

Moorabool Shire Council



2020/21 Adopted Annual Budget



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Mayor and CEO's Introduction

In these unprecedented times, with the worldwide impacts of COVID-19, we are pleased to present the Moorabool Shire 2020/21 Budget to our community.

The coronavirus pandemic is posing an unprecedented challenge to communities around the world. We won't have a comprehensive understanding of the full impact of the pandemic for many months but our strong financial management and good governance practices will enable us to respond proportionately and effectively to this rapidly changing situation.

As part of the 2020/21 Budget, we are proposing to put in place a targeted approach to recovery with the goal of providing support to those most impacted by the effects of the COVID-19 Pandemic. To-date Council has put a number of steps in place:

- Extension of 2019/20 rate payments to 30 September 2020 with no interest charged on debt accumulated during the Covid-19 pandemic
- Waived rent / ground hire fees till 30 September 2020 for all occupiers of Council buildings and facilities that have been required to close
- The implementation of a specific COVID-19 Financial Hardship Policy to provide financial relief to residents and businesses who need it the most
- Waived rent till 30 September 2020 for businesses occupying Council buildings and facilities that have been required to close
- Payment of local suppliers weekly to improve business cash flow
- Developed a buy local campaign supporting hospitality businesses
- 12-month extension of expiry dates for septic and planning permits at no cost till 30 September 2020 due to financial hardship

In addition to above, Council are looking at how best to respond to the unfolding crisis. As part of the 2020/21 Budget, Council are investigating options which, when costed, will be at least equivalent to the revenue generated from a 2.00% rate increase, the aim of any relief will be to help those in the community most impacted by the effects of the COVID-19 Pandemic.

Value for money remains a guiding principle in this budget and to keep rates as affordable as possible while delivering all of Council's ongoing services and infrastructure our community needs within the State Government's rate cap. Our focus remains the delivery of essential services our community needs and expects - including roads, rubbish and recycling, maternal and children's services, library services, sporting ovals, street-sweeping and a wide range of community services from school crossings to aged services.

The 2020/21 Budget is aligned with the vision in the Council Plan 2017-21. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community. The recommended budget details the resources required over the next year to fund the large range of services we provide to the community. It also includes details of recommended capital expenditure allocations to improve and renew our Shire's physical infrastructure, buildings and operational assets as well as funding for a range of new initiatives.

For the 2020/21 Annual Budget, rate increases have been capped at 2.00% in line with the Victorian Government's Fair Go Rates System and Moorabool Shire is committed to allocating an amount at least equivalent to the revenue generated from a 2.00% rate increase to help those in the community most impacted by the effects of the COVID-19 Pandemic. Despite the financial challenge this poses, Council is determined to maintain and enhance its services, while working within the cap. Council is also determined in its efforts to keep financial pressure on the community to a minimum.

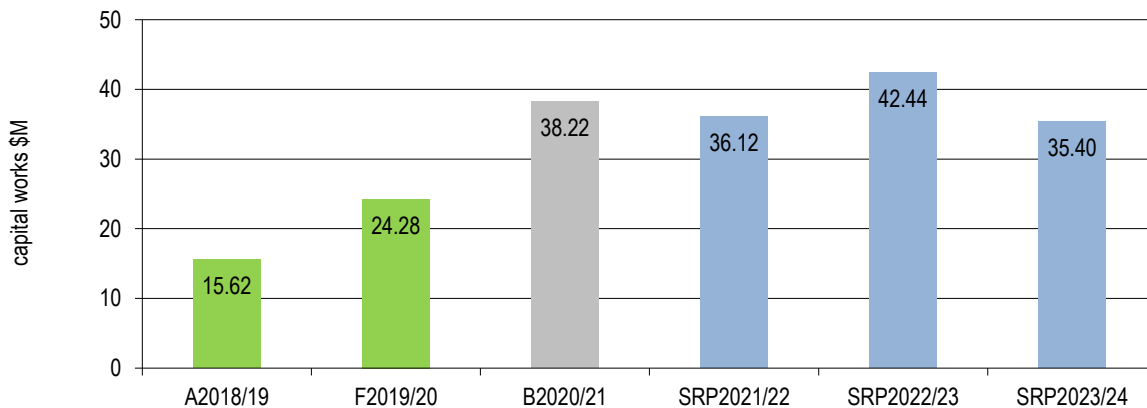
The 2020/21 Budget and Strategic Resource Plan is a continuation and follows through with strategic priorities that are identified in the Council Plan. Council plan to continue to seek community input and engage the Moorabool Shire Council community in its decision making.

Moorabool Shire Council has seen significant growth in recent years and our capital program has been developed to meet community infrastructure needs now and into the future. Council will fund several new initiatives and will allocate additional funds to renew the Council's infrastructure.

Some of the key projects recommended as part of the 2020/21 Capital Program include:

- Bacchus Marsh Indoor Recreation Facility (\$3.850 million)
- Darley Park Recreation Reserve Pavilion (\$3.750 million)
- Ballan Recreation Reserve Pavilion (\$3.250 million)
- Ballan Depot - Construction Stage 1 (\$1.750 million)
- Yendon-Lal Lal Road, Lal Lal - Rehabilitation (\$0.897 million)
- West Maddingley Early Years Facility (\$0.848 million)
- Yendon-Egerton Road, Mount Egerton - Rehabilitation (\$0.693 million)
- Dunnstown Recreation Reserve - Female Friendly Facilities Grant (\$0.599 million)
- Mill Park, Ballan - Community Facilities Grant (\$0.506 million)
- Bacchus Marsh Racecourse & Recreation Reserve - Design of Stage 2 (\$0.550 million)
- Franklin and Labilliere Streets, Maddingley - Upgrade (\$0.485 million)
- Bald Hill - 1,000+ steps - Design & Construction (\$0.375 million)
- Gillespies Lane, Ballan - Rehabilitation & widening (\$0.319 million)
- Ballan Civic Centre - Renovation of existing buildings and facilities (\$0.297 million)
- McCarthys Road, Navigators - Resheet and seal, intersection improvements (\$0.251 million)
- Darley Park Recreation Reserve - Playground renewal (\$0.181 million)

The table below provides a high level snapshot of the forward outlook for Capital Works for the next 4 years and demonstrates a high level of investment in community infrastructure and assets.



A = Actual F = Forecast B = Budget SRP = Strategic Resource Plan estimates

The Capital Works program for 2020/21 will be \$38.216 million (this includes \$7.903 million in works carried forward from 2019/20). New works for 2020/21 total \$30.313 million. Of the new works funded in the 2020/21 budget, \$17.954 million will come from Council operations, \$10.012 million from external grants and contributions, and \$1.6 million to be funded by new borrowings (there is also \$2.128 million in borrowings deferred from 2019/20). We acknowledge the contribution of State and Federal Government grants in our Capital Works and service delivery programs.

In addition to the planned Capital Works Program, the 2020/21 Annual Budget will fund a number of new initiatives, some of them being:

- Efficiency improvements in Customer Service - (\$0.176 million net cost)
- Learning & Development Specialist - (\$0.082 million net cost)
- Council Hosted Major Business Events - (\$0.015 million net cost)
- Gateway Strategy - (\$0.060 million net cost)
- Economic Development Strategy Update - (\$0.050 million net cost)
- Increase of Sealed Roads Maintenance Program - (\$0.050 million net cost)
- Increase of Unsealed Roads Maintenance Program - (\$0.048 million net cost)
- Increase of Playground Maintenance Program - (\$0.040 million net cost)
- Increase of Footpath Maintenance Program - (\$0.040 million net cost)
- Review of the Moorabool Waste Management and Resource Recovery Strategy - (\$0.040 million net cost)
- Landscape Architect - Subdivisions - (\$0.039 million net cost)
- Increase of Road Line Marking Program - (\$0.030 million net cost)
- Youth Strategy - Delivery of Teen/Youth Mental Health Program - (\$0.005 million net cost)

We look forward to working with you in the community to deliver these exciting projects throughout the coming year.

Financial Snapshot

Key Statistics	2019/20 Forecast	2020/21 Budget
	\$'000	\$'000
Total Expenditure	54,886	56,660
Comprehensive Operating Surplus	15,629	22,703
Underlying operating surplus	624	118
Cash result movement	6,340	(7,336)
Capital Works Program	24,281	38,216
Funding the Capital Works Program:		
Council	9,918	26,515
Borrowings	8,608	1,600
Grants	5,755	10,102
Budgeted expenditure by strategic objective:	2021 Budget	Budget %
Providing Good Governance and Leadership	23,246	52%
Minimising Environmental Impact	6,158	14%
Stimulating Economic Development	4,271	10%
Improving Social Outcomes	11,145	25%

Cr David Edwards
Mayor

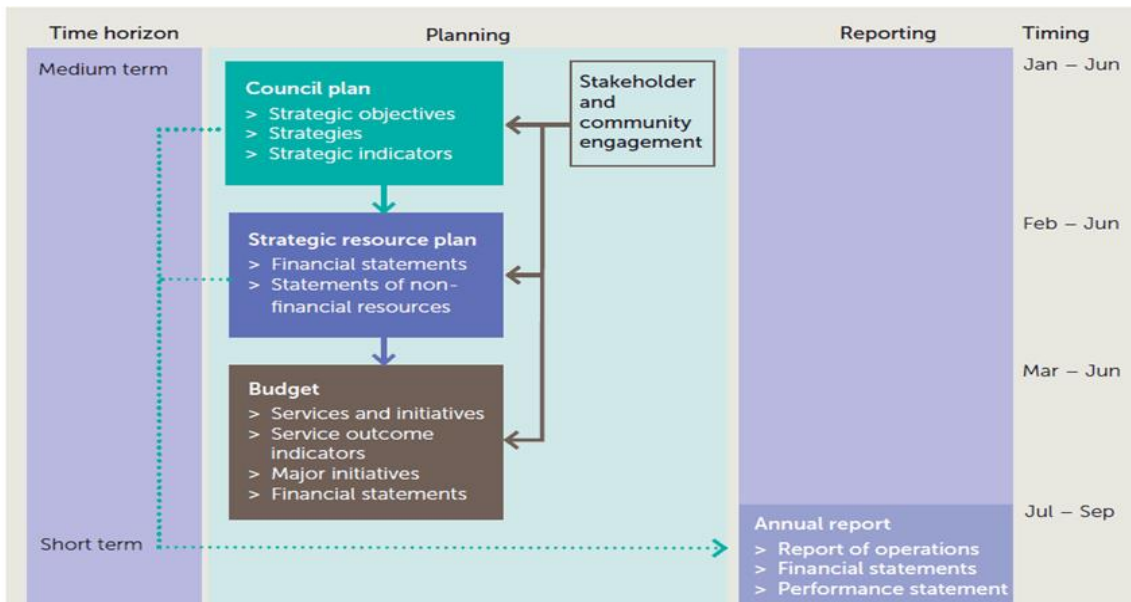
Derek Madden
Chief Executive Officer

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term (Moorabool 2041), medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

The Strategic Resource Plan, is part of and prepared in conjunction with the Council Plan, and is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to Local Government in Victoria.



Source: Department of Environment, Land, Water and Planning

In addition to the above, Council has a long term plan (Moorabool 2041) which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process (an extended deadline has been granted by the Local Government Minister for 2020/21 Annual Budgets to be adopted by 31 August 2020).

1.1.2 Key planning considerations

Service level planning

Although Councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most Council services are not legally mandated, including some services closely associated with Councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, Councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, Councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

1.2 Our purpose

Our vision

Vibrant and resilient communities with unique identities.

Our mission

1. The Moorabool Shire Council exists to co-design local solutions that enable the Moorabool communities to prosper now and into the future. We do this by:

- Providing good governance and leadership
- Minimising environmental impact
- Stimulating economic development
- Improving social outcomes

2. The Council exists to be in service to the communities of the Moorabool Shire.

3. The Council is accountable to the community and has legislative responsibilities.

Our values

By living these values Council is able to build strong relationships internally, with the community and with partners.

- **I**ntegrity - I say what I mean and always do what's right.
- **C**reativity - I consider situations from multiple angles and perspectives.
- **A**ccountability - I have courage to make decisions and take ownership for their outcomes.
- **R**espect - I seek to understand and treat people how I would like to be treated.
- **E**xcellence - I take calculated risks to seek out better ways of doing things.

These values translate to the acronym I CARE.

I CARE / WE CARE will form the basis of community and organisational communications and branding for the period of this plan.

1.3 Strategic objectives

Council delivers activities and initiatives under 44 major service categories. Each contributes to the achievement of one of the four Strategic Objectives as set out in the Council Plan for the 2017-21 years. The following table lists the four Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
1. PROVIDING GOOD GOVERNANCE AND LEADERSHIP	<p>CONTEXT 1A - OUR ASSETS AND INFRASTRUCTURE</p> <p><u>Definition</u> - Our assets and infrastructure enable us to deliver services to our communities. In order to deliver these services we must maintain and invest in our infrastructure to ensure that it is fit for purpose.</p> <p><u>Challenges</u> - Poor community infrastructure and plans for each asset class results in:</p> <ul style="list-style-type: none">» The incorrect level of investment in maintaining, renewing, upgrading and providing new assets» Low facility utilisation rates» Facilities that are not readily accessible <p><u>Benefits</u> -</p> <ul style="list-style-type: none">» Asset renewal gap is reduced» Assets are fit for the purpose they were intended for» Increased community satisfaction with infrastructure» Infrastructure keeping up with population growth» Infrastructure aligned to community needs <p>CONTEXT 1B - OUR PEOPLE</p> <p><i>Definition - Our people are our Councillors, staff, contractors and volunteers and are key to the planning and delivery of valued services to our communities and to the organisation. We will provide a workplace that is:</i></p> <ul style="list-style-type: none">» Supportive» Safe» Highly regarded» Innovative» Striving for excellence <p>We will ensure that governance systems are:</p> <ul style="list-style-type: none">» Robust» Transparent» Efficient» Democratic» Participatory» Responsive» Equitable and inclusive <p><u>Challenges</u> -</p> <ul style="list-style-type: none">» Poor strategic directions.» Poor decision making and outcomes for the community.» A lack of accountability to the community.

Strategic Objective	Description
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1. PROVIDING GOOD GOVERNANCE AND LEADERSHIP (CONT.)

Benefits -

- » Resourced and trained Councillors
- » Employer of choice
- » Improve recruitment and retention levels of skilled and capable staff
- » Increased staff engagement, capacity and productivity
- » Improved staff and community satisfaction
- » Improved employment conditions
- » Safe workplace environment
- » Improved decision making frameworks
- » Reduced risk

CONTEXT 1C - OUR BUSINESS & SYSTEMS

Definition - Our systemised approach to planning and service delivery and our business excellence philosophy (SAI Global, 2011) work to ensure our communities receive high quality, valued and targeted services. Our approach also enables our staff to efficiently and effectively deliver services without risk, duplication of effort and resource wastage whilst leveraging the use of information and communications technology.

Challenges - Financial constraints coupled with increased community demand and expectations means that services need to be delivered in the most efficient and effective way. Outmoded operating models compromise Council's ability to proactively manage changes in service type or customer needs and expectations.

Benefits -

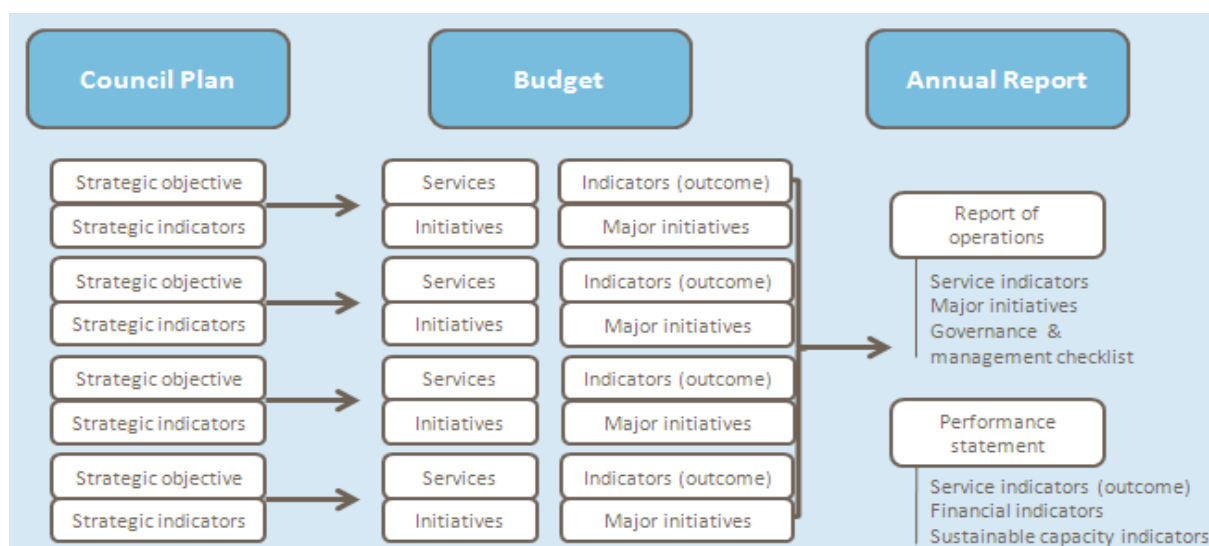
- » Value for money services
- » Less duplication of effort
- » Risk is understood and mitigated
- » Improved organisational intelligence for decision making
- » Improved integration and streamlining of systems and processes

Strategic Objective	Description
2. MINIMISING ENVIRONMENTAL IMPACT	<p><i>CONTEXT 2A - BUILT ENVIRONMENT</i></p> <p><i>Definition - The Council plays a key role in the planning, developing and provision of services within the urban and commercial areas of the Moorabool Shire to enable communities to enjoy higher levels of amenity, economic development, social connectedness and ultimately a sense of place whilst minimising the impact on the environment.</i></p> <p><u>Challenges</u> - The built environment creates a sense of place and contributes to well-being and economic growth. Failure to plan and optimise investment may lead to a negative impact on the natural environment.</p> <p><u>Benefits</u> -</p> <ul style="list-style-type: none"> » Increased health and wellbeing » Improved amenity » Great places to live » Community connectedness » Targeted economic investment <p><i>CONTEXT 2B - NATURAL ENVIRONMENT</i></p> <p><i>Definition - The Council through its actions, as well as working with other agencies and groups with an environmental stewardship role, focus to assist communities to live sustainably so that we leave a healthy and prosperous environment for the future generations.</i></p> <p><u>Challenges</u> - Land and water degradation, weed and pest invasion, increase incidence of natural disasters including fire, flood and heatwaves, combined with poor strategic direction, planning and investment to minimise environmental impacts in the natural environment, results in suboptimal community outcomes now and for future generations.</p> <p><u>Benefits</u> -</p> <ul style="list-style-type: none"> » Community members can enjoy their experience of natural places » Threats to our local environment are reduced » Flow on benefits to our economy, productive agriculture, physical activity, well-being and community identity
3. STIMULATING ECONOMIC DEVELOPMENT	<p><i>CONTEXT 3A - LAND USE PLANNING</i></p> <p><i>Definition - The Council uses land use planning to manage the development of land within its jurisdictions and has a leadership role (along with other agencies) in land use planning, place making and guiding the amenity of our communities.</i></p> <p><u>Challenges</u> - To cater for communities with growing populations, land use planning needs to understand, consider and deliver on improved economic, social, and environmental outcomes, and an improved ability to access to employment and education opportunities across the Shire.</p> <p><u>Benefits</u> -</p> <ul style="list-style-type: none"> » Master planned communities » Improved ability to access employment and education » Improved liveability, securing the reason people moved to Moorabool » Designated land for the use of economic and educational activity » Effective engagement with community regarding the use of land within the community

Strategic Objective	Description
3. STIMULATING ECONOMIC DEVELOPMENT (CONT.)	<p>CONTEXT 3B - INVESTMENT & EMPLOYMENT</p> <p><i>Definition - Council plays a role in a strong economy, local jobs, healthy businesses, inward investment and visitation that contributes to the liveability of the Shire. It also works with the development of industry to develop key infrastructure for growing communities.</i></p> <p>Challenges - Fiscal constraints directly impact on the amount of investment Council is able to independently contribute towards stimulating investment and economic growth. Without guidance and investment by business, government and the community, economies will stagnate and local jobs and education opportunities may not be created.</p> <p><u>Benefits -</u></p> <ul style="list-style-type: none"> » Increased economic investment and job growth » Improved lifestyles » Decreased travel » Increased community cohesion » Improved employment and education opportunities » Stimulated local economy and creating more resilient communities » Connect local people to local jobs
4. IMPROVING SOCIAL OUTCOMES	<p>CONTEXT 4A - HEALTH & WELLBEING</p> <p><u>Definition</u> - Enhanced community health and wellbeing is achieved through the intersection of enhanced economic, social, built and natural environments.</p> <p><u>Challenges</u> - The determinants of our health and wellbeing are influenced by a wide range of factors including individual, social, cultural, economic and environmental (World Health Organisation 2008). Social, economic and environmental factors include employment and housing, schools and education, social connections, conditions of work and leisure, and the state of housing, neighbourhoods and the environment.</p> <p><u>Benefits -</u></p> <ul style="list-style-type: none"> » Local services accessible to those in need » Healthier individuals and communities » Reduced social isolation and exclusion » Reduced anti-social behaviour » More resilient and self-reliant individuals and communities » Enhanced workforce numbers and capacity <p>CONTEXT 4B - COMMUNITY CONNECTEDNESS AND CAPACITY</p> <p><u>Definition</u> - The creation of inclusive and engaged communities that provide opportunities for people across their life stages to participate in activities that improve the wellbeing of our communities.</p> <p><u>Challenges</u> - Supporting and strengthening of individuals, families and communities to identify needs and develop solutions at a local level. This may involve advocacy, empowering people in action, education, awareness raising and distribution of resources to individuals and communities.</p> <p><u>Benefits -</u></p> <ul style="list-style-type: none"> » Healthier individuals and communities » Reduced social isolation and exclusion » Reduced anti-social behaviour » More resilient and self-reliant individuals and communities

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2020/21 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify initiatives, major initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

2.1 Strategic Objective 1: Providing Good Governance and Leadership

To achieve our objective of 'Providing Good Governance and Leadership', we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below:

Services

Activities	Description		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Governance	This area, being Governance includes the Mayor, Councillors and Chief Executive Officer, General Managers and associated support which cannot be easily attributed to the direct service provision areas.	Exp	(2,615)	(2,842)	(2,884)
		Rev	5	5	45
		Net	<u>(2,610)</u>	<u>(2,837)</u>	<u>(2,839)</u>
Public Relations and Marketing	Provide an open and accessible communication network that is accurate, accessible, user friendly, relevant and timely.	Exp	(55)	(50)	(60)
		Rev	0	0	0
		Net	<u>(55)</u>	<u>(50)</u>	<u>(60)</u>

Activities	Description		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Personnel Management	To provide, develop and implement strategies, policies and procedures through the provision of human resource and industrial relations services, that minimise the risk to Council.	<i>Exp</i>	(883)	(1,022)	(1,292)
		<i>Rev</i>	142	77	105
		<i>Net</i>	<u>(741)</u>	<u>(945)</u>	<u>(1,187)</u>
Risk Management	To develop, build and identify effective management of Council's exposure to all forms of risk and to foster safer work places and environments within the municipality.	<i>Exp</i>	(519)	(618)	(652)
		<i>Rev</i>	1	0	0
		<i>Net</i>	<u>(518)</u>	<u>(618)</u>	<u>(652)</u>
Finance	Financial management and accounting of Council's finances, including property rating and valuation services, collection of revenue and internal support and advice to internal departments. These services will be delivered by increasing the financial knowledge base of the whole of Council through customer awareness, consistency and clearly defined processes.	<i>Exp</i>	(1,924)	(1,513)	(1,098)
		<i>Rev</i>	11,965	12,605	13,060
		<i>Net</i>	<u>10,041</u>	<u>11,091</u>	<u>11,962</u>
Customer Service	Manage service provisions to provide an open and accessible communication network that is accurate, accessible, user friendly, relevant and timely.	<i>Exp</i>	(664)	(991)	(1,441)
		<i>Rev</i>	2	3	3
		<i>Net</i>	<u>(662)</u>	<u>(989)</u>	<u>(1,439)</u>
Document Management	Electronic document management of Council's external correspondence, maintain an effective and efficient electronic document management system and maintain Council's archive program.	<i>Exp</i>	(470)	(544)	(523)
		<i>Rev</i>	0	0	0
		<i>Net</i>	<u>(470)</u>	<u>(544)</u>	<u>(523)</u>
Information Communication and Technology	To provide a range of services to the organisation that supports its development through the effective management and expansion of Council's information systems and technology.	<i>Exp</i>	(2,365)	(2,544)	(3,024)
		<i>Rev</i>	5	0	0
		<i>Net</i>	<u>(2,360)</u>	<u>(2,544)</u>	<u>(3,024)</u>
Fleet Management	To provide fleet management services for Council's passenger and light commercial vehicles, buses, trucks, and earthmoving & roadwork machinery.	<i>Exp</i>	91	212	106
		<i>Rev</i>	616	1,008	736
		<i>Net</i>	<u>707</u>	<u>1,220</u>	<u>843</u>
Animal Management and Local Laws Compliance	Deliver and maintain a responsive and proactive animal management service throughout the Shire. Review, develop and implement local laws that promote peace and good order in Moorabool.	<i>Exp</i>	(141)	(132)	(133)
		<i>Rev</i>	574	558	639
		<i>Net</i>	<u>433</u>	<u>426</u>	<u>506</u>
Building Maintenance	This service prepares maintenance management programs for Council's property assets. These include municipal buildings, pavilions and other community buildings.	<i>Exp</i>	(1,572)	(1,361)	(1,236)
		<i>Rev</i>	31	31	31
		<i>Net</i>	<u>(1,541)</u>	<u>(1,330)</u>	<u>(1,205)</u>
Parks and Gardens	Maintain Council's parks and gardens assets and provide facilities for our residents for the future. Enhance and upgrade the aesthetic appearance of Moorabool townships.	<i>Exp</i>	(3,000)	(3,448)	(3,433)
		<i>Rev</i>	10	1	0
		<i>Net</i>	<u>(2,990)</u>	<u>(3,447)</u>	<u>(3,433)</u>

Activities	Description		2018/19	2019/20	2020/21
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Road Safety	This service is for the provision of street lighting and bus stop maintenance.	<i>Exp</i>	(418)	(418)	(307)
		<i>Rev</i>	0	0	0
		<i>Net</i>	(418)	(418)	(307)
Asset Management	This service undertakes the design and coordination of Council's Capital Improvement Program.	<i>Exp</i>	(1,288)	(3,588)	(2,661)
		<i>Rev</i>	191	222	182
		<i>Net</i>	(1,096)	(3,365)	(2,479)
Road and Off Road Maintenance	To undertake maintenance to Council's road assets to ensure they are in a safe and serviceable condition for all users. This includes sealed and unsealed roads, bridges, kerb and channel, drainage, footpaths and signage.	<i>Exp</i>	(4,708)	(4,347)	(4,476)
		<i>Rev</i>	102	375	250
		<i>Net</i>	(4,606)	(3,972)	(4,226)
Geographical Information Services	Spatial maintenance of all land parcels.	<i>Exp</i>	(44)	(55)	0
		<i>Rev</i>	0	0	0
		<i>Net</i>	(44)	(55)	0
Public Toilets	Cleaning and general maintenance of all public toilets.	<i>Exp</i>	(200)	(211)	(207)
		<i>Rev</i>	0	0	0
		<i>Net</i>	(200)	(211)	(207)
Property Asset Management	To effectively manage Council land, property leases and licences as per the property register.	<i>Exp</i>	(59)	(36)	(27)
		<i>Rev</i>	244	171	170
		<i>Net</i>	185	135	143

Initiatives

- 1) Customer Service Restructuring - Stage 1** - The initiative aims at realigning the Customer Service team to the need and ambition of a modern and growing shire, supporting a shift towards consistent, reliable, seamless, efficient and inclusive customer experience. (\$0.176 million net cost)
- 2) Learning & Development Specialist** - The initiative recommends a new specialist role to manage training needs of the staff and source cost effective solutions to provide a better service to community. The role will manage suppliers, ELMO Learning - develop online content, Graduate/Trainee Management, Education Liaison Tafe/University & Competence Frameworks, Tertiary Program approvals etc. (\$0.082 million net cost)
- 3) Capital Works Development Officer** - This new position is intended to undertake a range of planning activities related to the development of future capital works, including the long term Capital Improvement Program, project investigation, preparation of business cases and grant applications. (\$0.074 million net cost)
- 4) Increased Maintenance Program** - This initiative is recommended to increase the annual maintenance budget for sealed and unsealed roads, playground maintenance, footpath maintenance, road line marking and kerb and channel maintenance. The New Initiative will enable the Council to provide an enhanced level of service to the community via increased maintenance. (\$0.208 million net cost)

Service Performance Outcome Indicators

Service	Indicator	2018/19	2019/20	2020/21
		Actual	Forecast	Budget
Governance	Satisfaction	49	50	50
Roads	Satisfaction	48	48	48
Animal Management	Health and Safety	NA**	NA**	75%

* refer to table at section 2.5 for information on the calculation of Service Performance Outcome Indicators

**No animal management prosecutions in 2018/19 and 2019/20

2.2 Strategic Objective 2: Minimising Environmental Impact

To achieve our objective of 'Minimising Environmental Impact', we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Activities	Description		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Waste Management	This unit covers maintenance, collection and disposal of domestic wastes and waste related products, litter and litter bins around the Shire and cleaning of roads and other public places. The unit is responsible for managing recycling, the transfer stations and related services.	<i>Exp</i>	(4,335)	(4,859)	(5,380)
		<i>Rev</i>	681	691	651
		<i>Net</i>	<u>(3,653)</u>	<u>(4,167)</u>	<u>(4,729)</u>
Environmental Management	This service develops environmental policy, coordinates and implements environmental projects and works with other services to improve Council's environmental performance.	<i>Exp</i>	(256)	(655)	(777)
		<i>Rev</i>	187	53	90
		<i>Net</i>	<u>(68)</u>	<u>(602)</u>	<u>(687)</u>

Initiatives

5) **Review of the Moorabool Waste Management and Resource Recovery Strategy** - This initiative is to review the Moorabool Waste Management and Resource Recovery Strategy to identify opportunities to improve Council's current waste management practices in line with the 2017-2021 Council Plan and Victorian government policies and legislation. (\$0.040 million net cost)

6) **Gateway Strategy** - The Gateway Strategy will involve an assessment of the entrances to Moorabool Shire and townships, identify a hierarchy and provide concept plans for entrances to reflect individual character of the townships, while maintaining the overall experience. (\$0.060 million net cost)

7) **Landscape Architect - Subdivisions** - Employment of new staff member to review and inspect all new landscaping and public open space assets that are required via increased development. The role will be partially funded through fees charged via the Subdivision Act. (\$0.039 million net cost)

Service Performance Outcome Indicators

Service	Indicator	2018/19 Actual	2019/20 Forecast	2020/21 Budget
Waste Collection	Waste Diversion	38.49%	39.00%	39.00%

* refer to table at section 2.5 for information on the calculation of Service Performance Outcome Indicators

2.3 Strategic Objective 3: Stimulating Economic Development

To achieve our objective of 'Stimulating Economic Development', we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Activities	Description		2018/19	2019/20	2020/21
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Building Services	Ensure all building permits lodged by private building surveyors are registered in accordance with legislation, and all building department activities are undertaken within legislative timelines.	<i>Exp</i>	(244)	(265)	(222)
		<i>Rev</i>	227	241	271
		<i>Net</i>	(17)	(24)	49
Statutory Planning	Deliver statutory planning functions of Council to ensure responsible land use and development in Moorabool.	<i>Exp</i>	(1,408)	(1,415)	(1,438)
		<i>Rev</i>	716	753	797
		<i>Net</i>	(692)	(662)	(641)
Strategic Land Use Planning	Delivery of key strategic policies and projects that assist in the long-term development of the Shire.	<i>Exp</i>	(1,200)	(1,087)	(1,699)
		<i>Rev</i>	207	82	82
		<i>Net</i>	(993)	(1,006)	(1,617)
Infrastructure Subdivision Development	Provide infrastructure support services for subdivisions and developments, whilst developing guidelines for Council to improve and provide consistency in the planning and delivery of subdivision development.	<i>Exp</i>	0	(288)	(323)
		<i>Rev</i>	469	363	350
		<i>Net</i>	469	74	27
Economic Development and Tourism	The economic development service assists the organisation to facilitate an environment that is conducive to a sustainable and growing local business sector and provides opportunities for local residents to improve their skill levels and access employment. It also aims to develop strategies to bring tourists into Moorabool Shire.	<i>Exp</i>	(454)	(608)	(589)
		<i>Rev</i>	0	2	0
		<i>Net</i>	(454)	(606)	(589)

Initiatives

8) **Council Hosted Major Business Events** - This initiative is to deliver two gala events to engage local business owners and operators to come together to network and be provided with economic development updates. (\$0.015 million net cost)

9) **Economic Development Strategy update** - The current Economic Development Strategy (2015) is outdated and does not reflect current growth scenarios and is furthermore not capable of dealing with fundamental economic shift that has occurred more recently, e.g. visitor economy, demographic changes, etc. This has been confirmed via an internal review of the performance of the current strategy. This initiative is to update the Economic Development Strategy to ensure sustainable growth of the shire. (\$0.050 million net cost)

10) **Surveillance Officer** - Additional resource for surveillance activities on capital works projects and developments to ensure site compliance with specifications, OH&S and environmental management requirements funded from increased Capital program and Subdivision fees and charges. (\$0.007 million net cost)

Service Performance Outcome Indicators

Service	Indicator	2018/19	2019/20	2020/21
		Actual	Forecast	Budget
Statutory Planning	Decision Making	33.33%	0.00%	0.00%

* refer to table at section 2.5 for information on the calculation of Service Performance Outcome Indicators

2.4 Strategic Objective 4: Improving Social Outcomes

To achieve our objective of 'Improving Social Outcomes', we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Activities	Description		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Aged and Disability Services	This service provides home and community care, assessment and care management, volunteer coordination, and senior citizen clubs.	<i>Exp</i>	(2,710)	(2,469)	(2,979)
		<i>Rev</i>	2,345	2,383	2,356
		<i>Net</i>	<u>(365)</u>	<u>(86)</u>	<u>(624)</u>
Aged and Disability Brokerage	To provide brokerages services to residents that have been allocated aged care packages with physical and social support.	<i>Exp</i>	(435)	(351)	(476)
		<i>Rev</i>	453	391	517
		<i>Net</i>	<u>18</u>	<u>40</u>	<u>41</u>
Community Development	Community Development is concerned with empowering and enabling the communities of Moorabool to be innovative, engaged, skilled and help them work together to improve their well-being through opportunities for partnerships, better relationships with Council and increased participation in community life.	<i>Exp</i>	(996)	(1,206)	(1,467)
		<i>Rev</i>	112	12	0
		<i>Net</i>	<u>(885)</u>	<u>(1,194)</u>	<u>(1,467)</u>
Emergency Management	Emergency Management works to ensure Moorabool has plans in place to engage with the community and assist with preparing resilient communities that can prepare and recover from emergencies.	<i>Exp</i>	(733)	(2,120)	(283)
		<i>Rev</i>	913	2,023	179
		<i>Net</i>	<u>179</u>	<u>(97)</u>	<u>(104)</u>
Recreation Development	Provide leadership, strengthen networks and partnerships to plan, develop and deliver high quality recreation participation and engagement opportunities that enhance health and wellbeing. Includes Leisure and Pool Facilities.	<i>Exp</i>	(753)	(620)	(777)
		<i>Rev</i>	309	233	329
		<i>Net</i>	<u>(444)</u>	<u>(387)</u>	<u>(448)</u>
Library Services	Provision of fixed and rural mobile library services to key points throughout the Moorabool area.	<i>Exp</i>	(751)	(787)	(784)
		<i>Rev</i>	311	294	301
		<i>Net</i>	<u>(440)</u>	<u>(492)</u>	<u>(483)</u>
Youth Services	Enable youth within Moorabool to have a community voice and establish programs and activities that enhance and reward them as people.	<i>Exp</i>	(415)	(418)	(655)
		<i>Rev</i>	221	192	181
		<i>Net</i>	<u>(194)</u>	<u>(227)</u>	<u>(474)</u>
Environmental Health	Legislative Responsibilities (Food Act 1984 (food safety), Health Act 1958, Tobacco Act 1987, Residential Tenancies Act 1997 and Local Government Act 1989). Assessments and installations of septic tanks carried out in accordance with the Environmental Protection Act and the Septic Code of Practice 2003. Ensure children in the Australian Childhood Immunisation Register target group are fully immunised.	<i>Exp</i>	(2,389)	(1,801)	(1,267)
		<i>Rev</i>	1,514	400	412
		<i>Net</i>	<u>(875)</u>	<u>(1,401)</u>	<u>(854)</u>

Activities	Description		2018/19	2019/20	2020/21
			Actual \$'000	Forecast \$'000	Budget \$'000
Early Years Services	Ensure that services and infrastructure provided to children and families are well planned and respond in a way that meets the needs of the local community. Early Years Services delivers a small number of high quality family and children's programs and services that support, promote and strengthen family health and wellbeing.	<i>Exp</i>	(265)	(310)	(323)
		<i>Rev</i>	1	0	0
		<i>Net</i>	<u>(264)</u>	<u>(310)</u>	<u>(323)</u>
Maternal & Child Health	Provision of a universal service to families with children aged 0-6 years directed at improving outcomes by the prevention, early detection, and intervention of physical, emotional or social factors known to place children at risk of not reaching their potential.	<i>Exp</i>	(840)	(885)	(1,007)
		<i>Rev</i>	376	433	410
		<i>Net</i>	<u>(463)</u>	<u>(452)</u>	<u>(597)</u>
Best Start	A State Government funded early intervention program aimed at reducing disadvantage and enhancing the outcomes of children 0-8 yrs. Best Start supports communities, parents, families and service providers to improve local early years services and support.	<i>Exp</i>	(122)	(104)	(190)
		<i>Rev</i>	132	135	135
		<i>Net</i>	<u>10</u>	<u>31</u>	<u>(56)</u>
Education and Care Services	Occasional Care Service provides high quality care for children aged from six months to six years with the opportunity to explore a wide range of experiences, building upon their skills, interests and abilities through play in a calm and happy environment. Supported Playgroups provide support and connection to disadvantaged families through groups and in home support. Kindergarten liaison and support which includes the management of Council owned early years facilities, including kindergarten central enrolment for 4-year-old kindergarten programs and support and management of kindergarten cluster managers/ kindergarten committees of management.	<i>Exp</i>	(322)	(346)	(470)
		<i>Rev</i>	245	169	275
		<i>Net</i>	<u>(77)</u>	<u>(177)</u>	<u>(194)</u>
Fire Prevention	Ensure safety around the Moorabool Shire through fire prevention inspections of vacant land in urban and rural living areas.	<i>Exp</i>	(190)	(213)	(201)
		<i>Rev</i>	69	66	77
		<i>Net</i>	<u>(121)</u>	<u>(147)</u>	<u>(124)</u>
School Crossings	Provide school crossing supervisors or staff at 13 locations in Ballan and Bacchus Marsh within designated hours.	<i>Exp</i>	(261)	(262)	(265)
		<i>Rev</i>	111	93	94
		<i>Net</i>	<u>(150)</u>	<u>(169)</u>	<u>(171)</u>

Initiatives

11) **Youth Strategy - Delivery of Teen/Youth Mental Health Program** - In the 2019/2020 budget, Council funded a new initiative to train Youth Service staff as Youth/Teen Mental Health Facilitators. This initiative is recommended as part of a key action in the 2018-2021 Youth Strategy to enable the roll out of this program free to young people in Moorabool. (\$0.005 million net cost)

Service Performance Outcome Indicators

Service	Indicator	2018/19 Actual	2019/20 Forecast	2020/21 Budget
Library Services	Participation	9.64%	12%	12%
Maternal and Child Health	Participation	76.17%	90%	90%
Food Safety	Health and Safety	100%	100%	100%
Aquatic Facilities	Utilisation	0.30	0.30	0.30

* refer to table at section 2.5 for information on the calculation of Service Performance Outcome Indicators

2.5 Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Animal Management	Health and Safety	Animal management prosecutions (Percentage of animal management prosecutions which are successful)	[Number of successful animal management prosecutions/Total number of animal management prosecutions]
Waste Collection	Waste Diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Statutory Planning	Decision Making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Economic Development	Economic activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality)	[Number of businesses with an ABN in the municipality at the end of the financial year less the number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year] x100

2.5 Service Performance Outcome Indicators (Continued)

Service	Indicator	Performance Measure	Computation
Library Services	Participation	Active library borrowers (Percentage of the population that are active library borrowers)	[The sum of the number of active library borrowers in the last 3 financial years / The sum of the population in the last 3 financial years] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
Maternal and Child Health	Participation	Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Food Safety	Health and Safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Pool Facilities	Utilisation	Utilisation of pool facilities (The number of visits to pool facilities per head of municipal population)	[Number of visits to pool facilities / Municipal population]

2.6 Reconciliation with budgeted operating result

	Net Cost (Revenue)	Expenses	Revenue
	\$'000	\$'000	\$'000
Providing Good Governance and Leadership	8,026	23,246	(15,220)
Minimising Environmental Impact	5,417	6,158	(741)
Stimulating Economic Development	2,772	4,271	(1,499)
Improving Social Outcomes	5,878	11,145	(5,266)
Total	22,093	44,820	(22,727)
Expenses added in:			
Depreciation	11,385		
Amortisation - right of use assets	224		
Finance costs	513		
Others			
Deficit before funding sources	34,214		
Funding sources added in:			
Rates and charges revenue	(33,498)		
Waste charge revenue	(5,370)		
Grants - Capital (recurrent)	(1,282)		
Contributions - monetary	5,818		
Total funding sources	(34,332)		
Underlying (surplus)/deficit for the year	(118)		

3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2020/21 has been supplemented with projection to 2023/24 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the Local Government Act 1989 and the Local Government Planning and Reporting regulations 2014.

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources

Pending Accounting Standards

The 2020-21 budget has been prepared based on the accounting standards applicable at the date of preparation. It has been updated to include the impact of AASB 16 Leases, AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not-for-Profit Entities, but pending accounting standards that will be in effect from the 2020-21 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2020-21 financial statements, not considered in the preparation of the budget include:

AASB 1059 Service Concession Arrangements: Grantors

Unless otherwise stated, amounts in the budget have been entered in whole dollars and cents then rounded to the nearest thousand dollars. Total figures in the financial statements and accompanying notes and schedules reflect the true budgeted amount and may differ slightly when rounded figures are manually added due to rounding.

3.1 Comprehensive Income Statement

For the four years ending 30 June 2024

	Notes	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2019/20	2020/21	2021/22	2022/23	2023/24
		\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Rates and charges	4.1.1	36,580	38,868	40,887	42,929	45,046
Statutory fees and fines	4.1.2	993	1,238	1,271	1,305	1,341
User fees	4.1.3	2,636	3,248	3,392	3,550	3,817
Grants - Operating (recurrent)	4.1.4	9,953	10,119	10,235	10,696	11,204
Grants - Operating (non-recurrent)	4.1.4	440	367	354	370	387
Grants - Capital (recurrent)	4.1.4	1,026	1,282	1,282	1,282	1,282
Grants - Capital (non-recurrent)	4.1.4	4,729	8,820	2,798	16,848	14,998
Contributions - monetary	4.1.5	5,418	5,818	5,830	1,881	1,317
Contributions - non-monetary assets	4.1.5	4,858	7,948	7,500	7,500	11,416
Other income	4.1.6	3,382	1,128	1,035	1,061	1,087
Interest received		502	530	588	534	607
Total income		70,515	79,364	75,173	87,957	92,502
Expenses						
Employee costs	4.1.7	21,188	23,567	24,354	25,547	26,820
Materials and services	4.1.8	20,786	18,792	17,930	18,943	20,202
Depreciation	4.1.9	10,326	11,385	12,112	13,375	14,064
Amortisation - right of use assets		224	224	224	224	224
Borrowing costs		510	513	399	313	336
Finance costs - leases		253	253	253	253	253
Other expenses	4.1.10	526	552	566	580	594
Loss on disposal of property, infrastructure, plant and equipment	4.1.11	1,074	1,376	1,500	1,500	1,500
Total expenses		54,886	56,660	57,337	60,733	63,993
Surplus (deficit) for the year		15,629	22,703	17,836	27,224	28,509
Other comprehensive income						
Items that will not be reclassified to surplus or deficit:						
Net asset revaluation increment/(decrement)		0	33,256	0	41,848	0
Comprehensive result		15,629	55,960	17,836	69,072	28,509

3.2 Balance Sheet

For the four years ending 30 June 2024

	Forecast Actual 2019/20	Budget 2020/21	Strategic Resource Plan Projections		
Notes	\$'000	\$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
Assets					
Current assets					
Cash and cash equivalents	28,631	21,294	12,962	13,451	13,210
Trade and other receivables	6,476	6,476	5,661	5,863	6,095
Other assets	1,168	1,168	1,168	1,168	1,168
Total current assets	4.2.1 36,276	28,939	19,791	20,483	20,473
Non-current assets					
Trade and other receivables	88	88	88	88	88
Property, infrastructure, plant & equipment	581,165	646,916	676,455	752,889	783,642
Right-of-use assets	4.2.4 896	672	448	224	0
Total non-current assets	4.2.1 582,149	647,676	676,991	753,201	783,730
Total assets	618,425	676,615	696,781	773,684	804,202
Liabilities					
Current liabilities					
Trade and other payables	5,781	5,781	5,437	5,735	6,104
Trust funds and deposits	1,694	1,694	1,694	1,694	1,694
Provisions	4,861	4,861	5,285	5,624	5,963
Interest-bearing loans and borrowings	4.2.3 1,320	6,172	2,254	2,936	3,217
Lease liabilities	4.2.4 213	223	235	246	0
Total current liabilities	4.2.2 13,868	18,731	14,904	16,234	16,978
Non-current liabilities					
Provisions	728	728	779	819	859
Interest-bearing loans and borrowings	4.2.3 17,295	14,674	20,793	27,264	28,243
Lease liabilities	4.2.4 704	481	246	0	0
Total non-current liabilities	4.2.2 18,727	15,883	21,817	28,083	29,102
Total liabilities	32,595	34,614	36,721	44,317	46,080
Net assets	585,830	642,001	660,060	729,367	758,123
Equity					
Accumulated surplus	193,163	213,476	239,223	265,781	294,070
Asset revaluation reserve	378,249	411,505	411,505	453,353	453,353
Other reserves	14,418	17,020	9,333	10,233	10,700
Total equity	585,830	642,001	660,061	729,368	758,122

3.3 Statement of Changes in Equity

For the four years ending 30 June 2024

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2020 Forecast Actual					
Balance at beginning of the financial year		569,998	180,888	378,249	10,861
Impact of adoption of new accounting standards		(203)	(203)	0	0
Adjusted opening balance		570,201	181,091	378,249	10,861
Surplus (deficit) for the year		15,629	15,629	0	0
Transfer to other reserves		0	(9,315)	0	9,315
Transfer from other reserves		0	5,759	0	(5,759)
Balance at end of the financial year		585,830	193,163	378,249	14,418
2021 Budget					
Balance at beginning of the financial year		585,830	193,163	378,249	14,418
Surplus (deficit) for the year		56,172	56,172	0	0
Net asset revaluation increment (decrement)		0	(33,256)	33,256	0
Transfer to other reserves	4.3.1	0	(6,078)	0	6,078
Transfer from other reserves	4.3.1	0	3,474	0	(3,474)
Balance at end of the financial year	4.3.1	642,002	213,476	411,505	17,020
2022					
Balance at beginning of the financial year		642,001	213,476	411,505	17,020
Surplus (deficit) for the year		18,059	18,059	0	0
Transfer to other reserves		0	(1,405)	0	1,405
Transfer from other reserves		0	9,092	0	(9,092)
Balance at end of the financial year		660,062	239,223	411,505	9,334
2023					
Balance at beginning of the financial year		660,062	239,223	411,505	9,334
Surplus (deficit) for the year		69,307	69,307	0	0
Net asset revaluation increment (decrement)		0	(41,848)	41,848	0
Transfer to other reserves		0	(2,160)	0	2,160
Transfer from other reserves		0	1,260	0	(1,260)
Balance at end of the financial year		729,368	265,781	453,353	10,233
2024					
Balance at beginning of the financial year		729,367	265,781	453,353	10,233
Surplus (deficit) for the year		28,755	28,755	0	0
Transfer to other reserves		0	(1,606)	0	1,606
Transfer from other reserves		0	1,140	0	(1,140)
Balance at end of the financial year		758,124	294,070	453,353	10,700

3.4 Statement of Cash Flows

For the four years ending 30 June 2024

	Forecast Actual	Budget	Strategic Resource Plan Projections		
Notes	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	36,580	38,868	41,703	42,727	44,815
Statutory fees and fines	957	1,238	1,271	1,305	1,341
User fees	2,672	3,248	3,392	3,550	3,817
Grants - operating	10,392	10,486	10,589	11,067	11,591
Grants - capital	5,755	10,102	4,080	18,130	16,280
Contributions - monetary	5,417	5,818	5,830	1,881	1,317
Interest received	502	530	588	534	607
Other receipts	3,383	1,128	1,035	1,061	1,087
Employee costs	(21,188)	(23,567)	(23,879)	(25,168)	(26,441)
Materials and consumables	(20,785)	(18,792)	(18,274)	(18,645)	(19,832)
Other payments	(536)	(552)	(566)	(580)	(594)
Net cash provided by operating activities	4.4.1	23,149	28,505	25,770	35,863
Cash flows from investing activities					
Payments for property, plant and equipment	(24,281)	(37,767)	(36,122)	(42,444)	(35,396)
Proceeds from sale of property, plant and equipment	738	460	472	483	495
Net cash used in investing activities	4.4.2	(23,543)	(37,307)	(35,651)	(34,900)
Cash flows from financing activities					
Finance costs	(500)	(513)	(399)	(313)	(336)
Proceeds from borrowings	8,608	3,728	8,372	9,407	4,196
Repayment of borrowings	(1,124)	(1,497)	(6,172)	(2,254)	(2,936)
Interest paid - lease liability	(50)	(40)	(29)	(18)	(6)
Repayment of lease liabilities	(203)	(213)	(223)	(235)	(246)
Net cash provided by (used in) financing activities	4.4.3	6,734	1,466	1,548	6,588
Net (decrease) increase in cash & cash equivalents					
		6,340	(7,336)	(8,332)	490
Cash and cash equivalents at beginning of the financial year		22,290	28,630	21,294	12,962
Cash and cash equivalents at end of the financial year		28,630	21,294	12,962	13,451

3.5 Statement of Capital Works

For the four years ending 30 June 2024

	Forecast Actual 2019/20 Notes	Budget 2020/21 \$'000	Strategic Resource Plan Projections		
			2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
Property					
Land	245	2,500	0	0	0
Buildings	941	11,800	14,868	20,038	17,419
Total property	1,186	14,300	14,868	20,038	17,419
Plant and equipment					
Plant, machinery and equipment	2,469	1,890	1,945	2,001	2,058
Computers and telecommunications	874	775	226	227	727
Library books	105	108	111	115	118
Total plant and equipment	3,448	2,774	2,282	2,343	2,903
Infrastructure					
Roads	10,477	9,359	10,310	8,081	8,162
Bridges	666	421	727	741	748
Footpaths	1,069	441	894	529	535
Drainage	95	137	104	106	792
Recreational, leisure and community facilities	5,419	9,734	6,050	9,588	3,815
Parks, open space and streetscapes	1,771	725	412	418	422
Other infrastructure	150	325	475	600	600
Total infrastructure	19,647	21,143	18,972	20,063	15,074
Total capital works expenditure	24,281	38,216	36,122	42,444	35,396
Represented by:					
Asset renewal expenditure	13,520	12,614	12,467	12,724	13,396
New asset expenditure	6,078	13,083	14,581	22,980	16,934
Asset upgrade expenditure	4,683	12,519	9,074	6,740	5,066
Total capital works expenditure	24,281	38,216	36,122	42,444	35,396

3.6 Statement of Human Resources

For the four years ending 30 June 2024

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2019/20	2020/21	2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	20,322	22,415	23,163	24,298	25,509
Employee costs - capital	866	1,153	1,191	1,249	1,312
Total staff expenditure	21,188	23,567	24,354	25,547	26,820
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	250	259	261	264	268
Total staff numbers	250	259	261	264	268

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget	Comprises			
		Permanent			
	2020/21 \$'000	Full Time \$'000	Part Time \$'000	Casual \$'000	Temporary \$'000
CEO's Office	381	381	0	0	0
Community Strengthening	7,136	2,602	3,864	671	0
Customer Care and advocacy	3,750	2,903	763	83	0
Community Assets and Infrastructure	8,077	7,804	260	13	0
People and culture	731	515	217	0	1
Community Planning and Economic Development	2,340	2,144	196	0	2
Total permanent staff expenditure	22,415	16,349	5,299	767	3
Capitalised labour costs	1,153				
Total expenditure	23,567				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget	Comprises			
		Permanent			
	2020/21	Full Time	Part Time	Casual	Temporary
CEO's Office	2	2	0	0	0
Community Strengthening	83	30	45	8	0
Customer Care and advocacy	44	34	9	1	0
Community Assets and Infrastructure	94	91	3	0	0
People and culture	9	6	3	0	0
Community Planning and Economic Development	27	25	2	0	0
Total staff numbers	259	188	62	9	0

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

Unless otherwise stated, amounts in the budget have been entered in whole dollars and cents then rounded to the nearest thousand dollars. Total figures in the financial statements and accompanying notes and schedules reflect the true budgeted amount and may differ slightly when rounded figures are manually added due to rounding.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount Councils may increase rates in a year. For 2020/21 the FGRS cap has been set at 2.0%. The cap applies to both general rates and municipal charges and is calculated on the basis of Council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.0% in line with the rate cap.

This will raise total rates and charges for 2020/21 to \$38.868 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2019/20 Forecast Actual \$'000	2020/21 Budget \$'000	Change	
			\$'000	%
General Rates*	30,656	32,004	1,348	4.4%
Waste / Garbage Charges	4,942	5,370	428	8.7%
Supplementary rates and rate adjustments	470	550	80	17.0%
Revenue in lieu of rates	512	943	431	84.2%
Total	36,580	38,868	2,288	6.3%

*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2019/20 Cents/\$CIV	2020/21* Cents/\$CIV	Change
Commercial & Industrial Rate	0.530700	0.499000	-6.0%
Commercial & Industrial Vacant Land	0.787600	0.684900	-13.0%
Extractive Industry Rate	1.068300	1.017500	-4.8%
Farm Rate	0.267100	0.254400	-4.8%
General Rate	0.342400	0.326100	-4.8%
Vacant Land General	0.719100	0.684900	-4.8%
Vacant Land FZ and RCZ	0.342400	0.326100	-4.8%
Vacant Land GRZ	0.787600	0.684900	-13.0%
Residential Retirement Villages	0.308200	0.293500	-4.8%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2019/20 Budget	2020/21	Change	
	\$'000	\$'000	\$'000	%
Commercial & Industrial Rate	1,921	1,926	4	0.2%
Commercial & Industrial Vacant Land	207	176	(31)	-15.1%
Extractive Industry Rate	261	571	310	118.6%
Farm Rate	3,050	3,092	42	1.4%
General Rate	21,408	22,638	1,230	5.7%
Vacant Land General	1,011	1,042	30	3.0%
Vacant Land FZ and RCZ	889	1,004	115	12.9%
Vacant Land GRZ	1,580	1,333	(247)	-15.6%
Residential Retirement Villages	203	222	19	9.4%
Total amount to be raised by general rates	30,532	32,004	1,472	4.8%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2019/20 Budget	2020/21	Change	
	Number	Number	\$'000	%
Commercial & Industrial Rate	556	615	59	10.6%
Commercial & Industrial Vacant Land	58	53	(5)	-8.6%
Extractive Industry Rate	14	19	5	35.7%
Farm Rate	1,327	1,289	(38)	-2.9%
General Rate	12,834	13,426	592	4.6%
Vacant Land General	603	571	(32)	-5.3%
Vacant Land FZ and RCZ	732	763	31	4.2%
Vacant Land GRZ	718	638	(80)	-11.1%
Residential Retirement Villages	249	273	24	9.6%
Total number of assessments	17,091	17,647	556	3.3%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2019/20 Budget	2020/21	Change	
	\$'000	\$'000	\$'000	%
Commercial & Industrial Rate	362,018	385,950	23,932	6.6%
Commercial & Industrial Vacant Land	26,293	25,660	(633)	-2.4%
Extractive Industry Rate	24,470	56,154	31,684	129.5%
Farm Rate	1,142,081	1,215,335	73,254	6.4%
General Rate	6,252,177	6,942,195	690,018	11.0%
Vacant Land General	140,636	152,106	11,470	8.2%
Vacant Land FZ and RCZ	259,585	307,841	48,256	18.6%
Vacant Land GRZ	200,632	194,678	(5,954)	-3.0%
Residential Retirement Villages	65,775	75,540	9,765	14.8%
Total value of land	8,473,667	9,355,459	881,792	10.4%

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2019/20 Budget	2020/21	\$	%
	\$	\$	\$	%
Waste Management	85	82	(3)	-3.5%
Domestic Waste Collection	187	209	22	11.8%
Kerbside Green waste	77	78	1	1.3%
State Landfill Levy Charge	36	40	4	11.1%
Total	385	409	24	6.2%

4.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2019/20 Budget	2020/21	Change	
	\$	\$	\$	%
Waste Management	1,381,335	1,399,986	18,651	1.4%
Domestic Waste Collection	2,451,757	2,892,560	440,803	18.0%
Kerbside Green waste	215,600	260,520	44,920	20.8%
Commercial Garbage	116,600	132,743	16,143	13.8%
State Landfill Levy Charge	585,036	684,240	99,204	17.0%
Total	4,750,328	5,370,049	619,721	13.0%

4.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

	2019/20 Budget	2020/21	Change	
	\$'000	\$'000	\$'000	%
General Rates	30,532	32,004	1,472	4.8%
Waste and garbage services	4,750	5,370	620	13.1%
Supplementary rates and charges	470	550	80	17.0%
Revenue in lieu of rates	418	943	525	125.6%
Total Rates and charges	36,170	38,868	2,698	7.5%

4.1.1(j) Fair Go Rates System Compliance

Moorabool Shire Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2019/20 Budget	2020/21
Total Rates	\$ 30,532	32,004
Number of rateable properties	17,091	17,647
Base Average Rates - unadjusted	\$ 1,743	1,778
Maximum Rate Increase (set by the State Government)	2.50%	2.00%
Capped Average Rate	\$ 1,786	1,814
Maximum General Rates and Municipal Charges Revenue	\$ 30,531,200	32,005,153
Budgeted General Rates and Municipal Charges Revenue	\$ 30,531,600	32,004,016
Budgeted Supplementary Rates	\$ 470,319	550,419
Budgeted Total Rates and Municipal Charges Revenue	\$ 31,001,519	32,554,434

4.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2020/21: estimated \$550,419 and 2019/20: \$470,319)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(m) Differential rates

Rates to be levied

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

General Land

Definition:

General Land is any land:

- on which a dwelling is lawfully erected and occupied for the principal purpose of physically accommodating persons; and
- which does not have the characteristics of:
 - Commercial and Industrial Land;
 - Vacant Commercial and Industrial Land;
 - Extractive Industry Land;
 - Farm Land;
 - Residential Retirement Villages Land;
 - Vacant General Land;
 - Vacant Farming Zone or Rural Conservation Zone; and
 - General Residential Zone Land within the Moorabool Planning Scheme.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Use and Level of Differential Rate:

The differential rate will be used to fund those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are lawfully erected on the land.

Residential Retirement Land

Definition:

Residential Retirement Land is any land within the meaning of 'retirement village land' under section 3 of the *Retirement Villages Act 1986*.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To ensure that the Residential Retirement Land rate is lower than the General Land rate in recognition of the services and infrastructure undertaken by the retirement village sector.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

Commercial/Industrial Land

Definition:

Commercial/Industrial Land is any land which is lawfully used:

- for the principal purpose of carrying out the manufacturing or productions of goods; or
- for the principal purpose of carrying out trade in goods or services.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the capacity of such land to be used to yield income and the demands such land make on Council's infrastructure. The differential rate also recognises that Council rates and charges may be claimed as a tax deduction.

Types and Classes:

Rateable land having the relevant characteristics described in the above definition.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are lawfully erected on the land.

Vacant Commercial/Industrial Land

Definition:

Vacant Commercial/Industrial land is any land:

- located within an Industrial or Business zone under the Moorabool Planning scheme; and
- which is vacant; or
- not lawfully developed for the principal purpose of carrying out the manufacturing or production of goods or trade in goods or services; and
- which does not have the characteristics of Vacant General Land, Vacant Farming Zone or Rural Conservation Zone Land or General Residential Zone Land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To encourage the development of land for commercial and industrial purposes.

To discourage land banking and ensure an adequate supply of Commercial and Industrial zoned land to meet market demand.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

Any buildings that are not lawfully erected on the land.

Extractive Industry Land

Definition:

Extractive Industry Land is any land:

- which is used primarily for the purpose of extraction, removal or treatment of minerals, earth or stone; or
- on which activities of the extraction, removal or treatment of minerals, earth or stone has been discontinued but which has not yet been rehabilitated to environmental standards as required by law.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the capacity of such land to be used to yield income and the demands such land make on Council's infrastructure. The differential rate also recognises that Council rates and charges may be claimed as a tax deduction.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

Farm Land

Definition:

Farm Land is any rateable land within the meaning of 'farm land' as defined by section 2(1) of the *Valuation of Land Act 1960*.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To provide economic support and relief to farmers.

To encourage further development and appropriate use of Farm Land, as defined under the Valuation of Land Act 1960.

To encourage persons engaged in farming activities (as referred to in the definition of 'farm land' in the Act) to further develop farm land and value-add to their products in the local community to create more employment opportunities in the industry.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

Vacant General Land

Definition:

Vacant General Land is any land;

- on which no building is lawfully erected; and
- which does not have the characteristics of:
 - Vacant Commercial/Industrial Land; or
 - Vacant Farming Zone, Rural Conservation Zone; or
 - Vacant General Residential Zone Land in the Moorabool Planning Scheme.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To encourage development of Vacant General Land.

To discourage land banking and ensure an adequate supply of appropriately zoned land to meet market demand.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

Any buildings that are not lawfully erected on the land.

Vacant Farming Zone or Rural Conservation Zone Land

Definition:

Vacant Farming Zone or Rural Conservation Zone land within the Moorabool Planning Scheme is any land;

- on which no building is lawfully erected; and
- which is located within the Farm Zone or Rural Conservation Zone under the Moorabool Planning Scheme; and
- which does not have the characteristics of Farm Land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Specifically, the objective of the vacant Farming Zone or Rural Conservation Zone rate category is to recognize the lower likelihood of development on this type of land as a result of planning and development restrictions or other encumbrances which limit the development opportunities and use of the land.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 1.00 and is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

Any buildings that are not lawfully erected on the land.

Vacant General Residential Zone Land

Definition:

Vacant General Residential Zone Land is any land:

- on which no dwelling is lawfully erected; and
- which is located within the General Residential Zone under the Moorabool Planning Scheme.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the –

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

To encourage the development of land for residential purposes.

To discourage land banking, and ensure an adequate supply of residential zoned land to meet the market demand.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Moorabool Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Moorabool Planning Scheme.

Types of Buildings:

Any buildings that are not lawfully erected on the land.

4.1.2 Statutory fees and fines

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change	
			\$'000	%
Infringements and costs	220	325	105	47.9%
Town planning fees	610	775	165	27.0%
Land information certificates	40	45	5	12.5%
Permits	84	75	(9)	-10.7%
Freedom of Information	39	17	(21)	-55.1%
Total statutory fees and fines	993	1,238	245	24.7%

4.1.2(a) Statutory fees and fines (\$0.245 million increase)

Includes statutory fees that relate to fees and fines levied in accordance with legislation and includes animal registrations, Health Act registrations, parking fines and other local law infringements. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to increase by 24.7% or \$0.245 million compared to the 2019/20 forecast actual. The main increases relates to Town Planning Fees (\$0.165 million).

A detailed listing of statutory fees is included in Appendix A.

4.1.3 User fees

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change	
			\$'000	%
Aged and health services	690	872	183	26.5%
Leisure centre and recreation	146	196	50	33.9%
Child care/children's programs	41	103	62	150.8%
Registrations and other permits	621	721	100	16.1%
Building services	567	739	172	30.4%
Waste management services	425	485	60	14.1%
Other fees and charges	147	132	(15)	-10.0%
Total user fees	2,636	3,248	612	23.2%

4.1.3(a) User fees (\$0.612 million increase)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure and other community facilities and the provision of human services such as home care services. In setting the Budget, the key principle for determining the level of user charges has been to ensure that increases recognise equity issues and market levels.

User charges are projected to increase by 23.2% or \$0.612 million over the 2019/20 forecast actual. The main contributing factor to the increase is aged and health services and building services (\$0.183 million and \$0.172 million).

A detailed listing of fees and charges is included in Appendix A.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast	Actual	Budget	Change
	2019/20	2020/21	2020/21	
	\$'000	\$'000	\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	9,178	11,141	1,963	21.4%
State funded grants	6,969	9,447	2,478	35.6%
Total grants received	16,147	20,587	4,440	27.5%
(a) Operating Grants				
<i>Recurrent - Commonwealth Government</i>				
Victoria Grants Commission	6,585	6,813	227	3.4%
Commonwealth Home Support Program	1,567	1,765	198	12.6%
<i>Recurrent - State Government</i>				
Aged care	467	273	(194)	-41.6%
School crossing supervisors	93	94	2	1.8%
Libraries	270	270	(0)	-0.1%
Maternal and child health	701	673	(29)	-4.1%
Other	269	232	(37)	-13.7%
Total recurrent operating grants	9,953	10,119	166	1.7%
<i>Non-recurrent - State Government</i>				
Emergency management	120	120	0	0.0%
Families and youth	34	98	64	185.9%
Environment and health	44	0	(44)	-100.0%
Disability access	75	0	(75)	-100.0%
Other	154	90	(64)	0.0%
Total non-recurrent operating grants	440	367	(73)	-16.6%
Total operating grants	10,392	10,486	93	0.9%
(b) Capital Grants				
<i>Recurrent - Commonwealth Government</i>				
Roads to recovery	1,026	1,282	256	25.0%
Total recurrent grants	1,026	1,282	256	25.0%
<i>Non-recurrent - Commonwealth Government</i>				
Local roads and community infrastructure	0	1,282	1,282	0.0%
<i>Non-recurrent - State Government</i>				
Recreational and Leisure	1,987	7,538	5,552	279.4%
Local roads	2,714	0	(2,714)	-100.0%
Other	28	0	(28)	-100.0%
Total non-recurrent grants	4,729	8,820	4,091	86.5%
Total capital grants	5,755	10,102	4,347	75.5%
Total grants	16,147	20,587	4,440	76.4%

4.1.4(a) Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants has increased by 0.9% or \$0.093 million compared to the 2019/20 forecast actual. This is mainly due to an increase in recurrent grants (\$0.166 million).

4.1.4(b) Capital grants include all monies received from other levels of Government including State and Federal for the purposes of funding the capital works program. Overall, the level of capital grants has been increased by 75.5% or \$4.347 million compared to the 2019/20 forecast actual. The main reason for this is an increase in non-recurrent grants (\$4.091 million) mainly due to Ballan Recreation Reserve Pavilion, Darley Recreation Pavilion and Bacchus Marsh Indoor Recreation Facility.

4.1.5 Contributions

	Forecast Actual	Budget	Change	
	2019/20	2020/21	\$'000	%
	\$'000	\$'000	\$'000	%
Monetary	5,418	5,818	400	7.4%
Non-monetary	4,858	7,948	3,090	63.6%
Total contributions	10,276	13,766	3,490	34.0%

4.1.5(a) Contributions - monetary (\$0.400 million increase)

These contributions relate to monies paid by developers in regard to public open space and other infrastructure in accordance with planning permits issued for property development.

4.1.5(b) Contributions - non-monetary assets (\$3.090 million increase)

These contributions relate to assets transferred to Council for works done by developers on new subdivisions within the Shire. These assets include Road Infrastructure, Footpaths and Drainage.

4.1.6 Other income

	Forecast Actual	Budget	Change	
	2019/20	2020/21	\$'000	%
	\$'000	\$'000	\$'000	%
Interest	502	530	28	5.6%
Reimbursements, rebates and recoveries	386	476	90	23.4%
Recycling income	64	0	(64)	-100.0%
Other rent	170	170	(1)	-0.3%
Royalties	73	70	(3)	-4.4%
Peri-Urban contributions	75	75	0	0.0%
Insurance claims	1	-	(1)	-100.0%
Sales	94	101	8	8.3%
Other	2,519	235	(2,285)	-90.7%
Total other income	3,884	1,657	(2,227)	-57.3%

4.1.6(a) Other income (\$2.227 million decrease)

Other income relates to a range of items such as lease income of Council properties, royalties, reimbursements, and other miscellaneous income items.

Other income is forecast to decrease by 57.5% or \$2.227 million compared to 2019/20. This mainly relates to income received in 2019/20 for reimbursements for Flood/Storm Events from December 2018 (\$1.900 million).

4.1.6(b) Interest (\$0.028 million increase)

Interest revenue relates to interest received on investments and rate arrears. Interest revenue is forecast to increase by \$0.028 million compared to 2019/20.

4.1.7 Employee costs

	Forecast Actual	Budget	Change	
	2019/20	2020/21	\$'000	%
	\$'000	\$'000	\$'000	%
Wages and salaries	18,648	20,926	2,279	12.2%
WorkCover	447	519	72	16.1%
Casual staff	292	0	(292)	-100.0%
Superannuation	1,776	2,122	346	19.5%
Fringe Benefits Tax	25	0	(25)	-100.0%
Total employee costs	21,188	23,567	2,379	11.2%

4.1.7(a) Employee costs (\$2.379 million increase)

Employee costs include all labour related expenditure such as wages and salaries, and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc.

Employee costs are forecast to increase by 11.2% or \$2.379 million compared to 2019/20. This increase relates to the following key factors:

- New Initiatives of \$0.576 million proposed in the 2020/21 Budget.
- Council's Enterprise Bargaining Agreement (EBA).
- Workcover Premium increased by \$0.072 million.
- The comparison between 2019/20 Forecast and 2020/21 Budget is also distorted due to vacancies over a number of service activities during the 2019/20 financial year.

4.1.8 Materials and services

	Forecast Actual	Budget	Change	
	2019/20	2020/21	\$'000	%
	\$'000	\$'000	\$'000	%
Materials and services	1,965	1,777	(188)	-9.5%
Community Assets Maintenance	5,397	1,593	(3,804)	-70.5%
Community Services	1,434	1,300	(133)	-9.3%
Council Admin	684	751	67	9.9%
Emergency Management	70	101	31	45.0%
Waste and Garbage	4,160	4,521	361	8.7%
Building maintenance	600	549	(51)	-8.5%
General maintenance	732	824	92	12.6%
Utilities	668	626	(42)	-6.3%
Office administration	620	822	202	32.5%
Information technology	1,424	1,733	309	21.7%
Insurance	707	741	34	4.8%
Consultants	1,193	2,456	1,263	105.8%
Agency staff	374	86	(288)	-77.1%
Community grants and advances	758	911	153	20.2%
Total materials and services	20,786	18,791	(1,995)	-9.6%

4.1.8(a) Materials and services (\$1.995 million decrease)

Materials and consumables includes the payments to contractors for the provision of services and includes contracts for garbage collection, infrastructure maintenance, building maintenance, the purchases of consumables, insurances, and utility costs. Materials and services are forecast to decrease by 9.6% or \$1.995 million compared to 2019/20.

The decrease relates mainly to the forecast for 2019/20 and contains the emergency works and asset restoration works for Flood/Storm Events from December 2018 (\$1.900 million).

The 2019/20 forecast also includes both grant funded and carried forward projects from previous financial years. Any potential operating carry forwards have been incorporated into the 2020/21 Budget.

4.1.9 Depreciation

	Forecast Actual	Budget	Change	
	2019/20	2020/21		
	\$'000	\$'000	\$'000	%
Property	937	842	(95)	-10.2%
Plant & equipment	1,072	1,120	48	4.5%
Infrastructure	8,317	9,423	1,106	13.3%
Total depreciation and amortisation	10,326	11,385	1,059	10.3%

4.1.9(a) Depreciation (\$1.059 million increase)

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. Depreciation is expected to increase around 10% in 2020/21.

4.1.10 Amortisation - Right of use assets

	Forecast Actual	Budget	Change	
	2019/20	2020/21		
	\$'000	\$'000	\$'000	%
Right of use assets	224	224	0	0.0%
Total amortisation-right of use assets	224	224	0	0.0%

4.1.10(a) Amortisation - Right of use assets (Nil increase)

The right-of-use asset is the Council's right to use a leased asset over the life of a lease. The asset is recognized at the initial amount of the lease liability, plus any lease payments made to the lessor before the lease commencement date, plus any initial direct costs incurred, minus any lease incentives received. Amortisation on the right of use asset is calculated on a straight line basis over the term of the lease contract.

4.1.11 Other expenses

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change	
			\$'000	%
Auditors' remuneration - VAGO - audit of the financial statements, performance statement and grant acquittals	48	47	(1)	-2.7%
Auditors' remuneration - Internal	60	60	0	0.0%
Councillors' allowances	248	262	14	5.4%
Operating lease rentals	68	55	(13)	-19.2%
Bank fees	55	58	3	5.0%
Other	46	70	24	52.0%
Total other expenses	526	552	26	4.9%

4.1.11(a) Other expenses (\$0.026 million increase)

Other expenses relate to a range of unclassified items including Councillor allowances, Audit Committee sitting fees, audit expenses, bank fees, leases, bad debts and associated recovery costs.

4.1.12 Net Loss on disposal of property, infrastructure, plant and equipment

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change	
			\$'000	%
Proceeds of sale	(738)	(460)	278	-37.7%
Written down value of assets disposed	1,813	1,836	23	1.3%
Loss on disposal of property, infrastructure, plant and equipment	1,074	1,376	301	28.0%

4.1.12(a) Net loss on sale of assets (\$0.301 million increase)

Council's loss from the sale of assets is forecast to increase by 28% or \$0.301 million compared to 2019/20. The written down value of assets is \$1.836 million, with \$1.500 million of that relating to infrastructure assets replaced. Sale proceeds are expected to be \$0.460 million which relates to the sale of plant and vehicles.

4.2 Balance Sheet

4.2.1 Assets

4.2.1(a) Current Assets (\$7.337 million decrease) and Non-Current Assets (\$65.527 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are expected to remain at the same level as 2019/20.

Other assets includes items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The increase in this balance is attributable to the net asset revaluation (\$33.256 million), capital works program (\$38.216 million), contributed assets (\$7.948 million), depreciation of assets (\$11.385 million), and the sale of property, plant and equipment (\$1.836 million).

4.2.2 Liabilities

4.2.2(a) Current Liabilities (\$4.862 million increase) and Non Current Liabilities (\$2.844 million decrease)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to increase from that of the 2019/20 forecast levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements.

Interest-bearing loans and borrowings are borrowings of Council. The Council is budgeting to repay loan principal of \$1.497 million over the year, whilst borrowing \$3.728 million to help fund capital works and this includes a yet drawdown carryover loan of \$2.128 million from 2019/20.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual	Budget
	2019/20	2020/21
	\$	\$
Amount borrowed as at 30 June of the prior year	11,126,838	18,613,838
Amount proposed to be borrowed	8,608,000	3,728,000
Amount projected to be redeemed	(1,121,000)	(1,496,500)
Amount of borrowings as at 30 June	18,613,838	20,845,338

4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual	Budget
	2019/20	2020/21
	\$'000	\$'000
Right-of-use assets		
Vehicles	896	672
Total right-of-use assets	896	672
Lease liabilities		
Current lease Liabilities		
Plant and equipment	213	223
Total current lease liabilities	213	223
Non-current lease liabilities		
Plant and equipment	704	481
Total non-current lease liabilities	704	481
Total lease liabilities	917	704

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 4.82%.

4.3 Statement of changes in Equity

4.3.1 Equity

4.3.1(a) Equity (\$56.171 million increase)

Total equity always equals net assets and is made up of the following components:

Asset revaluation reserve of \$33.256 million represents the difference between the previously recorded value of assets and their current valuations.

Other reserves are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed. A net movement of \$2.602 million is budgeted for in 2020/21.

Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of \$20.313 million results directly from the operating surplus for the year of \$22.703 million, net the movement of \$2.602 million in other reserves.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by operating activities

4.4.1(a) Operating activities (\$5.356 million increase)

The overall increase in cash inflows from operating activities mainly relates to the forecast for 2019/20 containing costs for non recurrent items such as LED Street Lighting Upgrade, Blackwood Septic Project, and Flood Recovery.

The net cash flows from operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

4.4.2 Net cash flows used in investing activities

4.4.2(a) Investing activities (\$13.764 million decrease)

The net cash used in investing activities has reduced due to an increased capital works program in 2020/21. The budget for 2020/21 contains \$7.903 million in carried forward works from 2019/20. These carried forward works and new projects contained in the 2020/21 budget are detailed in section 4.5.

4.4.3 Net cash flows provided by/used in financing activities

4.4.3(a) Financing activities (\$5.268 million decrease)

For 2020/21 the total of principal repayments is \$1.497 million and finance charges is \$0.513 million. New borrowings for 2020/21 are expected to be \$3.728 million (includes deferral of \$2.128 million from 2019/20).

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2020/21 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

The capital works projects are grouped by class and include the following:

- Current Budget
- Works carried forward from the 2019/20 year.

4.5.1 Summary

	Forecast Actual	Budget	Change	%
	2019/20 \$'000	2020/21 \$'000	\$'000	
Property	1,186	14,300	13,114	1105.7%
Plant and equipment	3,448	2,774	(674)	-19.6%
Infrastructure	19,647	21,143	1,496	7.6%
Total	24,281	38,216	13,935	57.4%

Capital spend has increased by \$13.935 million from the forecast actual for 2019/20. At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2019/20 year it is forecast that \$7.903 million of capital works will be incomplete and be carried forward into the 2020/21 year. A detailed listing of carried forward works can be seen in section 4.5.3.

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	14,300	10,098	702	3,500	-	3,700	498	8,502	1,600
Plant and equipment	2,774	-	2,024	750	-	-	-	2,774	-
Infrastructure	21,143	2,985	9,889	8,269	-	6,402	250	14,492	-
Total	38,216	13,083	12,614	12,519	-	10,102	748	25,767	1,600

The total Capital Improvement Program for 2020/21 is \$38.216 million (includes \$7.903 million in carried forward works from 2019/20). Of this total, \$13.083 million relates to new works, \$12.614 million relates to the renewal of assets, and \$12.519 million is for the upgrade of assets.

4.5.1(a) Funding Sources

Grants - Capital grants include all monies we have applied to State and Federal Government to deliver the program. Should some of the grants not be successful, the timing on the delivery of these projects may need to be amended. Grants and contribution we have applied for include Darley Recreation Reserve Pavilion (Growing Suburbs Funding), Bacchus Marsh Indoor Recreation Facility, Ballan Recreation Reserve Pavilion, Bald Hill - 1,001 Steps - Design & Construction, SRV Community Facilities Grant - Mill Park, SRV Community Facilities Grant - Gordon Public Park, and SRV Female Friendly Facilities Grant Application - Dunnstown Recreation Reserve. Council has committed \$2.5 million matching contribution to \$2.5 million Growing Suburbs Funding, including Council funding of \$1.25 million to Darley Recreation Reserve Pavilion and \$1.25 million to Bacchus Marsh Indoor Recreation Facility.

Council Cash - Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$25.767 million will be generated from operations to fund the 2020/21 capital works program.

Borrowings - Council will take up loan borrowings of \$1.600 million in 2020/21 to fund Bacchus Marsh Indoor Recreation Facility.

4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
LAND									
Land Purchase	1,500	1,500	0	0	0	0	0	1,500	0
TOTAL LAND	1,500	1,500	0	0	0	0	0	1,500	0
BUILDINGS									
Maddingley Park Rec Reserve - Preplanning for the renewal of existing public toilet facility	48	0	48	0	0	0	0	48	0
Ballan Civic Centre - Renovation of existing buildings and facilities	297	0	297	0	0	0	0	297	0
Darley Civic Centre - Renovation of existing buildings and facilities	187	0	187	0	0	0	0	187	0
Bacchus Marsh Depot - Replacement of internal stairwell and assoc. works	170	0	170	0	0	0	0	170	0
Ballan Library Facility - Feasibility and concept design	100	100	0	0	0	0	0	100	0
West Maddingley Early Years Facility - Design and transfer of land	848	848	0	0	0	0	448	400	0
Ballan Depot - Construction Stage 1	1,750	1,750	0	0	0	0	0	1,750	0
Bacchus Marsh Indoor Recreation Facility*	3,850	3,850	0	0	0	1,000	0	1,250	1,600

4.5.2 Current Budget (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Ballan Recreation Reserve Pavilion	3,250	0	0	3,250	0	2,700	50	500	0
TOTAL BUILDINGS	10,500	6,548	702	3,250	0	3,700	498	4,702	1,600
TOTAL PROPERTY	12,000	8,048	702	3,250	0	3,700	498	6,202	1,600
PLANT & EQUIPMENT									
PLANT, MACHINERY & EQUIPMENT									
Plant Replacement Program	1,890	0	1,890	0	0	0	0	1,890	0
TOTAL PLANT, MACHINERY & EQUIPMENT	1,890	0	1,890	0	0	0	0	1,890	0
COMPUTERS & TELECOMMUNICATIONS									
Computers and Servers	25	0	25	0	0	0	0	25	0
ICT System Improvements	750	0	0	750	0	0	0	750	0
TOTAL COMPUTERS & TELECOMMUNICATIONS	775	0	25	750	0	0	0	775	0
LIBRARY BOOKS									
Library Stock Replacement	108	0	108	0	0	0	0	108	0
TOTAL LIBRARY BOOKS	108	0	108	0	0	0	0	108	0
TOTAL PLANT & EQUIPMENT	2,774	0	2,024	750	0	0	0	2,774	0
INFRASTRUCTURE									
ROADS									
Pre-Planning - Various	250	0	250	0	0	0	0	250	0
Roads to Recovery Grant	0	0	0	0	0	1,282	0	-1,282	0
Yendon-Lal Lal Road, Lal Lal - Rehabilitation	897	0	897	0	0	0	0	897	0
Old Melbourne Road, Bungaree - Rehabilitation	275	0	275	0	0	0	0	275	0
Yendon-Egerton Road, Mount Egerton - Rehabilitation	693	0	693	0	0	0	0	693	0

4.5.2 Current Budget (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Yendon-Lal Lal Road, Lal Lal - Rehabilitation	280	0	280	0	0	0	0	280	0
Dunnstown-Yendon Road, Yendon - Rehabilitation	322	0	322	0	0	0	0	322	0
Glenmore Road, Glenmore - Rehabilitation & widening	167	0	167	0	0	0	0	167	0
Gillespies Lane, Ballan - Rehabilitation & widening	319	0	319	0	0	0	0	319	0
Lal Lal Wind Farm - Road Rehabilitation	300	0	300	0	0	0	0	300	0
Shaws Road, Ballan - Rehabilitation	130	0	130	0	0	130	0	0	0
Halletts Way/Links Road Roundabout - Asphalt Fill	90	0	90	0	0	90	0	0	0
Annual Road Resurfacing Program	1,034	0	1,034	0	0	0	0	1,034	0
Cartons Road, Gordon - Gravel shoulder resheet	132	0	132	0	0	0	0	132	0
Barkstead Road, Bungaree - Gravel shoulder resheet	79	0	79	0	0	0	0	79	0
McCarthys Road, Navigators - Resheet and seal, intersection improvements	251	0	251	0	0	0	0	251	0
Shaws Road, Ballan - Resheet and rail renewal	153	0	153	0	0	0	0	153	0
Cartons Road, Gordon - Gravel road resheet	118	0	118	0	0	0	0	118	0
Lyndhurst Street, Gordon - Gravel road resheet	116	0	116	0	0	0	0	116	0
Spreadeagle Road, Millbrook - Gravel road resheet	132	0	132	0	0	0	0	132	0
All Nations Gully Road, Mount Egerton - Gravel road resheet	55	0	55	0	0	0	0	55	0
Steetley Lane, Mount Egerton - Gravel road resheet	30	0	30	0	0	30	0	0	0
Wise Street, Mount Egerton - Gravel road resheet	26	0	26	0	0	26	0	0	0
Hopwood Street, Gordon - Gravel road resheet	41	0	41	0	0	41	0	0	0
Morrisons Lane, Korobeit - Gravel road resheet	150	0	150	0	0	150	0	0	0
Fisken Street, Ballan - Kerb renewal	65	0	65	0	0	0	0	65	0
Main Street, Bacchus Marsh - Kerb renewal	77	0	77	0	0	0	0	77	0
Griffith Street, Maddingley - Design of upgrades	125	0	0	125	0	0	0	125	0
Franklin and Labilliere Street, Maddingley - Upgrade	485	0	0	485	0	0	0	485	0
Local Area Traffic Management Plan - Implementation Program	140	0	0	140	0	140	0	0	0
Local Area Traffic Management Plan - Implementation Program	100	0	0	100	0	0	0	100	0
TOTAL ROADS	7,031	0	6,181	850	0	1,889	0	5,143	0

4.5.2 Current Budget (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
BRIDGES									
Ryans Road, Yendon - Bridge over Unnamed	47	0	47	0	0	0	0	47	0
Watercourse - Renewal of existing concrete barrier									
Glenmore Road, Glenmore - Bridge over Spring Creek - Bridge deck overlay	293	0	293	0	0	0	0	293	0
Woolpack Road, Bacchus Marsh - Bridges over Parwan Creek and Werribee River	82	0	82	0	0	0	0	82	0
TOTAL BRIDGES	421	0	421	0	0	0	0	421	0
FOOTPATHS & CYCLEWAYS									
Maddingley Park - Resheet and seal of pathways within reserve	240	0	240	0	0	0	0	240	0
Bacchus-Marsh Road, Bacchus Marsh - Moon Reserve walking trail resheet	21	0	21	0	0	0	0	21	0
Peppertree Park, Bacchus Marsh - Path Renewal	75	0	75	0	0	75	0	0	0
Underbank Boulevard, Bacchus Marsh - Footpath Construction	50	0	50	0	0	50	0	0	0
Greendale-Myrniong Road, Greendale - Pedestrian Bridge to Hastings Road - Reseal	45	0	45	0	0	0	0	45	0
TOTAL FOOTPATHS & CYCLEWAYS	431	0	431	0	0	125	0	306	0
DRAINAGE									
Simmons Drive, Bacchus Marsh - Preplanning	9	0	9	0	0	0	0	9	0
Halletts Way/Carey Crescent, Bacchus Marsh - Preplanning	47	0	47	0	0	0	0	47	0
Werribee Vale Road, Bacchus Marsh - Design and construction	82	0	82	0	0	0	0	82	0
TOTAL DRAINAGE	137	0	137	0	0	0	0	137	0

4.5.2 Current Budget (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
RECREATIONAL, LEISURE & COMMUNITY FACILITIES									
Masons Lane Rec Reserve, Bacchus Marsh - Cricket pitch renewal	29	0	29	0	0	0	0	29	0
Darley Park Recreation Reserve Pavilion*	3,750	0	0	3,750	0	2,500	250	1,000	0
Masons Lane Rec Reserve, Bacchus Marsh - Irrigation Installation	90	0	90	0	0	90	0	0	0
Darley Park Rec Reserve, Darley - Playground renewal	181	0	181	0	0	0	0	181	0
Bacchus Marsh Racecourse & Recreation Reserve - Design of Stage 2	550	0	0	550	0	0	0	550	0
Bald Hill - 1,000 + Steps - Design & Construction	375	375	0	0	0	250	0	125	0
Mill Park Upgrades - Community Facilities Grant	506	0	0	506	0	250	0	256	0
Gordon Public Park Upgrades - Community Facilities Grant	225	0	0	225	0	150	0	75	0
SRV Female Friendly Facilities Grant Application - Dunnstow Recreation Reserve	599	0	0	599	0	399	0	200	0
SRV Female Friendly Facilities Grant Application - Netball Court Resurfacing	148	0	0	148	0	98	0	50	0
SRV Cricket Facilities Grant Application	150	0	0	150	0	100	0	50	0
TOTAL RECREATIONAL, LEISURE & COMMUNITY FACILITIES	6,604	375	301	5,928	0	3,838	250	2,517	0

4.5.2 Current Budget (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PARKS, OPEN SPACE & STREETSCAPES									
Eddie Toole Reserve, Bacchus Marsh - Irrigation system renewal	29	0	29	0	0	0	0	29	0
Egans Reserve, Greendale - Implementation of Masterplan Recommendations	60	60	0	0	0	60	0	0	0
Lidgett Street Reserve - Park Improvements Stage 2	250	0	0	250	0	250	0	0	0
Mill Park, Ballan - Pedestrian Connections	150	0	0	150	0	150	0	0	0
Open Space Improvements Program	100	0	0	100	0	0	0	100	0
TOTAL PARKS, OPEN SPACE & STREETSCAPES	589	60	29	500	0	460	0	129	0
OTHER INFRASTRUCTURE									
DDA Upgrade Program	50	0	0	50	0	0	0	50	0
Forward Design Program	125	0	0	125	0	0	0	125	0
Christmas Decorations	50	0	50	0	0	0	0	50	0
Small Towns Improvements Program	100	0	0	100	0	0	0	100	0
TOTAL OTHER INFRASTRUCTURE	325	0	50	275	0	0	0	325	0
TOTAL INFRASTRUCTURE	15,540	435	7,551	7,553	0	6,312	250	8,978	0
TOTAL NEW CAPITAL WORKS 2020/21	30,313	8,483	10,276	11,553	0	10,012	748	17,954	1,600

*Council has brought forward \$2.5 million matching contribution to \$2.5 million Growing Suburbs Funding, including Council funding of \$1.25 million to Darley Recreation Reserve Pavilion and \$1.25 million to Bacchus Marsh Indoor Recreation Facility

4.5.3 Works carried forward from the 2019/20 year.

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
LAND									
Parwan Employment Precinct - Contribution to Gas Connection	1,000	1,000	0	0	0	0	0	1,000	0
TOTAL LAND	1,000	1,000	0	0	0	0	0	1,000	0
BUILDINGS									
Bacchus Marsh Indoor Recreation Facility - Preplanning	225	225	0	0	0	0	0	225	0
Ballan Depot Relocation	500	500	0	0	0	0	0	500	0
Masons Lane - Western Pavilion Extension	325	325	0	0	0	0	0	325	0
Ballan Recreation Reserve Pavilion	250	0	0	250	0	0	0	250	0
TOTAL BUILDINGS	1,300	1,050	0	250	0	0	0	1,300	0
TOTAL PROPERTY	2,300	2,050	0	250	0	0	0	2,300	0

4.5.3 Works carried forward from the 2019/20 year (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
INFRASTRUCTURE									
ROADS									
Werribee Vale Road, Maddingley - Sealed Reconstruction &/or Insitu Stabilisation	1,100	0	1,100	0	0	0	0	1,100	0
Werribee Vale road, Maddingley - Widening and Shoulder Sealing	132	0	132	0	0	0	0	132	0
Annual Sealing Program	484	0	484	0	0	0	0	484	0
Woolpack Road Stage 2, Maddingley - Sealed Road Reconstruction	450	0	450	0	0	0	0	450	0
Haddon Drive Extension	12	0	12	0	0	0	0	12	0
Grey Street, Darley - Kerb & Channel	125	0	125	0	0	0	0	125	0
Local Area Traffic Management Study - Project Implementation	25	0	25	0	0	0	0	25	0
TOTAL ROADS	2,328	0	2,328	0	0	0	0	2,328	0
FOOTPATHS & CYCLEWAYS									
Inglis Street, Ballan Stage 2	10	0	10	0	0	0	0	10	0
TOTAL FOOTPATHS & CYCLEWAYS	10	0	10	0	0	0	0	10	0

4.5.3 Works carried forward from the 2019/20 year (Continued...)

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
RECREATIONAL, LEISURE & COMMUNITY FACILITIES									
Sports Field Lighting Program	355	0	0	355	0	0	0	355	0
Darley Park - Masterplan and Pavilion Design	52	0	0	52	0	0	0	52	0
Open Space Improvement Plan	33	0	0	33	0	0	0	33	0
Country Football/Netball Program Projects	150	0	0	150	0	90	0	60	0
Bacchus Marsh and Ballan Splash Parks - Design	50	50	0	0	0	0	0	50	0
Ballan Recreation Reserve - Netball Court Upgrade	90	0	0	90	0	0	0	90	0
Bacchus Marsh Racecourse Reserve Stage 1 - Active Sports Precinct Facilities	2,400	2,400	0	0	0	0	0	2,400	0
TOTAL RECREATIONAL, LEISURE & COMMUNITY FACILITIES	3,130	2,450	0	680	0	90	0	3,040	0
PARKS, OPEN SPACE & STREETSCAPES									
Lidgett Street Reserve - Park Improvements	36	0	0	36	0	0	0	36	0
Jonathan Drive Lighting	100	100	0	0	0	0	0	100	0
TOTAL PARKS, OPEN SPACE & STREETSCAPES	136	100	0	36	0	0	0	136	0
TOTAL INFRASTRUCTURE	5,603	2,550	2,338	715	0	90	0	5,513	0
TOTAL CARRIED FORWARD WORKS 2019/20	7,903	4,600	2,338	965	0	90	0	7,813	0
TOTAL CAPITAL WORKS 2020/21	38,216	13,083	12,614	12,519	0	10,102	748	25,767	1,600

5. Financial performance indicators

5.1 Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast	Budget	Strategic Resource Plan Projections			Trend +/-
			Actual 2019/20	2020/21	2021/22	2022/23	2023/24	
Operating position								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	1.15%	0.21%	2.97%	1.65%	1.23%	+
Liquidity								
Working capital	Current assets / current liabilities	2	261.57%	154.50%	132.79%	126.17%	120.59%	-
Unrestricted cash	Unrestricted cash / current liabilities		126.50%	84.80%	65.76%	67.91%	63.51%	-
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	25.82%	30.04%	45.42%	59.92%	59.90%	o
Loans and borrowings	Interest and principal repayments / rate revenue		4.43%	5.17%	15.76%	6.01%	7.30%	+
Indebtedness	Non-current liabilities / own source revenue		42.47%	35.29%	46.25%	56.87%	56.08%	+
Asset renewal	Asset renewal and upgrade expenditure / depreciation	4	176.28%	220.76%	177.85%	145.53%	131.27%	-
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	5	67.20%	70.15%	71.05%	71.28%	71.20%	o
Rates effort	Rate revenue / property values (CIV)		0.0039	0.0042	0.0050	0.0050	0.0050	o
Efficiency								
Expenditure level	Total expenditure / no. of assessments		\$3,149	\$3,133	\$3,059	\$3,150	\$3,229	+
Expenditure level	Specific purpose grants expended / Specific purpose grants received		100.0%	100.0%	100.0%	100.0%	100.0%	o

5.1 Financial performance indicators (Continued...)

Indicator	Measure	Notes	Forecast		Strategic Resource Plan			Trend +/-
			Actual 2019/20	Budget 2020/21	Projections 2021/22 2022/23 2023/24			
Revenue level	Total rate revenue / No. of property assessments		\$1,821	\$1,845	\$1,887	\$1,933	\$1,981	+

+ Forecast improvement in financial performance/financial position indicator

o Forecasts that Council's financial performance/financial position indicator will be steady

- Forecast deterioration in Council's financial performance/financial position indicator

Notes to indicators:

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period.

2 Working capital – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease in the 2020/21 year. The trend in later years is to remain at an acceptable level.

3 Debt compared to rates - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

Appendix "A" - Fees and Charges

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Active Ageing and Community Access								
Commonwealth Home Support Program (over 65's) and HACC program (under 65's)								
Marveloo - Portable Toilets								
Hire cost for corporate business and events that sit outside of Moorabool	Council Fee (GST Applies)	1,000.00	100.00	1,100.00	Per Event	1,000.00	100.00	1,100.00
Hire cost for community events in Moorabool	Council Fee (GST Applies)	500.00	50.00	550.00	Per Event	500.00	50.00	550.00
Unproductive Visits	Council Fee (GST Applies)	10.00	1.00	11.00	Per Visit	10.64	1.06	11.70
OHS Home Safety Check	Council Fee (GST Applies)	47.70	5.30	53.00	Per household	50.55	5.05	55.60
Personal Care								
Low	Council Fee (No GST)	7.40	0.00	7.40	Per Hour	7.80	0.00	7.80
Medium	Council Fee (No GST)	13.30	0.00	13.30	Per Hour	14.10	0.00	14.10
High	Council Fee (No GST)	53.00	0.00	53.00	Per Hour	56.20	0.00	56.20
Domestic Assistance (Home Care)								
Low	Council Fee (No GST)	10.60	0.00	10.60	Per Hour	11.00	0.00	11.00
Medium	Council Fee (No GST)	20.10	0.00	20.10	Per Hour	21.00	0.00	21.00
High	Council Fee (No GST)	53.00	0.00	53.00	Per Hour	56.20	0.00	56.20
Home Modifications/Home Maintenance (general)								
Fiat rate	Council Fee (No GST)		\$19.70 + cost of materials		Per Hour		\$21 + cost of materials	
Home Maintenance (lawn mowing/brush cutting)								
	Council Fee (No GST)	27.20	0.00	27.20	Per Hour	28.00	0.00	28.00
Home Maintenance (general)								
	Council Fee (No GST)	19.70	0.00	19.70	Per Hour	21.00	0.00	21.00
Respite								
Low	Council fee (No GST)	3.50	0.00	3.50	Per Hour	3.70	0.00	3.70
Medium	Council fee (No GST)	6.40	0.00	6.40	Per Hour	6.80	0.00	6.80
High	Council fee (No GST)	53.00	0.00	53.00	Per Hour	56.20	0.00	56.20
Meals								
Delivered Meals - Main meal only	Council Fee (No GST)	6.60	0.00	6.60	Main Meal	6.60	0.00	6.60
Delivered Meals - 2 course meal	Council Fee (No GST)	8.50	0.00	8.50	Per 2 Course Meal	8.50	0.00	8.50
Delivered meals - 3 course meal	Council Fee (No GST)	10.60	0.00	10.60	Per 3 Course	10.60	0.00	10.60
Occupational Therapist / Dietician Assessment								
Low	Council Fee (No GST)	11.10	0.00	11.10	Per Hour	11.80	0.00	11.80
Medium	Council Fee (No GST)	17.00	0.00	17.00	Per Hour	18.00	0.00	18.00
High	Council Fee (No GST)	112.40	0.00	112.40	Per Hour	119.10	0.00	119.10

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Social Support								
Social Support (Day programs) Long day	Council Fee (No GST)	17.00	0.00	17.00	Per Day	18.00	0.00	18.00
Social Support (Day programs) Short day	Council Fee (No GST)	13.30	0.00	13.30	Per Hour (HIGH)	14.00	0.00	14.00
Social Support - Outing	Council Fee (No GST)			\$8.50 + lunch	Per Trip			\$9.00 + lunch
Shopping trip								
	Council Fee (No GST)	8.50	0.00	8.50	Per Trip	9.00	0.00	9.00
Brokerage Agency /Package Client Charges								
Home/Respite/Personal Care - Core Hours	Council Fee (GST Applies)	56.36	5.64	62.00	Per Hour	59.73	5.97	65.70
Home/Respite/Personal Care - After Hours	Council Fee (GST Applies)	111.27	11.13	122.40	Per Hour	117.91	11.79	129.70
Home Maintenance	Council Fee (GST Applies)	84.36	8.44	92.80	Per Hour	90.00	9.00	99.00
Travel Reimbursement	Council Fee (GST Applies)	1.09	0.11	1.20	Per KM	1.18	0.12	1.30
Day Programs (Includes transport, activities and meals)								
Day Programs - Packages 1 + 2	Council Fee (GST Applies)	79.55	7.95	87.50	Per Day	84.55	8.45	93.00
Day Programs - Packages 3 + 4	Council Fee (GST Applies)	24.55	2.45	27.00	Per Hour	25.91	2.59	28.50
Occupational Therapist Assessment	Council Fee (GST Applies)	109.36	10.94	120.30	Per Hour	116.36	11.64	128.00
Meals on Wheels	Council Fee (GST Applies)			as per meals above **	Per Meal			as per meals above **
Asset Management								
Map Sales								
Shire Maps	Council Fee (GST Applies)	31.82	3.18	35.00	Each	33.73	3.37	37.10
Information and Permit Services for Assets								
Property and Drainage Information	Statutory Fee (No GST)	97.80	0.00	97.80	Per Request	97.80	0.00	97.80
Storm Water Information Only (Other Design Income)	Statutory Fee (No GST)			as per regulations	Per Request			as per regulations
Asset Protection Permit - Residential	Council Fee (No GST)	190.00	0.00	190.00	Per Permit	201.00	0.00	201.00
Asset Protection Permit - Commercial/Industrial	Council Fee (No GST)	244.00	0.00	244.00	Per Permit	258.00	0.00	258.00
Standpipes								
Security Deposit (All Key Types)	Council Fee (No GST)	50.00	0.00	50.00	Flat Rate	50.00	0.00	50.00
Permanent Account Administration Fee	Council Fee (GST Applies)	21.82	2.18	24.00	Per Account	23.18	2.32	25.50
Pre-Paid Account Administration Fee	Council Fee (GST Applies)	11.36	1.14	12.50	Per Account	12.00	1.20	13.20
Sale of Treated Water (Permanent or Pre Paid Account)	Council Fee (No GST)	6.00	0.00	6.00	Per KI	6.40	0.00	6.40
Sale of Untreated Water (Channel or Bore Water) (Permanent or Pre Paid Account)	Council Fee (No GST)	2.90	0.00	2.90	Per KI	3.10	0.00	3.10
Other Asset Management								
Vehicle Crossing Permit	Statutory Fee (No GST)			as per regulations	Per Permit			as per regulations
Road Opening Permit								

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
- Property boundary to kerb - Kerb to kerb (i.e. within road surface)	Statutory Fee (No GST) Statutory Fee (No GST)			as per regulations as per regulations	Per Permit Per Permit			as per regulations as per regulations
Permit to occupy part of Roadway - Property boundary to kerb - Kerb to kerb (i.e. within road surface)	Statutory Fee (No GST) Statutory Fee (No GST)			as per regulations as per regulations	Per Permit Per Permit			as per regulations as per regulations
Permit to Build Over Easement	Council Fee (No GST)	180.00	0.00	180.00	Per Permit	190.00	0.00	190.00
Engineering Services								
Subdivision Fees								
Checking of Engineering Plans - estimated Cost of Constructing Works	Statutory Fee (No GST)	0.75%		0.75%	Per \$100	0.75%		0.75%
Supervision of Works (of the cost of Constructing works subject to supervision)	Statutory Fee (No GST)	2.5%		2.5%	Per \$100	2.5%		2.5%
Child, Youth and Family Services								
Early Years Services								
Occasional Care (Per Hour) <i>Term prices available on request</i>	Council Fee (No GST)	9.50	0.00	9.50	Per Hr/Child	9.50	0.00	9.50
Kindergarten Central Enrolment (Per application)	Council Fee (no GST)	24.40	0.00	24.40	Per Application	25.90	0.00	25.90
Youth Service Teenage Holiday Program	Council Fee (no GST)			Between \$5.00 - \$20.00	Per Participant			Between \$5.00 - \$20.00
Breast Pump Hire	Council Fee (no GST)	48.00	0.00	48.00	Per hire	50.90	0.00	50.90
Community Group Casual Hire:								
Community Room - 30 people	Council Fee (GST Applies)	17.27	1.73	19.00	per hour	17.73	1.77	19.50
Meeting Room - 6 people	Council Fee (GST Applies)	11.82	1.18	13.00	per hour	12.27	1.23	13.50
Consulting Room - 4 people	Council Fee (GST Applies)	11.82	1.18	13.00	per hour	12.27	1.23	13.50
Children's Room - 22 Children	Council Fee (GST Applies)	11.82	1.18	13.00	per hour	12.27	1.23	13.50
Community Group Regular Hire:								
Community Room - 30 people	Council Fee (GST Applies)	10.91	1.09	12.00	per hour	11.36	1.14	12.50
Meeting Room - 6 people	Council Fee (GST Applies)	10.91	1.09	12.00	per hour	11.36	1.14	12.50
Consulting Room - 4 people	Council Fee (GST Applies)	10.91	1.09	12.00	per hour	11.36	1.14	12.50
Children's Room - 22 Children	Council Fee (GST Applies)	6.73	0.67	7.40	per term	6.82	0.68	7.50
Community Group Regular/Casual Day/Night Hire:								
Community Room - 30 people	Council Fee (GST Applies)	33.64	3.36	37.00	per day	33.64	3.36	37.00
Meeting Room - 6 people	Council Fee (GST Applies)	19.09	1.91	21.00	per day	19.09	1.91	21.00
Consulting Room - 4 people	Council Fee (GST Applies)	27.27	2.73	30.00	per day	27.27	2.73	30.00
Children's Room - 22 Children	Council Fee (GST Applies)	33.64	3.36	37.00	per day	33.64	3.36	37.00
Commercial Hire:								
Community Room - 30 people	Council Fee (GST Applies)	24.55	2.45	27.00	per hour	24.55	2.45	27.00
Meeting Room - 6 people	Council Fee (GST Applies)	11.82	1.18	13.00	per hour	11.82	1.18	13.00

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Consulting Room - 4 people	Council Fee (GST Applies)	16.36	1.64	18.00	per hour	16.36	1.64	18.00
Children's Room - 22 Children	Council Fee (GST Applies)	24.55	2.45	27.00	per hour	24.55	2.45	27.00
Commercial Day/Night Hire:								
Community Room - 30 people	Council Fee (GST Applies)	77.27	7.73	85.00	per day	77.27	7.73	85.00
Meeting Room - 6 people	Council Fee (GST Applies)	50.00	5.00	55.00	per day	50.00	5.00	55.00
Consulting Room - 4 people	Council Fee (GST Applies)	63.64	6.36	70.00	per day	63.64	6.36	70.00
Children's Room - 22 Children	Council Fee (GST Applies)	77.27	7.73	85.00	per day	77.27	7.73	85.00
Kitchen Consumables	Council Fee (GST Applies)	9.09	0.91	10.00		9.55	0.95	10.50
Community and Recreation Development								
Recreation User Fees								
Darley Park - Darley Cricket Club	Council Fee (GST Applies)	1,048.30	104.83	1,153.13	Per Quarter	1,111.18	111.12	1,222.30
Darley Park - Darley Senior Football Netball Club	Council Fee (GST Applies)	599.44	59.94	659.38	Per Quarter	635.36	63.54	698.90
Darley Park - Darley Junior Football Netball Club	Council Fee (GST Applies)	539.49	53.95	593.44	Per Quarter	571.82	57.18	629.00
Darley Park - Darley Pigeon Club	Council Fee (GST Applies)	127.85	12.78	140.63	Per Quarter	135.55	13.55	149.10
Darley Park - Tennis Courts	Council Fee (GST Applies)	61.36	6.14	67.50	Per Quarter	65.09	6.51	71.60
Darley Park - Auskick	Council Fee (GST Applies)	454.09	45.41	499.50	Per Annum	481.36	48.14	529.50
Maddingley Park - Bacchus Marsh Football Netball Club	Council Fee (GST Applies)	2,241.82	224.18	2,466.00	Qtrs 1 & 4	2,376.36	237.64	2,614.00
Maddingley Park - Bacchus Marsh Cricket Club	Council Fee (GST Applies)	544.55	54.45	599.00	Qtrs 2 & 3	577.18	57.72	634.90
Maddingley Park - Bacchus Marsh Junior Cricket Club	Council Fee (GST Applies)	309.09	30.91	340.00	Qtrs 2 & 3	327.64	32.76	360.40
Maddingley Park - Bacchus Marsh Lawn Tennis Club	Council Fee (GST Applies)	910.91	91.09	1,002.00	Per Quarter	965.55	96.55	1,062.10
Maddingley Park - Event - Park closed to the public	Council Fee (GST Applies)	795.00	79.50	874.50	per event	750.00	75.00	825.00
Maddingley Park - Event - Park open to the public	Council Fee (GST Applies)	397.55	39.75	437.30	per event	375.00	37.50	412.50
Maddingley Park - Event - Toilet cleaning	Council Fee (GST Applies)	371.00	37.10	408.10	per event	350.00	35.00	385.00
Maddingley Park - Event - Security Deposit	Council Fee (No GST)	500.00	0.00	500.00	per event	454.55	45.45	500.00
Masons Lane - Bacchus Marsh Baseball Club	Council Fee (GST Applies)	196.62	19.66	216.28	Per Quarter	208.45	20.85	229.30
Masons Lane - Bacchus Marsh Dog Obedience Club	Council Fee (GST Applies)	544.80	54.48	599.28	Qtrs 1 & 4	577.45	57.75	635.20
Masons Lane - Bacchus Marsh Cricket Club	Council Fee (GST Applies)	786.33	78.63	864.96	Qtrs 2 & 3	833.55	83.35	916.90
Masons Lane - Bacchus Marsh Little Athletics	Council Fee (GST Applies)	1,163.61	116.36	1,279.97	Qtrs 2 & 3	1,233.45	123.35	1,356.80
Masons Lane - Bacchus Marsh Soccer Club	Council Fee (GST Applies)	2,302.42	230.24	2,532.66	Per Year	2,440.55	244.05	2,684.60
Masons Lane - Darley Cricket Club	Council Fee (GST Applies)	703.92	70.39	774.31	Per Year	746.18	74.62	820.80
Masons Lane - Bacchus Marsh Running Club	Council Fee (GST Applies)	316.61	31.66	348.27	Per Year	335.64	33.56	369.20
Masons Lane - Ballarat Football Umpires Association	Council Fee (GST Applies)	612.36	61.24	673.60	Per Year	649.09	64.91	714.00
Darley Civic Hub - Darley Junior Football Club	Council Fee (GST Applies)	529.77	52.98	582.75	Per Year	529.77	52.98	582.75
Darley Civic Hub - Darley Cricket Club	Council Fee (GST Applies)	1,059.55	105.95	1,165.50	Per Year	1,059.55	105.95	1,165.50
Darley Civic Hub - Bacchus Marsh Soccer Club (Winter)	Council Fee (GST Applies)	1,059.55	105.95	1,165.50	Per Year	1,059.55	105.95	1,165.50
Darley Civic Hub - Bacchus Marsh Soccer Club (Summer)	Council Fee (GST Applies)	450.00	45.00	495.00	Per Year	450.00	45.00	495.00
Bacchus Marsh Racecourse & Recreation Reserve - Winter User	Council Fee (GST Applies)	1,681.82	168.18	1,850.00	Per Season	1,782.73	178.27	1,961.00

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Bacchus Marsh Racecourse & Recreation Reserve - Summer User	Council Fee (GST Applies)	1,177.27	117.73	1,295.00	Per Season	1,247.91	124.79	1,372.70
Darley Civic Hub Pavilion								
Darley Civic Hub - Community Group room hire (per hour)	Council Fee (GST Applies)	24.09	2.41	26.50	Per hour	25.45	2.55	28.00
Darley Civic Hub - Community Group room hire (per day - up to 8 hours)	Council Fee (GST Applies)	106.00	10.60	116.60	Per day	111.82	11.18	123.00
Darley Civic Hub - Commercial/for profit group room hire (per hour)	Council Fee (GST Applies)	57.82	5.78	63.60	Per hour	60.91	6.09	67.00
Darley Civic Hub - Commercial/for profit group room hire (ongoing/regular booking)	Council Fee (GST Applies)	38.55	3.85	42.40	Per hour	40.91	4.09	45.00
Darley Civic Hub - Commercial/for profit group room hire (per day - up to 8 hours)	Council Fee (GST Applies)	185.55	18.55	204.10	Per day	195.45	19.55	215.00
Recreation Reserve Oval Hire - Casual Hire								
Moorabool Community Group - no floodlights (per hour)	Council Fee (GST Applies)	26.55	2.65	29.20	Per hour	28.18	2.82	31.00
Moorabool Community Group - floodlights (per hour)	Council Fee (GST Applies)	37.09	3.71	40.80	Per hour	39.09	3.91	43.00
Moorabool Community Group casual hire (per day - up to 6 hours)	Council Fee (GST Applies)	106.00	10.60	116.60	Per day	111.82	11.18	123.00
Moorabool Community Group - floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	148.36	14.84	163.20	Per day	157.27	15.73	173.00
External Community Group - no floodlights (per hour)	Council Fee (GST Applies)	42.36	4.24	46.60	Per hour	44.55	4.45	49.00
External Community Group - floodlights (per hour)	Council Fee (GST Applies)	53.00	5.30	58.30	Per hour	56.36	5.64	62.00
External Community Group - no floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	169.64	16.96	186.60	Per day	180.00	18.00	198.00
External Community Group - floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	212.00	21.20	233.20	Per day	224.55	22.45	247.00
Moorabool commercial/for profit group - no floodlights (per hour)	Council Fee (GST Applies)	53.00	5.30	58.30	Per hour	56.36	5.64	62.00
Moorabool commercial/for profit group - floodlights (per hour)	Council Fee (GST Applies)	63.64	6.36	70.00	Per hour	67.27	6.73	74.00
Moorabool commercial/for profit group - no floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	212.00	21.20	233.20	Per day	224.55	22.45	247.00
Moorabool commercial/for profit group - floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	254.36	25.44	279.80	Per day	268.18	26.82	295.00
External commercial/for profit group - no floodlights (per hour)	Council Fee (GST Applies)	84.82	8.48	93.30	Per hour	89.09	8.91	98.00
External commercial/for profit group - floodlights (per hour)	Council Fee (GST Applies)	95.36	9.54	104.90	Per hour	100.00	10.00	110.00
External commercial/for profit group - no floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	339.18	33.92	373.10	Per day	359.09	35.91	395.00
External commercial/for profit group - floodlights (per day - up to 6 hours)	Council Fee (GST Applies)	381.64	38.16	419.80	Per day	404.55	40.45	445.00
Swimming Pool (Ballan and Bacchus Marsh)								
Entry - Child	Council Fee (GST Applies)	4.09	0.41	4.50	Per Child	4.55	0.45	5.00
Entry - Adult	Council Fee (GST Applies)	5.00	0.50	5.50	Per Adult	5.45	0.55	6.00
Entry - Concession	Council Fee (GST Applies)	4.09	0.41	4.50	Per eligible person	4.55	0.45	5.00
Entry - Spectator	Council Fee (GST Applies)	1.36	0.14	1.50	Per Person	1.36	0.14	1.50
Entry - Family	Council Fee (GST Applies)	14.55	1.45	16.00	Per family	15.45	1.55	17.00

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Entry - Child Season Ticket	Council Fee (GST Applies)	58.18	5.82	64.00	Child - Season	61.82	6.18	68.00
Entry - Adult Season Ticket	Council Fee (GST Applies)	72.73	7.27	80.00	Adult - Season	77.27	7.73	85.00
Entry - Family Season Ticket	Council Fee (GST Applies)	116.36	11.64	128.00	Family - Season	122.73	12.27	135.00
School Groups	Council Fee (GST Applies)	2.45	0.25	2.70	Per Student	2.64	0.26	2.90
Lane Hire	Council Fee (GST Applies)	35.45	3.55	39.00	Per Lane, Per Hour	38.18	3.82	42.00
Exclusive pool hire (up to 100 people)	Council Fee (GST Applies)	163.64	16.36	180.00	Per hour	172.73	17.27	190.00
Staffing charge (over 100 people)	Council Fee (GST Applies)	44.55	4.45	49.00	Per 100 people per hour	47.27	4.73	52.00
VicSwim	Council Fee (GST Applies)	2.45	0.25	2.70	per student	2.64	0.26	2.90
Stadium Sports / Programs								
Drama Hall Hire - Casual	Council Fee (GST Applies)	48.18	4.82	53.00	Per Hour	48.18	4.82	53.00
Drama Hall Hire - Regular booking by user group (10 or more times per year)	Council Fee (GST Applies)	39.09	3.91	43.00	Per Hour	39.09	3.91	43.00
Court Hire								
Court Hire - Peak (3pm till midnight; all day Sat and Sun) _ Casual Users	Council Fee (GST Applies)	42.73	4.27	47.00	Per Court/Per Hour	45.45	4.55	50.00
Court Hire - Off Peak (6am till 3pm) - Casual Users	Council Fee (GST Applies)	33.64	3.36	37.00	Per Court/Per Hour	35.45	3.55	39.00
Court Hire - Training - Regular Users	Council Fee (GST Applies)	20.91	2.09	23.00	Per Court/Per Hour	21.82	2.18	24.00
Court Hire - Competition - Regular Users	Council Fee (GST Applies)	39.09	3.91	43.00	Per Court/Per Hour	40.91	4.09	45.00
Seniors Fitness Classes	Council Fee (GST Applies)	5.91	0.59	6.50	Per class	5.91	0.59	6.50
Seniors Fitness Classes - 10 session pass	Council Fee (GST Applies)				Per 10 classes	54.55	5.45	60.00
Community Group room hire (per hour)	Council Fee (GST Applies)	24.09	2.41	26.50	Per hour	25.45	2.55	28.00
Community Group room hire (per hour) (ongoing/regular booking for 12 months)	Council Fee (GST Applies)				Per hour	12.73	1.27	14.00
Community Group room hire (per day - up to 8 hours)	Council Fee (GST Applies)	106.36	10.64	117.00	Per day	112.73	11.27	124.00
Commercial/for profit group room hire (per hour)	Council Fee (GST Applies)	39.09	3.91	43.00	Per hour	40.91	4.09	45.00
Commercial/for profit group room hire (per day - up to 8 hours)	Council Fee (GST Applies)	186.36	18.64	205.00	Per day	197.27	19.73	217.00
Small office (exclusive use)	Council Fee (GST Applies)				Per month	200.00	20.00	220.00
Lerderderg Library								
Fines (Per day, per item - max \$5 per item)	Council Fee (GST Applies)	0.45	0.05	0.50	Per day / Per item	0.45	0.05	0.50
Inter Library Loans (Public Library)	Council Fee (GST Applies)	2.55	0.25	2.80	Per Item	2.73	0.27	3.00
Inter Library Loans (Tertiary Institutions)	Council Fee (GST Applies)	22.91	2.29	25.20	Up to - Per Item	24.27	2.43	26.70
Replacement Card	Council Fee (GST Applies)	2.55	0.25	2.80	Per Card	2.73	0.27	3.00
Lost or damaged items	Council Fee (GST Applies)				Cost of Replacement			Cost of Replacement
Processing fee	Council Fee (GST Applies)	7.27	0.73	8.00		7.73	0.77	8.50
Debt Collection Charge	Council Fee (GST Applies)	20.00	2.00	22.00	Per Escalation	21.18	2.12	23.30
Book Sales	Council Fee (GST Applies)				As marked			As marked
Land and Buildings								
Small Meeting Room - Geoffrey Hine Room								
Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	14.55	1.45	16.00	Per Hour	15.45	1.55	17.00

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	7.27	0.73	8.00	Per Hour	7.73	0.77	8.50
Hire fee (1 hour) (Commercial/Profit-making groups)	Council Fee (GST Applies)	21.82	2.18	24.00	Per Hour	22.73	2.27	25.00
Hire fee (full day) (Commercial/Profit-making groups)	Council Fee (GST Applies)	126.36	12.64	139.00	Per Day	133.64	13.36	147.00
Hire fee with video conferencing facilities (1 hour) (Commercial/Profit-making groups)	Council Fee (GST Applies)	34.55	3.45	38.00	Per Hour	36.36	3.64	40.00
Hire fee with video conferencing facilities (full day) (Commercial/Profit-making groups)	Council Fee (GST Applies)	183.64	18.36	202.00	Per Day	194.55	19.45	214.00
Medium Meeting Room - Jean Oomes Room								
Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	20.00	2.00	22.00	Per Hour	20.91	2.09	23.00
Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	13.64	1.36	15.00	Per Hour	14.55	1.45	16.00
Hire Fee (day or night - 8 hours) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	39.09	3.91	43.00	Per Day/Night (8 hrs)	41.82	4.18	46.00
Hire fee (1 hour) (Commercial/Profit-making groups)	Council Fee (GST Applies)	30.00	3.00	33.00	Per Hour	31.82	3.18	35.00
Hire fee (full day) (Commercial/Profit-making groups)	Council Fee (GST Applies)	149.09	14.91	164.00	Per Day	158.18	15.82	174.00
Medium Meeting Room - James Young Room 1 or 2								
Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	20.00	2.00	22.00	Per Hour	20.91	2.09	23.00
Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	13.64	1.36	15.00	Per Hour	14.55	1.45	16.00
Hire Fee (day or night - 8 hours) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	39.09	3.91	43.00	Per Day/Night (8 hrs)	41.82	4.18	46.00
Hire fee (1 hour) (Commercial/Profit-making groups)	Council Fee (GST Applies)	39.09	3.91	43.00	Per Hour	41.82	4.18	46.00
Hire fee (full day) (Commercial/Profit-making groups)	Council Fee (GST Applies)	183.64	18.36	202.00	Per Day	194.55	19.45	214.00
Large Meeting Room - James Young Rooms 1 and 2 combined								
Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	20.00	2.00	22.00	Per Hour	20.91	2.09	23.00
Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	13.64	1.36	15.00	Per Hour	14.55	1.45	16.00
Hire Fee (day or night - 8 hours) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	68.18	6.82	75.00	Per Day/Night (8 hrs)	72.73	7.27	80.00
Commercial/Profit-making groups								
Hire fee (1 hour) (Commercial/Profit-making groups)	Council Fee (GST Applies)	74.55	7.45	82.00	Per Hour	79.09	7.91	87.00
Hire fee (full day) (Commercial/Profit-making groups)	Council Fee (GST Applies)	343.64	34.36	378.00	Per Day	364.55	36.45	401.00
All room bookings - Liability Insurance (Compulsory)	Council Fee (GST Applies)	39.09	3.91	43.00	Per Hire	41.82	4.18	46.00
Photocopying								
<i>(To be applied in conjunction with the Community use of Council Services Policy)</i>								
Community Group - (Our Paper)	Council Fee (GST Applies)	0.27	0.03	0.30	Per Page	0.27	0.03	0.30
Other Groups and Private Individuals (A4 Page)	Council Fee (GST Applies)	0.32	0.03	0.35	Per Page	0.32	0.03	0.35
Larger Sized Documents (A3 Page)	Council Fee (GST Applies)	0.45	0.05	0.50	Per Page	0.45	0.05	0.50
Colour Printing	Council Fee (GST Applies)	0.91	0.09	1.00	Per Page	0.91	0.09	1.00

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Plan Printing (A2 Page)	Council Fee (GST Applies)	9.09	0.91	10.00	Per Page	9.09	0.91	10.00
Plan Printing (A1 Page)	Council Fee (GST Applies)	10.91	1.09	12.00	Per Page	10.91	1.09	12.00
Fax - Sending	Council Fee (GST Applies)	2.27	0.23	2.50	First Page	2.27	0.23	2.50
Fax - Sending	Council Fee (GST Applies)	0.91	0.09	1.00	Subsequent Pages	0.91	0.09	1.00
Council Agenda - Business Papers plus non confidential attachments	Council Fee (No GST)	28.00	0.00	28.00	Per Issue	30.00	0.00	30.00
Council Agenda - Business Papers excluding attachments	Council Fee (No GST)	23.00	0.00	23.00	Per Issue	24.00	0.00	24.00
Council Agenda - CD Rom <i>(Provided by mail on subscription payable in advance)</i>	Council Fee (No GST)	9.00	0.00	9.00	Per Issue	10.00	0.00	10.00
Customer Service & Communications								
Land and Buildings - Quamby Rooms								
Moorabool Shire Council Corporate Marquee								
Security Deposit	Council Fee (No GST)	200.00	0.00	200.00	Flat Fee	200.00	0.00	200.00
Hire Fee	Council Fee (GST Applies)	126.36	12.64	139.00	Day or Weekend	133.64	13.36	147.00
Quamby Rooms								
Security Deposit	Council Fee (No GST)	200.00	0.00	200.00	Flat Fee	200.00	0.00	200.00
Quamby Rooms - Hire Fee (1 hour) (Casual Community Groups)	Council Fee (GST Applies)	22.73	2.27	25.00	Per Hour	24.55	2.45	27.00
Quamby Rooms - Hire Fee (1 hour) (Community group using facility on an ongoing/regular basis)	Council Fee (GST Applies)	14.55	1.45	16.00	Per Hour	15.45	1.55	17.00
Community Bus								
Security Deposit (Payable by ALL categories)	Council Fee (No GST)	100.00	0.00	100.00	Flat	100.00	0.00	100.00
Category 1 Hire Fee	Council Fee (GST Applies)	29.09	2.91	32.00	Per Day	30.82	3.08	33.90
Category 1 Charge per Km	Council Fee (GST Applies)	1.00	0.10	1.10	Per km	1.09	0.11	1.20
Category 2 Hire Fee	Council Fee (GST Applies)	154.55	15.45	170.00	Per Day	163.64	16.36	180.00
Category 2 Charge per Km	Council Fee (GST Applies)	1.00	0.10	1.10	Per km	1.09	0.11	1.20
Category 3 Hire Fee	Council Fee (GST Applies)	366.36	36.64	403.00	Per Day	386.36	38.64	425.00
Category 3 Charge per Km	Council Fee (GST Applies)	1.00	0.10	1.10	Per km	1.09	0.11	1.20
Definitions:								
<p><i>Category 1 - Non profit groups operating largely within Shire, not funded by Government, including regular and frequent users.</i></p> <p><i>Category 2 - Non profit groups operating largely within Shire, but receive funding from State or Commonwealth Governments which enables them to pay for operation costs. Usually infrequent or casual hirers.</i></p>								

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
<i>Category 3 - Commercial Rates to apply to all other types of users</i>								
Community Learning Centre - Lerderberg Library								
Security Deposit	Council Fee (No GST)	200.00	0.00	200.00	Flat Fee	200.00	0.00	200.00
Community Safety								
Community Safety Administration								
Application for Permit Under Local Laws, includes the following:								
- A Frames (Commercial)	Council Fee (No GST)	200.00	0.00	200.00	Per Permit	212.00	0.00	212.00
- A Frames Commercial (Temporary Event Signage) Max 10 days per year	Council Fee (No GST)	69.00	0.00	69.00	Per Permit	73.00	0.00	73.00
- A Frame Community Group	Council Fee (No GST)				Per Permit	20.00	0.00	20.00
- A Frame Community Group (temporary event signage) Max 10 days per year	Council Fee (No GST)				Per Permit			No Charge
- Additional A Frame Signs (Commercial)	Council Fee (No GST)				Per Permit	40.00	0.00	40.00
- Additional A Frame Signs (Community)	Council Fee (No GST)				Per Permit	10.00	0.00	10.00
- A Frame Election Signage	Council Fee (No GST)				Per Permit			
- Outdoor Dining	Council Fee (No GST)	200.00	0.00	200.00	Per Permit	212.00	0.00	212.00
- Outdoor Dining per square mt or part of	Council Fee (No GST)				Per Sq Metre	75.00	0.00	75.00
- Use of footpath /storage of items per square mt or part there of	Council Fee (No GST)				Per Sq Metre	75.00	0.00	75.00
- Use of Footpath for community, religious or political event/stall/fundraiser								
- Roadside Grazing (MSC Drought Declared)	Council Fee (No GST)	18.00	0.00	18.00	Per Permit	19.00	0.00	19.00
- Roadside Grazing	Council Fee (No GST)	200.00	0.00	200.00	Per Permit	212.00	0.00	212.00
- Recreational Vehicles	Council Fee (No GST)	200.00	0.00	200.00	Per Permit	250.00	0.00	250.00
- Heavy Vehicles	Council Fee (No GST)	200.00	0.00	200.00	Per Permit	212.00	0.00	212.00
- Itinerant Trader	Council Fee (No GST)	565.00	0.00	565.00	Per Permit	565.00	0.00	565.00
- Charity Clothing Bins	Council Fee (No GST)	200.00	0.00	200.00	Per Permit	212.00	0.00	212.00
- Street Stalls - Business	Council Fee (No GST)	200.00	0.00	200.00	Per Stall	212.00	0.00	212.00
- Street Stalls - Community Groups	Council Fee (No GST)			No Charge	Per Stall			No Charge
- Additional Animals	Council Fee (No GST)	200.00	0.00	200.00	Per Permit	212.00	0.00	212.00
- Shipping container permit (renewable every three years)	Council Fee (No GST)				Per Permit	400.00	0.00	400.00
- Renewal of shipping container permit (for three years)	Council Fee (No GST)				Per Permit	150.00	0.00	150.00
All other permits not specified above	Council Fee (No GST)	200.00	0.00	200.00		212.00	0.00	212.00
Replacement of Disabled parking Permits (Replacement for lost or damaged permit)	Council Fee (No GST)	11.00	0.00	11.00	Per Permit	11.00	0.00	11.00
New or Renewal of Disabled Parking Permits	Council Fee (No GST)	11.00	0.00	11.00	Per Permit	11.00	0.00	11.00
Infringements - Traffic Fines for prescribed regulations	Council Fee (No GST)				Per Penalty			as per regulations
Legal costs for prosecutions (summons etc.)	Council Fee (GST Applies)				Per Penalty			as per regulations at cost
Gell Street Car Park								

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Organisation/Business parking permit (max one per business)	Council Fee (No GST)	225.00	0.00	225.00	Per Permit	240.00	0.00	240.00
Charity Organisation parking permit each (max 8 per organisation)	Council Fee (No GST)	18.00	0.00	18.00	Per Permit	19.00	0.00	19.00
a) Maximum of three (3) permits to apply from 8.30am to 5.00pm Monday to Saturday; and b) Maximum of five (5) permits to apply between 8.30am and 2.00pm Monday, Wednesday and Friday.								
Applications for parking permits will only be accepted from businesses or charitable organisations that are in the immediate vicinity of the Gell Street car park (Main Street north side 116 - 154 and North side 105 - 139. Gell street 1 - 8 and church street east side 8, 10 and 10A)								
Other Parking								
Organisation/Business Parking Permits (All other areas)	Council Fee (No GST)	18.00	0.00	18.00	Per Permit	19.00	0.00	19.00
Residential Parking Permit (Max 1 per property for vehicle registered to that property)	Council Fee (No GST)			No Charge	Per Permit			No Charge
Additional Residential Parking permit max 1 per property not specific to a vehicle registered to the property	Council Fee (No GST)	50.00	0.00	50.00	Per Permit	53.00	0.00	53.00
Impounded Items								
Impounded Items release fees, includes the following:								
- Advertising Frames	Council Fee (No GST)	54.00	0.00	54.00	Per Day	57.00	0.00	57.00
- Supermarket Trolleys	Council Fee (No GST)	54.00	0.00	54.00	Per Day	57.00	0.00	57.00
- Other items	Council Fee (No GST)	54.00	0.00	54.00	Per Day	57.00	0.00	57.00
- Holding Fee	Council Fee (GST Applies)	29.09	2.91	32.00	Per Day	30.91	3.09	34.00
Impounded Vehicles								
- Impound Fee	Council Fee (No GST)	135.00	0.00	135.00	Per Vehicle	143.00	0.00	143.00
- Costs incurred by Council to Impound (i.e. Towing)	Council Fee (GST Applies)			At Contractors Cost	Per Vehicle			At Contractors Cost
- Holding Fee	Council Fee (GST Applies)	52.73	5.27	58.00	Per vehicle per week or part there of	55.45	5.55	61.00
Animal Control - Registrations (Domestic)								
Dog - Category 1 to 8	Council Fee (No GST)	64.00	0.00	64.00	Per Dog	65.40	0.00	65.40
Dog - Category 9	Council Fee (No GST)	198.00	0.00	198.00	Per Dog	202.50	0.00	202.50
Dog - Declared Dangerous	Council Fee (No GST)	660.00	0.00	660.00	Per Dog	400.00	0.00	400.00
Dog - Declared Menacing or Restricted Breed	Council Fee (No GST)				Per Dog	300.00	0.00	300.00
Cat - Category 10 to 14	Council Fee (No GST)	58.50	0.00	58.50	Per Cat	59.80	0.00	59.80
Cat - Category 15	Council Fee (No GST)	198.00	0.00	198.00	Per Cat	202.50	0.00	202.50
Dog (Cat) - Formal Foster Animal	Council Fee (No GST)	7.50	0.00	7.50	Per Dog	7.70	0.00	7.70

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Dog (Cat) - First time registration (up to 12 months of age) (Pensioners receive a 50% discount. A cat or dog that is registered in with any other Victorian Council or Council in another state in Australia will be honoured by Moorabool Council. The Cat/dog will receive free registration until the next applicable renewal period.) <i>(Changes in Animal Registrations will not take effect until 10th April 2021)</i>	Council Fee (No GST)	7.50	0.00	7.50	Per Cat	7.70	0.00	7.70
Replacement Animal Tags <i>Note: All registration fees are pro rata. If a registered dog is declared a dangerous or menacing dog the dangerous or menacing dog registration fee commences the following registration period. An unregistered dog that is declared a dangerous or menacing dog pays the pro rata dangerous or menacing dog registration fee.</i>	Council Fee (GST Applies)	5.00	0.50	5.50	Per Tag	5.27	0.53	5.80
Animal Control (Feral)								
Security Deposit - Anti Bark Bird Cages	Council Fee (No GST)	168.00	0.00	168.00	Flat	168.00	0.00	168.00
Hire Fee - Anti Bark Bird Cages	Council Fee (GST Applies)	60.00	6.00	66.00	Per Week	63.64	6.36	70.00
Hire in relation to ongoing complaint investigation	Council Fee (GST Applies)			No Charge	For two weeks			No Charge
Sale of Citronella Dog Collar	Council Fee (GST Applies)	172.73	17.27	190.00	Per Collar	182.73	18.27	201.00
Security Deposit - Cat Cage	Council Fee (No GST)	50.00	0.00	50.00	Flat	50.00	0.00	50.00
Hire Fee - Cat Cage (Maximum Hire period is 1 week)	Council Fee (GST Applies)	14.55	1.45	16.00	Per Week	15.45	1.55	17.00
Hire Fee in relation to ongoing complaint investigation	Council Fee (GST Applies)			No Charge	For two weeks			No Charge
Animal Control - Administration								
Animal Register Inspection	Council Fee (No GST)	37.00	0.00	37.00	Per Inspection	39.00	0.00	39.00
Issue of Certificate from Animal Register	Council Fee (No GST)	37.00	0.00	37.00	Per Certificate	39.00	0.00	39.00
Transfer of Domestic Animal Business Registration	Council Fee (No GST)	64.00	0.00	64.00	Per Transfer	68.00	0.00	68.00
Renewal of Domestic Animal Business registration (excluding Pounds and shelters)	Council Fee (No GST)	340.00	0.00	340.00	Per Business	360.00	0.00	360.00
Renewal of Domestic Animal Business registration (pounds and shelters) <i>(These are Statutory Fees but prices are set by Council)</i>	Council Fee (No GST)			No Charge	Per Business			No Charge
Domestic Animal Businesses registering for the first time will be charged an additional fee over their pro rata calculated registration for the processing of the application and up to two pre registration visits and any requested plan/application assessment (up to 3 hours of Community Safety Officer time)	Council Fee (No GST)	212.00	0.00	212.00	Per New Registration	225.00	0.00	225.00

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Animal Control - Pound Fees								
Pound Impound Fee - Cattle & Horses	Council Fee (No GST)	120.00	0.00	120.00	Per Head	127.00	0.00	127.00
Pound Impound Fee - Stallions & Bulls	Council Fee (No GST)	182.00	0.00	182.00	Per Head	193.00	0.00	193.00
Pound Entry Fee - Sheep, Goats, miscellaneous animal (E.g.: Poultry)	Council Fee (No GST)	37.00	0.00	37.00	Per Head	39.00	0.00	39.00
Pound Impound Fee - Dog, Cat	Council Fee (No GST)	99.00	0.00	99.00	Per Head	105.00	0.00	105.00
Pound Impound Fee - First per calendar year for a registered Dog or Cat	Council Fee (No GST)				Per Head	55.00	0.00	55.00
Pound Maintenance Fee - Cattle, Bulls, Horses, Stallions	Council Fee (GST Applies)	38.18	3.82	42.00	Per Head/night	40.91	4.09	45.00
Pound Maintenance Fee - Sheep, Goats, miscellaneous animal (E.g.: Emu, chicken, etc.)	Council Fee (GST Applies)	28.18	2.82	31.00	Per Head/night	30.00	3.00	33.00
Pound Maintenance Fee - Dog, Cat	Council Fee (GST Applies)	28.18	2.82	31.00	Per Head/night	30.00	3.00	33.00
Advertising of Impoundments	Council Fee (GST Applies)		Current Media Rates		Per Advert		Current Media Rates	
Surrender of animal to Council	Council Fee (GST Applies)	65.45	6.55	72.00	Per Head	69.09	6.91	76.00
Euthanasia of Dog/Cat when related to Compliance Issue	Council Fee (GST Applies)	146.36	14.64	161.00	Per Head	155.45	15.55	171.00
Microchipping of Impounded, Unregistered pet	Council Fee (GST Applies)			At Cost	Per Pet			At Cost
Microchipping (in-house)	Council Fee (GST Applies)	28.18	2.82	31.00		30.00	3.00	33.00
Rehousing of Dog/Cat - Desexed (Vaccinated & Vet Checked)	Council Fee (GST Applies)	286.36	28.64	315.00	Per Head	303.64	30.36	334.00
<i>All rehousing costs include the registration of the Animal (for that period) if the dog is to reside in the Moorabool Shire Council area.</i>								
After Hours Ranger Call Out Fees	Council Fee (GST Applies)	146.36	14.64	161.00	Per Hour/Officer	155.45	15.55	171.00
After Hours Ranger Call Out Fees with Stock Trailer	Council Fee (GST Applies)	196.36	19.64	216.00	Per Hour/Officer	208.18	20.82	229.00
Contractor Livestock Cartage Fees	Council Fee (GST Applies)		At Contractors Cost		Per Cartage		At Contractors Cost	
Costs incurred by Council if stray pet is taken to Vet (includes any Vet bills and cost of housing)	Council Fee (GST Applies)		At Contractors Cost		Per Pet		At Contractors Cost	
Environmental Health - Food Act Registrations and Renewals								
Class 1 Food Registrations (E.g.: Hospital, Child Care Centre)*								
- 1 to 10 Full Time Equivalent Employees	Council Fee (No GST)	620.00	0.00	620.00	Annually	657.00	0.00	657.00
All food premises as above for additional people (over 10 full time equivalent employees involved in food handling)	Council Fee (No GST)	62.00	0.00	62.00	Annually	66.00	0.00	66.00
Class 2 Food Registrations (E.g.: Take Away, Café, Restaurant)								
- 1 to 10 Full Time Equivalent Employees	Council Fee (No GST)	620.00	0.00	620.00	Annually	657.00	0.00	657.00
All food premises as above for additional people (over 10 full time equivalent employees involved in food handling)	Council Fee (No GST)	62.00	0.00	62.00	Annually	66.00	0.00	66.00
- Community Group	Council Fee (No GST)	212.00	0.00	212.00	Annually	225.00	0.00	225.00
- Temporary or Mobile (1 vehicle)	Council Fee (No GST)	588.00	0.00	588.00	Annually	657.00	0.00	657.00

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
- Extra mobile food vehicles (per vehicle)	Council Fee (No GST)	186.00	0.00	186.00	Annually	200.00	0.00	200.00
- Single event temporary or mobile (commercial)	Council Fee (No GST)	85.00	0.00	85.00	Each event	90.00	0.00	90.00
- less than 13 events temporary or mobile per year (community group)								No Charge
For each additional food handling area on the premises (property) an additional 50 % of the registration fee to be charged								
Class 3 Food Registrations (E.g.: Bakery, Milk Bar, General Store)*								
- Commercial	Council Fee (No GST)	435.00	0.00	435.00	Annually	461.00	0.00	461.00
- Community Group	Council Fee (No GST)	143.00	0.00	143.00	Annually	152.00	0.00	152.00
- Bed and Breakfasts	Council Fee (No GST)	143.00	0.00	143.00	Annually	152.00	0.00	152.00
- Temporary or Mobile (1 vehicles)	Council Fee (No GST)	435.00	0.00	435.00	Annually	461.00	0.00	461.00
- Extra mobile food vehicles (per vehicle)	Council Fee (No GST)	186.00	0.00	186.00	Annually	197.00	0.00	197.00
- Single event temporary or mobile (commercial)	Council Fee (No GST)	85.00	0.00	85.00	Each event	90.00	0.00	90.00
- less than 13 events temporary or mobile per year (community group)								No Charge
For each additional food handling area on the premises (property) an additional 50 % of the registration fee to be charged								
Any class 1, 2 or 3 (excluding home based businesses*) premises registering for the first time will be charged an additional fee over their pro rata calculated registration for the processing of the application and up to two pre registration visits and any requested plan/application assessment (up to 3 hours of EHO time)	Council Fee (No GST)	212.00	0.00	212.00	Per New Registration	225.00	0.00	225.00
*Home Based Businesses		106.00	0.00	106.00	Per New Registration	112.00	0.00	112.00
Class 4 Food Registration (E.g.: Service Station, Video Shop, Pharmacy, Newsagent, Gift Shop)	Council Fee (No GST)			No Charge				No Charge
Additional Inspections	Council Fee (No GST)	186.00	0.00	186.00	Per Inspection	197.00	0.00	197.00
Transfer of Registration	Council Fee (No GST)	281.00	0.00	281.00	Per Transfer	298.00	0.00	298.00
Premises Pre Sale Inspection & Release of Documents (to be completed within 14 days of request)	Council Fee (No GST)	281.00	0.00	281.00	Per Inspection	298.00	0.00	298.00
Premises Pre Sale Inspection & Release of Documents (to be completed within 5 days of request)	Council Fee (No GST)	392.00	0.00	392.00	Per Inspection	416.00	0.00	416.00
Infringements - Fines as per Food Act 1984				as per regulations	Per Penalty			as per regulations
Late Payment Fee Any payments not received by 1 Feb 2021	Council Fee (GST Applies)			50% of Registration				50% of Registration
Sample Request	Council Fee (No GST)			Cost of sample	Per Sample			Cost of sample plus 20%

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Environmental Health - Health Act Registrations and Renewals								
Premises required to be registered pursuant to Public Health and Wellbeing Act 2008								
- Beauty Parlours and ear piercing	Council Fee (No GST)	425.00	0.00	425.00	Annually	450.00	0.00	450.00
- Tattooists and skin penetration premises (not including ear piercing)	Council Fee (No GST)	565.00	0.00	565.00	Annually	600.00	0.00	600.00
- Hairdressers (including Mobile)	Council Fee (No GST)	212.00	0.00	212.00	One off fee	225.00	0.00	225.00
- Caravan Park - Statutory Requirement (Per Site)	Statutory Fee (No GST)	as per state government regulation			As per registration	as per state government regulation		
Prescribed Premises (E.g.: Accommodation Houses)	Council Fee (No GST)	425.00	0.00	425.00	Annually	450.00	0.00	450.00
Transfer of Registration	Council Fee (No GST)	212.00	0.00	212.00	Per Transfer	225.00	0.00	225.00
Premises Pre Sale Inspection & Release of Documents (to be completed within 14 days of request)	Council Fee (No GST)	189.00	0.00	189.00	Per Inspection	200.00	0.00	200.00
Swimming Pool Registration	Council Fee (No GST)				Each	200.00	0.00	200.00
Premises Pre Sale Inspection & Release of Documents (to be completed within 5 days of request)	Council Fee (No GST)	337.00	0.00	337.00	Per Inspection	357.00	0.00	357.00
Late payment fee	Council Fee (GST Applies)							
Pre Registration Review of Plans	Council Fee (No GST)	265.00	0.00	265.00	Per Premise	281.00	0.00	281.00
								50% of Registration
Environmental Health - Septic Tank Fees								
New Installation Permit & Inspection (Inc. Pre Installation Inspection (#5.25))	Council Fee (No GST)	1,295.00	0.00	1,295.00	Per Permit	1,375.00	0.00	1,375.00
Major Alteration to installed system (includes 2 inspections)	Council Fee (No GST)	610.00	0.00	610.00	Per Alteration	647.00	0.00	647.00
Minor alteration to installed system. Cost of works max \$2000 (includes 1 inspection)						200.00	0.00	200.00
Extension of Current Permit only 1 extension allowed (Note lapsed permits cannot be extended)	Council Fee (No GST)	355.00	0.00	355.00	Per Extension	50.00	0.00	50.00
Additional Inspection Requests	Council Fee (No GST)	212.00	0.00	212.00	Per Inspection	100.00	0.00	100.00
Grey Water Permit	Council Fee (No GST)	430.00	0.00	430.00	Per Permit	455.00	0.00	455.00
Septic/Sewer Information Requests	Council Fee (No GST)	133.00	0.00	133.00	Per Request	141.00	0.00	141.00
Septic/sewer information request no inspection required	Council Fee (No GST)				Per Request	50.00	0.00	50.00
Sample Request	Council Fee (No GST)				Per Sample			Cost of sample plus 20%
					Cost of sample			

* Registration fees will be charged pro rata depending on the time of year the fee is paid (i.e. 50% for six months).

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Finance								
Revenue - Other								
Land Information Certificates	Statutory Fee (No GST)	25.40	0.00	25.40	Each	25.40	0.00	25.40
Land Information Certificates - Urgent Fee	Council Fee (GST Applies)	63.64	6.36	70.00	Each	67.27	6.73	74.00
Finance Invoice preparation costs	Council Fee (GST Applies)	35.45	3.55	39.00	Per Job	37.27	3.73	41.00
Record Searches - 30 Year Search Adverse Possession (Minimum Charge)	Council Fee (No GST)	154.00	0.00	154.00	Each	163.00	0.00	163.00
Record Searches - 30 Year Search Adverse Possession (Maximum Charge)	Council Fee (No GST)	519.00	0.00	519.00	Each	550.00	0.00	550.00
Bungaree Public Weighbridge								
Tray Truck	Council Fee (GST Applies)	24.55	2.45	27.00	Per Weighing	26.36	2.64	29.00
Semi Trailer Truck	Council Fee (GST Applies)	37.27	3.73	41.00	Per Weighing	39.09	3.91	43.00
B-Double Truck	Council Fee (GST Applies)	52.73	5.27	58.00	Per Weighing	55.45	5.55	61.00
Governance and Organisational Development								
Freedom of Information								
Freedom of Information Requests	Statutory Fee (No GST)	29.00	0.00	29.00	Each	30.30	0.00	30.30
Freedom of Information - Supervision Fee	Statutory Fee (No GST)	5.50	0.00	5.50	Per 1/4 Hour	5.70	0.00	5.70
Freedom of Information - Search Fee	Statutory Fee (No GST)	21.80	0.00	21.80	Per Hour	22.70	0.00	22.70
Community Planning and Economic Development								
Building Control - Permits & Services								
Building Notices/Orders Administration Fee	Council Fee (No GST)	583.00	0.00	583.00	Per Unit	618.00	0.00	618.00
Class 1A - New Dwellings - Construction Value \$99,999 and under	Council Fee (GST Applies)	4,150.91	415.09	4,566.00	Per Permit	4,400.00	440.00	4,840.00
Class 1A - New Dwellings - Construction Value \$100,000 to \$149,999	Council Fee (GST Applies)	4,150.91	415.09	4,566.00	Per Permit	4,400.00	440.00	4,840.00
Class 1A - New Dwellings - Construction Value \$150,000 to \$199,999	Council Fee (GST Applies)	4,150.91	415.09	4,566.00	Per Permit	4,400.00	440.00	4,840.00
Class 1A - New Dwellings - Construction Value \$200,000 to \$249,999	Council Fee (GST Applies)	4,673.64	467.36	5,141.00	Per Permit	4,953.64	495.36	5,449.00
Class 1A - New Dwellings - Construction Value \$250,000 and over	Council Fee (GST Applies)	5,720.00	572.00	6,292.00	Per Permit	6,063.64	606.36	6,670.00
Class 1B - Residential Building (To be assessed by MBS) Minimum	Council Fee (GST Applies)	4,673.64	467.36	5,141.00	Per Permit	4,953.64	495.36	5,449.00

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Class 2 - Multi Unit Development (Each)	Council Fee (GST Applies)	4,137.27	413.73	4,551.00	Per Unit/Permit	4,385.45	438.55	4,824.00
Class 3 - Hostels, etc. (To be assessed) Minimum	Council Fee (GST Applies)	5,005.45	500.55	5,506.00	Per Permit	5,305.45	530.55	5,836.00
Class 4 - Dwellings associated with other classes (To be assessed) Minimum	Council Fee (GST Applies)	5,005.45	500.55	5,506.00	Per Permit	5,305.45	530.55	5,836.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value up to \$30,000	Council Fee (GST Applies)	6,051.82	605.18	6,657.00	Per Permit	6,414.55	641.45	7,056.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value \$30,000 to \$100,00	Council Fee (GST Applies)	6,051.82	605.18	6,657.00	Fee + 1.0%	6,414.55	641.45	7,056.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value \$100,001 to \$500,000	Council Fee (GST Applies)	6,051.82	605.18	6,657.00	Fee + 0.25%	6,414.55	641.45	7,056.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value \$500,001 to \$2 million	Council Fee (GST Applies)	7,742.73	774.27	8,517.00	Fee + 0.1%	8,207.27	820.73	9,028.00
Class 5 to 9 - Offices, Shops, Factories - Construction Value over \$2 million	Council Fee (GST Applies)	12,052.73	1,205.27	13,258.00	Fee + 0.1%	12,775.45	1,277.55	14,053.00
Class 5 to 9 - Offices, Shops, Factories - Or to be assessed by Build Surv. (\$5m)	Council Fee (GST Applies)	18,590.91	1,859.09	20,450.00	Per Permit	19,706.36	1,970.64	21,677.00
Class 10A - Res Out Build (Garage, Carport) - Construction Value \$4,999 and under	Council Fee (GST Applies)	1,642.73	164.27	1,807.00	Per Permit	1,740.91	174.09	1,915.00
Class 10A - Res Out Build (Garage, Carport) - Construction Value \$5,000 to \$9,999	Council Fee (GST Applies)	1,811.82	181.18	1,993.00	Per Permit	1,920.91	192.09	2,113.00
Class 10A - Res Out Build (Garage, Carport) - Construction Value \$10,000 and over	Council Fee (GST Applies)	1,994.55	199.45	2,194.00	Per Permit	2,114.55	211.45	2,326.00
Class 10B - Masts, Fences (To be assessed) Minimum	Council Fee (GST Applies)	1,734.55	173.45	1,908.00	Per Permit	1,838.18	183.82	2,022.00
Dwelling additions/alterations - Construction Value \$9,999 and under	Council Fee (GST Applies)	2,770.91	277.09	3,048.00	Per Permit	2,937.27	293.73	3,231.00
Dwelling additions/alterations - Construction Value \$10,000 to \$14,999	Council Fee (GST Applies)	2,770.91	277.09	3,048.00	Per Permit	2,937.27	293.73	3,231.00
Dwelling additions/alterations - Construction Value \$15,000 to \$19,999	Council Fee (GST Applies)	2,770.91	277.09	3,048.00	Per Permit	2,937.27	293.73	3,231.00
Dwelling additions/alterations - Construction Value \$20,000 to \$24,999	Council Fee (GST Applies)	3,469.09	346.91	3,816.00	Per Permit	3,677.27	367.73	4,045.00
Dwelling additions/alterations - Construction Value \$25,000 and above	Council Fee (GST Applies)	4,673.64	467.36	5,141.00	Per Permit	4,953.64	495.36	5,449.00
Regulation 36 - consent and Report (Dispensation) (Rescode, Projections & Flood) Maximum	Statutory Fee (No GST)			as per regulations	Per Certificate			as per regulations
Regulation 45 - Lodgement of Building Permits (All Classes)	Statutory Fee (No GST)			as per regulations	Per Permit			as per regulations
Regulation 51(1) - Request for Information in relation to property sale	Statutory Fee (No GST)			as per regulations	Per Certificate			as per regulations
Regulation 51(2)- Request for Information for Building Permit (E.g.: Termite, Bushfire, Flood, etc.)	Statutory Fee (No GST)			as per regulations	Per Certificate			as per regulations

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Security Deposit - Resited Dwelling (Deposit Bank Guarantee or Cash)	Statutory Fee (No GST)	5,600.00	0.00	5,600.00	Per Resiting	10,000.00	0.00	10,000.00
Building Permit for Demolition - Domestic Building	Council Fee (GST Applies)	1,734.55	173.45	1,908.00	Per Building	1,838.18	183.82	2,022.00
Building Permit for Demolition - Commercial Building	Council Fee (GST Applies)	3,108.18	310.82	3,419.00	Per Storey	3,294.55	329.45	3,624.00
Demolition permit under Section 29A	Statutory Fee (No GST)			as per regulations	Per Application			as per regulations
Building Permit Extension of Time	Council Fee (GST Applies)	260.00	26.00	286.00	6mth Extension	275.45	27.55	303.00
Building Permit Extension of Time	Council Fee (GST Applies)	515.45	51.55	567.00	12mth Extension	546.36	54.64	601.00
Inspection Appointments (Or Assessed by Building Surveyor)	Council Fee (GST Applies)	173.64	17.36	191.00	Per Inspection	183.64	18.36	202.00
Inspection Appointments (Or Assessed by Building Surveyor) - Commercial	Council Fee (GST Applies)	209.09	20.91	230.00	Per Inspection	221.82	22.18	244.00
Any Service/Inspection Not Otherwise provided for	Council Fee (GST Applies)	192.73	19.27	212.00	Minimum	204.55	20.45	225.00
Request for copy of House Plans (Copying extra)	Council Fee (No GST)	233.00	0.00	233.00	Each	247.00	0.00	247.00
Swimming Pool (Within Moorabool Shire) - Construction Value \$14,999 and under	Council Fee (GST Applies)	1,883.64	188.36	2,072.00	Per Permit	1,996.36	199.64	2,196.00
Swimming Pool (Within Moorabool Shire) - Construction Value \$15,000 to \$19,999	Council Fee (GST Applies)	2,240.91	224.09	2,465.00	Per Permit	2,375.45	237.55	2,613.00
Swimming Pool (Within Moorabool Shire) - Construction Value \$20,000 and over	Council Fee (GST Applies)	2,939.09	293.91	3,233.00	Per Permit	3,115.45	311.55	3,427.00
Place of Public Entertainment - Low impact (occupancy permit)	Council Fee (No GST)	896.00	0.00	896.00	Per permit	950.00	0.00	950.00
Place of Public Entertainment - High impact (occupancy permit)	Council Fee (No GST)	1,786.00	0.00	1,786.00	Per permit	1,893.00	0.00	1,893.00
Swimming Pool/ Spa Inspection Fee	Council Fee (No GST)	198.00	0.00	198.00	Per permit	400.00	0.00	400.00
Pool/Spa Registration Infringement Fee	Statutory Fee (No GST)				Each			as per regulations
Pool/Spa Registration Fee	Statutory Fee (No GST)				Each	31.84	0.00	31.84
Pool/Spa Information Search Fee (if applicable)	Statutory Fee (No GST)				Each	47.24	0.00	47.24
Resolution of Illegal Works Fee (domestic)	Council Fee (No GST)				Each	1,200.00	0.00	1,200.00
Resolution of Illegal Works Fee (commercial)	Council Fee (No GST)				Each	1,800.00	0.00	1,800.00
Land Use Planning								
Certificates of Compliance	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Secondary Consent (single dwelling only)	Council Fee (No GST)	337.00	0.00	337.00	Each	357.00	0.00	357.00
Administration Fee	Council Fee (GST Applies)	65.45	6.55	72.00	Each	69.09	6.91	76.00
Satisfaction Matter	Statutory Fee (No GST)			as per regulations	Each			as per regulations
<i>The fee for determining a matter where a planning scheme specifies that the matter must be done to the satisfaction of a responsible authority or a referral authority</i>								

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Permit extension (1st)	Council Fee (No GST)	206.00	0.00	206.00	Each	218.00	0.00	218.00
Permit extension (2nd)	Council Fee (No GST)	407.00	0.00	407.00	Each	431.00	0.00	431.00
Permit extension (3rd and subsequent)	Council Fee (No GST)	610.00	0.00	610.00	Each	647.00	0.00	647.00
Processing S173 Agreements for Sealing	Statutory Fee (No GST)			As per regulation	Each			As per regulations
Section 52 Public Notice - Application for Permits - Notice by Normal Mail	Council Fee (No GST)	11.00	0.00	11.00	Each	12.00	0.00	12.00
Section 52 Public Notice - Application for Permits - Notice in Newspaper	Council Fee (No GST)	265.00	0.00	265.00	Each	281.00	0.00	281.00
Section 52 Public Notice - Application for Permits - Notice for site	Council Fee (No GST)	38.00	0.00	38.00	Each	40.00	0.00	40.00
<i>Charges for Newspaper Notices to be cumulative based on actual notices required for project and charges are subject to change as reviewed by newspapers from time to time</i>								
Public notice erected and maintained on site for 14 days	Council Fee (No GST)	212.00	0.00	212.00	Each	225.00	0.00	225.00
Retrieval of Planning Files	Council Fee (No GST)	76.00	0.00	76.00	Per File	81.00	0.00	81.00
Planning Information Controls	Council Fee (No GST)	91.00	0.00	91.00	Each	96.00	0.00	96.00
Hopetoun Park Assessment	Council Fee (No GST)	155.00	0.00	155.00	Each	164.00	0.00	164.00
Advertising sign A3 (Laminated)	Council Fee (No GST)	38.00	0.00	38.00	Each	40.00	0.00	40.00
Advertising sign A2 (Laminated)	Council Fee (No GST)	75.00	0.00	75.00	Each	80.00	0.00	80.00
Advertising sign A1 (Laminated)	Council Fee (No GST)	113.00	0.00	113.00	Each	120.00	0.00	120.00
Additional A3 Signs	Council Fee (No GST)	23.00	0.00	23.00	Each	24.00	0.00	24.00
Copy of Permit	Council Fee (No GST)	80.00	0.00	80.00	Each	85.00	0.00	85.00
Copy of Endorsed Plans - Administration Cost <i>(Customer will be charged Administration Fee and then a cost per page)</i>	Council Fee (GST Applies)	7.27	0.73	8.00	Each	7.73	0.77	8.50
Copy of Endorsed Plans - A4	Council Fee (No GST)	1.80	0.00	1.80	Per Page	1.90	0.00	1.90
Copy of Endorsed Plans - A3	Council Fee (No GST)	2.65	0.00	2.65	Per Page	2.80	0.00	2.80
Copy of Endorsed Plans - A2	Council Fee (No GST)	19.00	0.00	19.00	Per Page	20.00	0.00	20.00
Copy of Endorsed Plans - A1	Council Fee (No GST)	29.00	0.00	29.00	Per Page	31.00	0.00	31.00
Copy of Endorsed Plans - A0	Council Fee (No GST)	37.00	0.00	37.00	Per Page	39.00	0.00	39.00
Secondary Consent (change of use and all other developments)	Council Fee (No GST)				Each	505.50	0.00	505.50
Secondary Consent (triggered by enforcement)	Council Fee (No GST)				Each	505.50	0.00	505.50
Condition 1 plans (first request)	Council Fee (No GST)				Each			No charge
Condition 1 plans (second or subsequent requests)	Council Fee (No GST)				Each	100.00	0.00	100.00

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Regulation 6 - Amendments to Planning Schemes								
Subregulation 1 (Refer definition in Planning & Env (Fees) Regs 2016, section 6)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Subregulation 2 (Refer definition in Planning & Env (Fees) Regs 2016, section 6)								
Subregulation 3 (Refer definition in Planning & Env (Fees) Regs 2016, section 6)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
<i>The fee for Stage 4 is paid to the Minister by the person who requested the amendment.</i>								
Regulation 7 - Application for Planning Permits								
Class 1 - An Application for use only	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 2 - Development Cost > \$10,000 and < \$100,000 (Develop for single Dwelling)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 3 - Development Cost > \$100,000 (Develop for single Dwelling)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 4 - Development Cost Up to \$10,000 (To develop for other than a single dwelling)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 5 - Development Cost > \$10,000 & < \$250,000 (Other than Class 2, 3 or subdivide)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 6 - Development Cost > \$250,000 and < \$500,000 (Other than Class 3)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 7 - Development Cost > \$500,000 and < \$1 million (Other than Class 3)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 8 - Development Cost > \$1 million and < \$7 million (Other than Class 3)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 9 - Development Cost > \$7 million and < \$10 million (Other than Class 3)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 10 - Development Cost > \$10 million and < \$50 million (Other than Class 3)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 11 - Development Cost > \$50 million (Other than Class 3)	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 12 - To subdivide an existing building	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 13 - To subdivide land into two lots	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 14 - Realignment of Boundary or Consolidation	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 15 - To subdivide land	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 16 - Remove restriction within meaning of Subdivision Act 1988	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 17 - Vary or remove a restriction, create or remove right of way	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Class 18 - Create, Vary or remove and Easement <i>Reference should be made to the Planning & Env Fees Regs 2000 for full wording</i>	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Combined Permit Applications								

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
<i>The fee for an application for any combination of the classes of applications is the sum arrived at by adding the highest of the fees which would have applied if separate applications had been made plus 50% of each of the other fees which would have applied if separate applications had been made.</i>								
Regulation 8B - Applications for Amendments to Planning Permits								
Class 1 - Application to amend a permit to change use	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 2 - (a) application to amend permit to change the statement of what the permit allows	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 2 - (b) Application to change any or all of the conditions which apply to the permit	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 2 - (c) Application to change a permit in any way not otherwise provided for	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 3 - Application to amend a permit >\$10,000 and <\$100,000 (Single Dwelling)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 4 - Application to amend a permit to develop and use land >\$100,000 (Single Dwelling)	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 5 - Application to amend a permit to develop land, other than an application to amend a permit to develop land <\$10,000 (Single Dwelling), or an application to amend a permit to subdivide land <\$10,000	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 6 - Application (other than Class 3 or Class 4) >\$10,000 and <\$250,000	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 7 - Application (other than Class 4) >\$250,000 and <\$500,000	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 8 - Application (other than Class 4) >\$500,000	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 9 - (a) Application to amend a permit to subdivide an existing building	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 9 - (b) Application to amend a permit to subdivide the land into two lots	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Class 9 - (c) Application to amend a permit to realign a common boundary to consolidate two or more lots	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Regulation 12 - Planning Scheme Amendments								
Refer definition in Planning & Env (Fees) Interim Regs 2014, section 12	Statutory Fee (No GST)			as per regulations	Each			as per regulations
Subdivision Fees								
Application to Certify a Plan of Subdivision	Statutory Fee (No GST)			as per regulations	Per Lot			as per regulations
Application to Certify a Plan of Subdivision (per Lot fee)	Statutory Fee (No GST)			as per regulations	Per Lot			as per regulations

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Recertification	Statutory Fee (No GST)		as per regulations		Each		as per regulations	
Processing of new versions of Subdivision Plans	Council Fee (GST Applies)	115.45	11.55	127.00	Per New Plan	122.73	12.27	135.00
Subdivisions (Applications for land, removal of restrictions) - see above								
Property Valuation Fee (\$0 to \$199,999)	Council Fee (GST Applies)	611.82	61.18	673.00	Per Valuation	648.18	64.82	713.00
Property Valuation Fee (\$200,000 to \$399,999)	Council Fee (GST Applies)	684.55	68.45	753.00	Per Valuation	725.45	72.55	798.00
Property Valuation Fee (\$400,000 to \$499,999)	Council Fee (GST Applies)	760.91	76.09	837.00	Per Valuation	806.36	80.64	887.00
Property Valuation Fee (\$500,000 to \$599,999)	Council Fee (GST Applies)	829.09	82.91	912.00	Per Valuation	879.09	87.91	967.00
Property Valuation Fee (\$600,000 to \$699,999)	Council Fee (GST Applies)	905.45	90.55	996.00	Per Valuation	960.00	96.00	1,056.00
Property Valuation Fee (\$700,000 to \$799,999)	Council Fee (GST Applies)	982.73	98.27	1,081.00	Per Valuation	1,041.82	104.18	1,146.00
Property Valuation Fee (\$800,000 to \$899,999)	Council Fee (GST Applies)	1,137.27	113.73	1,251.00	Per Valuation	1,205.45	120.55	1,326.00
Property Valuation Fee (\$900,000 to \$999,999)	Council Fee (GST Applies)	1,277.27	127.73	1,405.00	Per Valuation	1,353.64	135.36	1,489.00
Property Valuation Fee (\$1,000,000 to \$1,499,999)	Council Fee (GST Applies)	1,445.45	144.55	1,590.00	Per Valuation	1,531.82	153.18	1,685.00
Property Valuation Fee (\$1,500,000 to \$2,000,000)	Council Fee (GST Applies)	1,575.45	157.55	1,733.00	Per Valuation	1,670.00	167.00	1,837.00
Property Valuation Fee (\$2,000,000 +)	Council Fee (GST Applies)		Per cost from contract valuer				Per cost from contract valuer	
Amendments to Planning Schemes								
Public Notice - Planning Scheme Amendments - Notice by Normal Mail per mail out:								
Fixed Fee	Council Fee (No GST)	150.00	0.00	150.00	Per Mail Out	159.00	0.00	159.00
Plus fee per letter	Council Fee (No GST)	5.00	0.00	5.00	Per Mail Out	5.30	0.00	5.30
Public Notice - Planning Scheme Amendments - Notice in Newspaper								
Public Notice - Planning Scheme Amendments - Notice in Newspaper	Council Fee (No GST)	350.00	0.00	350.00	Per Notice	371.00	0.00	371.00
Public Notice - Planning Scheme Amendments - Notice in Government Gazette	Council Fee (No GST)	150.00	0.00	150.00	Per Notice	159.00	0.00	159.00
Note- Charges for Notices to be cumulative based on actual notices required for project and charges are subject to change due to external cost increases from time to time								
Planning Panel Victoria Fees	External Fee (GST Applies)							
				(refer to Planning & Env Act 1987, section 156(3))				(refer to Planning & Env Act 1987, section 156(3))

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Signage Permits								
Administration fee in relation to Tourist Sign Permit <i>(Design, manufacture, installation and maintenance of sign/s, costs borne by applicants and will remain applicants full responsibility)</i> <i>Tourist Signing Guidelines 1998</i>	Council Fee (GST Applies)	65.45	6.55	72.00	5 Year Permit	69.09	6.91	76.00
Environmental Management								
Events Trailer								
Security Deposit to utilise Trailer	Council Fee (No GST)	200.00	0.00	200.00	Flat Fee	200.00	0.00	200.00
Waste Management - Sales								
Wheelie Bin 120 Litre - Only sold to residents in BM & Urban townships	Council Fee (No GST)	100.00	0.00	100.00	Per Bin	106.00	0.00	106.00
Wheelie Bin 240 Litre - Sold to all residents in Shire	Council Fee (No GST)	122.00	0.00	122.00	Per Bin	130.00	0.00	130.00
Wheelie Bin 120 Litre - Replacement Red Lid (If Bin purchased elsewhere)	Council Fee (No GST)	37.00	0.00	37.00	Per Lid	39.00	0.00	39.00
Wheelie Bin 240 Litre - Replacement Red Lid (If Bin purchased elsewhere)	Council Fee (No GST)	45.00	0.00	45.00	Per Lid	48.00	0.00	48.00
Waste Management Service Charges								
Waste Management Service Charge <i>Farming Enterprises only pay one service charge fee</i>	Council Fee (No GST)	85.00	0.00	85.00	Annual Charge	82.00	0.00	82.00
State Landfill Levy Charge <i>Farming Enterprises only pay one service charge fee</i>	Council Fee (No GST)	36.00	0.00	36.00	Annual Charge	40.00	0.00	40.00
Waste Collection Services - Residential								
Ballan & Bacchus Marsh - 120 Litre Bin - Weekly Collection - Compulsory	Council Fee (No GST)	108.00	0.00	108.00	Per Service	113.00	0.00	113.00
Ballan & Bacchus Marsh - Fortnightly Recycle Collection - Compulsory	Council Fee (No GST)	79.00	0.00	79.00	Per Service	96.00	0.00	96.00
Total Waste Collection Fee		187.00	0.00	187.00		209.00	0.00	209.00
Other Rural - 240 Litre - Fortnightly Collection - Compulsory	Council Fee (No GST)	108.00	0.00	108.00	Per Service	113.00	0.00	113.00
Other Rural - Fortnightly Recycle Collection - Compulsory	Council Fee (No GST)	79.00	0.00	79.00	Per Service	96.00	0.00	96.00
Total Waste Collection Fee		187.00	0.00	187.00		209.00	0.00	209.00
Non Compulsory Service - 120 Litre - Weekly Collection	Council Fee (No GST)	108.00	0.00	108.00	Per Service	113.00	0.00	113.00
Non Compulsory Service - Fortnightly Recycle Collection	Council Fee (No GST)	79.00	0.00	79.00	Per Service	96.00	0.00	96.00
Total Waste Collection Fee		187.00	0.00	187.00		209.00	0.00	209.00

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Non Compulsory Service - 240 Litre - Fortnightly Collection	Council Fee (No GST)	108.00	0.00	108.00	Per Service	113.00	0.00	113.00
Non Compulsory Service - Fortnightly Recycle Collection	Council Fee (No GST)	79.00	0.00	79.00	Per Service	96.00	0.00	96.00
Total Waste Collection Fee		187.00	0.00	187.00		209.00	0.00	209.00
Greenwaste Collection Services								
Non Compulsory Service - Fortnightly Greenwaste Collection	Council Fee (No GST)	77.00	0.00	77.00	Per Service	78.00	0.00	78.00
Wheelie Bin 240 Litre - Sold to Residents Taking up Non Compulsory Service	Council Fee (No GST)	122.00	0.00	122.00	Per Bin	130.00	0.00	130.00
Garbage Collection Services - Commercial								
1 (Number of 240 Litre Bins)	Council Fee (No GST)	315.00	0.00	315.00	Annual Charge	334.00	0.00	334.00
2	Council Fee (No GST)	610.00	0.00	610.00	Annual Charge	647.00	0.00	647.00
3	Council Fee (No GST)	899.00	0.00	899.00	Annual Charge	953.00	0.00	953.00
4	Council Fee (No GST)	1,191.00	0.00	1,191.00	Annual Charge	1,262.00	0.00	1,262.00
5	Council Fee (No GST)	1,489.00	0.00	1,489.00	Annual Charge	1,578.00	0.00	1,578.00
6	Council Fee (No GST)	1,791.00	0.00	1,791.00	Annual Charge	1,898.00	0.00	1,898.00
7	Council Fee (No GST)	2,079.00	0.00	2,079.00	Annual Charge	2,204.00	0.00	2,204.00
8	Council Fee (No GST)	2,382.00	0.00	2,382.00	Annual Charge	2,525.00	0.00	2,525.00
9	Council Fee (No GST)	2,668.00	0.00	2,668.00	Annual Charge	2,828.00	0.00	2,828.00
10	Council Fee (No GST)	2,966.00	0.00	2,966.00	Annual Charge	3,144.00	0.00	3,144.00
11	Council Fee (No GST)	3,236.00	0.00	3,236.00	Annual Charge	3,430.00	0.00	3,430.00
12	Council Fee (No GST)	3,545.00	0.00	3,545.00	Annual Charge	3,758.00	0.00	3,758.00
13	Council Fee (No GST)	3,843.00	0.00	3,843.00	Annual Charge	4,074.00	0.00	4,074.00
14	Council Fee (No GST)	4,139.00	0.00	4,139.00	Annual Charge	4,387.00	0.00	4,387.00
15	Council Fee (No GST)	4,436.00	0.00	4,436.00	Annual Charge	4,702.00	0.00	4,702.00
16	Council Fee (No GST)	4,733.00	0.00	4,733.00	Annual Charge	5,017.00	0.00	5,017.00
20	Council Fee (No GST)	5,030.00	0.00	5,030.00	Annual Charge	5,332.00	0.00	5,332.00
Ballan & Bacchus Marsh - Weekly Service Rural Areas - Fortnightly Service								
Urban. E.g.: 2 bins for collection x 3 collections of each bin Per week = 6 pick ups								
Rural. E.g.: 2 bins for collection x 1 collection of each bin per fortnight = 2 pick ups								
(4 bins for rural collection per fortnight = 4 pick ups)								
Commercial Recycling (Schools Only)								
Fortnight Collection (maximum 4 bins per School)	Council Fee (No GST)	225.00	0.00	225.00	Per Bin	239.00	0.00	239.00
Bacchus Marsh, Ballan & Mt Egerton Transfer Station & Tips Residents								

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Tyre Disposal - Motor Cycle	Council Fee (GST Applies)	12.73	1.27	14.00	Per Tyre	13.64	1.36	15.00
Tyre Disposal - Car	Council Fee (GST Applies)	11.82	1.18	13.00	Per Tyre	12.73	1.27	14.00
Tyre Disposal - Light Truck & 4WD	Council Fee (GST Applies)	15.45	1.55	17.00	Per Tyre	16.36	1.64	18.00
Tyre Disposal - Heavy Truck	Council Fee (GST Applies)	33.64	3.36	37.00	Per Tyre	35.45	3.55	39.00
Tyre Disposal - Heavy Truck Super Single	Council Fee (GST Applies)	46.36	4.64	51.00	Per Tyre	49.09	4.91	54.00
Tyre Disposal - Small Tractor	Council Fee (GST Applies)	91.82	9.18	101.00	Per Tyre	97.27	9.73	107.00
Tyre Disposal - Large Tractor	Council Fee (GST Applies)	182.73	18.27	201.00	Per Tyre	193.64	19.36	213.00
Tyre Disposal - Earthmover	Council Fee (GST Applies)	458.18	45.82	504.00	Per Tyre	485.45	48.55	534.00
Tyre Disposal - Car (tyres on rims)	Council Fee (GST Applies)	15.45	1.55	17.00	Per Tyre	16.36	1.64	18.00
Tyre Disposal - Light Truck & 4WD (tyres on rims)	Council Fee (GST Applies)	18.18	1.82	20.00	Per Tyre	19.09	1.91	21.00
Tyre Disposal - Heavy Truck (tyres on rims)	Council Fee (GST Applies)	27.27	2.73	30.00	Per Tyre	29.09	2.91	32.00
Car or Station Wagon	Council Fee (GST Applies)	29.09	2.91	32.00	Per Attendance	30.91	3.09	34.00
Small Trailer (1.8 x 1.2 x 0.3) or Utility	Council Fee (GST Applies)	42.73	4.27	47.00	Per Attendance	45.45	4.55	50.00
Small Trailer (Heaped Load)	Council Fee (GST Applies)	58.18	5.82	64.00	Per Attendance	61.82	6.18	68.00
Small Trailer (High Sides)	Council Fee (GST Applies)	75.45	7.55	83.00	Per Attendance	80.00	8.00	88.00
Large Trailer	Council Fee (GST Applies)	58.18	5.82	64.00	Per Attendance	61.82	6.18	68.00
Large Trailer (Heaped Load)	Council Fee (GST Applies)	92.73	9.27	102.00	Per Attendance	98.18	9.82	108.00
Large Trailer (High Sides)	Council Fee (GST Applies)	106.36	10.64	117.00	Per Attendance	112.73	11.27	124.00
Trucks	Council Fee (GST Applies)	62.73	6.27	69.00	Per Cubic Metre	66.36	6.64	73.00
Clean Green Waste	Council Fee (GST Applies)			1/2 Price				1/2 Price
Recyclable materials separated to the recyclable by the customer	Council Fee (GST Applies)			Free	Per Attendance			Free
Mattresses	Council Fee (GST Applies)	34.55	3.45	38.00	Each	36.36	3.64	40.00
Tip Vouchers (Book 26 Tickets)	Council Fee (GST Applies)	79.09	7.91	87.00	Book	83.64	8.36	92.00
<i>Available to residents who cannot be provided with a garbage collection service</i>								
Bacchus Marsh, Ballan & Mt Egerton Transfer Station & Tips - Non Residents								
Tyre Disposal - Motor Cycle	Council Fee (GST Applies)	12.73	1.27	14.00	Per Tyre	13.64	1.36	15.00
Tyre Disposal - Car	Council Fee (GST Applies)	11.82	1.18	13.00	Per Tyre	12.73	1.27	14.00
Tyre Disposal - Light Truck & 4WD	Council Fee (GST Applies)	15.45	1.55	17.00	Per Tyre	16.36	1.64	18.00
Tyre Disposal - Heavy Truck	Council Fee (GST Applies)	33.64	3.36	37.00	Per Tyre	35.45	3.55	39.00
Tyre Disposal - Heavy Truck Super Single	Council Fee (GST Applies)	46.36	4.64	51.00	Per Tyre	49.09	4.91	54.00
Tyre Disposal - Small Tractor	Council Fee (GST Applies)	91.82	9.18	101.00	Per Tyre	97.27	9.73	107.00
Tyre Disposal - Large Tractor	Council Fee (GST Applies)	182.73	18.27	201.00	Per Tyre	193.64	19.36	213.00
Tyre Disposal - Earthmover	Council Fee (GST Applies)	458.18	45.82	504.00	Per Tyre	485.45	48.55	534.00
Tyre Disposal - Car (tyres on rims)	Council Fee (GST Applies)	15.45	1.55	17.00	Per Tyre	16.36	1.64	18.00
Tyre Disposal - Light Truck & 4WD (tyres on rims)	Council Fee (GST Applies)	18.18	1.82	20.00	Per Tyre	19.09	1.91	21.00

Description	Type of Fee	2019/2020 Adopted Fees			Unit	2020/2021 Recommended Fees		
		Pre GST	GST	Total		Pre GST	GST	Total
Tyre Disposal - Heavy Truck (tyres on rims)	Council Fee (GST Applies)	27.27	2.73	30.00	Per Tyre	29.09	2.91	32.00
Car or Station Wagon	Council Fee (GST Applies)	38.18	3.82	42.00	Per Attendance	40.91	4.09	45.00
Small Trailer (1.8 x 1.2 x 0.3) or Utility	Council Fee (GST Applies)	75.45	7.55	83.00	Per Attendance	80.00	8.00	88.00
Small Trailer (Heaped Load)	Council Fee (GST Applies)	128.18	12.82	141.00	Per Attendance	135.45	13.55	149.00
Small Trailer (High Sides)	Council Fee (GST Applies)	164.55	16.45	181.00	Per Attendance	174.55	17.45	192.00
Large Trailer	Council Fee (GST Applies)	128.18	12.82	141.00	Per Attendance	135.45	13.55	149.00
Large Trailer (Heaped Load)	Council Fee (GST Applies)	202.73	20.27	223.00	Per Attendance	214.55	21.45	236.00
Large Trailer (High Sides)	Council Fee (GST Applies)	236.36	23.64	260.00	Per Attendance	250.91	25.09	276.00
Trucks	Council Fee (GST Applies)	125.45	12.55	138.00	Per Cubic Metre	132.73	13.27	146.00
Clean Green Waste	Council Fee (GST Applies)			1/2 Price				1/2 Price
Recyclable materials separated to the recyclable by the customer	Council Fee (GST Applies)			Free	Per Attendance			Free
Mattresses	Council Fee (GST Applies)	34.55	3.45	38.00	Each	36.36	3.64	40.00
Fire Prevention								
Fine for Failure to comply with notice	Statutory Fee (No GST)			10 Penalty Units	Per Penalty			10 Penalty Units
Costs of Works to Clear Property	Council Fee (GST Applies)			At Contractors Cost	Per Property			At Contractors Cost
Administration Fee for Works Undertaken by Council	Council Fee (GST Applies)	90.91	9.09	100.00	Per Property	96.36	9.64	106.00
Administration Fee for additional works carried out by Municipal Fire Prevention Officer <i>(Reinspections / slashing contractor meetings on site and reinspection after works carried out)</i>	Council Fee (GST Applies)	168.18	16.82	185.00	Per Hour	178.18	17.82	196.00
Landscape Design								
Checking of Landscape design and construction plans - estimated Cost of Constructing Works	Statutory Fee (No GST)				Per \$100	0.75%		0.75%
Supervision of Landscape Construction Works (of the cost of Constructing works subject to supervision)	Statutory Fee (No GST)				Per \$100	2.50%		2.50%
Operations								
Works Department Services								
Private Works will be Quoted depending on the nature of the job	Council Fee (GST Applies)			As Quoted for particular job	Per Job			As Quoted for particular job