Council meeting, a special committee of the Council, meetings of the Councilĕs audit committee, a club, association, peak body or political party.

Council must ensure that the written record of an assembly of Councillors is, as soon as practicable ñ
a) reported to the next ordinary meeting of the Council; and
b) incorporated in the minutes of that council meeting. (s. 80A(2))

Council also records each Assembly of Councillors on its website at www.moorabool.vic.gov.au

A record of Assemblies of Councillors since the last Ordinary Meeting of Council is provided below for consideration:

- Assembly of Councillors ñ Wednesday 3 July 2013 ñ Proposed Electoral Boundaries
- Assembly of Councillors ñ Wednesday 3 July 2013 ñ Municipal Health and Wellbeing Plan
- Assembly of Councillors ñ Wednesday 3 July 2013 ñ Statutory Planning Review (Milner Report)
- Assembly of Councillors ñ Wednesday 10 July 2013 - Proposed Bacchus Marsh Indoor Aquatic Centre
- Assembly of Councillors ñ Wednesday 10 July 2013 - RDAF Round 5/6 Potential Projects and Advocacy issues


## Recommendation:

That Council receives the record of Assemblies of Councillors as follows:

- Assembly of Councillors - Wednesday 3 July 2013 - Proposed Electoral Boundaries
- Assembly of Councillors - Wednesday 3 July 2013 - Municipal Health and Wellbeing Plan
- Assembly of Councillors - Wednesday 3 July 2013 - Statutory Planning Review (Milner Report)
- Assembly of Councillors - Wednesday 10 July 2013 - Proposed Bacchus Marsh Indoor Aquatic Centre
- Assembly of Councillors - Wednesday 10 July 2013 - RDAF Round 5/6 Potential Projects and Advocacy issues


## 13. NOTICES OF MOTION

No notices of motion have been received for consideration as part of this Agenda.

## 14. URGENT BUSINESS

## 15. CLOSED SESSION OF THE MEETING TO THE PUBLIC

## Recommendation:

That pursuant to the provisions of the Local Government Act 1989, the meeting now be closed to members of the public to enable the meeting to discuss matters, which the Council may, pursuant to the provisions of Section 89(2) of the Local Government Act 1989 (the Act) resolve to be considered in Closed Session, being a matter contemplated by Section 89(2) of the Act, as follows:
(a) personnel matters;
(b) the personal hardship of any resident or ratepayer;
(c) industrial matters;
(d) contractual matters;
(e) proposed developments;
(f) legal advice;
(g) matters affecting the security of Council property;
(h) any other matter which the Council or special committee considers would prejudice the Council or any person;
(i) a resolution to close the meeting to members of the public
16. MEETING CLOSURE

